As Of <= 03/31/2022

## Water and Sewer Department

The Miami-Dade Water and Sewer Department (MDWASD) is a proprietary fund county department, established to provide water and wastewater services throughout Miami-Dade County. The services consist of water treatment, transmission, and distribution; and wastewater collection, treatment, and disposal.

|                     |  |   |            |          |                       |                | Sewer     |  |
|---------------------|--|---|------------|----------|-----------------------|----------------|-----------|--|
| Perspective<br>Name | Objective Name   | Measure Name  | As<br>Of   | Actual   | Business Plan<br>Goal | Actual<br>FYTD | FYTD Goal |  |
| Customer            | Maintain high<br>level of  | Response time to sewage overflows   | '22<br>FQ2 | 49min    | 45min                 | 40min          | 45min     |  |
|                     | responsiveness<br>to customer<br>service<br>requests<br>(WASD)   | Percent of all non-<br>emergency<br>requests/calls<br>dispatched in less<br>than 3 business days<br>(OMB) | '22<br>FQ1 | 66.26%   | 99.00%                | 66.26%         | 99.00%    |  |
|                     |  | Final Plan Review<br>Approval turn-around<br>time (Quarterly)   | '22<br>FQ2 | 19Days   | 20Days                | 19Days         | 20Days    |  |
|                     | Continue to<br>make<br>information<br>available to<br>customers in a   | Average Wait Time<br>Per Call monthly<br>(WASD- Retail<br>Customer Service)<br>(OMB)                      | Mar<br>'22 | 236sec   | 120sec                | 136sec         | 120sec    |  |
|                     | timely manner<br>(WASD)  | Percentage of calls<br>answered within the<br>two-minute threshold<br>(monthly) (OMB)                     | Mar<br>'22 | 44.00%   | 70.00%                | 60.17%         | 70.00%    |  |
|                     | Ensure<br>compliance<br>with 20-Year<br>Water Use<br>Permit  | 20-YR WUP<br>Compliance Rate (in<br>percent %)  | Mar<br>'22 | 100.0%   | 100.0%                | 100.0%         | 100.0%    |  |
|                     | Ensure<br>Adequate Water<br>and Wastewater<br>Capacity (NI2-1)   | Average number of<br>days to complete<br>capacity evaluations<br>per month.                               | Mar<br>'22 | 10.3days | 7.0days               | 11.3days       | 7.0days   |  |
|                     |  | System-wide<br>Available Water<br>Supply Capacity<br>From the Biscayne<br>Aquifer                         | Dec<br>'21 | 22.47MGD | 10.10MGD              | 22.47MGD       | 10.10MGD  |  |
|                     | Ensure<br>timely<br>completion<br>of Consent<br>Decree<br>Wastewater<br>Capital<br>Improvement<br>projects (NI2-<br>1) | Percentage (%) of<br>Consent Decree<br>Wastewater<br>Projects on or<br>before Schedule<br>(sortie) (OMB)  | '22<br>FQ1 | 82.7%    | 83.0%                 | 82.7%          | 83.0%     |  |
|                     | Ensure<br>timely<br>completion<br>of Capital<br>Improvement<br>Projects  | Percentage (%) of<br>South District<br>Ocean Outfall<br>Legislation (OOL)<br>Projects on<br>Schedule      | '22<br>FQ1 | 75%      | 100%                  | 75%            | 100%      |  |
|                     | related to the<br>Ocean<br>Outfall   | Percentage (%) of 🧇<br>North District   | '22<br>FQ1 | 100%     | 100%                  | 100%           | 100%      |  |

## Oracle BI Interactive Dashboards - Scorecard

|          | Program<br>(NI2-1)                           | Ocean Outfall<br>Legislation (OOL)<br>Projects on<br>Schedule   |            |                 |                 |            |            |   |
|----------|--|---|------------|-----------------|-----------------|------------|------------|---|
|          |  | Percentage (%) of<br>Ocean Outfall<br>Legislation (OOL)<br>Projects on<br>Schedule (OMB)                | '22<br>FQ1 | 92.59%          | 100.00%         | 92.59%     | 100.00%    | ł |
|          |  | Percentage (%) of<br>Central District<br>Ocean Outfall<br>Legislations (OOL)<br>projects on<br>schedule | '22<br>FQ1 | 100.00%         | 100.00%         | 100.00%    | 100.00%    | 1 |
| inancial | Meet Budget<br>Targets (Water                | Expen: Total (Water and Sewer)  | '22<br>FQ2 | \$184,581K      | \$232,574K      | \$364,305K | \$465,148K |   |
|          | and Sewer)<br>(GG4-2)                        | Revenue: Total<br>(Water and Sewer)   | '22<br>FQ2 | \$209,300K      | \$232,574K      | \$492,648K | \$465,150K |   |
|          |  | Positions: Full-Time<br>Filled (WASD)   | '22<br>FQ2 | 2,560           | 2,819           | 2,560      | 2,819      | 1 |
|          |  | Capital Improvement<br>Expenditure Ratio (in<br>Percent)  | '22<br>FQ1 | 66%             | 75%             | 66%        | 75%        | 1 |
|          |  | Capital Infrastructure<br>Improvements Ratio<br>(in percent) General<br>Obligation Bonds<br>(GOB) Funds | '22<br>FQ1 | 8%              | 75%             | 8%         | 75%        |   |
|          |  | Total Liabilities<br>(AWWA)   | 2021<br>FY | 6,127,559,945   | 6,188,835,545   | n/a        | n/a        |   |
|          |  | Total Wastewater<br>Liabilities (AWWA)  | 2021<br>FY | 3,749,995,317.1 | 3,787,495,270.3 | n/a        | n/a        |   |
|          |  | Total Liabilities -<br>Water (AWWA)   | 2021<br>FY | 2,377,564,629   | 2,401,340,275   | n/a        | n/a        |   |
| nternal  | Provide<br>Stewardship to<br>the CDMP and    | (%) Percent of CDMP<br>comments submitted<br>timely (OMB)   | '21<br>FH2 | 100%            | 100%            | 100%       | 100%       |   |
|          | Zoning<br>Application<br>Process.<br>(WASD)  | # of CDMP<br>applications per cycle   | '21<br>FH2 | 6               | 0               | 6          | 0          |   |
|          |  | (%) Percent of DIC<br>comments provided<br>timely (OMB)   | '22<br>FQ1 | 100%            | 100%            | 100%       | 100%       |   |
|          |  | # of applications evaluated for DIC   | '22<br>FQ1 | 1               | 1               | n/a        | n/a        |   |
|          | Continue to<br>fully comply<br>with drinking | Primary distribution<br>system maintaining<br>35 lbs.psi -WASD  | '21<br>FQ2 | 99.00%          | 99.00%          | 99.00%     | 99.00%     |   |
|          | water standards (NI2-1)                      | Water Distribution<br>Valves Exercised  | '22<br>FQ2 | 1,588           | 5,100           | 1,588      | 5,100      |   |
|          |  | Compliance with<br>drinking water<br>standards (% Days)<br>(OMB)  | Mar<br>'22 | 100.00%         | 100.00%         | 100.00%    | 100.00%    |   |
|          |  | Collect a minimum of<br>420 samples per<br>month for total<br>coliform analysis                         | Mar<br>'22 | 438             | 420             | 438        | 420        |   |
|          | Compliance<br>with regulatory                | Percentage (%) of<br>DEP Tank   | '22<br>FQ2 | 50%             | 99%             | 88%        | 99%        |   |

| wastewater<br>systems (NI2-1)                       |   |            |              |              |              |              |
|---|---|------------|--------------|--------------|--------------|--------------|
| Improve 🔶<br>Water-Use<br>Efficiency                | Gallons of water<br>saved per day (GPD)<br>through<br>implementation of the<br>Water Use Efficiency<br>Plan (OMB) | '22<br>FQ2 | 34,617GPD    | 48,500GPD    | 34,617GPD    | 48,500GPD    |
| Continue to ensure the                              | Feet of sewer line cleaned  | '22<br>FQ2 | 991,141      | 600,000      | 991,141      | 600,000      |
| proper<br>maintenance<br>and operation<br>of sewage | Feet of Sanitary<br>Sewer Evaluation<br>Completed (SSES)  | Mar<br>'22 | 468,699      | 125,000      | 1,376,831    | 750,000      |
| system -<br>Wastewater<br>(NI2-1)                   | Percentage of pumps in service (OMB)  | Mar<br>'22 | 100.00%      | n/a          | 99.99%       | 99.00%       |
|   | O&M Wastewater<br>Cost per account<br>(Wastewater) (FBC)  | 2021<br>FY | \$548        | \$545        | \$548        | \$545        |
|   | SCADA Network<br>Availability Ratio   | Mar<br>'22 | 99.73%       | 99.00%       | 99.85%       | 99.00%       |
|   | Total hours of<br>corrective<br>maintenance - WW<br>Coll. & Trans.<br>(AWWA/FBC)                                  | 2021<br>FY | 251,456hours | 251,456hours | n/a          | n/a          |
|   | Total hours of<br>corrective<br>maintenance - WW<br>Treat. & Maint.<br>(AWWA/FBC)                                 | 2021<br>FY | 147,923hours | 147,923hours | n/a          | n/a          |
|   | Total cost<br>WASTEWATER<br>planned and<br>corrective<br>maintenance<br>(AWWA/FBC)                                | 2021<br>FY | \$18,817,579 | \$90,137,951 | n/a          | n/a          |
|   | Total cost of<br>WASTEWATER<br>planned maintenance<br>(AWWA)  | 2021<br>FY | \$30,998,501 | \$17,221,774 | \$30,998,501 | \$17,221,774 |
|   | Total cost of planned<br>maintenance -<br>Wastewater<br>Treatment and<br>Maintenance<br>(AWWA/FBC)                | 2021<br>FY | \$17,585,925 | \$17,585,925 | n/a          | n/a          |
|   | Total cost of<br>WASTEWATER<br>corrective<br>maintenance -<br>Treatment and<br>Maintenance<br>(AWWA/FBC)          | 2021<br>FY | \$23,330,252 | \$23,330,252 | n/a          | n/a          |
|   | Wastewater Mainline<br>Valves Exercised<br>(OMB)  | '22<br>FQ2 | 1,571        | 1,500        | 1,571        | 1,500        |
|   | Percent compliance<br>with wastewater<br>standards (FY<br>Quarterly) (AWWA)<br>(OMB)                              | '22<br>FQ2 | 40.00%       | 100.00%      | 55.49%       | 100.00%      |

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Oracle BI Interactive Dashboards - Scorecard

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|------------------------|---|---|------------|---------|-------------------|------------------|-----------|-----------|--|
|                        |   | Pipeline Failures<br>(FBC)  | 2021<br>FY |         | 1,614             | 1,000            | n/a       | n/a       |  |
|                        | WASD<br>Operations<br>Facts and<br>Figures  | Total MDWASD<br>Population Served<br>(Potable Water<br>Service, Calendar<br>Year)                   | 2021<br>FY |         | 2,432,406         | 2,432,406        | 2,432,406 | 2,432,406 |  |
|                        |   | Total MDWASD<br>Population Served<br>(Wastewater<br>Collection/Treatment,<br>Calendar year)         | 2021<br>FY |         | 2,760,529         | 2,760,529        | n/a       | n/a       |  |
|                        |   | Retail Population<br>Served (Wastewater<br>Collection/Treatment,<br>Calendar Year)                  | 2021<br>FY |         | 2,068,700         | 2,068,700        | n/a       | n/a       |  |
|                        |   | Water Miles of Pipe<br>(Excluding Lateral<br>Service Lines)   | 2021<br>FY |         | 6,239             | 6,239            | n/a       | n/a       |  |
| Learning<br>and Growth | Provide<br>Education,<br>Training &<br>Technology to<br>Develop an<br>Efficient and<br>Flexible<br>Workforce-<br>WASD (GG2-2) | Training Hours per<br>Employee (Quarterly)<br>(AWWA)  | '21<br>FQ4 |         | 3.22              | 3.75             | 8.83      | 15.00     |  |
|                        |   | Training Hours Per<br>Employee (Fiscal<br>Year) (AWWA/OMB)  | 2021<br>FY |         | 7.41              | 10.00            | 7.41      | 10.00     |  |
|                        |   | Emergency<br>Employee Response<br>Readiness Training<br>(Fiscal Year)<br>(hours/employee)<br>(AWWA) | 2021<br>FY |         | 5.18              | 5.00             | n/a       | n/a       |  |
|                        | Improve<br>employees<br>knowledge and<br>skills (GG2-2)   | Water Employees<br>Training Hours Per<br>WATER Employee   | 2021<br>FY |         | 4.5               | 8.0              | n/a       | n/a       |  |
|                        |   | Water ERR<br>(Emergency<br>response readiness)<br>training hours                                    | 2021<br>FY |         | 2,018             | 4,950            | n/a       | n/a       |  |
|                        |   | Wastewater<br>Employee Training<br>hours per Wastewater<br>FTE                                      | 2021<br>FY |         | 6.4               | 8.0              | n/a       | n/a       |  |
|                        |   | Wastewater<br>Employees Training<br>Hours   | 2021<br>FY |         | 5,425             | 5,425            | n/a       | n/a       |  |
|                        |   | Water Employees<br>Training Hours   | 2021<br>FY |         | 2,788             | 2,788            | n/a       | n/a       |  |
|                        |   | Wastewater ERR<br>Training Hours  | 2021<br>FY |         | 4,536             | 4,500            | n/a       | n/a       |  |

## Edit Scorecard

## **Initiatives for Measures**

| Measure Name  | Initiative  | As Of      | Status         | Budget | Timing | Quality | Risk | Scope | Owners   |
|---|---|------------|----------------|--------|--------|---------|------|-------|--|
| Percentage (%) of<br>South District Ocean<br>Outfall Legislation<br>(OOL) Projects on<br>Schedule | ST-2D-A: SDWWTP - Electrical<br>Distribution Building 3 | 10/10/2019 | In<br>Progress |        |        |         |      |       | Ferguson,<br>James<br>(WASD);<br>Malone, Kevin<br>B. (Consultant |
|   | ST-2B: SDWWTP - Clarifiers and HLD                      | 11/3/2020  | In<br>Progress |        |        |         |      |       | Ferguson,<br>James   |

|  |  |            |                |  |   | (WASD);<br>Malone, Kevin<br>B. (Consultant)   |
|--|--|------------|----------------|--|---|---|
|  | ST-2A: SDWWTP - Headworks<br>and Oxygenation Train                 | 11/3/2020  | In<br>Progress |  |   | Ferguson,<br>James<br>(WASD);<br>Malone, Kevin<br>B. (Consultant)                               |
|  | ST-2C: SDWWTP - Chlorine<br>Contact and Generation and<br>Wells PS | 11/3/2020  | In<br>Progress |  |   | Ferguson,<br>James<br>(WASD);<br>Malone, Kevin<br>B. (Consultant)                               |
|  | ST-1C: SDWWTP - Filter<br>Backwash                                 | 10/10/2019 | In<br>Progress |  | 2 | Ferguson,<br>James<br>(WASD);<br>Malone, Kevin<br>B. (Consultant)                               |
|  | SE-2: SDWWTP - Municipal<br>Injection Wells                        | 11/3/2020  | In<br>Progress |  |   | Ferguson,<br>James<br>(WASD);<br>Malone, Kevin<br>B. (Consultant)                               |
| Percentage (%) of<br>Consent Decree<br>Wastewater Projects<br>on or before<br>Schedule (sortie)<br>(OMB) | WASD Consent Decree<br>Initiatives Report                          | 2/4/2016   | In<br>Progress |  |   |   |
| Percentage (%) of<br>North District Ocean<br>Outfall Legislation<br>(OOL) Projects on<br>Schedule        | NE-2: NDWWTP – Municipal<br>Injection Wells                        | 11/3/2020  | In<br>Progress |  |   | Ferguson,<br>James<br>(WASD);<br>Malone, Kevin<br>B. (Consultant)                               |
| Percentage (%) of<br>Ocean Outfall<br>Legislation (OOL)<br>Projects on Schedule<br>(OMB)                 | Implementation of Ocean<br>Outfall Legislation Program             | 10/10/2019 | In<br>Progress |  | E | Ferguson,<br>James<br>(WASD);<br>Malone, Kevin<br>B.<br>(Consultant);<br>Smith, Isaac<br>(WASD) |
|  | WASD Ocean Outfall<br>Legislation (OOL) Initiatives<br>Report      | 1/26/2016  | In<br>Progress |  |   | Ferguson,<br>James<br>(WASD);<br>Malone, Kevin<br>B. (Consultant)                               |
|  |  | Rov        | vs 1 - 10      |  |   |   |