

FY 2015 - 16 Proposed Budget and Multi-Year Capital Plan

Port of Miami

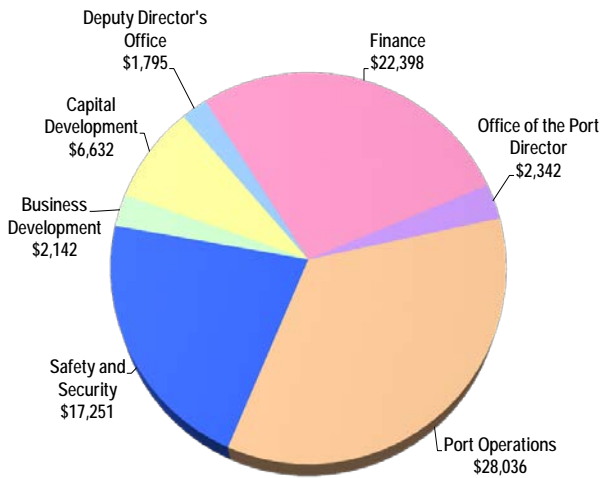
Miami-Dade County manages the Dante B. Fascell Port of Miami or PortMiami. PortMiami is the busiest passenger cruise port in the world and the 12th busiest cargo container port in the United States.

As part of the Transportation and the Economic Development strategic areas, PortMiami is responsible for meeting the infrastructure needs of the cruise and cargo industries, managing efficiently and effectively, and maintaining, renovating and expanding the Port's facilities. PortMiami promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

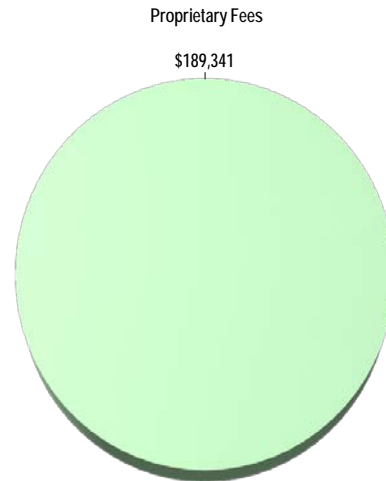
As the second largest economic engine in Miami-Dade County, PortMiami works with the maritime, cruise, and cargo industries; truckers; freight forwarders; various federal and state agencies; the Miami-Dade Police and Fire Rescue departments; and all the ancillary service providers that support these customers.

FY 2015-16 Proposed Budget

Expenditures by Activity
(dollars in thousands)

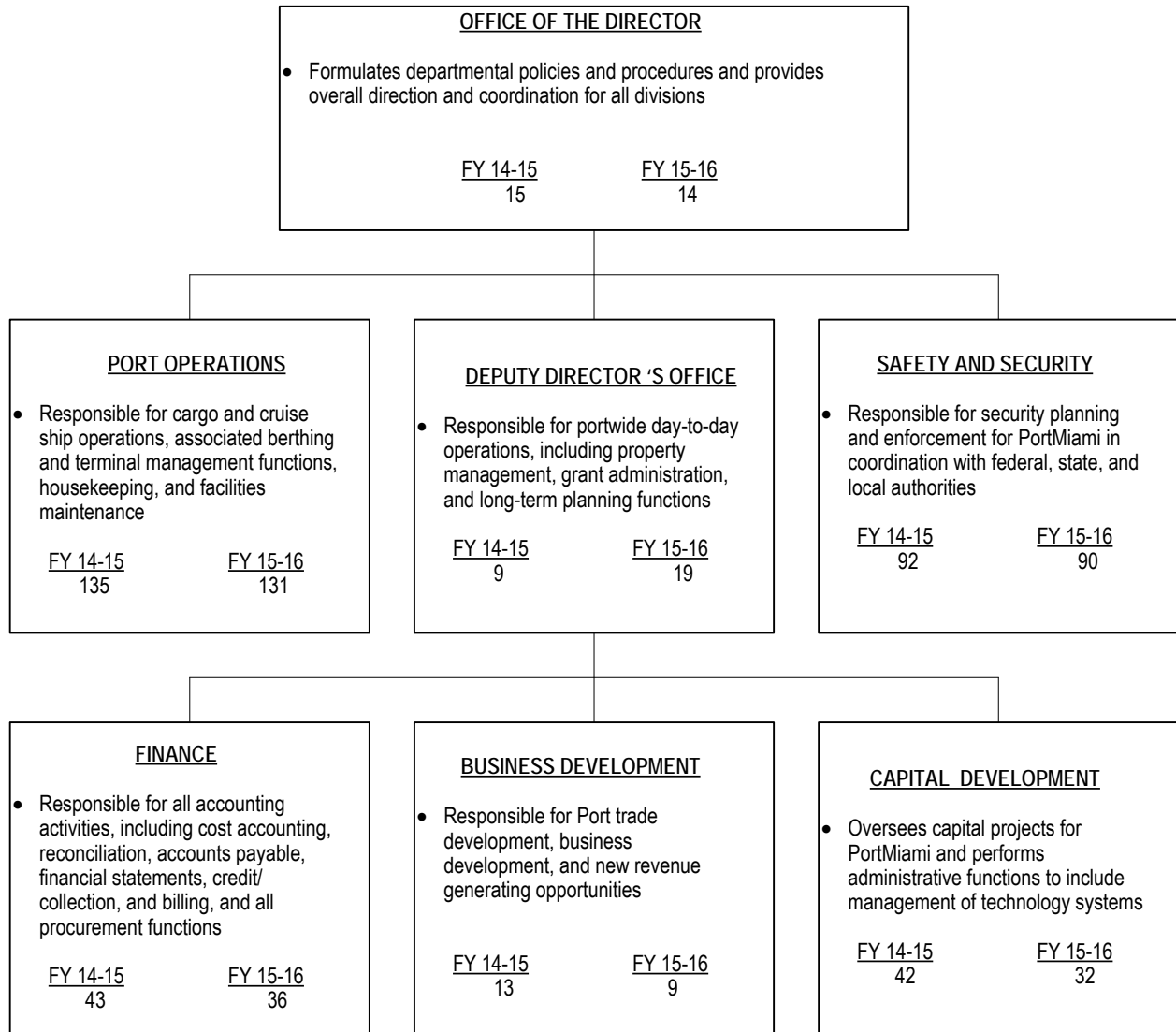


Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION



The FY 2015-16 total number of full-time equivalent positions is 385

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FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Proposed FY 15-16
Revenue Summary				
Carryover	22,230	24,800	31,223	46,221
Proprietary Fees	115,270	166,133	135,745	143,120
Total Revenues	137,500	190,933	166,968	189,341
Operating Expenditures Summary				
Salary	20,768	20,202	22,401	21,262
Fringe Benefits	5,387	6,564	7,533	7,407
Court Costs	30	11	4	11
Contractual Services	12,947	16,303	16,501	17,964
Other Operating	13,173	17,793	14,306	13,586
Charges for County Services	15,543	16,168	16,248	18,449
Grants to Outside Organizations	0	0	0	0
Capital	1,077	1,456	1,620	1,917
Total Operating Expenditures	68,925	78,497	78,613	80,596
Non-Operating Expenditures Summary				
Transfers	6,159	1,042	1,055	1,055
Debt Service	37,616	40,534	48,300	57,903
Reserve	0	0	39,000	49,787
Total Non-Operating Expenditures	43,775	41,576	88,355	108,745

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 14-15	Proposed FY 15-16	Budget FY 14-15	Proposed FY 15-16
Strategic Area: Transportation				
Office of the Port Director	2,372	2,342	15	14
Deputy Director's Office	864	1,795	9	19
Port Operations	28,381	28,036	135	131
Business Development	2,256	2,142	13	9
Capital Development	5,539	6,632	42	32
Finance	22,405	22,398	43	36
Safety and Security	16,796	17,251	92	90
Total Operating Expenditures	78,613	80,596	349	331

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Projection FY 14-15	Proposed FY 15-16
Advertising	498	496	288	288	486
Fuel	201	177	230	230	231
Overtime	905	830	613	854	854
Security Services	14,685	16,490	16,796	17,089	17,251
Temporary Employees	70	25	45	70	45
Travel and Registration	241	211	266	273	256
Utilities	4,191	4,836	5,093	5,093	5,334

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PROPOSED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee	Proposed Fee	Dollar Impact
	FY 14-15	FY 15-16	FY 15-16
<ul style="list-style-type: none"> Cruise Passenger Wharfage-multi-day cruises per passenger embarking and debarking 	\$10.99	\$11.32	\$1,800,000
<ul style="list-style-type: none"> Dockage per gross registry ton 	\$.34	\$.35	\$200,000
<ul style="list-style-type: none"> Cargo Vessel Wharfage per short ton 	\$2.94	\$3.03	\$600,000
<ul style="list-style-type: none"> Gantry Crane Rentals per hour 	\$781.00	\$804.43	\$250,000
<ul style="list-style-type: none"> Water use per ton 	\$2.58	\$2.73	\$150,000

DIVISION: OFFICE OF THE PORT DIRECTOR

The Office of the Port Director is responsible for overseeing the implementation of the Port's 2035 Master Plan; overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of PortMiami and the County at the local, national and international levels.

- Establishes departmental policy, directs overall management, provides long-term vision, and implements legislative policy and directives

Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Increase maritime revenue to the Port	Number of TEUs (Twenty Foot Equivalent) (in thousands)	OC	↑	901	876	875	950	984
Increase maritime revenue to the Port	Cruise passengers (in thousands)	OC	↑	4,030	4,772	4,778	4,750	4,800

DIVISION COMMENTS

- The Port's Promotional Fund is budgeted at \$1.055 million in FY 2015-16 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather allocations for limited programs that promote Port maritime activities; funding is provided for the following activities: Port Promotional and customer appreciation activities (\$35,000), Cruise Shipping Miami Trade Show and Conference (\$60,000), Greater Miami Convention and Visitors Bureau (\$100,000), World Trade Center Miami (\$50,000), the Florida Chamber of Commerce (\$5,000), American Association of Port Authorities (AAPA) Latin Ports Delegation (\$20,000), AAPA 100th Annual Convention (\$220,000), Florida East Coast (FEC)/South Florida Marketing Program (\$50,000), Cargo and Cruise Marketing Program (\$340,000), Foreign Trade Zone (\$25,000), Florida International University (FIU) (\$35,000), Latin Chamber of Commerce (CAMACOL) (\$50,000), Florida Customs Brokers and Forwarders Association (\$40,000), and Cruise Lines International Association (\$25,000)
- In FY 2015-16, PortMiami will continue a new and comprehensive cargo program implemented in FY 2014-15 that effectively increases cargo traffic by providing various incentives based on volumes; in April 2015 PortMiami experienced throughput of nearly 94,000 TEUs which was the largest monthly amount since December 2004
- During FY 2014-15, PortMiami finalized an agreement with a major cruise line to extend service to FY 2028 guaranteeing at least 1.5 million passengers annually
- The FY 2015-16 Proposed Budget includes one cruise line expanding operations from seasonal to year round, increasing annual revenue by \$2.6 million
- The FY 2015-16 Budget includes a departmental reorganization that eliminates one vacant Senior Executive Assistant position (\$170,000)

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DIVISION: DEPUTY DIRECTOR'S OFFICE

The Office of the Deputy Port Director is responsible for the day-to-day operations of PortMiami, including property management, grant administration and planning functions.

- Provides management direction and administration of all departmental operations and personnel
- Guides organizational development and performance excellence initiatives
- Coordinates federal, state, and local legislative affairs
- Coordinates internal and external communication including public information programs and outreach

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Efficiently manage Port properties	Property leases occupancy rate	EF	↑	95%	95%	96%	95%	95%

DIVISION COMMENTS

- The Office of the Deputy Director Permits Division has initiated the automation of the permitting process that will allow permits to be requested and issued online providing time and travel expense savings for our stakeholders at no additional cost to the Department
- PortMiami management is in final negotiations to bring a new carrier which would begin service in FY 2019-20 bringing at least \$5 million in additional cruise revenue
- The FY 2015-16 Proposed Budget includes a departmental reorganization that transfers seven positions performing issuance of permits and credentialing functions from Finance, one position transferred to Capital Development that will coordinate all elements of the Port Master Plan, and two positions transferred from Business Development that will assist in responding to special requests from the Department's stakeholders
- The FY 2015-16 Proposed Budget includes the addition of one Administrative Specialist and one Grants Manager position to improve overall efficiency

DIVISION: PORT OPERATIONS

The Port Operations Division is responsible for cargo and cruise ship operations, including housekeeping, and facilities maintenance.

- Coordinates operations and berthing activities and terminal management functions
- Maintains facilities to support cruise and cargo operations
- Coordinates PortMiami Crane Management, Inc.'s functions

Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Improve Port efficiency	Crane availability	EF	↑	99.2%	99.3%	99.3%	99.6%	99.6%

DIVISION COMMENTS

- In FY 2015-16 Port Operations will allocate operating funds of \$1.5 million for new equipment, paving and other infrastructure improvements
- *The FY 2015-16 Budget includes a departmental reorganization that converts four full-time custodial positions to part-time to improve scheduling flexibility*

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DIVISION: BUSINESS DEVELOPMENT

The Business Development Division is responsible for business retention and development as well as long term planning of Port requirements, communications and outreach.

- Develops and negotiates short and long term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of the Port activities

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Improve new business initiatives	Advertising revenue generated*	OC	↑	N/A	\$6,000	\$1,500,000	\$500,000	\$500,000

*The FY 2013-14 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- During FY 2015-16, a major PortMiami cruise line will launch a new brand of service allowing people to travel for a cause, giving customers an opportunity to work hands on with residents to improve communities in need, and will attract 38,000 more cruise passengers
- The FY 2015-16 Proposed Budget includes a departmental reorganization that transfers one Administrative Assistant to Capital Development to provide additional administrative support to consultant activities, and one Public Outreach representative and one Strategic Initiatives Manager to the Deputy Director's Office to assist in responding to special requests from the Department's stakeholders
- *The FY 2015-16 Proposed Budget includes a departmental reorganization that eliminates one vacant Seaport Public Affairs Director position (\$170,000)*

DIVISION: CAPITAL DEVELOPMENT

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates PortMiami design, engineering and construction management activities
- Coordinates environmental issues with various local, state, and federal agencies
- Provides information technology support for the Department

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Improve internal capacity to oversee capital improvements	Percentage of projects completed on time and within budget*	EF	↑	100%	95%	100%	100%	100%

*The FY 2013-14 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- The FY 2015-16 Proposed Budget includes a departmental reorganization that transfers one position from the Deputy's Director's Office that will coordinate all elements of the Port Master Plan, and one position from Business Development to provide additional administrative support to consultant activities
- The FY 2015-16 Proposed Budget includes the addition of one Construction Manager position that will oversee various construction projects due to enhanced activity (\$160,000)

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- In FY 2014-15, ITD continued to work with various County departments including the PortMiami to streamline County IT functions; 13 positions have been transferred to ITD as part of the initial effort to consolidate IT functions and services under a centralized model; this on-going effort will produce operational efficiencies, provide for expanded capabilities, improve continuity of operations, and allow for better collaboration and information sharing

DIVISION: FINANCE

The Finance Division is responsible for Port accounting and budget activities, procurement, and contracts.

- Responsible for all accounting activities including cost accounting, reconciliation, accounts payable, financial statements, credit/collection and billing
- Coordinates capital and operational budget activities
- Oversees permitting and collection process for port business activities
- Manages accounting operations for gantry cranes
- Develops and implements financial initiatives to enhance revenues and reduce expenditures
- Responsible for procurement and contracting functions of the Department

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Provide efficient administrative support to the Port	Percentage of purchase requisition completed*	OC	↑	95%	90%	95%	95%	95%

*The FY 2012-13 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- In FY 2015-16, PortMiami will continue its MOU with Audit and Management Services (AMS) to conduct audits of various departmental operations and services (\$190,000)
- The FY 2015-16 Proposed Budget includes a departmental reorganization that transfers seven positions performing issuance of permits and credentialing functions to the Deputy Director's Office

DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement for the Port in coordination with federal, state, and local authorities.

- Manages all public safety and seaport security efforts, including protection of all PortMiami buildings and property
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Coordinates with federal, state and local law enforcement partners

Strategic Objectives - Measures

- TP2-4: Ensure security at airports, seaport and on public transit

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Ensure public safety and security at the POM	Safety and security budget (in thousands)*	IN	↔	\$14,865	\$16,495	\$16,796	\$17,089	\$17,330
	Security staffing level (in Full-Time Equivalent)*	IN	↔	101	90	92	90	90

*The FY 2013-14 Actual has been revised to reflect updated figures

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DIVISION COMMENTS

- In FY 2014-15 and FY 2015-16, the Department will participate in the US Customs and Border Section 560 Program, which provides additional funding for overtime security services with funding to be reimbursed by participating carriers
- *The FY 2015-16 Proposed Budget includes a departmental reorganization that eliminates one vacant Facility Security Officer position (\$95,000) and one vacant Seaport Enforcement Officer position (\$70,000) due to efficiency in assignments*

ADDITIONAL INFORMATION

- The Department will examine capital requirements and availability in anticipation of deferring any new debt issuances until late 2016
- In FY 2015-16, PortMiami personnel will continue high level visits with potential cargo and cruise customers to initiate long-term contracts to retain or attract customers

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Purchase components required to upgrade sewer pumps, alarm systems, and air conditioning units	\$850	\$0	0
Purchase ground maintenance equipment to replace deteriorating aging equipment	\$250	\$0	0
Total	\$1,100	\$0	0

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue									
Seaport Bonds/Loans	84,153	81,823	102,703	55,220	28,600	15,600	0	0	368,099
FDOT Funds	15,598	4,532	0	0	0	0	0	0	20,130
Non-County Contributions	4,000	2,500	0	0	0	0	0	0	6,500
Total:	103,751	88,855	102,703	55,220	28,600	15,600	0	0	394,729
Expenditures									
Strategic Area: TP									
Cargo Facilities Improvements	48,506	9,307	28,114	16,000	0	0	0	0	101,927
Equipment Acquisition	200	7,000	15,000	7,000	13,000	0	0	0	42,200
Passenger Facilities Improvements	2,327	38,500	24,500	0	0	0	0	0	65,327
Port Facility Improvements	52,718	34,048	35,089	32,220	15,600	15,600	0	0	185,275
Total:	103,751	88,855	102,703	55,220	28,600	15,600	0	0	394,729

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2015-16, the Department will continue to update and improve various port infrastructure projects (\$87.153 million total with \$8.083 million in FY 2015-16)
- In FY 2015-16, the Port will begin to expand the number of gantry cranes to handle anticipated larger ships, and add four new post-panamax cranes (\$42.2 million total with \$7 million in FY 2015-16)
- In FY 2015-16, the Port will complete upgrades to Terminals D & E to handle new service from larger ships (\$10 million total with \$8 million in FY 2015-16)

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

FEDERAL INSPECTION FACILITY

PROJECT #: 641540

DESCRIPTION: Build new facility for Immigration and Customs Enforcement Operations
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	0	7,000	7,000	0	0	0	0	0	14,000
TOTAL REVENUES:	0	7,000	7,000	0	0	0	0	0	14,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	7,000	7,000	0	0	0	0	0	14,000
TOTAL EXPENDITURES:	0	7,000	7,000	0	0	0	0	0	14,000

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$30,000

CRUISE TERMINAL J IMPROVEMENTS

PROJECT #: 642930

DESCRIPTION: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, new elevators, and various terminal repair/upgrades
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	5,200	915	2,436	0	0	0	0	0	8,551
TOTAL REVENUES:	5,200	915	2,436	0	0	0	0	0	8,551
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	5,200	915	2,436	0	0	0	0	0	8,551
TOTAL EXPENDITURES:	5,200	915	2,436	0	0	0	0	0	8,551

CARGO GATE MODIFICATIONS

PROJECT #: 644010

DESCRIPTION: Purchase and install security systems for new gateway as required
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	1,008	1,118	10,882	0	0	0	0	0	13,008
TOTAL REVENUES:	1,008	1,118	10,882	0	0	0	0	0	13,008
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,008	1,118	10,882	0	0	0	0	0	13,008
TOTAL EXPENDITURES:	1,008	1,118	10,882	0	0	0	0	0	13,008

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$100,000

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NORTH BULKHEAD REPAIRS

PROJECT #: 644300

DESCRIPTION: Program for terminal bulkhead repairs
 LOCATION: Dante B. Fascell Port of Miami-Dade
 Port of Miami

District Located: 5
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	0	9,000	3,000	0	0	0	0	0	12,000
TOTAL REVENUES:	0	9,000	3,000	0	0	0	0	0	12,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	6,000	3,000	0	0	0	0	0	9,000
Planning and Design	0	3,000	0	0	0	0	0	0	3,000
TOTAL EXPENDITURES:	0	9,000	3,000	0	0	0	0	0	12,000

CONTAINER YARD IMPROVEMENTS - SEABOARD

PROJECT #: 644520

DESCRIPTION: Implement container yard improvements in Port terminal area for drainage and bulkhead improvements
 LOCATION: Dante B. Fascell Port of Miami-Dade
 Port of Miami

District Located: 5
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	11,198	0	0	0	0	0	0	0	11,198
Non-County Contributions	4,000	1,000	0	0	0	0	0	0	5,000
Seaport Bonds/Loans	29,692	2,189	1,732	0	0	0	0	0	33,613
TOTAL REVENUES:	44,890	3,189	1,732	0	0	0	0	0	49,811
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	31,592	3,189	1,732	0	0	0	0	0	36,513
Furniture Fixtures and Equipment	11,198	0	0	0	0	0	0	0	11,198
Planning and Design	2,100	0	0	0	0	0	0	0	2,100
TOTAL EXPENDITURES:	44,890	3,189	1,732	0	0	0	0	0	49,811

INFRASTRUCTURE IMPROVEMENTS

PROJECT #: 645430

DESCRIPTION: Update and improve various infrastructure portions of the Port
 LOCATION: Dante B. Fascell Port of Miami-Dade
 Port of Miami

District Located: 5
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	4,400	532	0	0	0	0	0	0	4,932
Seaport Bonds/Loans	23,942	7,506	13,653	17,120	10,000	10,000	0	0	82,221
TOTAL REVENUES:	28,342	8,038	13,653	17,120	10,000	10,000	0	0	87,153
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	28,342	8,038	13,653	17,120	10,000	10,000	0	0	87,153
TOTAL EXPENDITURES:	28,342	8,038	13,653	17,120	10,000	10,000	0	0	87,153

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SOUTH BULKHEAD REHABILITATION

PROJECT #: 646300

DESCRIPTION: Repair and improvements to Port cargo area bulkheads

LOCATION: Dante B. Fascell Port of Miami-Dade
Port of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	2,608	5,000	15,500	10,000	0	0	0	0	33,108
TOTAL REVENUES:	2,608	5,000	15,500	10,000	0	0	0	0	33,108
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,608	5,000	15,500	10,000	0	0	0	0	33,108
TOTAL EXPENDITURES:	2,608	5,000	15,500	10,000	0	0	0	0	33,108

SOUTH FLORIDA CONTAINER TERMINAL IMPROVEMENTS

PROJECT #: 647150

DESCRIPTION: Improve South Florida Container Terminal drainage and add cargo yard projects

LOCATION: Dante B. Fascell Port of Miami-Dade
Port of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	0	0	0	6,000	0	0	0	0	6,000
TOTAL REVENUES:	0	0	0	6,000	0	0	0	0	6,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	6,000	0	0	0	0	6,000
TOTAL EXPENDITURES:	0	0	0	6,000	0	0	0	0	6,000

SEWER UPGRADES

PROJECT #: 647720

DESCRIPTION: Upgrade Miami-Dade sewer and force main

LOCATION: Dante B. Fascell Port of Miami-Dade
Port of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	500	2,000	2,500	0	0	0	0	0	5,000
TOTAL REVENUES:	500	2,000	2,500	0	0	0	0	0	5,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	500	2,000	2,500	0	0	0	0	0	5,000
TOTAL EXPENDITURES:	500	2,000	2,500	0	0	0	0	0	5,000

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FACILITY MOVES

PROJECT #: 6410330

DESCRIPTION: The movement of customer warehouses or other facilities as determined
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	576	0	0	9,000	0	0	0	0	9,576
TOTAL REVENUES:	576	0	0	9,000	0	0	0	0	9,576
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	576	0	0	9,000	0	0	0	0	9,576
TOTAL EXPENDITURES:	576	0	0	9,000	0	0	0	0	9,576

TERMINAL H - MECHANICAL UPGRADES

PROJECT #: 6410510

DESCRIPTION: Terminal H improvements to include fire equipment upgrades and Chiller replacement
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	300	595	0	500	0	0	0	0	1,395
TOTAL REVENUES:	300	595	0	500	0	0	0	0	1,395
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	300	595	0	500	0	0	0	0	1,395
TOTAL EXPENDITURES:	300	595	0	500	0	0	0	0	1,395

CONSTRUCTION SUPERVISION

PROJECT #: 6430061

DESCRIPTION: Provide supervision of on-going construction projects at the Port
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	17,800	6,500	6,500	5,600	5,600	5,600	0	0	47,600
TOTAL REVENUES:	17,800	6,500	6,500	5,600	5,600	5,600	0	0	47,600
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	17,800	6,500	6,500	5,600	5,600	5,600	0	0	47,600
TOTAL EXPENDITURES:	17,800	6,500	6,500	5,600	5,600	5,600	0	0	47,600

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CRUISE TERMINAL H IMPROVEMENTS

PROJECT #: 200000001

DESCRIPTION: Upgrade Terminal H for Bimini Services by Resorts International
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Non-County Contributions	0	1,500	0	0	0	0	0	0	1,500
Seaport Bonds/Loans	327	5,000	6,500	0	0	0	0	0	11,827
TOTAL REVENUES:	327	6,500	6,500	0	0	0	0	0	13,327
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	327	5,000	6,500	0	0	0	0	0	11,827
Planning and Design	0	1,500	0	0	0	0	0	0	1,500
TOTAL EXPENDITURES:	327	6,500	6,500	0	0	0	0	0	13,327

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$50,000

NEW CRUISE TERMINAL A AND BERTH

PROJECT #: 200000060

DESCRIPTION: Design and build a new terminal to include berthing updates for new Cruise Services
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	0	4,000	0	0	0	0	0	0	4,000
Seaport Bonds/Loans	0	20,000	18,000	0	0	0	0	0	38,000
TOTAL REVENUES:	0	24,000	18,000	0	0	0	0	0	42,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	24,000	18,000	0	0	0	0	0	42,000
TOTAL EXPENDITURES:	0	24,000	18,000	0	0	0	0	0	42,000

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100,000

CRUISE TERMINALS D and E

PROJECT #: 200000061

DESCRIPTION: Update terminals D and E for new Carnival services per contract
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	2,000	8,000	0	0	0	0	0	0	10,000
TOTAL REVENUES:	2,000	8,000	0	0	0	0	0	0	10,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,000	8,000	0	0	0	0	0	0	10,000
TOTAL EXPENDITURES:	2,000	8,000	0	0	0	0	0	0	10,000

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PURCHASE 4 ADDITIONAL GANTRY CRANES

PROJECT #: 2000000131

DESCRIPTION: Purchase four (4) additional post panamax gantry cranes (for a total of 17) for anticipated increased traffic
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	200	7,000	15,000	7,000	13,000	0	0	0	42,200
TOTAL REVENUES:	200	7,000	15,000	7,000	13,000	0	0	0	42,200
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	200	7,000	15,000	7,000	13,000	0	0	0	42,200
TOTAL EXPENDITURES:	200	7,000	15,000	7,000	13,000	0	0	0	42,200

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
EXPAND AND MODERNIZE PORT UTILITIES	Dante B. Fascell Port of Miami-Dade	15,000
PURCHASE CARGO TERMINAL RTGs	Dante B. Fascell Port of Miami-Dade	10,000
EXTEND RAIL ROAD TRACK	Dante B. Fascell Port of Miami-Dade	1,000
NEW PARKING GARAGES	Dante B. Fascell Port of Miami-Dade	55,000
ROADWAY REALIGNMENT	Dante B. Fascell Port of Miami-Dade	25,000
CHANNEL MODIFICATIONS	Dante B. Fascell Port of Miami-Dade	20,000
CRUISE TERMINAL CONCOURSES AND BERTHING MODS	Dante B. Fascell Port of Miami-Dade	15,000
NEW BERTH O - WEST NEW APRON	Dante B. Fascell Port of Miami-Dade	67,000
IMPROVEMENTS TO CRUISE TERMINALS B, F,G, AND H	Dante B. Fascell Port of Miami-Dade	83,000
CONSTRUCT PASSENGER TERMINAL MOBILE WALKWAYS	Dante B. Fascell Port of Miami-Dade	10,200
DESIGN AND CONSTRUCT CRUISE FERRY COMPLEX	Dante B. Fascell Port of Miami-Dade	20,000
EXPAND WATER SERVICE CAPACITY	Dante B. Fascell Port of Miami-Dade	5,000
DESIGN AND CONSTRUCT CRANE MAINTENANCE FACILITY	Dante B. Fascell Port of Miami-Dade	1,000
	UNFUNDED TOTAL	327,200