

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

Homeless Trust

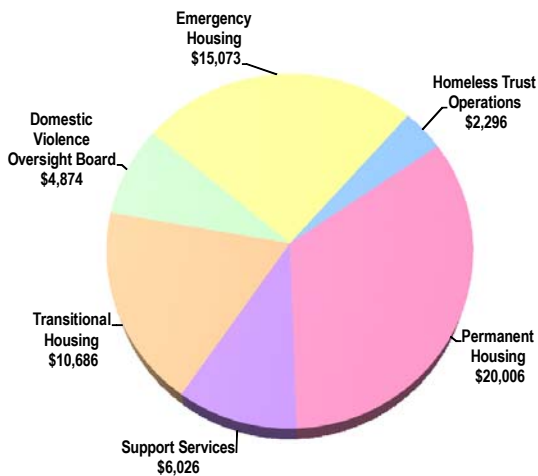
The Miami-Dade County Homeless Trust (Homeless Trust) serves as the coordinating entity for services for homeless individuals and families throughout Miami-Dade County. The Homeless Trust administers a portion of the one percent Food and Beverage Tax proceeds, as well as federal, state, and other resources dedicated to providing housing and services for the homeless; advises the Board of County Commissioners on issues related to homelessness; serves as the identified "Lead Agency" for the United States Housing and Urban Development (USHUD) Continuum of Care funds for our community, and the State's Homeless Coalition for Miami-Dade County; implements the Miami-Dade County Community Homeless Plan; and provides administrative, contractual, and policy formulation assistance related to homeless services.

As part of the Health and Human Services strategic area, the Homeless Trust funds and monitors prevention services and emergency, transitional, and permanent housing, as well as supportive services for the homeless. Each area is specifically designed to meet the unique needs of homeless individuals and families when they first enter the system, as well as their needs as they develop and evolve over time. This blend of housing and services comprises what is known as the homeless continuum of care. Over 8,000 emergency, transitional, and permanent housing beds have been developed by or through the Homeless Trust since its inception in 1993. The Homeless Trust also supports the Domestic Violence Oversight Board (DVOB) and coordinates and monitors the construction and operations of domestic violence centers in Miami-Dade County.

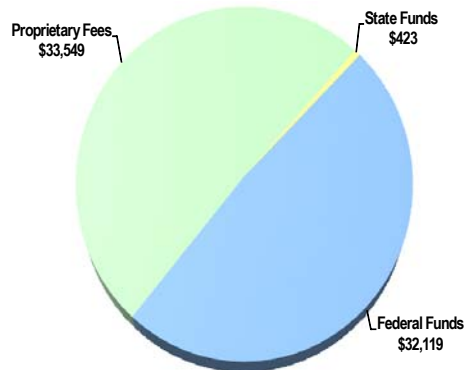
A Board of Trustees, comprised of 27 members, governs the Homeless Trust. Membership consists of appointed leadership, including County and City Commissioners, representatives from the Judiciary, the Superintendent of Schools, the Florida Department of Children and Families Regional Administrator and the City of Miami Manager. The Board also includes representation from the Miami Coalition for the Homeless; business, civic, and faith-based community groups; homeless service providers; homeless individuals; and formerly homeless individuals. In order for the Homeless Trust to be successful in its mission of assisting homeless individuals and families, it relies on the services offered by provider agencies within the community, including its private sector partner.

FY 2015-16 Adopted Budget

Expenditures by Activity
(dollars in thousands)

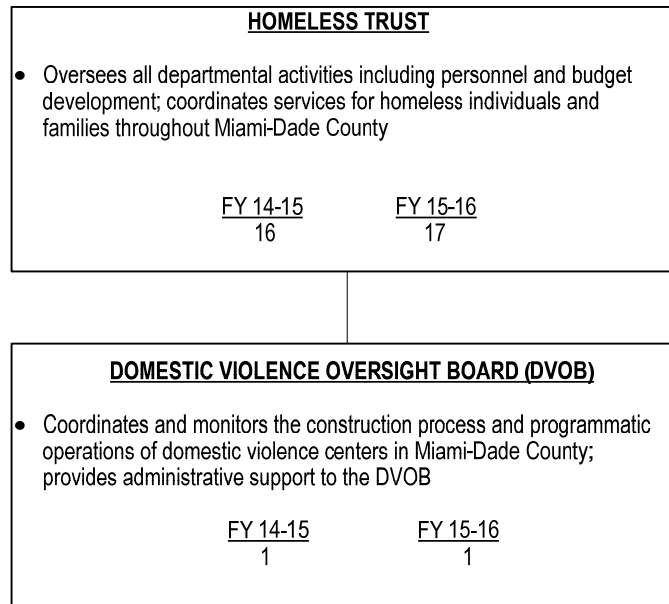


Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION



The FY 2015-16 total number of full-time equivalent positions is 18

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FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Adopted FY 15-16
Revenue Summary				
Interest Earnings	48	40	37	32
Miscellaneous Revenues	0	8	10	10
Other Revenues	264	200	200	0
Carryover	9,473	11,944	11,398	11,185
Food and Beverage Tax	20,719	20,817	20,745	22,322
State Grants	422	485	423	423
Federal Grants	17,943	21,407	24,897	32,119
Total Revenues	48,869	54,901	57,710	66,091

Operating Expenditures

Summary				
Salary	1,166	1,172	1,356	1,355
Fringe Benefits	215	305	423	401
Court Costs	0	0	0	0
Contractual Services	214	97	137	110
Other Operating	538	488	683	622
Charges for County Services	47	179	255	271
Grants to Outside Organizations	34,021	40,058	44,604	53,436
Capital	6	0	9	2,766
Total Operating Expenditures	36,207	42,299	47,467	58,961

Non-Operating Expenditures

Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	448	10,243	7,130
Total Non-Operating Expenditures	0	448	10,243	7,130

(dollars in thousands)	Total Funding		Total Positions	
	Budget FY 14-15	Adopted FY 15-16	Budget FY 14-15	Adopted FY 15-16
Expenditure By Program				
Strategic Area: Health and Human Services				
Homeless Trust Operations	2,311	2,296	16	17
Domestic Violence Oversight Board	2,063	4,874	1	1
Emergency Housing	13,278	15,073	0	0
Permanent Housing	12,763	20,006	0	0
Support Services	5,975	6,026	0	0
Transitional Housing	11,077	10,686	0	0
Total Operating Expenditures	47,467	58,961	17	18

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Actual FY 14-15	Budget FY 15-16
Advertising	26	12	21	29	20
Fuel	0	0	0	0	0
Overtime	0	0	0	0	0
Rent	81	85	90	89	94
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	0	2	3	4	6
Utilities	22	18	20	17	15

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DIVISION: HOMELESS TRUST OPERATIONS

The Homeless Trust Division oversees all departmental activities, including personnel and budget development, and coordinates services for homeless individuals and families throughout Miami-Dade County.

- Utilizes local, state and federal funds to assist the homeless
- Implements policies developed by the Board and Committees of the Homeless Trust
- Serves as staff to the Board of the Homeless Trust and liaison to the Office of the Mayor and the Board of County Commissioners
- Coordinates Homeless Trust activities and recommends, defines, and monitors operating goals, objectives, and procedures for the Homeless Trust
- Administers a portion of the one percent Food and Beverage Tax proceeds
- Provides a continuum of support services for targeted special populations, including services related to sexual assault and domestic violence, mental health, and substance abuse
- Provides culturally sensitive prevention, outreach and intervention services for homeless individuals, youth and families
- Administers 126 individual grant-funded programs with 28 organizations to provide essential homeless services in Miami-Dade County
- Conducts two countywide homeless census counts each year to continue to assess the type and number of homeless individuals in Miami-Dade County, as well as surveys and analysis of system utilization and performance
- Manages the local Homeless Management Information System to track system utilization, needs, gaps, and trends
- Coordinates referrals of homeless individuals and families to permanent supportive housing

Strategic Objectives - Measures

- HH2-1: End homelessness

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Provide effective services to homeless individuals and families in Miami-Dade County	Unsheltered chronically homeless people in Miami-Dade County	OC	↓	547	445	350	352	350
	Beds in homeless continuum of care	OP	↔	7,727	8,355	8,225	8,434	8,520
	Permanent housing units completed	OC	↑	105	90	121	184	120
	Homeless outreach team contacts with clients	OP	↔	56,937	67,427	55,000	64,417	65,000
	Placements into housing units	OP	↔	12,892	14,601	14,500	14,665	15,000

DIVISION COMMENTS

- During FY 2014-15 a vacant Special Projects Administrator 2 position was eliminated from the Homeless Trust Division
- During FY 2014-15 the Homeless Trust assumed the administration of the Shelter + Care Program, as well as a transfer of one Housing Specialist position from the Department of Public Housing and Community Development and the addition of one Contract Compliance Specialist position to assist with the administration and monitoring of the program
- Subsequent to the release of the FY2015-16 Proposed Budget, the Homeless Trust entered into a Memorandum of Understanding with the City of Miami and the County, which established that the City of Miami will purchase at least 75 beds at Camillus House and the Homeless Trust will procure a minimum of 75 beds at an estimated cost of \$700,000; the Homeless Trust budgeted an additional \$908,000 in FY 2015-16 to provide repairs at the two Homeless Assistance Centers; the expenditures were budgeted from improved carryover (\$220,000) into FY 2015-16, operational reserves (\$480,000), and capital reserves (\$908,000)
- In FY 2015-16 Homeless Trust Capital Reserves are funded at \$2.349 million for future repairs; Tax Equalization Reserves are funded at \$4.146 million and Operational Reserves are funded at \$635,000 for any emergencies or significant reductions to the Food and Beverage Tax collections

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DIVISION: DOMESTIC VIOLENCE OVERSIGHT BOARD

The Domestic Violence Oversight Board (DVOB) Division coordinates and monitors the construction process and programmatic operations of domestic violence centers in Miami-Dade County, and provides administrative support to the DVOB

- Monitors service provider contracts and evaluates the provision of services to domestic violence victims
- Coordinates services between shelters

Strategic Objectives - Measures

- HH2-5: Improve access to abuse prevention, intervention and support services

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Provide advocacy, outreach, safe shelter, transportation, emergency financial assistance, emergency food and clothing to victims of domestic crimes and their families	Clients provided emergency shelter and/ or services at The Lodge	OP	↔	1,058	1,088	1,075	1,183	1,100

DIVISION COMMENTS

- In FY 2015-16 Domestic Violence Oversight Board (DVOB) carryover funds are budgeted at \$2.757 million for the planning and construction of the second DVOB shelter

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue									
Food and Beverage Tax	582	2,757	4,661	0	0	0	0	0	8,000
Total:	582	2,757	4,661	0	0	0	0	0	8,000
Expenditures									
Strategic Area: HH									
Domestic Violence Facilities	582	2,757	4,661	0	0	0	0	0	8,000
Total:	582	2,757	4,661	0	0	0	0	0	8,000

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2015-16 Adopted Budget and Multi-Year Capital Plan includes \$2.757 million to plan and begin construction of the second DVOB shelter; the shelter will provide a minimum of 60 emergency shelter beds for domestic violence victims and their dependents (\$8 million in total project cost)

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

CONSTRUCT SECOND DOMESTIC VIOLENCE SHELTER

PROJECT #: 207931



DESCRIPTION: Construct a new domestic violence shelter
 LOCATION: Undisclosed
 Not Applicable

District Located:
 District(s) Served:

Countywide
 Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Food and Beverage Tax	582	2,757	4,661	0	0	0	0	0	8,000
TOTAL REVENUES:	582	2,757	4,661	0	0	0	0	0	8,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Art Allowance	12	108	0	0	0	0	0	0	120
Construction	0	1,900	3,852	0	0	0	0	0	5,752
Furniture Fixtures and Equipment	0	0	562	0	0	0	0	0	562
Permitting	0	114	0	0	0	0	0	0	114
Planning and Design	492	405	0	0	0	0	0	0	897
Project Administration	78	230	247	0	0	0	0	0	555
TOTAL EXPENDITURES:	582	2,757	4,661	0	0	0	0	0	8,000

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$2,262,000

UNFUNDED CAPITAL PROJECTS

PROJECT NAME

PROVIDE ADVANCED CARE HOUSING

LOCATION

Various Sites

(dollars in thousands)

ESTIMATED PROJECT COST

175,000

UNFUNDED TOTAL

175,000