

BUSINESS PLAN ADOPTED, AND FIVE-YEAR FINANCIAL OUTLOOK

MIAMI-DADE COUNTY, FLORIDA



2018-19 | VOLUME 2

STRATEGIC AREAS:

Policy Formulation • Public Safety
• Transportation • Recreation and Culture



FY 2018-19 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN

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FY 2018-19 Adopted Budget and Multi-Year Plan

How to Read a Department's Budget Narrative

Continuous improvement plays a central role in Miami-Dade County's effort to deliver excellent government services in a fiscally responsible manner. The approach applies equally to the presentation of strategic, financial, and operational information in the Proposed Budget and Multi-Year Capital Plan. These two pages highlight significant changes to department narratives and detail their major sections.

Department narratives in the Proposed Budget include a Capital Funded and Unfunded Project Schedules immediately following the operating budget information (when applicable).

The Resilience emoji (🌿) is used to highlight County programs, projects, and functions which support the City Resilience Framework.

Major Sections of a Department Narrative

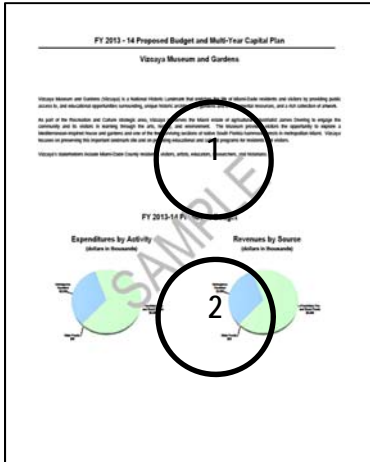
The numbered bullets below correspond to the circled numbers on the sample narrative page that follows.

- 1. Introduction**
A summary of the department's mission, functions, projects, partners, and stakeholders
- 2. Proposed Budget Charts**
Two pie charts showing the department's proposed expenditures by activity and its proposed revenues by source
- 3. Table of Organization**
A table that organizes the department by major functions
- 4. Financial Summary**
Tables detailing the department's proposed operating revenues and expenditures; non-operating expenditures, if applicable; and proposed expenditures by major programs
- 5. Proposed Fee Adjustments**
Any fee for service that the department proposes to create, increase, decrease, or eliminate; this section will only appear in departments with fee adjustments
- 6. Unit Description**
Department narratives include sections for major functional units; each section begins with a description of the unit's role in the department and a list of its functions
- 7. Unit Measures**
This section, when applicable, includes tables detailing the Strategic Plan Outcomes supported by the unit, the unit's objectives, and the measures necessary to achieve the objectives; each measure includes a target and the actual level attained. For some measures, 'target' represents forecasted demand, not performance level (e.g. "911 call volume")
- 8. Division Highlights and Budget Enhancements or *Reductions* (not pictured)**
Notable programs/initiatives that support the achievement of a Strategic Plan Outcome, along with relevant budget and performance impacts; reductions are in italics
- 9. Department-wide Enhancements or *Reductions* and Additional Comments**
Bullets detailing resource changes to existing programs and initiatives; detailing newly funded programs and initiatives; commenting on other relevant departmental matters; reductions are in italics
- 10. Unmet Needs**
A table detailing important department resources unfunded in the Adopted Budget
- 11. Maps and Charts (not pictured)**
Maps or charts relevant to department funding or service delivery, if applicable
- 12. Capital Budget Summary and Highlights**
A table detailing the department's proposed capital revenues and expenditures; and a description of notable capital projects and associated impacts on the operating budget

FY 2018-19 Adopted Budget and Multi-Year Plan

13. Funded Capital Project Schedules Tables detailing all funded project schedules

14. Unfunded Capital Project Schedules Tables detailing all unfunded project schedules; this section will only appear in departments with a capital budget



FY 2013-14 Proposed Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

Explain and implement separately only in conjunction with Viscaya Museum and Gardens. This project is a multi-year project.

2013-14 **2014-15**

2013-14 2014-15

2013-14 2014-15

2013-14 2014-15

FY 2013-14 Proposed Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| Category | Actual | Budget | Actual | Actual | Actual | Actual | Actual |
|--------------------|---------|---------|---------|---------|---------|---------|---------|
| | 2012-13 | 2013-14 | 2013-14 | 2013-14 | 2013-14 | 2013-14 | 2013-14 |
| Operating Expenses | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 |
| Capital Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Revenues | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 |
| Capital Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Deficit | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Deficit | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Line Item Highlights

| Category | Actual | Budget | Actual | Actual | Actual |
|-----------|---------|---------|---------|---------|---------|
| | 2012-13 | 2013-14 | 2013-14 | 2013-14 | 2013-14 |
| Operating | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 |
| Capital | 0 | 0 | 0 | 0 | 0 |

FY 2013-14 Proposed Budget and Multi-Year Capital Plan

DETAILED CAPITAL PROJECT SCHEDULE

| Project Name | Start Year | End Year | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 |
|-------------------------------|------------|----------|---------|---------|---------|---------|---------|---------|
| 1. Viscaya Museum and Gardens | 2013 | 2014 | 1,215 | 0 | 0 | 0 | 0 | 0 |
| 2. Viscaya Museum and Gardens | 2013 | 2014 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. Viscaya Museum and Gardens | 2013 | 2014 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4. Viscaya Museum and Gardens | 2013 | 2014 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5. Viscaya Museum and Gardens | 2013 | 2014 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. Viscaya Museum and Gardens | 2013 | 2014 | 0 | 0 | 0 | 0 | 0 | 0 |

FY 2013-14 Proposed Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

Explain and implement separately only in conjunction with Viscaya Museum and Gardens. This project is a multi-year project.

2013-14 **2014-15**

2013-14 2014-15

2013-14 2014-15

2013-14 2014-15

FY 2013-14 Proposed Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| Category | Actual | Budget | Actual | Actual | Actual | Actual | Actual |
|--------------------|---------|---------|---------|---------|---------|---------|---------|
| | 2012-13 | 2013-14 | 2013-14 | 2013-14 | 2013-14 | 2013-14 | 2013-14 |
| Operating Expenses | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 |
| Capital Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Revenues | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 |
| Capital Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Deficit | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Deficit | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Line Item Highlights

| Category | Actual | Budget | Actual | Actual | Actual |
|-----------|---------|---------|---------|---------|---------|
| | 2012-13 | 2013-14 | 2013-14 | 2013-14 | 2013-14 |
| Operating | 1,215 | 1,215 | 1,215 | 1,215 | 1,215 |
| Capital | 0 | 0 | 0 | 0 | 0 |

FY 2013-14 Proposed Budget and Multi-Year Capital Plan

DETAILED CAPITAL PROJECT SCHEDULE

| Project Name | Start Year | End Year | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 |
|--------------------------------|------------|----------|---------|---------|---------|---------|---------|---------|
| 13. Viscaya Museum and Gardens | 2013 | 2014 | 1,215 | 0 | 0 | 0 | 0 | 0 |
| 14. Viscaya Museum and Gardens | 2013 | 2014 | 0 | 0 | 0 | 0 | 0 | 0 |
| 15. Viscaya Museum and Gardens | 2013 | 2014 | 0 | 0 | 0 | 0 | 0 | 0 |
| 16. Viscaya Museum and Gardens | 2013 | 2014 | 0 | 0 | 0 | 0 | 0 | 0 |
| 17. Viscaya Museum and Gardens | 2013 | 2014 | 0 | 0 | 0 | 0 | 0 | 0 |
| 18. Viscaya Museum and Gardens | 2013 | 2014 | 0 | 0 | 0 | 0 | 0 | 0 |

FY 2013-14 Proposed Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

Explain and implement separately only in conjunction with Viscaya Museum and Gardens. This project is a multi-year project.

2013-14 **2014-15**

2013-14 2014-15

2013-14 2014-15

2013-14 2014-15

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DEPARTMENT DETAILS



POLICY FORMULATION

County Mission:

Delivering excellent public services that address our community's needs and enhance our quality of life

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Office of the Mayor

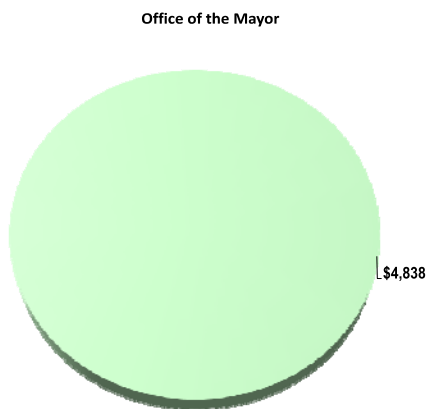
The Mayor serves as the elected head of Miami-Dade County government. The Mayor is responsible for the day-to-day operation of one of the largest county governments in the United States with a \$5.357 billion budget and 27,593 employees, serving a population of more than 2.71 million residents. In this role, the Mayor is responsible for the management of the administration and for carrying out policies adopted by the Board of County Commissioners (BCC).

The Mayor works with the Chairperson and Members of the BCC, other elected officials, the County Attorney's Office, federal and state agencies, municipalities, County departments, public and private organizations within the community, and the residents of Miami-Dade County.

FY 2018-19 Adopted Budget

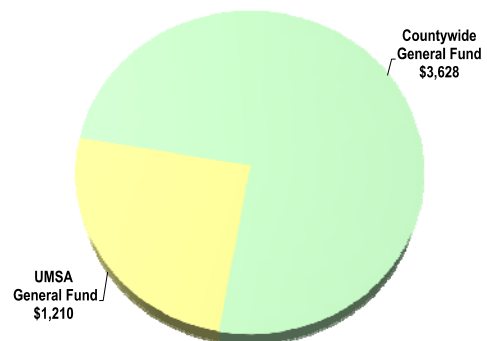
Expenditures by Activity

(dollars in thousands)



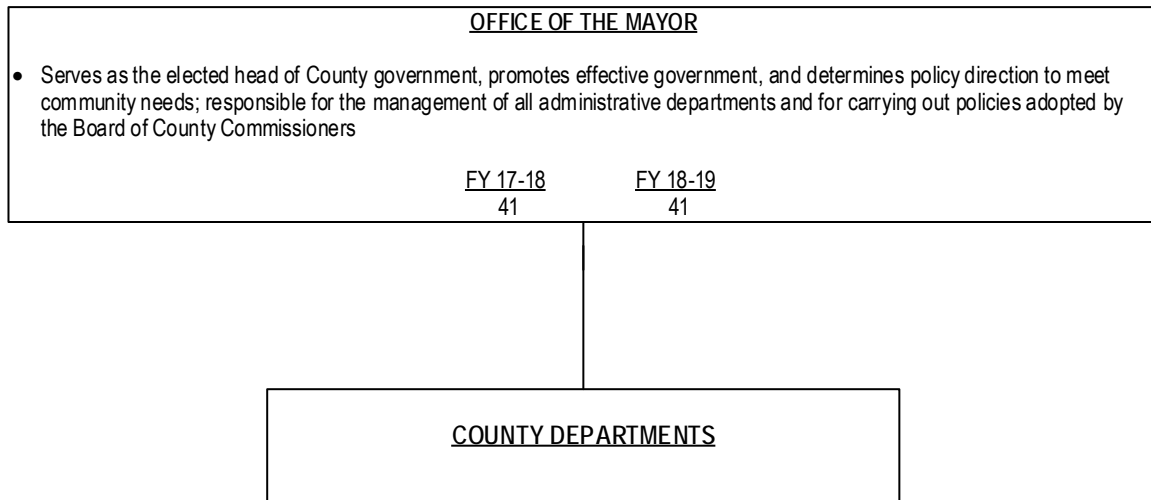
Revenues by Source

(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2018-19 Table of Organization includes one part-time position for a total of 41.625 FTE

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 3,400 | 3,348 | 3,550 | 3,628 |
| General Fund UMSA | 1,194 | 1,176 | 1,183 | 1,210 |
| Total Revenues | 4,594 | 4,524 | 4,733 | 4,838 |
| Operating Expenditures Summary | | | | |
| Salary | 3,038 | 3,006 | 3,114 | 3,128 |
| Fringe Benefits | 1,076 | 1,275 | 1,340 | 1,478 |
| Court Costs | 0 | 1 | 0 | 1 |
| Contractual Services | 2 | 0 | 1 | 1 |
| Other Operating | 122 | 121 | 153 | 143 |
| Charges for County Services | 187 | 57 | 105 | 78 |
| Grants to Outside Organizations | 159 | 57 | 0 | 0 |
| Capital | 10 | 7 | 20 | 9 |
| Total Operating Expenditures | 4,594 | 4,524 | 4,733 | 4,838 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | 0 | 0 | 0 | 0 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 0 | 0 |
| Total Non-Operating Expenditures | 0 | 0 | 0 | 0 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|---|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Policy Formulation | | | | |
| Office of the Mayor | 4,733 | 4,838 | 41 | 41 |
| Total Operating Expenditures | 4,733 | 4,838 | 41 | 41 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 3 | 1 | 5 | 0 | 2 |
| Fuel | 0 | 0 | 0 | 0 | 0 |
| Overtime | 0 | 0 | 0 | 0 | 0 |
| Rent | 0 | 0 | 0 | 0 | 0 |
| Security Services | 0 | 0 | 0 | 0 | 0 |
| Temporary Services | 0 | 0 | 0 | 0 | 0 |
| Travel and Registration | 7 | 27 | 30 | 35 | 30 |
| Utilities | 53 | 53 | 63 | 53 | 59 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Board of County Commissioners

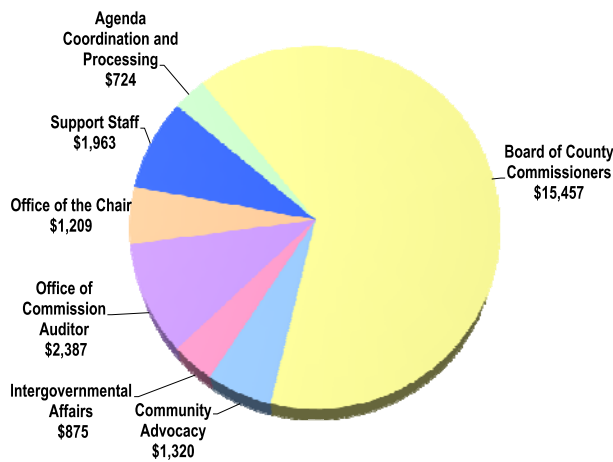
The Miami-Dade County Board of County Commissioners (BCC or the Board) is the legislative and governing body of Miami-Dade County. One County Commissioner is elected from each of Miami-Dade County's 13 districts to serve no more than two consecutive four-year terms. Registered voters from the respective districts choose Commissioners in non-partisan elections. The Commissioners elect a Chairperson, who then appoints the Chairperson, Vice-Chairperson, and members of all committees. Each Commissioner's salary is set by County Charter at \$6,000 per year. District elections are held every four years, with the most recent election of Commissioners from odd-numbered districts held in 2016. The election of Commissioners from even-numbered districts was held in August 2018. Commissioners are limited to two four-year terms effective with the 2012 election.

The BCC reviews and adopts comprehensive development land use plans for the County; licenses and regulates taxis, transportation network entities, jitneys, limousines, and rental cars; sets tolls and policy regarding public transportation systems; regulates utilities; adopts and enforces building codes; establishes zoning controls; and establishes policy relating to public health, safety services and facilities, recreational and cultural facilities, housing and social services programs, and other services. Each year, the BCC sets the property tax millage rates and approves the County's budget, which determines the expenditures and revenues necessary to operate all County services, and enacts the County's strategic plan. In addition, the Board, through its agenda coordination function, develops and distributes all legislative items. All meetings are public and the Board can take no action unless a majority of Commissioners currently serving in office are present. The Commission may override a Mayoral veto at its next regularly scheduled meeting by a two-thirds vote of those present.

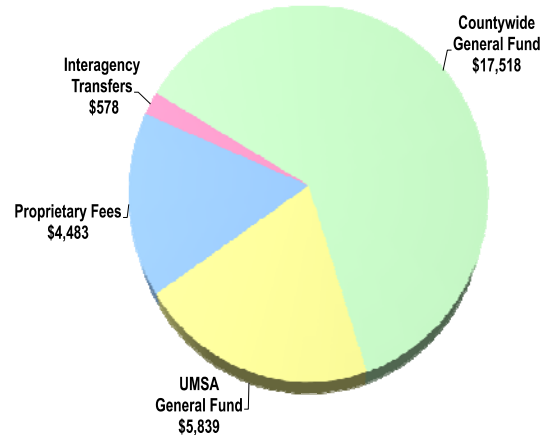
The BCC performs policy-making functions and advocates for Miami-Dade County citizens at all levels of government.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| <u>COUNTY COMMISSION</u> | | | | | | | | | |
|--|---|-----------------|-----------------|-----|---|-----------------|-----------------|----|----|
| <ul style="list-style-type: none"> Comprised of 13 single-member districts that reflect the diversity and unique demographics of one of the nation's largest metropolitan areas Establishes regulations, laws, and fiscal policies Oversees essential public services, including planning and zoning and fiscal administration, and ensures citizen participation and interaction at every level of local government Develops framework for promulgating legislative and policy priorities to ensure accountability, transparency, and efficiency | | | | | | | | | |
| <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">108</td> <td style="text-align: center;">113</td> </tr> </table> | | <u>FY 17-18</u> | <u>FY 18-19</u> | 108 | 113 | | | | |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | | | | | | |
| 108 | 113 | | | | | | | | |
| <p style="text-align: center;"><u>OFFICE OF THE CHAIR</u></p> <ul style="list-style-type: none"> Serves as chief presiding officer of the legislative and governing body of County government Establishes Committee System Appoints members to all Commission committees and subcommittees Provides guidance/leadership to Commission committees on legislative issues of countywide significance Oversees the efficient and productive assignment and scheduling of legislation Oversees process for appointing members to advisory boards, authorities, trusts, and committees Coordinates Commission and committee calendars Presides over all Board of County Commissioners meetings Oversees Commission Sergeants-at-Arms, BCC Communication, and Protocol staffs Liaises and coordinates workplan with the Office of Intergovernmental Affairs Liaises and coordinates workplan with the Office of Commission Auditor <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">5</td> <td style="text-align: center;">5</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 5 | 5 | <p style="text-align: center;"><u>OFFICE OF COMMISSION AUDITOR</u></p> <ul style="list-style-type: none"> Provides independent budgetary, audit, management, revenue forecasting, and fiscal and performance analysis of Board policies, County services, and contracts Provides objective and critical analysis of proposed legislation for Board consideration Conducts research and policy analysis and assists in formulating and developing legislation <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">21</td> <td style="text-align: center;">19</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 21 | 19 |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | | | | | | |
| 5 | 5 | | | | | | | | |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | | | | | | |
| 21 | 19 | | | | | | | | |
| <p style="text-align: center;"><u>PROTOCOL</u></p> <ul style="list-style-type: none"> Coordinates Commission protocol, dignitary visits, Consular Corps, and intergovernmental visits and promotes the Sister Cities program <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">2</td> <td style="text-align: center;">3</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 2 | 3 | <p style="text-align: center;"><u>OFFICE OF COMMUNITY ADVOCACY</u></p> <ul style="list-style-type: none"> Promotes the expansion and replication of Community Relations Board (CRB) initiatives at the municipal level Provides administrative support to the CRB, Asian Affairs Advisory Board, Black Affairs Advisory Board, Hispanic Affairs Advisory Board, and the Commission for Women <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">11</td> <td style="text-align: center;">12</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 11 | 12 |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | | | | | | |
| 2 | 3 | | | | | | | | |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | | | | | | |
| 11 | 12 | | | | | | | | |
| <p style="text-align: center;"><u>BCC COMMUNICATIONS</u></p> <ul style="list-style-type: none"> Produces Commission e-newsletter Produces, coordinates, and schedules radio and TV programs, and events Prepares media kits and informational/educational materials Conducts necessary research for the Office of the Chair and members of the BCC <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">4</td> <td style="text-align: center;">3</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 4 | 3 | <p style="text-align: center;"><u>OFFICE OF INTERGOVERNMENTAL AFFAIRS</u></p> <ul style="list-style-type: none"> Coordinates the County's intergovernmental relations at the local, state, and federal levels <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">6</td> <td style="text-align: center;">6</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 6 | 6 |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | | | | | | |
| 4 | 3 | | | | | | | | |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | | | | | | |
| 6 | 6 | | | | | | | | |
| | <p style="text-align: center;"><u>AGENDA COORDINATION</u></p> <ul style="list-style-type: none"> Prepares County Commission, committee, subcommittee, and workshop agendas and coordinates meetings <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">4</td> <td style="text-align: center;">5</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 4 | 5 | | | | |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | | | | | | |
| 4 | 5 | | | | | | | | |
| | <p style="text-align: center;"><u>SUPPORT STAFF SERVICES</u></p> <ul style="list-style-type: none"> Provides support staff to the Chairperson and BCC Coordinates with Sergeants-at-Arms to maintain decorum at meetings and security for Commissioners <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">14</td> <td style="text-align: center;">16</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 14 | 16 | | | | |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | | | | | | |
| 14 | 16 | | | | | | | | |

* The FY 2018-19 total number of full-time equivalent positions is 185.95; budgeted positions reflect current staffing levels

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 13,597 | 14,274 | 15,691 | 17,518 |
| General Fund UMSA | 4,742 | 4,757 | 5,230 | 5,839 |
| Carryover | 5,075 | 4,483 | 4,827 | 4,483 |
| Interagency Transfers | 450 | 550 | 550 | 578 |
| Total Revenues | 23,864 | 24,064 | 26,298 | 28,418 |
| Operating Expenditures | | | | |
| Summary | | | | |
| Salary | 11,904 | 12,337 | 14,086 | 15,406 |
| Fringe Benefits | 3,920 | 4,418 | 4,894 | 6,046 |
| Court Costs | 0 | 0 | 0 | 0 |
| Contractual Services | 84 | 88 | 45 | 51 |
| Other Operating | 1,630 | 1,589 | 1,878 | 1,870 |
| Charges for County Services | 654 | 538 | 491 | 482 |
| Grants to Outside Organizations | 1,215 | 580 | 0 | 0 |
| Capital | 72 | 31 | 77 | 80 |
| Total Operating Expenditures | 19,479 | 19,581 | 21,471 | 23,935 |
| Non-Operating Expenditures | | | | |
| Summary | | | | |
| Transfers | 11 | 0 | 0 | 0 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 4,827 | 4,483 |
| Total Non-Operating Expenditures | 11 | 0 | 4,827 | 4,483 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|---|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Policy Formulation | | | | |
| Board of County Commissioners | 13,533 | 15,457 | 108 | 113 |
| Office of the Chair | 1,071 | 1,209 | 10 | 11 |
| Community Advocacy | 1,180 | 1,320 | 11 | 12 |
| Agenda Coordination and Processing | 595 | 724 | 4 | 5 |
| Office of Commission Auditor | 2,431 | 2,387 | 21 | 19 |
| Intergovernmental Affairs | 864 | 875 | 6 | 6 |
| Support Staff | 1,797 | 1,963 | 14 | 16 |
| Total Operating Expenditures | 21,471 | 23,935 | 174 | 182 |

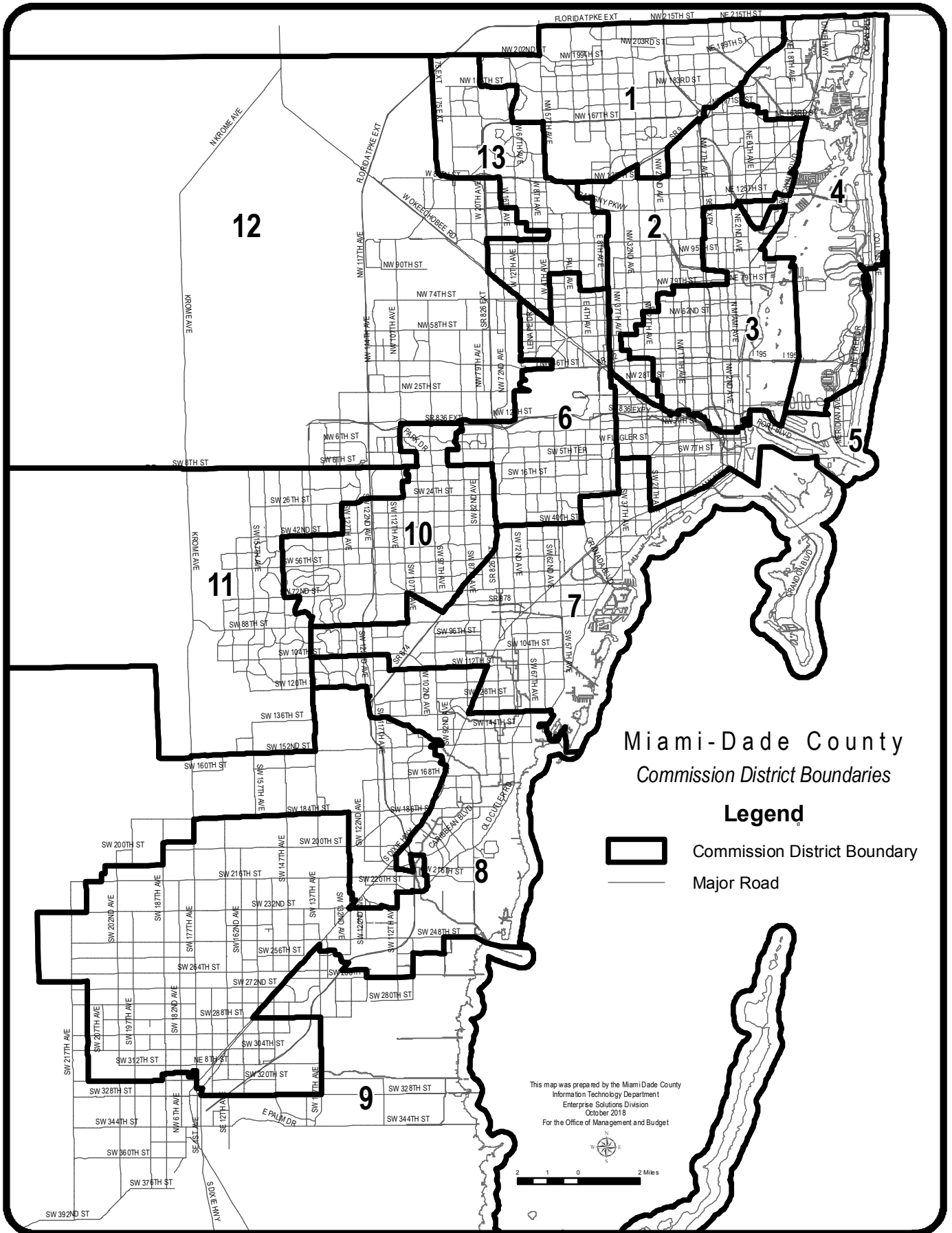
SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 111 | 119 | 74 | 152 | 140 |
| Fuel | 29 | 30 | 36 | 30 | 31 |
| Overtime | 111 | 117 | 100 | 126 | 100 |
| Rent | 419 | 447 | 915 | 425 | 915 |
| Security Services | 2 | 2 | 16 | 3 | 16 |
| Temporary Services | 0 | 0 | 0 | 0 | 0 |
| Travel and Registration | 154 | 177 | 117 | 157 | 118 |
| Utilities | 140 | 129 | 173 | 111 | 171 |

ADDITIONAL INFORMATION

- The FY 2018-19 Adopted Budget includes \$15.457 million to fund the BCC district offices (\$1.189 million for each district) in accordance with the Board-approved satellite office policy; estimated satellite district office space costs are included within each individual BCC Office
- The FY 2018-19 Adopted Budget includes \$2.145 million (\$200,000 per Commission District) for allocation to community-based organizations for district specific needs; this includes \$520,000 that has been relinquished by funded CBOs and divided equally amongst the 13 districts
- Resolution R-123-13 relating to funds generated from parking spaces permits issued to persons transporting young children and strollers requires that when revenues reach a balance of \$130,000 each Commission District is to receive \$10,000 from this fund to be allocated to organizations/agencies providing services for severely neglected children, this balance will be available for distribution in FY 2018-19
- The table of organization has been corrected to reflect Support Staff and the Office of Community Advocacy as divisions that report directly to the Board of County Commissioners rather than a division within the Office of the Chair, as previously reflected

FY 2018-19 Adopted Budget and Multi-Year Capital Plan



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

County Attorney's Office

The County Attorney's Office (CAO) is established in the Miami-Dade County Home Rule Charter to "serve as legal counsel to the Board of County Commissioners (BCC) and all County departments, offices, and agencies, and perform such other legal duties as may be assigned." The County Attorney is appointed by and is directly responsible to the BCC. The CAO represents the County in all civil legal matters arising in the discharge of official duties.

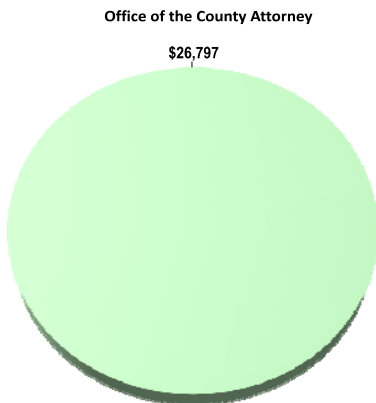
As part of the Policy Formulation strategic area, the CAO is responsible for the prosecution and the defense of all lawsuits brought by or against the County; the provision of legal advice to the BCC and its committees and subcommittees, the Mayor, the Property Appraiser, and the Public Health Trust; the representation of the County at administrative hearings; the drafting and review of ordinances and resolutions; the approval of all contracts, bonds or written instruments as to form and legal sufficiency; and the rendering of legal opinions.

The CAO provides legal representation to the BCC, the Property Appraiser, the Mayor, the Public Health Trust, various County boards, and all County departments and agencies.

FY 2018-19 Adopted Budget

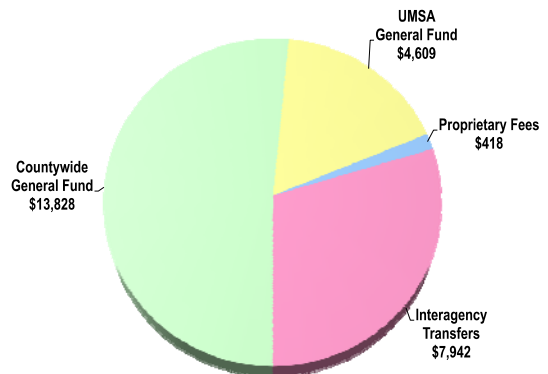
Expenditures by Activity

(dollars in thousands)



Revenues by Source

(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| | |
|--|-----------------|
| <u>BOARD OF COUNTY COMMISSIONERS</u> | |
| | |
| <u>COUNTY ATTORNEY'S OFFICE</u> | |
| <ul style="list-style-type: none"> • Provides legal representation to the BCC, Property Appraiser, Mayor, Public Health Trust, various County boards, and all County departments and agencies | |
| <u>FY 17-18</u> | <u>FY 18-19</u> |
| 126 | 128 |

The FY 2018-19 Table of Organization includes one part-time position for a total of 128.63 FTE

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 12,669 | 12,869 | 13,484 | 13,828 |
| General Fund UMSA | 4,452 | 4,521 | 4,494 | 4,609 |
| Reimbursements from Outside Agencies | 264 | 338 | 357 | 418 |
| Reimbursements from Departments | 4,916 | 6,421 | 6,792 | 7,942 |
| Total Revenues | 22,301 | 24,149 | 25,127 | 26,797 |
| Operating Expenditures Summary | | | | |
| Salary | 17,413 | 18,524 | 19,435 | 21,829 |
| Fringe Benefits | 4,252 | 4,573 | 4,801 | 4,040 |
| Court Costs | -73 | -13 | 75 | 76 |
| Contractual Services | 8 | 12 | 10 | 13 |
| Other Operating | 388 | 559 | 525 | 531 |
| Charges for County Services | 273 | 387 | 198 | 225 |
| Grants to Outside Organizations | 0 | 0 | 0 | 0 |
| Capital | 40 | 107 | 83 | 83 |
| Total Operating Expenditures | 22,301 | 24,149 | 25,127 | 26,797 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | 0 | 0 | 0 | 0 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 0 | 0 |
| Total Non-Operating Expenditures | 0 | 0 | 0 | 0 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|---|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Policy Formulation | | | | |
| Office of the County Attorney | 25,127 | 26,797 | 126 | 128 |
| Total Operating Expenditures | 25,127 | 26,797 | 126 | 128 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 0 | 0 | 0 | 0 | 0 |
| Fuel | 1 | 1 | 4 | 1 | 2 |
| Overtime | 0 | 0 | 0 | 0 | 0 |
| Rent | 0 | 0 | 0 | 0 | 0 |
| Security Services | 0 | 1 | 1 | 1 | 1 |
| Temporary Services | 1 | 0 | 0 | 0 | 0 |
| Travel and Registration | 60 | 87 | 61 | 103 | 61 |
| Utilities | 86 | 81 | 79 | 83 | 78 |

ADDITIONAL INFORMATION

- The FY 2018-19 Adopted Budget includes \$8.369 million in reimbursements for legal services provided in excess of typical requirements from the Aviation Department (\$1 million), Finance Department Bond Administration Fund (\$450,000), Internal Services Department Self-Insurance Trust Fund (\$3.8 million), Seaport Department (\$750,000), Public Health Trust (\$1.954 million), Children's Trust (\$250,000), and CareerSource South Florida (\$165,000)
- The County Attorney's Office (CAO) is performing e-filing functions on-behalf of all County Departments; as a result, departments are reimbursing all Clerk of Court Fees to ensure the CAO's budget is not adversely impacted
- The FY 2018-19 Adopted Budget includes the transfer of one Assistant County Attorney position from the Aviation Department and the addition of a legal secretary position added during FY 2017-18 to assist with increased demand associated with litigation and administrative workload

| <u>Department Operational Unmet Needs</u> | | | |
|--|---------------------------------------|-----------------|-----------|
| Description | (dollars in thousands) | | Positions |
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Hire one Assistant County Attorney 1 to assist with the prosecution and the defense of lawsuits brought by or against the County | \$0 | \$113 | 1 |
| Hire one Legal Secretary and one Paralegal Specialist to support the Department's attorneys | \$0 | \$119 | 2 |
| Total | \$0 | \$232 | 3 |



STRATEGIC AREA

Public Safety

Mission:

To provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services

| GOALS | OBJECTIVES |
|--|--|
| REDUCED CRIME | Reduce Crimes of Public Concern |
| | Solve Crimes Quickly and Accurately |
| | Support Successful Re-Entry into the Community |
| | Provide Safe and Secure Detention |
| REDUCTIONS IN PREVENTABLE DEATH, INJURY, AND PROPERTY LOSS | Reduce Response Time |
| | Improve Effectiveness of Outreach and Response |
| EFFECTIVE EMERGENCY AND DISASTER MANAGEMENT | Facilitate Short and Long-Term Recovery |
| | Increase Countywide Preparedness |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Corrections and Rehabilitation

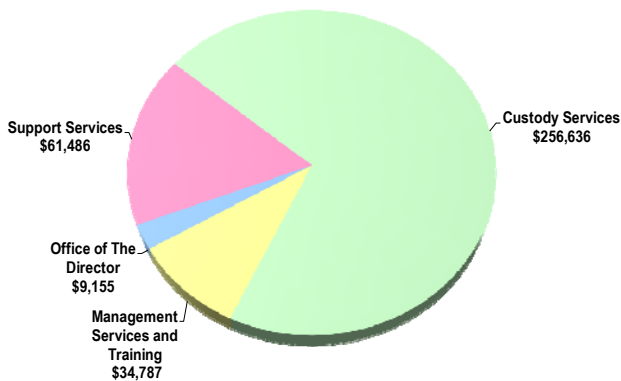
The mission of the Miami-Dade Corrections and Rehabilitation Department (MDCR) is to provide for the care, custody, and control of individuals who are arrested in Miami-Dade County, to support judicial functions for criminal prosecution, and to offer rehabilitative programs for inmates.

As part of the Public Safety strategic area, the Department operates four detention facilities with a system-wide average of approximately 4,500 inmates per day; books and classifies approximately 60,000 inmates annually; and provides court services, alternative to incarceration programs, inmate rehabilitation programs, and transportation to court and state facilities.

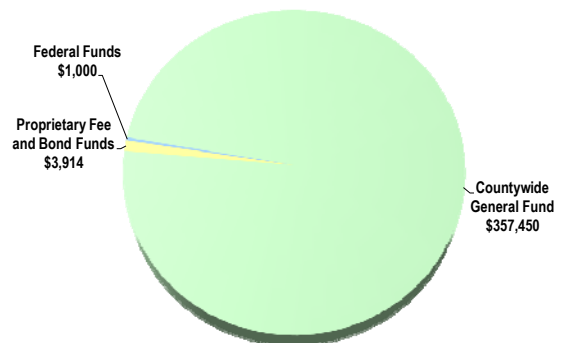
The Department works closely with other law enforcement agencies such as the Miami-Dade Police Department, municipal police departments, judges and judicial staff, and the legal community including the State Attorney's Office, Public Defender's Office, private attorneys, and bail bond agencies.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| | | | | |
|--|-----------------|-----------------|-------|-------|
| <u>OFFICE OF THE DIRECTOR</u> | | | | |
| <ul style="list-style-type: none"> • Formulates all departmental policies and provides overall direction and coordination of department activities relating to the booking, release, classification, and incarceration of individuals arrested in Miami-Dade County; oversees the Security and Internal Affairs Bureau, Mental Health and Medical Services Unit, and the Legal Unit | | | | |
| <table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">72</td> <td style="text-align: center;">71</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 72 | 71 |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | |
| 72 | 71 | | | |
| <u>CUSTODY SERVICES</u> | | | | |
| <ul style="list-style-type: none"> • Provides for the care, custody, and control of inmates incarcerated within four detention facilities; responsible for all inmate intake, classification, and release functions | | | | |
| <table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">2,327</td> <td style="text-align: center;">2,321</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 2,327 | 2,321 |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | |
| 2,327 | 2,321 | | | |
| <u>MANAGEMENT SERVICES AND TRAINING</u> | | | | |
| <ul style="list-style-type: none"> • Supports all administrative requirements of the Department, including budget and finance, personnel management, training, policy and planning, procurement, and operational support including materials management | | | | |
| <table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">300</td> <td style="text-align: center;">197</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 300 | 197 |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | |
| 300 | 197 | | | |
| <u>SUPPORT SERVICES</u> | | | | |
| <ul style="list-style-type: none"> • Provides program services including pre-trial services, monitored release, and re-entry services; provides operational support including construction, facilities management, food services and compliance | | | | |
| <table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 17-18</u></td> <td style="text-align: center;"><u>FY 18-19</u></td> </tr> <tr> <td style="text-align: center;">369</td> <td style="text-align: center;">479</td> </tr> </table> | <u>FY 17-18</u> | <u>FY 18-19</u> | 369 | 479 |
| <u>FY 17-18</u> | <u>FY 18-19</u> | | | |
| 369 | 479 | | | |

The FY 2018-19 total number of full-time equivalent positions is 3,071.5

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 315,681 | 340,018 | 347,527 | 357,450 |
| Carryover | 796 | 1,101 | 617 | 449 |
| Other Revenues | 3,753 | 3,552 | 3,224 | 3,465 |
| Federal Grants | 964 | 0 | 300 | 1,000 |
| Total Revenues | 321,194 | 344,671 | 351,668 | 362,364 |
| Operating Expenditures Summary | | | | |
| Salary | 203,976 | 215,410 | 213,662 | 217,304 |
| Fringe Benefits | 85,672 | 97,365 | 101,629 | 109,857 |
| Court Costs | 10 | 16 | 31 | 32 |
| Contractual Services | 7,227 | 6,673 | 7,193 | 7,436 |
| Other Operating | 16,671 | 18,417 | 20,109 | 18,091 |
| Charges for County Services | 5,910 | 5,553 | 6,869 | 8,194 |
| Grants to Outside Organizations | 0 | 0 | 0 | 0 |
| Capital | 612 | 548 | 1,461 | 1,150 |
| Total Operating Expenditures | 320,078 | 343,982 | 350,954 | 362,064 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | 0 | 0 | 0 | 0 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 15 | 15 | 265 | 18 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 449 | 282 |
| Total Non-Operating Expenditures | 15 | 15 | 714 | 300 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|--------------------------------------|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Public Safety | | | | |
| Office of The Director | 9,012 | 9,155 | 72 | 71 |
| Custody Services | 249,347 | 256,636 | 2,327 | 2,321 |
| Support Services | 59,174 | 61,486 | 369 | 479 |
| Management Services and Training | 33,421 | 34,787 | 300 | 197 |
| Total Operating Expenditures | 350,954 | 362,064 | 3,068 | 3,068 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 4 | 16 | 13 | 3 | 20 |
| Fuel | 311 | 330 | 337 | 378 | 337 |
| Overtime | 18,760 | 20,774 | 17,759 | 25,714 | 22,187 |
| Rent | 1,860 | 2,097 | 2,123 | 2,189 | 1,927 |
| Security Services | 26 | 10 | 6 | -2 | 9 |
| Temporary Services | 46 | 258 | 100 | 372 | 100 |
| Travel and Registration | 146 | 225 | 112 | 212 | 186 |
| Utilities | 5,809 | 5,617 | 5,570 | 5,763 | 5,739 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director formulates all departmental policy and provides overall direction for the operation and administration of the Department; and has direct oversight of the Security and Internal Affairs Bureau, the Mental Health and Medical Services Unit, the Legal Unit, and Community Affairs.

- Provides overall direction and coordination of departmental activities and policies
- Oversees the inspection, medical compliance, and accreditation functions
- Disseminates information to the public and the media

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the transfer of one position to the Support Services Division as part of the staffing analysis conducted semi-annually to ensure constitutional and legally compliant conditions in the County's jail system, as required by the US Department of Justice Settlement Agreement

DIVISION: CUSTODY SERVICES

The Custody Services Division operates three detention facilities including the Pre-Trial Detention Center (PTDC), Turner Guilford Knight Correctional Center (TGK), and Metro West Detention Center (MWDC).

- Oversees custody and control of pretrial and sentenced inmates
- Oversees security of all detention facilities
- Coordinates drug interdiction and contraband detection in the jails
- Coordinates inmate transportation services
- Oversees inmate intake, classification, and release
- Oversees inmate related court services
- Oversees custody and control of hospitalized inmates
- Coordinates inmate mental and medical health care
- Oversees inmate property management and storage

Strategic Objectives - Measures

- PS1-4: Provide safe and secure detention

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Manage jail population effectively | Monthly bookings | OP | ↔ | 5,075 | 4,673 | 5,500 | 4,657 | 5,000 |
| | Average length of stay per inmate (in calendar days) | EF | ↓ | 23.4 | 26.0 | 25.0 | 27.0 | 29.0 |
| | Inmates released via the Pretrial Release Services (PTR) program | EF | ↑ | 8,061 | 8,413 | 7,900 | 7,667 | 8,400 |
| Provide safe, secure, and humane detention | Random individual canine searches* | OP | ↔ | 39,425 | 55,871 | 40,000 | 72,279 | 45,000 |
| | Average daily inmate population | EF | ↓ | 3,905 | 3,952 | 4,000 | 4,184 | 4,500 |
| | Major incidents | OC | ↓ | 150 | 175 | 145 | 174 | 175 |
| | Random individual searches | OP | ↔ | 5,860 | 5,180 | 6,200 | 5,108 | 5,500 |
| | Inmate disciplinary reports | OP | ↔ | 3,915 | 7,913 | 5,500 | 10,066 | 8,000 |

*FY 2017-18 Actuals increased significantly due to special security details and the return of one of the K9 handlers from extended military duty. FY 2018-19 Target not adjusted due to the retirement of one of our K9's and one K9 handler.

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the transfer of six positions to the Support Services Division as part of the staffing analysis conducted semi-annually to ensure constitutional and legally compliant conditions in the County's jail system, as required by the US Department of Justice (DOJ) Settlement Agreement

DIVISION: SUPPORT SERVICES

The Support Services Division operates the Boot Camp Facility and provides inmate program services and operational support to the Department.

- Oversees program services including pre-trial, monitored release, and reentry services
- Oversees construction and facilities management
- Provides food services
- Coordinates compliance activities

Strategic Objectives - Measures

- PS1-4: Provide safe and secure detention

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Assist in alleviating jail overcrowding | Average monthly pretrial releases | OC | ↑ | 671 | 701 | 658 | 638 | 700 |
| Ensure proper maintenance of the Department infrastructure and expansion effort | Facility maintenance service tickets completed | OP | ↔ | 42,106 | 46,057 | 44,000 | 44,849 | 46,000 |
| | Percentage of life safety violations repaired within 48 hours of notification | EF | ↑ | 93% | 86% | 100% | 98% | 100% |

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the transfer of the Food Services Bureau with 103 positions from the Management Services and Training Division; another seven positions are transferred from various divisions as part of the staffing analysis conducted semi-annually to ensure constitutional and legally compliant conditions in the County's jail system, as required by the US Department of Justice Settlement Agreement

DIVISION: MANAGEMENT SERVICES AND TRAINING

The Management Services and Training Division supports all administrative functions and many operational support functions of the Department including budget and finance, personnel management, policy development, procurement and legislative coordination.

- Oversees fiscal resources management, including budget and finance, and procurement
- Coordinates personnel management functions
- Coordinates policy and planning activities
- Coordinates information technology services
- Oversees operational support functions, including materials management

Strategic Objectives - Measures

- GG2-1: Attract and hire new talent

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Ensure proper staffing and reduce unscheduled overtime | Average full-time positions filled | IN | ↔ | 89% | 88% | 88% | 89% | 94% |
| | Civilians hired annually | IN | ↔ | 138 | 60 | 96 | 106 | 70 |
| | Correctional Officer Trainees hired annually | IN | ↔ | 113 | 80 | 80 | 59 | 80 |
| | Certified Correctional Officers hired annually | IN | ↔ | 71 | 77 | 108 | 100 | 80 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

| • GG2-2: Develop and retain excellent employees and leaders | | | | | | | | |
|---|---|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain proper standards for in-service training and accreditation | Employees completing accreditation training (quarterly) | OP | ↔ | 87 | 107 | 110 | 125 | 110 |
| | Employees completing in-service training (quarterly)* | OP | ↔ | 68 | 96 | 60 | 118 | 100 |

*FY 2016-17 Actuals have been revised to reflect more up to date information

| • GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs | | | | | | | | |
|--|---|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Achieve and maintain financial and fiscal soundness while providing safe, secure, and humane detention | Average cost per meal* | EF | ↓ | \$1.56 | \$1.62 | \$1.60 | \$1.62 | \$1.65 |
| | Inmate meals served (in thousands)* | OP | ↔ | 4,912 | 4,688 | 5,500 | 5,400 | 5,400 |
| | Average meals per inmate ratio (daily)* | EF | ↓ | 3.46 | 3.37 | 3.40 | 3.40 | 3.40 |

*FY 2016-17 Actuals have been revised to reflect more up to date information

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the transfer of the Food Services Bureau with 103 positions to the Support Services Division

ADDITIONAL INFORMATION

- The Table of Organization for FY 2018-19 includes 2,198 sworn positions and 870 civilian positions; the FY 2018-19 Adopted Budget includes funding to hire 160 sworn and 70 civilian personnel; additional hiring may be approved to further mitigate overtime expense
- On April 16, 2013, the BCC approved a settlement agreement with the U.S. Department of Justice (DOJ) to address standards of care established by the Civil Rights of Institutionalized Persons Act (CRIPA); the agreement specifically addresses inmate medical and mental health care, suicide prevention, protection of inmates from harm, and sanitation conditions, as well as compliance with the Prison Rape Elimination Act (PREA)
- As required by the provisions set forth in the Settlement Agreement, the Miami-Dade Corrections and Rehabilitation Department conducts a comprehensive staffing analysis semi-annually to determine appropriate staffing levels necessary to ensure constitutional and legally compliant conditions in the County's jail system
- The FY 2018-19 Adopted Budget maintains funding for the Boot Camp program (\$6.3 million), which has been nationally recognized as a successful model for reducing recidivism rates among youth offenders

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 | FY 23-24 | FUTURE | TOTAL |
|---|---------------|--------------|--------------|--------------|---------------|---------------|---------------|----------|----------------|
| Revenue | | | | | | | | | |
| BBC GOB Financing | 14,491 | 7,875 | 8,328 | 8,800 | 11,500 | 11,500 | 49,229 | 0 | 111,723 |
| BBC GOB Series 2005A | 1,058 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,058 |
| BBC GOB Series 2008B | 730 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 730 |
| BBC GOB Series 2008B-1 | 1,504 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,504 |
| BBC GOB Series 2011A | 307 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 307 |
| BBC GOB Series 2013A | 1,117 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,117 |
| BBC GOB Series 2014A | 6,061 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,061 |
| Capital Asset Series 2007 Bond Proceeds | 2,934 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,934 |
| Pay-As-You-Go CIF | 7,193 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,193 |
| Total: | 35,395 | 7,875 | 8,328 | 8,800 | 11,500 | 11,500 | 49,229 | 0 | 132,627 |
| Expenditures | | | | | | | | | |
| Strategic Area: PS | | | | | | | | | |
| Equipment Acquisition | 1,333 | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 1,398 |
| Facility Improvements | 400 | 800 | 300 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| Jail Facility Improvements | 30,284 | 6,384 | 5,650 | 5,800 | 5,500 | 5,500 | 8,561 | 0 | 67,679 |
| New Jail Facilities | 2,204 | 500 | 2,378 | 3,000 | 6,000 | 6,000 | 40,668 | 0 | 60,750 |
| Telecommunications Equipment | 700 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300 |
| Total: | 34,921 | 8,349 | 8,328 | 8,800 | 11,500 | 11,500 | 49,229 | 0 | 132,627 |

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes \$150,000 to complete the replacement and installation of detention grade security windows at Metro West Detention Center to prevent water intrusion as a result of its aging buildings; the project includes using stainless steel as opposed to steel to increase the life expectancy of the windows and eliminate corrosion; total project cost of \$1.374 million is funded with Capital Asset Acquisition Bonds Series 2007 and Pay-As-You-Go Capital Improvement Fund (CIF)
- The Department's FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes \$545,000 to complete the refurbishment of the remaining ten inmate housing unit bathrooms at the Metro West Detention Center (MWDC), to include the installation of energy efficient showers and water closets, allowing for the Department to save an estimated 50 percent in water usage; in addition, the Department went from porcelain vanities to stainless steel which extends the life of the vanity as well as reduces the risk to inmates and staff; total project cost is \$4.236 million funded with Pay-As-You-Go CIF, Building Better Communities General Obligation Bond (BBC-GOB) proceeds, and Capital Asset Acquisition Bonds Series 2007
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes \$950,000 for the continued renovation of the Pre-Trial Detention Center to include crawl space clean-up, various kitchen renovations, and exterior cladding as part of the 40 year re-certification of the facility allowing for its continued use for another 10 years; total project cost is \$47 million funded with BBC-GOB proceeds
- In FY 2018-19, the Department will continue its on-going major capital renovations at all correctional facilities to include air conditioning repairs, roof replacement and security doors accessing the recreation yards throughout all housing units; projects are funded with BBC-GOB proceeds
- The FY 2018-19 Adopted Budget and Multi-year Capital Plan includes the upgrading of generators and associated fuel tanks at Metro West Detention Center; generators provide emergency back-up power to the facility in the event of a power failure allowing the Department to maintain environmental controls and a safe environment for staff and inmates in their care; projects are funded with BBC-GOB proceeds (total project cost \$1.1 million, \$500,000 in FY 2018-19)
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes \$1.05 million for the implementation of a workforce scheduling solution, Telestaff, for both the MDCR and the Miami-Dade Police Department (MDPD); the web-based employee scheduling solution will provide MDCR and MDPD with the ability to automate time collection, manage rosters, conduct shift bidding, automate vacancy filling in conjunction with audit controls, ensure equitable and consistent application of departmental internal policies and procedures, collective bargaining agreements, and County human resource policies and enhance visibility into operations through reports; total project cost is estimated at \$3.568 million and is funded by the IT Funding Model; the Work Force Scheduling Solution project is included under Non-Departmental project #2000000845
- The Internal Service Department will continue working with outside consultants, the Miami-Dade Corrections and Rehabilitation Department, Judicial Administration, and other stakeholders on revising and updating the 2008 Eleventh Judicial Circuit-Wide Courts and the 2008 Correctional Facilities Master Plan, which is anticipated to be completed during FY 2018-19

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROJECTS

(dollars in thousands)

COMMUNICATIONS INFRASTRUCTURE EXPANSION

PROJECT #: 200000750

DESCRIPTION: Continue roll-out of the Voice over Internet Protocol (VoIP) system to include the upgrading of switches and fiber optics
 LOCATION: 13850 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 700 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300 |
| TOTAL REVENUES: | 700 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Technology Hardware/Software | 700 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300 |
| TOTAL EXPENDITURES: | 700 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300 |

EXTERIOR SEALING (PHASE I) - WOMEN'S DETENTION CENTER, TURNER GUILFORD KNIGHT, AND METRO WEST

PROJECT #: 383540

DESCRIPTION: Seal exterior envelope as necessary to prevent water intrusion at the various correctional facilities
 LOCATION: 1401 NW 7 Ave District Located: 3
 City of Miami District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2007 Bond Proceeds | 375 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 375 |
| Pay-As-You-Go CIF | 197 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 197 |
| TOTAL REVENUES: | 572 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 572 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 506 | 66 | 0 | 0 | 0 | 0 | 0 | 0 | 572 |
| TOTAL EXPENDITURES: | 506 | 66 | 0 | 0 | 0 | 0 | 0 | 0 | 572 |

KITCHEN EQUIPMENT REPLACEMENT

PROJECT #: 389970

DESCRIPTION: Replace kitchen equipment including slicing machines, rack ovens, ice machines, cook kettles, and a pump station at Turner Guilford Knight Correctional Center and the Training and Treatment Center Food Service Bureau areas
 LOCATION: Various Sites District Located: 12
 Various Sites District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|--------------|-----------|----------|----------|----------|----------|----------|----------|--------------|
| Pay-As-You-Go CIF | 1,398 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,398 |
| TOTAL REVENUES: | 1,398 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,398 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 347 | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 412 |
| Furniture Fixtures and Equipment | 986 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 986 |
| TOTAL EXPENDITURES: | 1,333 | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 1,398 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

KROME DETENTION CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 3810950



DESCRIPTION: Construct a detention center with at least 800 beds with systemwide support facilities including a central kitchen, warehouse, and laundry
 LOCATION: 18201 SW 12 St
 Unincorporated Miami-Dade County

District Located: 11
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|--------------|------------|--------------|--------------|--------------|--------------|---------------|----------|---------------|
| BBC GOB Financing | 1,039 | 500 | 2,378 | 3,000 | 6,000 | 6,000 | 40,668 | 0 | 59,585 |
| BBC GOB Series 2005A | 970 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 970 |
| BBC GOB Series 2008B | 162 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 162 |
| BBC GOB Series 2008B-1 | 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30 |
| BBC GOB Series 2011A | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| TOTAL REVENUES: | 2,204 | 500 | 2,378 | 3,000 | 6,000 | 6,000 | 40,668 | 0 | 60,750 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 10 | 500 | 2,378 | 3,000 | 6,000 | 6,000 | 40,668 | 0 | 58,556 |
| Planning and Design | 1,650 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,650 |
| Project Administration | 544 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 544 |
| TOTAL EXPENDITURES: | 2,204 | 500 | 2,378 | 3,000 | 6,000 | 6,000 | 40,668 | 0 | 60,750 |

METRO WEST DETENTION CENTER - AIR HANDLERS

PROJECT #: 200000832



DESCRIPTION: Replace aging air handlers that maintain the housing air environment throughout the facility
 LOCATION: 13850 NW 41 St
 Unincorporated Miami-Dade County

District Located: Systemwide
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 250 | 250 | 200 | 0 | 0 | 0 | 0 | 0 | 700 |
| TOTAL REVENUES: | 250 | 250 | 200 | 0 | 0 | 0 | 0 | 0 | 700 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 250 | 250 | 200 | 0 | 0 | 0 | 0 | 0 | 700 |
| TOTAL EXPENDITURES: | 250 | 250 | 200 | 0 | 0 | 0 | 0 | 0 | 700 |

METRO WEST DETENTION CENTER - ELEVATOR REFURBISHMENT

PROJECT #: 200000519



DESCRIPTION: Refurbish the aging elevators at the Metro West Detention Center
 LOCATION: 13850 NW 41 St
 Unincorporated Miami-Dade County

District Located: 12
 District(s) Served: TBD

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 400 | 800 | 300 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL REVENUES: | 400 | 800 | 300 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 400 | 800 | 300 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL EXPENDITURES: | 400 | 800 | 300 | 0 | 0 | 0 | 0 | 0 | 1,500 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

METRO WEST DETENTION CENTER - EXTERIOR MECHANICAL ROOM DOORS

PROJECT #: 2000000458

DESCRIPTION: Replace aging doors and frames to maintain security of the mechanical room
LOCATION: 13850 NW 41 St
 Unincorporated Miami-Dade County

District Located: 12
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 125 | 125 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| TOTAL REVENUES: | 125 | 125 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 125 | 125 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| TOTAL EXPENDITURES: | 125 | 125 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |

METRO WEST DETENTION CENTER - FACILITY ROOF REPLACEMENTS

PROJECT #: 2000000520

DESCRIPTION: Replace various facility roofs at various correctional facilities
LOCATION: 13850 NW 41 St
 Unincorporated Miami-Dade County

District Located: 12
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|--------------|--------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 1,000 | 1,000 | 550 | 0 | 0 | 0 | 0 | 0 | 2,550 |
| TOTAL REVENUES: | 1,000 | 1,000 | 550 | 0 | 0 | 0 | 0 | 0 | 2,550 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 1,000 | 1,000 | 550 | 0 | 0 | 0 | 0 | 0 | 2,550 |
| TOTAL EXPENDITURES: | 1,000 | 1,000 | 550 | 0 | 0 | 0 | 0 | 0 | 2,550 |

METRO WEST DETENTION CENTER - GENERATORS

PROJECT #: 2000000463


DESCRIPTION: Replace aging generators to support the increased capacity of the air handlers and chillers that maintain the housing air environment throughout the facility; and upgrade associated fuel tanks
LOCATION: 13850 NW 41 St
 Unincorporated Miami-Dade County

District Located: 12
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 500 | 500 | 100 | 0 | 0 | 0 | 0 | 0 | 1,100 |
| TOTAL REVENUES: | 500 | 500 | 100 | 0 | 0 | 0 | 0 | 0 | 1,100 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Major Machinery and Equipment | 500 | 500 | 100 | 0 | 0 | 0 | 0 | 0 | 1,100 |
| TOTAL EXPENDITURES: | 500 | 500 | 100 | 0 | 0 | 0 | 0 | 0 | 1,100 |

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METRO WEST DETENTION CENTER - INMATE HOUSING IMPROVEMENT

PROJECT #: 383090 

DESCRIPTION: Refurbish 36 inmate housing unit bathrooms at the Metro West Detention Center
 LOCATION: 13850 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|--------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 500 | 500 | 200 | 0 | 0 | 0 | 0 | 0 | 1,200 |
| Capital Asset Series 2007 Bond Proceeds | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Pay-As-You-Go CIF | 2,036 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,036 |
| TOTAL REVENUES: | 3,536 | 500 | 200 | 0 | 0 | 0 | 0 | 0 | 4,236 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 3,491 | 545 | 200 | 0 | 0 | 0 | 0 | 0 | 4,236 |
| TOTAL EXPENDITURES: | 3,491 | 545 | 200 | 0 | 0 | 0 | 0 | 0 | 4,236 |

METRO WEST DETENTION CENTER - REPLACE HOUSING UNIT SECURITY WINDOWS (PHASE 2)

PROJECT #: 2000000556 

DESCRIPTION: Replace existing detention grade security windows
 LOCATION: 13850 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Capital Asset Series 2007 Bond Proceeds | 1,293 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,293 |
| Pay-As-You-Go CIF | 81 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 81 |
| TOTAL REVENUES: | 1,374 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,374 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,224 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 1,374 |
| TOTAL EXPENDITURES: | 1,224 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 1,374 |

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PRE-TRIAL DETENTION CENTER - RENOVATION (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 387680



DESCRIPTION: Renovate the Pre-Trial Detention Center
 LOCATION: 1321 NW 13 St
 City of Miami

District Located: 3
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------|---------------|------------|--------------|--------------|--------------|--------------|--------------|----------|---------------|
| BBC GOB Financing | 7,127 | 950 | 3,950 | 5,800 | 5,500 | 5,500 | 8,561 | 0 | 37,388 |
| BBC GOB Series 2005A | 88 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 88 |
| BBC GOB Series 2008B | 568 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 568 |
| BBC GOB Series 2008B-1 | 1,474 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,474 |
| BBC GOB Series 2011A | 304 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 304 |
| BBC GOB Series 2013A | 1,117 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,117 |
| BBC GOB Series 2014A | 6,061 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,061 |
| TOTAL REVENUES: | 16,739 | 950 | 3,950 | 5,800 | 5,500 | 5,500 | 8,561 | 0 | 47,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 11,508 | 950 | 3,950 | 5,800 | 5,500 | 5,500 | 8,561 | 0 | 41,769 |
| Permitting | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Planning and Design | 3,169 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,169 |
| Project Administration | 1,848 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,848 |
| Technology Hardware/Software | 212 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 212 |
| TOTAL EXPENDITURES: | 16,739 | 950 | 3,950 | 5,800 | 5,500 | 5,500 | 8,561 | 0 | 47,000 |

TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - 2ND FLOOR ENCLOSURE

PROJECT #: 200000833



DESCRIPTION: Improve safety and security at the facility for both inmates and correctional officers by installing a barrier to secure the second-floor tier
 LOCATION: 7000 NW 41 St
 Unincorporated Miami-Dade County

District Located: 12
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|-----------|-----------|----------|----------|----------|----------|----------|----------|-----------|
| Pay-As-You-Go CIF | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94 |
| TOTAL REVENUES: | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 50 | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 94 |
| TOTAL EXPENDITURES: | 50 | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 94 |

TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - AIR HANDLERS

PROJECT #: 200000457



DESCRIPTION: Replace aging air handlers that maintain the housing air environment throughout the facility
 LOCATION: 7000 NW 41 St
 Unincorporated Miami-Dade County

District Located: 12
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|------------|------------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 250 | 250 | 200 | 0 | 0 | 0 | 0 | 0 | 700 |
| TOTAL REVENUES: | 250 | 250 | 200 | 0 | 0 | 0 | 0 | 0 | 700 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Major Machinery and Equipment | 250 | 250 | 200 | 0 | 0 | 0 | 0 | 0 | 700 |
| TOTAL EXPENDITURES: | 250 | 250 | 200 | 0 | 0 | 0 | 0 | 0 | 700 |

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TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - FACILITY ROOF REPLACEMENTS **PROJECT #:** 200000841

DESCRIPTION: Replace various facility roofs at various correctional facilities
 LOCATION: 7000 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 2,000 | 2,000 | 300 | 0 | 0 | 0 | 0 | 0 | 4,300 |
| TOTAL REVENUES: | 2,000 | 2,000 | 300 | 0 | 0 | 0 | 0 | 0 | 4,300 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,000 | 2,000 | 300 | 0 | 0 | 0 | 0 | 0 | 4,300 |
| TOTAL EXPENDITURES: | 2,000 | 2,000 | 300 | 0 | 0 | 0 | 0 | 0 | 4,300 |

TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - KITCHEN AIR CONDITIONING INSTALLATION

PROJECT #: 382600



DESCRIPTION: Install centralized air conditioning in the corresponding dry storage area
 LOCATION: 7000 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|--------------|-----------|----------|----------|----------|----------|----------|----------|--------------|
| Capital Asset Series 2007 Bond Proceeds | 266 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 266 |
| Pay-As-You-Go CIF | 3,257 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,257 |
| TOTAL REVENUES: | 3,523 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,523 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 2,852 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,852 |
| Construction | 561 | 80 | 0 | 0 | 0 | 0 | 0 | 0 | 641 |
| Permitting | 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30 |
| TOTAL EXPENDITURES: | 3,443 | 80 | 0 | 0 | 0 | 0 | 0 | 0 | 3,523 |

TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - NEW BOILERS AND HOLDING TANKS

PROJECT #: 200000460



DESCRIPTION: Replace aging boilers and holding tanks providing hot water facility wide
 LOCATION: 7000 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 150 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| TOTAL REVENUES: | 150 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 150 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| TOTAL EXPENDITURES: | 150 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |

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TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - RECREATION YARD STORE FRONTS

PROJECT #: 2000000456



DESCRIPTION: Repair and replace recreation yard store fronts to maintain the required secured environment for inmates
 LOCATION: 7000 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 150 | 200 | 150 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 150 | 200 | 150 | 0 | 0 | 0 | 0 | 0 | 500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 150 | 200 | 150 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL EXPENDITURES: | 150 | 200 | 150 | 0 | 0 | 0 | 0 | 0 | 500 |

TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - REPLACE MEDICAL HOUSING CHILLERS

PROJECT #: 2000000455



DESCRIPTION: Replace aging medical housing chillers
 LOCATION: 7000 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 300 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 400 |
| TOTAL REVENUES: | 300 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 400 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 300 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 400 |
| TOTAL EXPENDITURES: | 300 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 400 |

TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - ROOF TOP SECURITY MODIFICATION

PROJECT #: 3810230



DESCRIPTION: Modify roof top security with smart fencing system and add cameras
 LOCATION: 7000 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Pay-As-You-Go CIF | 130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130 |
| TOTAL REVENUES: | 130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 106 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 130 |
| TOTAL EXPENDITURES: | 106 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 130 |

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UNFUNDED CAPITAL PROJECTS

| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|---|--------------------|--|
| JAIL MANAGEMENT SYSTEM (JMS) | Various Sites | 6,093 |
| METRO WEST DETENTION CENTER - RETHERM REPLACEMENTS | 13850 NW 41 St | 750 |
| NEW JAIL/INTAKE FACILITY | To Be Determined | 370,000 |
| NORTH DADE DETENTION CENTER - DEMOLITION OF FACILITY | 15801 N State Rd 9 | 300 |
| PRE-TRIAL DETENTION CENTER - COOLING TOWER | 1321 NW 13 St | 250 |
| PRE-TRIAL DETENTION CENTER - NETWORK INFRASTRUCTURE UPGRADE | 1321 NW 13 St | 1,500 |
| TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - RADIO REPEATERS | 7000 NW 41 St | 1,000 |
| TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - SOUND DEADENERS | 7000 NW 41 St | 1,440 |
| TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - UNINTERRUPTED POWER SUPPLY (UPS) | 7000 NW 41 St | 350 |
| VARIOUS FACILITIES - LIGHTING AND SECURITY ENHANCEMENTS | Various Sites | 750 |
| VARIOUS FACILITIES - RESURFACE ON-SITE ROADWAYS AND PARKING AREAS | Various Sites | 1,350 |
| VARIOUS FACILITIES - WIFI | Various Sites | 2,400 |
| UNFUNDED TOTAL | | 386,183 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Fire Rescue

The Miami-Dade Fire Rescue Department (MDFR) protects people, property, and the environment by providing proactive, responsive, professional, and humanitarian emergency fire rescue services that are essential to public health, safety, and well-being. MDFR is one of the ten largest fire rescue departments in the United States, serving residents, businesses, and visitors 24 hours per day, 365 days per year. MDFR has 70 fire rescue stations serving unincorporated Miami-Dade County and 29 municipalities.

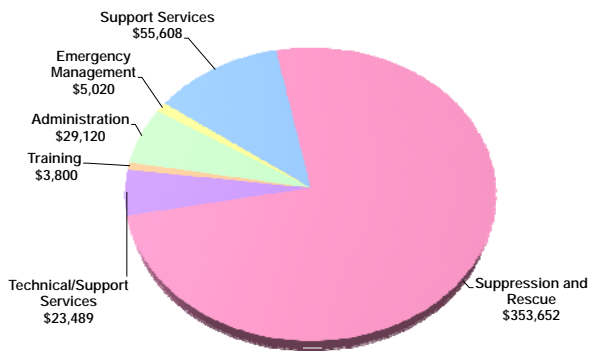
MDFR's commitment to protecting people, property, and the environment aligns with goals of the Public Safety strategic area. In addition, MDFR provides air rescue service with transport within Miami-Dade County to Federal Aviation Administration (FAA) approved landing pads at various hospital facilities. Additional specialty units are dedicated to Airport and Seaport response, hazardous material emergencies, ocean rescue, maritime response, response to snake bites, urban search and rescue, and complex extrications. MDFR provides annual building inspections and plans review and inspection for new construction, to ensure compliance with the Fire Code.

The Office of Emergency Management (OEM) supports the community's disaster preparedness, response, recovery, and mitigation needs through the coordination of information and resources. Additionally, the OEM manages the County's Emergency Operations Center (EOC), coordinating emergency response and recovery plans, decisions, and operations in order to maximize the use of resources within Miami-Dade County. The OEM provides these services throughout Miami-Dade County, including all of its municipalities, private sector entities and not-for profit service providers.

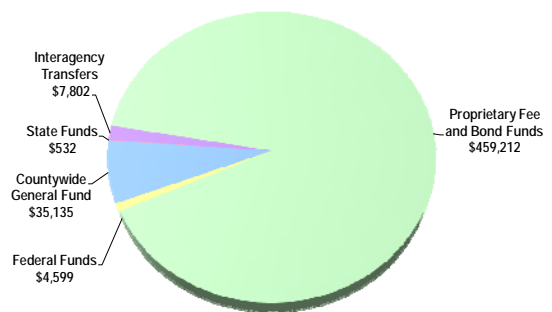
MDFR is accredited by the Commission on Fire Accreditation International (CFAI), which is part of the Center for Public Safety Excellence, Inc. The department is one of only 259 agencies to achieve International Accreditation Agency status by CFAI, and is the largest accredited fire rescue department in the Southeast and the second largest in the nation. Additionally, the OEM is accredited by the Emergency Management Accreditation Program, an affiliate of the Council of State Governments, and is one of only 107 jurisdictions nationwide and 19 in the state of Florida to achieve that status.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| | | | | | |
|--|--------------------------|------------------------|--|--------------------------|--------------------------|
| <p><u>OFFICE OF THE FIRE CHIEF</u></p> <ul style="list-style-type: none"> • Provides leadership and direction; establishes long-term vision for fire rescue services; formulates departmental policy; provides planning, research, accreditation and quality management for the Department; and oversees public affairs <table style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%; text-align: center;"><u>FY 17-18</u> 9</td> <td style="width: 50%; text-align: center;"><u>FY 18-19</u> 11</td> </tr> </table> | | | | <u>FY 17-18</u> 9 | <u>FY 18-19</u> 11 |
| <u>FY 17-18</u> 9 | <u>FY 18-19</u> 11 | | | | |
| <p><u>TECHNICAL/SUPPORT SERVICES</u></p> <ul style="list-style-type: none"> • Provides state and federally mandated minimum standard, career development, and advanced firefighting training, and oversees new program development; provides fire prevention and public education programs; directs fire prevention and building and alarm inspections; manages warehouse and supply, motor pool, and research and development activities; maintains and repairs departmental heavy equipment fleet; administers off-duty services by providing Fire Department personnel and equipment support for special events; provides facilities maintenance and construction services; oversees management information and computer systems; and dispatches emergency and non-emergency calls for service and coordinates radio frequency allocations <table style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%; text-align: center;"><u>FY 17-18</u> 314</td> <td style="width: 50%; text-align: center;"><u>FY 18-19</u> 351</td> </tr> </table> | <u>FY 17-18</u> 314 | <u>FY 18-19</u> 351 | <p><u>SUPPRESSION AND RESCUE</u></p> <ul style="list-style-type: none"> • Provides fire suppression services, ground and air rescue transport, and medical services to the public; performs specialized protection services such as hazardous materials, water rescue, marine firefighting, and technical rescue training (TRT); performs safety surveys and firefighting and rescue demonstrations; oversees Airport and Seaport fire and rescue services and employee training activities; maintains Antivenin Bank and administers the anti-venom program; oversees ocean rescue services; provides advanced emergency medical services training, certification maintenance, and hospital liaison services <table style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%; text-align: center;"><u>FY 17-18</u> 2,108</td> <td style="width: 50%; text-align: center;"><u>FY 18-19</u> 2,139</td> </tr> </table> | <u>FY 17-18</u> 2,108 | <u>FY 18-19</u> 2,139 |
| <u>FY 17-18</u> 314 | <u>FY 18-19</u> 351 | | | | |
| <u>FY 17-18</u> 2,108 | <u>FY 18-19</u> 2,139 | | | | |
| <p><u>BUDGET/PLANNING/GRANTS/ADMINISTRATION</u></p> <ul style="list-style-type: none"> • Oversees capital project development; manages fiscal operations including capital and grants management; provides for planning services and review of development projects; directs human resources activities; maintains medical records; functions as liaison with elected officials and County administrative offices; maintains departmental records; develops recruitment programs; and oversees procurement management <table style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%; text-align: center;"><u>FY 17-18</u> 106</td> <td style="width: 50%; text-align: center;"><u>FY 18-19</u> 100</td> </tr> </table> | <u>FY 17-18</u> 106 | <u>FY 18-19</u> 100 | <p><u>EMERGENCY MANAGEMENT</u></p> <ul style="list-style-type: none"> • Manages the County's emergency operations; plans, coordinates, and implements disaster preparedness, response, recovery, and mitigation programs <table style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%; text-align: center;"><u>FY 17-18</u> 17</td> <td style="width: 50%; text-align: center;"><u>FY 18-19</u> 20</td> </tr> </table> | <u>FY 17-18</u> 17 | <u>FY 18-19</u> 20 |
| <u>FY 17-18</u> 106 | <u>FY 18-19</u> 100 | | | | |
| <u>FY 17-18</u> 17 | <u>FY 18-19</u> 20 | | | | |

The FY 2018-19 total number of full-time equivalent positions is 2,669

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|------------------------------------|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 28,445 | 32,775 | 33,178 | 35,135 |
| Aviation Transfer | 21,519 | 23,804 | 23,617 | 23,945 |
| Carryover | 5,629 | 9,930 | 8,211 | 7,856 |
| Contract Service | 0 | 357 | 363 | 358 |
| CPE Certified Fees for Service | 0 | 4,717 | 6,000 | 6,900 |
| Fees for Services | 42,060 | 44,160 | 40,620 | 42,510 |
| Fire Ad Valorem District Tax | 298,174 | 325,543 | 350,244 | 375,084 |
| Interest Earnings | 127 | 313 | 301 | 1,302 |
| Miscellaneous | 1,126 | 500 | 505 | 650 |
| Miscellaneous Revenues | 60 | 45 | 60 | 60 |
| Rental of Office Space | 549 | 920 | 547 | 547 |
| State Grants | 113 | 108 | 536 | 532 |
| Federal Grants | 1,843 | -1,308 | 3,010 | 4,599 |
| Reimbursements from Departments | 5,371 | 6,514 | 6,243 | 7,802 |
| Total Revenues | 405,016 | 448,378 | 473,435 | 507,280 |

Operating Expenditures

Summary

| | | | | |
|---------------------------------|---------|---------|---------|---------|
| Salary | 239,120 | 264,187 | 261,525 | 268,237 |
| Fringe Benefits | 97,763 | 110,899 | 117,325 | 126,597 |
| Court Costs | 3 | 8 | 11 | 19 |
| Contractual Services | 7,726 | 10,331 | 10,988 | 12,863 |
| Other Operating | 24,095 | 20,496 | 27,767 | 27,973 |
| Charges for County Services | 21,746 | 21,832 | 23,890 | 25,989 |
| Grants to Outside Organizations | 462 | 443 | 443 | 497 |
| Capital | 2,721 | 3,393 | 6,173 | 8,514 |
| Total Operating Expenditures | 393,636 | 431,589 | 448,122 | 470,689 |

Non-Operating Expenditures

Summary

| | | | | |
|--|-------|-------|--------|--------|
| Transfers | 0 | 0 | 0 | 2,700 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 1,905 | 1,937 | 10,344 | 10,240 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 14,969 | 23,651 |
| Total Non-Operating Expenditures | 1,905 | 1,937 | 25,313 | 36,591 |

| (dollars in thousands) Expenditure By Program | Total Funding | | Total Positions | |
|--|--------------------|---------------------|--------------------|---------------------|
| | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Public Safety | | | | |
| Administration | 25,504 | 29,120 | 115 | 111 |
| Emergency Management | 4,643 | 5,020 | 17 | 20 |
| Support Services | 50,806 | 55,608 | 160 | 198 |
| Suppression and Rescue | 341,391 | 353,652 | 2,108 | 2,139 |
| Technical/Support Services | 22,008 | 23,489 | 138 | 135 |
| Training | 3,770 | 3,800 | 16 | 18 |
| Total Operating Expenditures | 448,122 | 470,689 | 2,554 | 2,621 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 2 | 0 | 2 | 30 | 0 |
| Fuel | 2,472 | 3,010 | 3,302 | 3,475 | 3,511 |
| Overtime | 20,468 | 28,082 | 19,589 | 24,574 | 21,937 |
| Rent | 1,156 | 1,283 | 1,199 | 1,349 | 1,003 |
| Security Services | 505 | 469 | 407 | 708 | 427 |
| Temporary Services | 629 | 414 | 604 | 118 | 150 |
| Travel and Registration | 271 | 380 | 429 | 443 | 443 |
| Utilities | 1,880 | 2,136 | 2,234 | 2,042 | 2,436 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

ADOPTED FEE ADJUSTMENTS FOR SERVICES

| Fee Adjustments | Current Fee FY 17-18 | Adopted Fee FY 18-19 | Dollar Impact FY 18-19 |
|---|-------------------------|-------------------------|---------------------------|
| • Off-Duty Fire Rescue Services Rate - Fire Fighter | 38.00 | 40.00 | \$46,000 |
| • Off-Duty Fire Rescue Services Rate - Fire Lieutenant | 40.00 | 42.00 | \$14,000 |
| • Off-Duty Fire Rescue Services Rate - Fire Captain | 45.00 | 47.00 | \$5,000 |
| • Off-Duty Fire Rescue Services Rate - Chief Fire Officer | 47.00 | 49.00 | \$5,000 |

DIVISION: ADMINISTRATION

The Administration Division provides leadership and direction and formulates departmental policy.

- Oversees policy and procedures development
- Directs human resources activities including recruitment programs
- Functions as liaison with elected officials and County administrative offices
- Oversees procurement management and finance
- Oversees operating and capital budget development
- Provides planning, research, accreditation and quality management services or support

Strategic Objectives - Measures

- GG2-1: Attract and hire new talent

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|-----------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Ensure proper staffing and reduce unscheduled overtime | Full-time positions filled* | IN | ↔ | 2,311 | 2,436 | 2,554 | 2,498 | 2,621 |

*FY 2018-19 Target corrected due to scrivener's error

DIVISION COMMENTS

- The Florida Legislature included \$35 million in the FY 2018-19 state budget to provide appropriation authority for continuing the Certified Public Expenditure Program that increases federal Medicaid reimbursements for public ambulance providers statewide; as a result, MDRF is projecting to receive approximately \$6.9 million in FY 2018-19
- The FY 2017-18 Adopted Budget included funding for the replacement of external consultants with two full-time positions (\$161,000) to manage the Certified Public Expenditure Program and save approximately \$500,000; in FY 2018-19, MDRF will use the consultants to perform a comparative review of the cost report prior to submission to the state Agency for Health Care Administration (\$325,000)
- The FY 2018-19 Adopted Budget includes the conversion of three part-time positions to full-time status to support administrative functions (one Administrative Secretary, one Buyer and one Social Media Specialist)
- The FY 2018-19 Adopted Budget includes funding for an additional two positions (one Deputy Fire Chief and one Executive Secretary) for succession planning

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: TECHNICAL/SUPPORT SERVICES

The Technical/Support Services Division provides fire prevention and public education programs; provides introductory, position-specific, and in-service training; ensures compliance with state and federally mandated standards; manages emergency communications activities; and oversees logistical and vehicle fleet services.

- Provides career development and advanced firefighting training
- Directs fire life safety permitting and inspection
- Oversees warehouse and supply logistics
- Oversees heavy fleet and motor pool operations, maintenance, and replacement
- Dispatches emergency and non-emergency calls for service
- Administers the Probationary Development Office and Driver Certification Program
- Oversees management information and computer systems
- Provides fire rescue services for special events

Strategic Objectives - Measures

- PS2-2: Improve effectiveness of outreach and response

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--------------------------------------|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Reduce property loss and destruction | Fire plans reviewed | OP | ↔ | 17,267 | 15,797 | 16,000 | 17,389 | 15,500 |
| | Life safety inspections completed | OP | ↔ | 72,480 | 65,405 | 75,000 | 73,917 | 75,000 |
| | Percentage of fire plans reviewed within nine business days of submission | EF | ↑ | 100% | 96% | 99% | 97% | 100% |
| | Average number of certificate of occupancy inspections per inspector | EF | ↑ | 1,886 | 1,804 | 1,900 | 1,523 | 1,500 |
| | Certificate of occupancy inspections completed | OP | ↔ | 19,418 | 15,544 | 18,000 | 16,771 | 16,000 |

DIVISION COMMENTS

- In FY 2018-19, MDRF will begin implementation of a new Computer Aided Dispatch (CAD) system to replace the current CAD that will no longer be supported for maintenance as of December 2019
- The FY 2018-19 Adopted Budget includes three additional positions (two Capital Inventory Clerks and one Fire Plans Processor) to provide operational support for the Logistical Services and Fire Engineering and New Construction Divisions
- The FY 2018-19 Adopted Budget includes the conversion of four part-time Heavy Equipment Technicians to full-time status to provide operational support for the Logistical Services Division

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: SUPPRESSION AND RESCUE

The Suppression and Rescue Division provides fire suppression, rescue and specialized emergency services.

- Performs services such as hazardous materials, water rescue, maritime response, and technical rescue; maintains Antivenin Bank and administers the anti-venom program; oversees ocean rescue services
- Provides ground rescue transport, air rescue transport, and emergency medical services to the public
- Oversees Airport fire and rescue services and aviation training activities
- Performs safety surveys and firefighting and rescue demonstrations
- Oversees Seaport fire and rescue services

Strategic Objectives - Measures

- PS2-1: Reduce response time

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---------------------------|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Reduce MDRF response time | Fire rescue calls | IN | ↔ | 260,438 | 260,744 | 265,000 | 253,579 | 263,000 |
| | Average response time to life-threatening calls within the urban development boundary (in minutes) | OC | ↓ | 8.34 | 8.48 | 8.40 | 9.04 | 8.50 |
| | Average response time to structure fires within the urban development boundary (in minutes) | OC | ↓ | 7.00 | 7.05 | 7.00 | 7.30 | 7.00 |
| | Average fire rescue dispatch time (in seconds) | EF | ↓ | 35 | 32 | 30 | 32 | 30 |
| | Life-threatening calls received by MDRF * | IN | ↔ | 162,098 | 137,121 | 143,800 | 133,379 | 139,000 |
| | Fire suppression calls received by MDRF * | IN | ↔ | 24,047 | 26,197 | 25,800 | 24,875 | 26,000 |

* Life-threatening calls and fire suppression calls are a subset of fire rescue calls

- PS2-2: Improve effectiveness of outreach and response

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Improve response time to incidents occurring in waterways or shorelines | Potentially hazardous situations prevented at Crandon and Haulover parks* | OP | ↔ | 27,023 | 25,784 | 35,000 | 22,004 | 35,000 |

*The FY 2016-17 Actuals and FY 2017-18 Actuals reflect lower than expected beach attendance due to the impact of Hurricane Irma

DIVISION COMMENTS

- The Table of Organization for FY 2018-19 includes 2,022 sworn positions and 599 civilian positions; the FY 2018-19 Adopted Budget includes a minimum of three Firefighter recruitment classes (two certified and one non-certified) to provide personnel for the new suppression units, new rescue unit and increased attrition due to retirements; if necessary, more classes will be added to guarantee the replacement of those positions that are expected to become vacant during the fiscal year and to minimize the impact to overtime
- In FY 2018-19, effective April 2019, 36 positions will be added to deploy two new suppression units in North and Southwest Miami-Dade (\$2.8 million) and 13 positions to deploy a new rescue unit in North Miami-Dade (\$900,000)
- The FY 2018-19 Adopted Budget includes funding for two additional Safety Officers to perform mandatory bunker gear and self-contained breathing apparatus (SCBA) fit test inspections in order to maintain compliance with NFPA and Occupational Safety and Health Administration (OSHA) standards
- The FY 2018-19 Adopted Budget includes funding for an additional Carpenter to replace and maintain 30 lifeguard towers

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: EMERGENCY MANAGEMENT

The Office of Emergency Management provides overall leadership, management, and coordination of the County's emergency operations, community disaster preparedness, and government response programs.

- Manages and develops the Comprehensive Emergency Management Plan (CEMP), other specialized emergency/disaster plans (terrorism, Turkey Point, pandemic illnesses, etc.), and inter-agency agreements
- Conducts outreach activities and training programs for County employees, volunteers, and the general public
- Maintains and operates the countywide Emergency Operations Center (EOC), which brings County agencies and partners under one roof to coordinate the actions necessary to manage a disaster
- Coordinates disaster response and recovery programs, such as evacuation, sheltering, damage assessment, debris clearance, financial assistance, critical facility and infrastructure restoration, sustained mass care, and business/economic recovery and redevelopment
- Coordinates mitigation activities, such as the Local Mitigation Strategy and Urban Area Security Initiative
- Manages Continuity of Operations Program to ensure critical County services are prioritized, maintained, and restored following an emergency or disaster
- Oversees management information and computer systems

Strategic Objectives - Measures

- PS3-2: Increase countywide preparedness

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Increase community awareness and preparedness | Emergency shelter spaces available | OP | ↔ | 120,000 | 123,000 | 123,000 | 123,000 | 130,000 |
| | Emergency Evacuation Assistance Program registrants | OC | ↑ | 2,185 | 2,500 | 2,500 | 2,942 | 3,500 |
| | New Community Emergency Response Team (CERT) members trained | OP | ↔ | 137 | 150 | 100 | 278 | 150 |
| | Emergency shelter spaces available for special needs | OP | ↔ | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| | Miami-Dade Alerts System subscribers | OP | ↔ | 6,171 | 9,696 | 7,500 | 11,277 | 12,000 |
| | Percentage of County departments with compliant Continuity of Operations Plans (COOP) | OP | ↔ | 100% | 100% | 100% | 100% | 100% |
| Ensure readiness of healthcare facilities | Plans reviewed for medical facilities | OP | ↔ | 1,070 | 844 | 1,200 | 1,756 | 1,200 |

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget continues \$60,000 in reimbursements for the use of the Emergency Operations Center from the following departments: Water and Sewer (\$15,000), Seaport (\$15,000), Regulatory and Economic Resources (\$15,000), and Solid Waste Management (\$15,000)
- The FY 2018-19 Adopted Budget for the Office of Emergency Management (OEM) includes a \$65,000 reimbursement from the Fire District for managerial support provided to the District by senior OEM personnel
- ☛ In FY 2017-18, the Office of Emergency Management began the phased purchase of emergency supplies in preparation for future emergency activations (\$2 million); an additional \$2 million has been included in the FY 2018-19 Adopted Budget
- ☛ The FY 2018-19 Adopted Budget includes two additional positions: one Emergency Management Coordinator to supervise shelter operations during an emergency activation and one Emergency Management Planner to incorporate sea-level rise and climate change impacts into the Threat and Hazard Identification and Risk Assessment (THIRA) and Local Mitigation Strategy (LMS) plans; additionally, the FY 2018-19 Adopted Budget includes the conversion of one part-time Clerk 4 to full-time status to provide operational and administrative support to the Emergency and Evacuation Assistance Program (EEAP) and the Residential Health Care Facility (RHCF) emergency plan review program

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

| Department Operational Unmet Needs | | | |
|--|---|------------------------|------------------|
| Description | (dollars in thousands) | | Positions |
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Hire one Lieutenant to coordinate apparatus preventive maintenance and repair testing, schedule repairs/testing performed by outside vendors and delivery/pick-up, and supervise civilian personnel | \$0 | \$137 | 1 |
| Hire one Dive Rescue Bureau In-Service Certification Instructor Lieutenant to assist with training and administration for 488 divers and 946 rescue divers | \$0 | \$107 | 1 |
| Hire one Fleet Management Assistant Service Manager to manage multiple vehicle service operations, establish/enforce safety procedures, monitor revenues/expenditures, conduct financial analyses, establish productivity goals/job standards, implement procurement procedures, and coordinate employees/equipment | \$0 | \$90 | 1 |
| Hire one MDRF Investigations Specialist for labor relations | \$20 | \$92 | 1 |
| Hire one System Analyst/Programmer 2 to assist with the implementation and on-going support of Inform EAM Mobile Mechanic Platform, daily vehicle check, Ace-Techy (vehicle stature reporting and driving behavior application), EJ Ward, and quartermaster applications for uniforms and bunker gear | \$0 | \$89 | 1 |
| Hire one Maintenance Repairer to assist Building Manager for MDRF Training Center with light bulb replacement; clean/lubricate machinery; complete property repairs; install door locks, hinges, shelf brackets, and other hardware fixtures; and operate power/manual tools for cutting, fitting, assembling, and erecting wooden structures | \$0 | \$58 | 1 |
| Hire one Computer Technician 2 to assist with daily maintenance and technical support of over 100 desktop computers, laptops, and tablets; imaging of all new equipment, removal of digital information, and proper disposal of assets that have reached end of useful life; support for all printers, scanners, and basic copier functions; support of all audio/visual and room automation equipment; deployment assistance to FIPS development team; and support to Planning Section during emergencies | \$29 | \$81 | 1 |
| Hire one Accountant 1 to perform a variety of complex administrative and accounting duties for the Finance Bureau Manager and the Accounts Receivable Section; position is necessary due to increased workload caused by IWA, new travel procedures, and reductions in staff over the last several years | \$6 | \$75 | 1 |
| Hire one Fire Lieutenant to meet demand for coverage of special events | \$29 | \$107 | 1 |
| Hire three Fire & Life Safety Training Representatives to provide community safety training in areas such as carbon monoxide, Christmas tree, clothes dryer, college campus, generator, grilling and several more | \$29 | \$202 | 3 |
| Hire two Fire Plans Processors to assist with an increasing number of plans submitted for review and achieve goal of completing reviews within nine days | \$3 | \$112 | 2 |
| Hire one Fire Safety Specialist 2 to oversee education program, supervise representatives and Clerk 4, create lesson plans, assist with budget and procurement, and serve as liaison to collaborative partners | \$29 | \$94 | 1 |
| Hire two Semi Skilled Laborers to provide daily and routine maintenance at MDRF Headquarters, MDRF Training Complex, 70 fire stations, and other various facilities, and to assist with carpentry, electrical, HVAC, and plumbing | \$86 | \$88 | 2 |
| Hire one Maintenance Mechanic to provide daily and routine maintenance at MDRF Headquarters, MDRF Training Complex, 70 fire stations, and other various facilities, and to assist with carpentry, electrical, HVAC, and plumbing | \$43 | \$65 | 1 |
| Hire one Plasterer to help build and restore floors, ceilings, and walls at fire stations and other various facilities | \$43 | \$63 | 1 |
| Hire one Plumber to provide daily and routine maintenance at MDRF Headquarters, MDRF Training Complex, 70 fire stations, and other various facilities | \$43 | \$72 | 1 |
| Hire one Electronic Electrical Equipment Technician to perform low voltage electrical work and Kantech installation at MDRF Headquarters, MDRF Training Complex, 70 fire stations, and other various facilities | \$43 | \$63 | 1 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

| Department Operational Unmet Needs | | | |
|---|--|------------------------|------------------|
| Description | (dollars in thousands) | | Positions |
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| | Hire one Fire Rescue Fleet Support Specialist to operate the various vehicles and apparatus managed by the Mobile Equipment Bureau | \$0 | |
| Hire one Information Officer to assist in notifying the public of Department events as well as coordinating community outreach | \$20 | \$81 | 1 |
| Hire two Account Clerks to process invoices in IWA, respond to vendor inquiries, obtain approvals from MDR Divisions, and research payments; the number of invoices processed in FY 16-17 totaled 16,623 or 3,325 per assigned Finance Bureau employee | \$11 | \$104 | 2 |
| Hire three EMS Captain Supervisors to apply MDR Medical Services Quality Management Plan through direct observation / intervention, incident follow-up, medical report review, protocol compliance, and in-service training | \$93 | \$124 | 3 |
| Procure a Medical Supply Vending Machine Inventory Solution at four fire stations as part of a pilot program | \$120 | \$0 | 0 |
| Procure one Air Support Bottle Tender to serve as the primary vehicle to refill/replace air bottles located at 14 County air depots; this vehicle would also serve as back-up to existing air truck as necessary | \$114 | \$0 | 0 |
| Procure training mannequins to be used for instructing MDR personnel in various medical procedures | \$150 | \$0 | 0 |
| Procure Bunker Gear Locker / Modify Bunker Gear Room at fire stations in order to better maintain gear and improve the airflow for release of toxic gases from the fabric | \$468 | \$0 | 0 |
| Procure Gym / Weight Equipment at fire stations in order to improve firefighter physical fitness and prevent injuries in the field | \$371 | \$0 | 0 |
| Restore Apparatus Bay Floors at fire stations that are currently cracked and/or damaged | \$110 | \$0 | 0 |
| Procure 12 new satellite phones and make necessary modifications to both dispatch locations to provide Dispatchers with an alternative method of communication when other devices are not operational; during the aftermath of Hurricane Irma, there were instances when communications between Fire Dispatchers and Operations personnel were difficult due to electrical outages and other storm related damage | \$120 | \$0 | 0 |
| Hire two Fire Communications Officers to oversee the administrative and operations functions of Fire Dispatch | \$80 | \$200 | 2 |
| Hire 12 Fire Dispatchers to staff additional dispatch channel | \$764 | \$0 | 12 |
| Replace dispatch consoles, flooring, and electrical wiring at back-up dispatch center located at ITD building | \$575 | \$0 | 0 |
| Procure one HazMat Apparatus used to respond to hazardous materials incidents | \$864 | \$0 | 0 |
| Procure one TRT Heavy Rescue Apparatus used to respond to technical rescue incidents | \$864 | \$0 | 0 |
| Procure one 115 feet or greater Articulating Platform for MIA in order to safely rescue victims from aircraft such as Series 6, A380, and MIA Metro Movers, and terminal areas | \$1,314 | \$0 | 0 |
| Hire one Fire Lieutenant for Aviation Life Safety Bureau to perform inspections and meet demand caused by new construction projects | \$29 | \$107 | 1 |
| Total | \$6,510 | \$2,546 | 46 |

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CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 | FY 23-24 | FUTURE | TOTAL |
|--------------------------------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Revenue | | | | | | | | | |
| 2006 Sunshine State Financing | 4,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 |
| BBC GOB Financing | 200 | 1,206 | 0 | 0 | 0 | 0 | 0 | 0 | 1,406 |
| BBC GOB Series 2005A | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| BBC GOB Series 2008B | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 |
| BBC GOB Series 2008B-1 | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 |
| BBC GOB Series 2011A | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Developer Fees/Donations | 0 | 140 | 0 | 0 | 0 | 0 | 0 | 0 | 140 |
| FDOT Funds | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| Fire Impact Fees | 35,872 | 6,200 | 6,550 | 8,982 | 10,418 | 5,000 | 0 | 15,000 | 88,022 |
| Fire Rescue Taxing District | 800 | 5,150 | 800 | 0 | 0 | 0 | 0 | 0 | 6,750 |
| Future Financing | 5,000 | 68,000 | 6,500 | 25,500 | 23,500 | 16,000 | 21,580 | 74,220 | 240,300 |
| Grants and Aids to Local Governments | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| Pay-As-You-Go CIF | 833 | 245 | 200 | 200 | 200 | 200 | 200 | 150 | 2,228 |
| Series 2018 Equipment Lease | 15,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,500 |
| US Department of Homeland Security | 0 | 600 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,600 |
| Total: | 62,999 | 81,541 | 15,050 | 34,682 | 34,118 | 21,200 | 21,780 | 89,370 | 360,740 |
| Expenditures | | | | | | | | | |
| Strategic Area: PS | | | | | | | | | |
| Equipment Acquisition | 4,000 | 81,250 | 9,550 | 0 | 0 | 0 | 0 | 0 | 94,800 |
| Facility Expansion | 693 | 1,385 | 0 | 0 | 0 | 0 | 0 | 0 | 2,078 |
| Fire Station Renovation | 1,919 | 3,840 | 881 | 0 | 0 | 0 | 0 | 5,000 | 11,640 |
| Fire Station Replacement | 0 | 0 | 6,500 | 25,500 | 23,500 | 16,000 | 21,580 | 74,220 | 167,300 |
| Infrastructure Improvements | 11,909 | 4,700 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 0 | 36,609 |
| New Fire Stations | 6,574 | 9,445 | 6,311 | 5,058 | 3,075 | 0 | 0 | 5,000 | 35,463 |
| Ocean Rescue Facilities | 294 | 1,406 | 200 | 200 | 200 | 200 | 200 | 150 | 2,850 |
| Public Safety Facilities | 0 | 0 | 1,400 | 1,257 | 2,343 | 0 | 0 | 5,000 | 10,000 |
| Total: | 25,389 | 102,026 | 29,842 | 37,015 | 34,118 | 21,200 | 21,780 | 89,370 | 360,740 |

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the purchase of 94 vehicles (Heavy fleet - \$6.4 million and light fleet \$2.325 million) as part of the Department's fleet replacement plan; the County's fleet replacement plan is included under Non-Departmental project #2000000511
- In FY 2018-19, the Department will complete construction of the 10,700 square foot two-bay Palmetto Bay Fire Station 62 to replace the temporary station on adjacent leased land (total project cost \$5.7 million)
- In FY 2018-19, the Department will continue construction of the 11,248 square foot two-bay Sweetwater Fire Rescue Station 29 to replace the temporary station on adjacent leased land (total project cost \$6.5 million); completion is expected in FY 2019-20
- In FY 2018-19, the Department will commence construction of the 12,308 square foot three-bay Dolphin Fire Rescue Station 68 (total project cost \$7.124 million)
- In FY 2018-19, the Department will complete design of the 7,000 square foot Ocean Rescue Lifeguard Headquarters at Crandon Park; in FY 2018-19, the Department will add a Carpenter position to replace five lifeguard towers as part of a seven-year replacement plan to replace all lifeguard towers located at Crandon and Haulover beaches funded with Pay-As-You-Go Capital Improvement funds (CIF) (total project cost \$1.35 million)
- In FY 2018-19, the Department will continue land acquisition for new fire stations in Florida City, North Miami, and the Eureka areas
- In FY 2018-19, the Department will continue the procurement process to replace four Air Rescue helicopters, which currently range in age from 13 to 18 years old; approximately \$68 million of future financing will be secured
- In FY 2018-19, the Department will take delivery of a new 50 foot Fireboat (\$1.8 million) to provide service at PortMiami, with funding provided by a FEMA administered grant from the Department of Homeland Security (\$600,000) and the Fire Rescue District (\$1.2 million); in FY 2019-20, the Department will purchase an additional 50 foot Fireboat for Haulover Beach Station 21 (\$1.8 million), funded by a FEMA administered grant from the Department of Homeland Security (\$1 million) and the Fire Rescue District (\$800,000)
- In FY 2018-19, the Department will begin the design of the new 10,000 square foot two-bay Beacon Lakes - Station 75 (total project cost \$8.639 million)


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- In FY 2018-19, the Department will continue the replacement of the communications infrastructure equipment, update dispatch console software/servers, replace radio system monitoring equipment, add multi-radio programming application, and add a dispatch channel for the western portion of the County (total project cost \$15.5 million using County financing); the project will expand radio interoperability with other public safety agencies and extend the useful life of the existing radio infrastructure that enables dispatchers and firefighters to effectively communicate while fighting fires and providing emergency medical care and transportation
- In FY 2018-19, the Department is projected to complete the construction of a bay for the new Aircraft Rescue and Fire Fighting (ARFF) Unit at Miami Executive Airport - Station 24 funded with Fire Impact Fees (total project cost \$1.2 million) and commence construction of an aircraft hangar at Opa-Locka Airport - Station 25 funded with Pay-As-You-Go CIF (total project cost \$878,000)
- The Department will begin the replacement of 27 generators at existing fire stations in FY 2018-19 (\$2.7 million)
- In FY 2018-19, the Department will commence the selection process for architectural and engineering services to renovate or replace 20 fire stations; this 10-year capital improvement program, estimated to cost \$167.3 million, will be supported by a combination of Pay-As-You-Go CIF and financing proceeds

FUNDED CAPITAL PROJECTS

(dollars in thousands)

AIR RESCUE - HELICOPTER FLEET REPLACEMENT

PROJECT #: 200000330 

DESCRIPTION: Replace Air Rescue Bureau's fleet of four Bell 412 helicopters
 LOCATION: 14150 SW 127 St District Located: 11
 Throughout Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|----------|---------------|----------|----------|----------|----------|----------|----------|---------------|
| Future Financing | 0 | 68,000 | 0 | 0 | 0 | 0 | 0 | 0 | 68,000 |
| TOTAL REVENUES: | 0 | 68,000 | 0 | 0 | 0 | 0 | 0 | 0 | 68,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Major Machinery and Equipment | 0 | 68,000 | 0 | 0 | 0 | 0 | 0 | 0 | 68,000 |
| TOTAL EXPENDITURES: | 0 | 68,000 | 0 | 0 | 0 | 0 | 0 | 0 | 68,000 |

FIRE RESCUE - MISCELLANEOUS CAPITAL PROJECTS

PROJECT #: 371470 

DESCRIPTION: Acquire land for future fire rescue stations in the Florida City, Eureka, North Miami areas; secure Advanced Life Support (ALS) equipment and Lifepak -15 upgrades; and purchase 100 foot platform, engine, and rescue
 LOCATION: Fire Rescue District District Located: Systemwide
 Fire Rescue District District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|---------------|--------------|--------------|--------------|--------------|--------------|----------|----------|---------------|
| Fire Impact Fees | 11,909 | 4,700 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 0 | 36,609 |
| TOTAL REVENUES: | 11,909 | 4,700 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 0 | 36,609 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| Construction | 0 | 0 | 3,500 | 3,500 | 3,500 | 3,500 | 0 | 0 | 14,000 |
| Furniture Fixtures and Equipment | 1,800 | 0 | 500 | 500 | 500 | 500 | 0 | 0 | 3,800 |
| Land Acquisition/Improvements | 9,909 | 2,000 | 1,000 | 1,000 | 1,000 | 1,000 | 0 | 0 | 15,909 |
| Major Machinery and Equipment | 0 | 2,200 | 0 | 0 | 0 | 0 | 0 | 0 | 2,200 |
| Planning and Design | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| TOTAL EXPENDITURES: | 11,909 | 4,700 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 0 | 36,609 |

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FIRE RESCUE - REPLACE 50' FIREBOATS

PROJECT #: 200000826

DESCRIPTION: Purchase two new 50' fire boats to replace aging fleet
LOCATION: To Be Determined
 Various Sites

District Located: 4, 5
District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|----------|--------------|--------------|----------|----------|----------|----------|----------|--------------|
| Fire Rescue Taxing District | 0 | 1,200 | 800 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| US Department of Homeland Security | 0 | 600 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,600 |
| TOTAL REVENUES: | 0 | 1,800 | 1,800 | 0 | 0 | 0 | 0 | 0 | 3,600 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Major Machinery and Equipment | 0 | 1,800 | 1,800 | 0 | 0 | 0 | 0 | 0 | 3,600 |
| TOTAL EXPENDITURES: | 0 | 1,800 | 1,800 | 0 | 0 | 0 | 0 | 0 | 3,600 |

FIRE RESCUE - SELF-CONTAINED BREATHING APPARATUS (SCBA)

PROJECT #: 200000704

DESCRIPTION: Replace MDR self-contained breathing apparatus
LOCATION: Various Sites
 Throughout Miami-Dade County

District Located: Systemwide
District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|--------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| Future Financing | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| TOTAL REVENUES: | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Furniture Fixtures and Equipment | 4,000 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| TOTAL EXPENDITURES: | 4,000 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |

FIRE RESCUE - STATION 18 (NORTH MIAMI)

PROJECT #: 7050

DESCRIPTION: Construct a 12,038 square foot, two-story, three-bay fire rescue facility
LOCATION: To Be Determined
 North Miami

District Located: 2
District(s) Served: 2

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|--------------|--------------|--------------|--------------|----------|----------|----------|----------|--------------|
| Fire Impact Fees | 7,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,400 |
| TOTAL REVENUES: | 7,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,400 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 0 | 0 | 72 | 0 | 0 | 0 | 0 | 0 | 72 |
| Construction | 0 | 0 | 2,825 | 2,000 | 0 | 0 | 0 | 0 | 4,825 |
| Furniture Fixtures and Equipment | 0 | 0 | 0 | 80 | 0 | 0 | 0 | 0 | 80 |
| Land Acquisition/Improvements | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| Planning and Design | 0 | 0 | 100 | 50 | 0 | 0 | 0 | 0 | 150 |
| Project Administration | 0 | 0 | 70 | 75 | 0 | 0 | 0 | 0 | 145 |
| Project Contingency | 0 | 0 | 0 | 108 | 0 | 0 | 0 | 0 | 108 |
| Technology Hardware/Software | 0 | 0 | 0 | 20 | 0 | 0 | 0 | 0 | 20 |
| TOTAL EXPENDITURES: | 0 | 2,000 | 3,067 | 2,333 | 0 | 0 | 0 | 0 | 7,400 |

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$40,000 and includes 0 FTE(s)

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FIRE RESCUE - STATION 24 (MIAMI EXECUTIVE AIRPORT)

PROJECT #: 3710170

DESCRIPTION: Construct a bay for a new Aircraft Rescue and Fire Fighting (ARFF) Unit at Station 24
 LOCATION: 14150 SW 127 St District Located: 11
 Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Fire Impact Fees | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 |
| TOTAL REVENUES: | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 13 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13 |
| Construction | 430 | 430 | 0 | 0 | 0 | 0 | 0 | 0 | 860 |
| Furniture Fixtures and Equipment | 0 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| Planning and Design | 106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 106 |
| Project Administration | 58 | 58 | 0 | 0 | 0 | 0 | 0 | 0 | 116 |
| Project Contingency | 0 | 83 | 0 | 0 | 0 | 0 | 0 | 0 | 83 |
| Technology Hardware/Software | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| TOTAL EXPENDITURES: | 607 | 593 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 |

FIRE RESCUE - STATION 25 (HANGAR AT OPA-LOCKA AIRPORT)

PROJECT #: 3880

DESCRIPTION: Construct an 1,800 square foot metal building on a concrete slab at the Opa-Locka airport to protect the Air Rescue helicopter next to Station 25
 LOCATION: 4240 NW 144 St District Located: 1
 Opa-locka District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Pay-As-You-Go CIF | 833 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 878 |
| TOTAL REVENUES: | 833 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 878 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 0 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| Construction | 0 | 570 | 0 | 0 | 0 | 0 | 0 | 0 | 570 |
| Furniture Fixtures and Equipment | 0 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| Planning and Design | 70 | 130 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| Project Administration | 16 | 34 | 0 | 0 | 0 | 0 | 0 | 0 | 50 |
| Project Contingency | 0 | 28 | 0 | 0 | 0 | 0 | 0 | 0 | 28 |
| TOTAL EXPENDITURES: | 86 | 792 | 0 | 0 | 0 | 0 | 0 | 0 | 878 |

FIRE RESCUE - STATION 27 (NORTH BAY VILLAGE)

PROJECT #: 377840

DESCRIPTION: Replace temporary station at Pelican Harbor and construct a new fire rescue station as a joint venture with North Bay Village; station will house both police and fire
 LOCATION: 7903 East Dr District Located: 4
 North Bay Village District(s) Served: 4



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------|----------|------------|----------|----------|----------|----------|----------|----------|------------|
| Fire Rescue Taxing District | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| TOTAL REVENUES: | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Planning and Design | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| TOTAL EXPENDITURES: | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |

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FIRE RESCUE - STATION 29 (SWEETWATER)

PROJECT #: 5410



DESCRIPTION: Demolish existing facility due to FDOT widening of SW 107 Ave and construct a new 11,248 square foot, two-bay fire rescue facility
 LOCATION: 351 SW 107 Ave Sweetwater
 District Located: 12
 District(s) Served: 12

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--------------------------------------|--------------|--------------|------------|----------|----------|----------|----------|----------|--------------|
| 2006 Sunshine State Financing | 4,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 |
| FDOT Funds | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| Fire Rescue Taxing District | 800 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,800 |
| Grants and Aids to Local Governments | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| TOTAL REVENUES: | 5,500 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 6,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 86 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86 |
| Construction | 1,500 | 3,500 | 553 | 0 | 0 | 0 | 0 | 0 | 5,553 |
| Furniture Fixtures and Equipment | 0 | 0 | 35 | 0 | 0 | 0 | 0 | 0 | 35 |
| Planning and Design | 225 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 325 |
| Project Administration | 100 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 300 |
| Project Contingency | 0 | 0 | 172 | 0 | 0 | 0 | 0 | 0 | 172 |
| Technology Hardware/Software | 8 | 0 | 21 | 0 | 0 | 0 | 0 | 0 | 29 |
| TOTAL EXPENDITURES: | 1,919 | 3,700 | 881 | 0 | 0 | 0 | 0 | 0 | 6,500 |

FIRE RESCUE - STATION 51 (HONEY HILL)

PROJECT #: 200000797



DESCRIPTION: Install new roof, hurricane impact windows, and renovate interior
 LOCATION: 4775 NW 199 St Miami Gardens
 District Located: 1
 District(s) Served: 1

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|----------|------------|----------|----------|----------|----------|----------|----------|------------|
| Developer Fees/Donations | 0 | 140 | 0 | 0 | 0 | 0 | 0 | 0 | 140 |
| TOTAL REVENUES: | 0 | 140 | 0 | 0 | 0 | 0 | 0 | 0 | 140 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 0 | 140 | 0 | 0 | 0 | 0 | 0 | 0 | 140 |
| TOTAL EXPENDITURES: | 0 | 140 | 0 | 0 | 0 | 0 | 0 | 0 | 140 |

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FIRE RESCUE - STATION 62 (PALMETTO BAY)

PROJECT #: 375681

DESCRIPTION: Construct a 10,700 square foot, two-bay fire rescue facility
 LOCATION: 14200 Old Cutler Rd Palmetto Bay
 District Located: 8
 District(s) Served: 7, 8

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|--------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| Fire Impact Fees | 5,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,700 |
| TOTAL REVENUES: | 5,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,700 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 63 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 63 |
| Construction | 2,000 | 2,512 | 0 | 0 | 0 | 0 | 0 | 0 | 4,512 |
| Furniture Fixtures and Equipment | 0 | 47 | 0 | 0 | 0 | 0 | 0 | 0 | 47 |
| Land Acquisition/Improvements | 626 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 626 |
| Planning and Design | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| Project Administration | 81 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 181 |
| Project Contingency | 0 | 143 | 0 | 0 | 0 | 0 | 0 | 0 | 143 |
| Technology Hardware/Software | 0 | 28 | 0 | 0 | 0 | 0 | 0 | 0 | 28 |
| TOTAL EXPENDITURES: | 2,870 | 2,830 | 0 | 0 | 0 | 0 | 0 | 0 | 5,700 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$40,000 and includes 0 FTE(s)

FIRE RESCUE - STATION 67 (ARCOLA)

PROJECT #: 200000924

DESCRIPTION: Construct a 10,000 square foot, two-bay fire rescue facility
 LOCATION: 1275 NW 79 St Unincorporated Miami-Dade County
 District Located: 2
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|----------|----------|----------|----------|----------|----------|----------|--------------|--------------|
| Fire Impact Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 |
| TOTAL REVENUES: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57 | 57 |
| Construction | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,800 | 2,800 |
| Furniture Fixtures and Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 150 |
| Land Acquisition/Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 | 1,250 |
| Planning and Design | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275 | 275 |
| Project Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 250 |
| Project Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 150 |
| Technology Hardware/Software | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 68 | 68 |
| TOTAL EXPENDITURES: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 |

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FIRE RESCUE - STATION 68 (DOLPHIN)

PROJECT #: 10420



DESCRIPTION: Construct a 12,308 square foot, three-bay fire rescue facility

LOCATION: 11091 NW 17 St
Doral

District Located:
District(s) Served:

12
10, 11, 12

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|--------------|--------------|--------------|----------|----------|----------|----------|----------|--------------|
| Fire Impact Fees | 7,124 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,124 |
| TOTAL REVENUES: | 7,124 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,124 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 0 | 78 | 0 | 0 | 0 | 0 | 0 | 0 | 78 |
| Construction | 0 | 2,000 | 2,825 | 0 | 0 | 0 | 0 | 0 | 4,825 |
| Furniture Fixtures and Equipment | 0 | 0 | 80 | 0 | 0 | 0 | 0 | 0 | 80 |
| Land Acquisition/Improvements | 870 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 870 |
| Major Machinery and Equipment | 0 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 600 |
| Planning and Design | 269 | 131 | 0 | 0 | 0 | 0 | 0 | 0 | 400 |
| Project Administration | 26 | 56 | 60 | 0 | 0 | 0 | 0 | 0 | 142 |
| Project Contingency | 0 | 0 | 108 | 0 | 0 | 0 | 0 | 0 | 108 |
| Technology Hardware/Software | 0 | 0 | 21 | 0 | 0 | 0 | 0 | 0 | 21 |
| TOTAL EXPENDITURES: | 1,165 | 2,865 | 3,094 | 0 | 0 | 0 | 0 | 0 | 7,124 |

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$2,800,000 and includes 18 FTE(s)

FIRE RESCUE - STATION 74 (PALMETTO BAY SOUTH)

PROJECT #: 200000922



DESCRIPTION: Construct a 10,000 square foot, two-bay fire rescue facility

LOCATION: 18198 Old Cutler Road
Palmetto Bay

District Located:
District(s) Served:

8
Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|----------|----------|----------|----------|----------|----------|----------|--------------|--------------|
| Fire Impact Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 |
| TOTAL REVENUES: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57 | 57 |
| Construction | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,800 | 2,800 |
| Furniture Fixtures and Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 150 |
| Land Acquisition/Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 | 1,250 |
| Planning and Design | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275 | 275 |
| Project Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 250 |
| Project Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 150 |
| Technology Hardware/Software | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 68 | 68 |
| TOTAL EXPENDITURES: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FIRE RESCUE - STATION 75 (BEACON LAKES)

PROJECT #: 4270



DESCRIPTION: Construct a new 10,000 square foot, two-bay fire rescue facility and a 15,000 square foot warehouse for incident command trailers and US&R assets
 LOCATION: 2215 NW 129 Ave District Located: 12
 Unincorporated Miami-Dade County District(s) Served: 12

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|--------------|------------|------------|--------------|--------------|----------|----------|----------|--------------|
| Fire Impact Fees | 2,539 | 150 | 150 | 2,725 | 3,075 | 0 | 0 | 0 | 8,639 |
| TOTAL REVENUES: | 2,539 | 150 | 150 | 2,725 | 3,075 | 0 | 0 | 0 | 8,639 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 0 | 0 | 0 | 75 | 0 | 0 | 0 | 0 | 75 |
| Construction | 0 | 0 | 0 | 2,450 | 2,450 | 0 | 0 | 0 | 4,900 |
| Furniture Fixtures and Equipment | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 200 |
| Land Acquisition/Improvements | 2,439 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,439 |
| Planning and Design | 100 | 100 | 100 | 100 | 0 | 0 | 0 | 0 | 400 |
| Project Administration | 0 | 50 | 50 | 100 | 100 | 0 | 0 | 0 | 300 |
| Project Contingency | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 200 |
| Technology Hardware/Software | 0 | 0 | 0 | 0 | 125 | 0 | 0 | 0 | 125 |
| TOTAL EXPENDITURES: | 2,539 | 150 | 150 | 2,725 | 3,075 | 0 | 0 | 0 | 8,639 |

Estimated Annual Operating Impact will begin in FY 2022-23 in the amount of \$40,000 and includes 0 FTE(s)

FIRE RESCUE - STATION 79 (AMERICAN DREAM MALL)

PROJECT #: 200000795



DESCRIPTION: Construct a 10,000 square foot, two-bay fire rescue facility
 LOCATION: American Dream Mall District Located: 12
 Unincorporated Miami-Dade County District(s) Served: 12

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|----------|----------|--------------|--------------|--------------|----------|----------|----------|--------------|
| Fire Impact Fees | 0 | 0 | 1,400 | 1,257 | 2,343 | 0 | 0 | 0 | 5,000 |
| TOTAL REVENUES: | 0 | 0 | 1,400 | 1,257 | 2,343 | 0 | 0 | 0 | 5,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 0 | 0 | 0 | 57 | 0 | 0 | 0 | 0 | 57 |
| Construction | 0 | 0 | 0 | 1,000 | 1,800 | 0 | 0 | 0 | 2,800 |
| Furniture Fixtures and Equipment | 0 | 0 | 0 | 0 | 150 | 0 | 0 | 0 | 150 |
| Land Acquisition/Improvements | 0 | 0 | 1,250 | 0 | 0 | 0 | 0 | 0 | 1,250 |
| Planning and Design | 0 | 0 | 100 | 100 | 75 | 0 | 0 | 0 | 275 |
| Project Administration | 0 | 0 | 50 | 100 | 100 | 0 | 0 | 0 | 250 |
| Project Contingency | 0 | 0 | 0 | 0 | 150 | 0 | 0 | 0 | 150 |
| Technology Hardware/Software | 0 | 0 | 0 | 0 | 68 | 0 | 0 | 0 | 68 |
| TOTAL EXPENDITURES: | 0 | 0 | 1,400 | 1,257 | 2,343 | 0 | 0 | 0 | 5,000 |

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FIRE RESCUE - STATION 80 (GRAHAM DEVELOPMENT)

PROJECT #: 200000796

DESCRIPTION: Construct a 10,000 square foot, two-bay fire rescue facility
 LOCATION: Graham Development District Located: 12
 Fire Rescue District District(s) Served: 12

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|----------|----------|----------|----------|----------|----------|----------|--------------|--------------|
| Fire Impact Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 |
| TOTAL REVENUES: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57 | 57 |
| Construction | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,800 | 2,800 |
| Furniture Fixtures and Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 150 |
| Land Acquisition/Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 | 1,250 |
| Planning and Design | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275 | 275 |
| Project Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 250 |
| Project Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 150 |
| Technology Hardware/Software | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 68 | 68 |
| TOTAL EXPENDITURES: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 |

FIRE RESCUE - TEMPORARY STATION 41 (WESTWOOD LAKE)

PROJECT #: 200000967

DESCRIPTION: Construct a temporary fire rescue facility
 LOCATION: Vicinity of SW 117 Ave and SW 49 Terr District Located: TBD
 N/A District(s) Served: 6, 7, 10, 11, 12

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|----------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| Fire Impact Fees | 0 | 1,350 | 0 | 0 | 0 | 0 | 0 | 0 | 1,350 |
| TOTAL REVENUES: | 0 | 1,350 | 0 | 0 | 0 | 0 | 0 | 0 | 1,350 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 600 |
| Furniture Fixtures and Equipment | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 50 |
| Major Machinery and Equipment | 0 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 600 |
| Planning and Design | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 50 |
| Project Administration | 0 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| Technology Hardware/Software | 0 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| TOTAL EXPENDITURES: | 0 | 1,350 | 0 | 0 | 0 | 0 | 0 | 0 | 1,350 |

FIRE RESCUE - UHF RADIO SYSTEM UPDATE

PROJECT #: 200000705

DESCRIPTION: Install monopole at Station 55 Saga Bay, replace end-of-life infrastructure equipment deployed in 2004, update dispatch console software/servers, replace radio system monitoring equipment, add multi-radio programming application, and add dispatch channel for western portion of Miami-Dade County
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------|---------------|--------------|--------------|----------|----------|----------|----------|----------|---------------|
| Series 2018 Equipment Lease | 15,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,500 |
| TOTAL REVENUES: | 15,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Technology Hardware/Software | 0 | 7,750 | 7,750 | 0 | 0 | 0 | 0 | 0 | 15,500 |
| TOTAL EXPENDITURES: | 0 | 7,750 | 7,750 | 0 | 0 | 0 | 0 | 0 | 15,500 |

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NON-IMPACT FEE CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 200000969



DESCRIPTION: Replace outdated fire rescue stations; construct new fleet facility; renovate HAZMAT warehouse; and various other infrastructure improvements to fire rescue stations

LOCATION: Various Sites
Various Sites

District Located: Systemwide
District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|----------|--------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Future Financing | 0 | 0 | 6,500 | 25,500 | 23,500 | 16,000 | 21,580 | 74,220 | 167,300 |
| TOTAL REVENUES: | 0 | 0 | 6,500 | 25,500 | 23,500 | 16,000 | 21,580 | 74,220 | 167,300 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 6,500 | 25,500 | 23,500 | 16,000 | 21,580 | 74,220 | 167,300 |
| TOTAL EXPENDITURES: | 0 | 0 | 6,500 | 25,500 | 23,500 | 16,000 | 21,580 | 74,220 | 167,300 |

OCEAN RESCUE - FACILITY IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 376760



DESCRIPTION: Design a 7,000 square foot Ocean Rescue Lifeguard Headquarters at Crandon Park

LOCATION: Crandon Park
Unincorporated Miami-Dade County

District Located: 7
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 200 | 1,206 | 0 | 0 | 0 | 0 | 0 | 0 | 1,406 |
| BBC GOB Series 2005A | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| BBC GOB Series 2008B | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 |
| BBC GOB Series 2008B-1 | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 |
| BBC GOB Series 2011A | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| TOTAL REVENUES: | 294 | 1,206 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 1,206 | 0 | 0 | 0 | 0 | 0 | 0 | 1,206 |
| Permitting | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| Planning and Design | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94 |
| TOTAL EXPENDITURES: | 294 | 1,206 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$10,000 and includes 0 FTE(s)

OCEAN RESCUE - LIFEGUARD TOWER REPLACEMENTS

PROJECT #: 200000831



DESCRIPTION: Replace 30 Ocean Rescue lifeguard towers over a span of seven years located at Crandon and Haulover beaches


LOCATION: 4000 Crandon Blvd / 10500 Collins Av
Various Sites

District Located: 4, 7
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|------------|------------|------------|------------|------------|------------|------------|--------------|
| Pay-As-You-Go CIF | 0 | 200 | 200 | 200 | 200 | 200 | 200 | 150 | 1,350 |
| TOTAL REVENUES: | 0 | 200 | 200 | 200 | 200 | 200 | 200 | 150 | 1,350 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 200 | 200 | 200 | 200 | 200 | 200 | 150 | 1,350 |
| TOTAL EXPENDITURES: | 0 | 200 | 200 | 200 | 200 | 200 | 200 | 150 | 1,350 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

REPLACE - GENERATORS

PROJECT #: 2000000706 

DESCRIPTION: Replace 27 generators at fire stations
 LOCATION: Various Sites
 Throughout Miami-Dade County

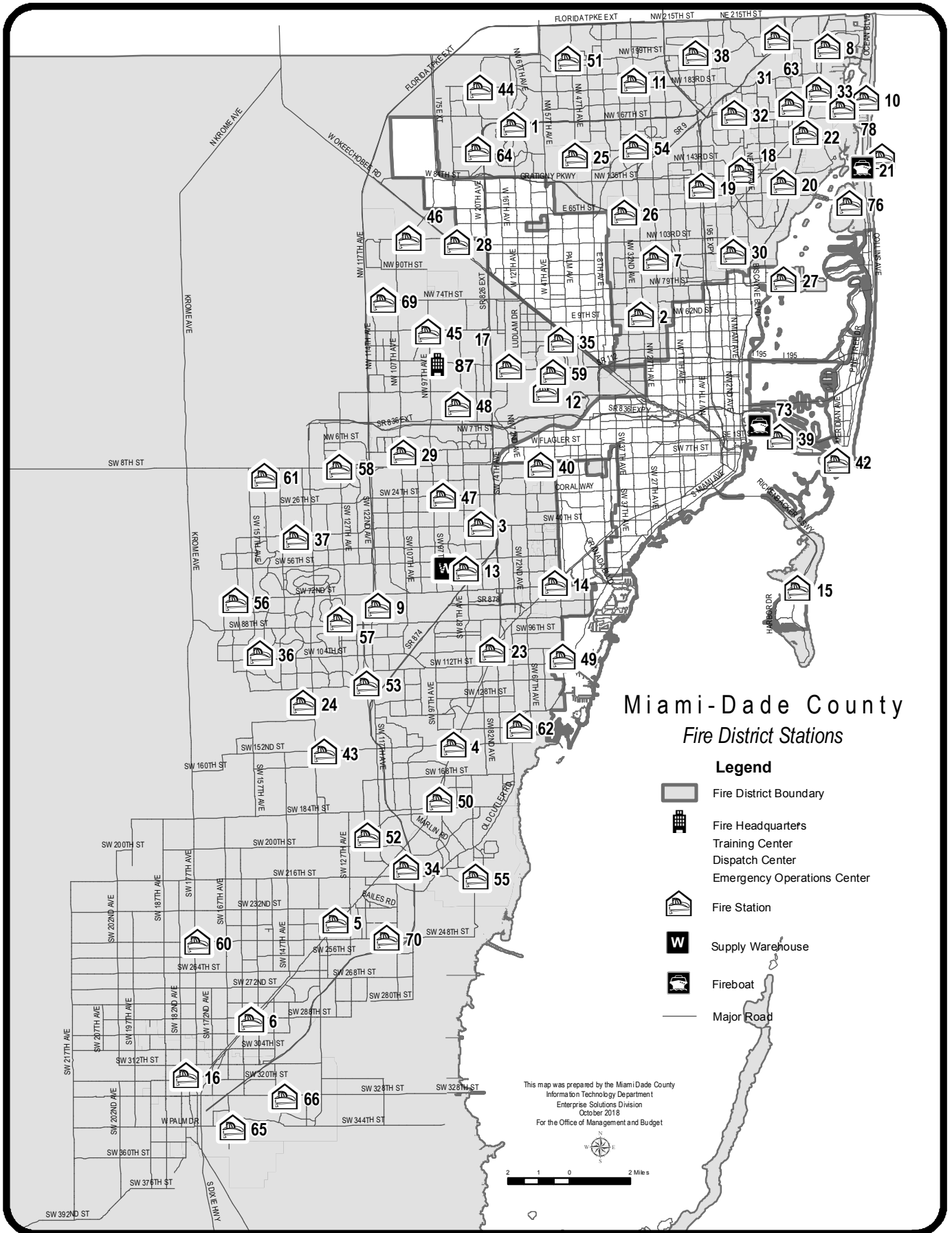
District Located: Systemwide
 District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|----------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| Fire Rescue Taxing District | 0 | 2,700 | 0 | 0 | 0 | 0 | 0 | 0 | 2,700 |
| TOTAL REVENUES: | 0 | 2,700 | 0 | 0 | 0 | 0 | 0 | 0 | 2,700 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Major Machinery and Equipment | 0 | 2,700 | 0 | 0 | 0 | 0 | 0 | 0 | 2,700 |
| TOTAL EXPENDITURES: | 0 | 2,700 | 0 | 0 | 0 | 0 | 0 | 0 | 2,700 |

UNFUNDED CAPITAL PROJECTS

| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|--|------------------|--|
| 50' FIRE BOAT - TRAINING/SPARE | To Be Determined | 1,800 |
| CONSTRUCT - TRAINING TOWERS (NORTH AND SOUTH) | To Be Determined | 8,487 |
| REPLACE - DISPATCHER CONSOLES, FLOORING, AND ELECTRICAL WIRING AT BACK-UP LOCATION | 5680 SW 87 Ave | 575 |
| UNFUNDED TOTAL | | 10,862 |

FY 2018-19 Adopted Budget and Multi-Year Capital Plan

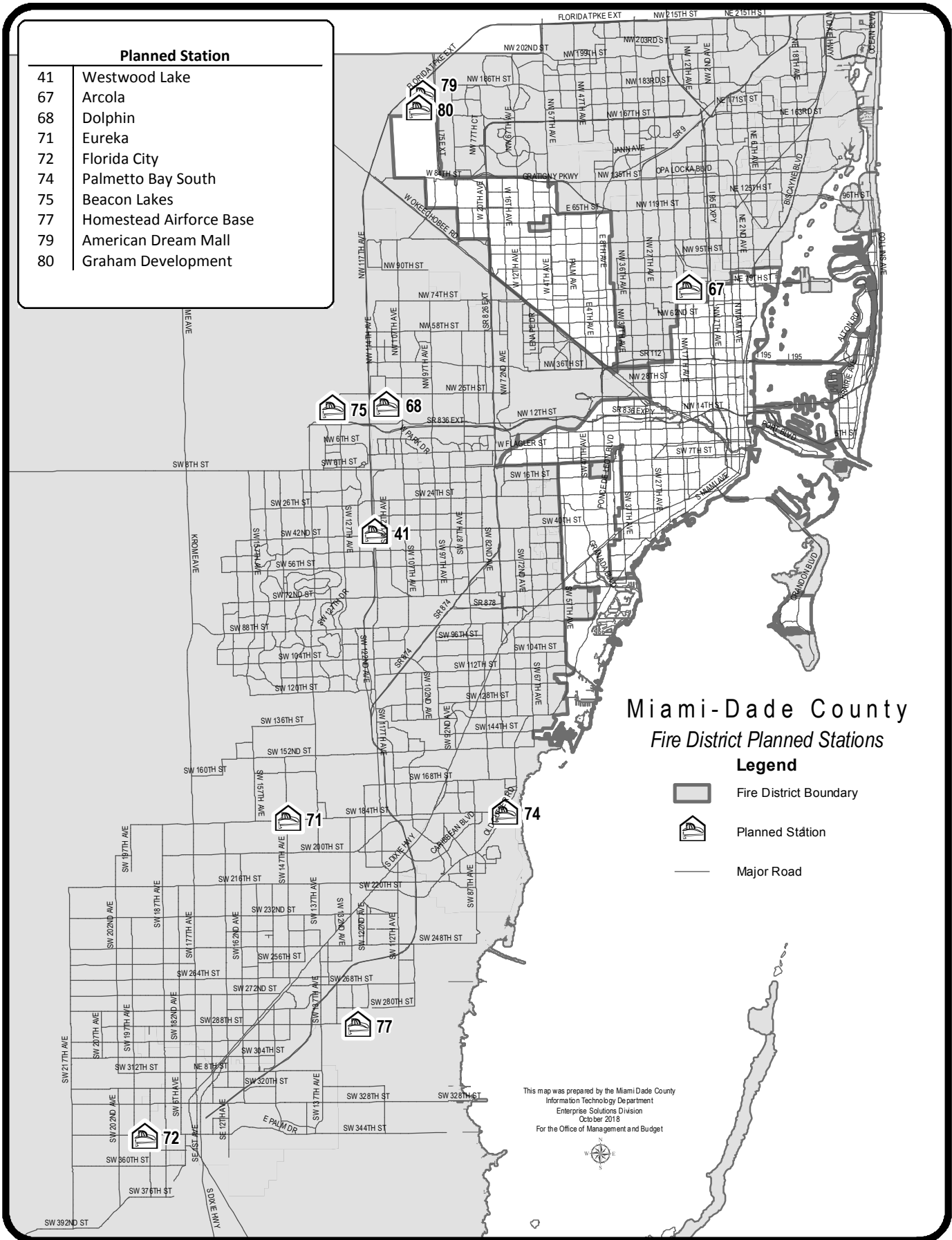


FY 2018-19 Adopted Budget and Multi-Year Capital Plan

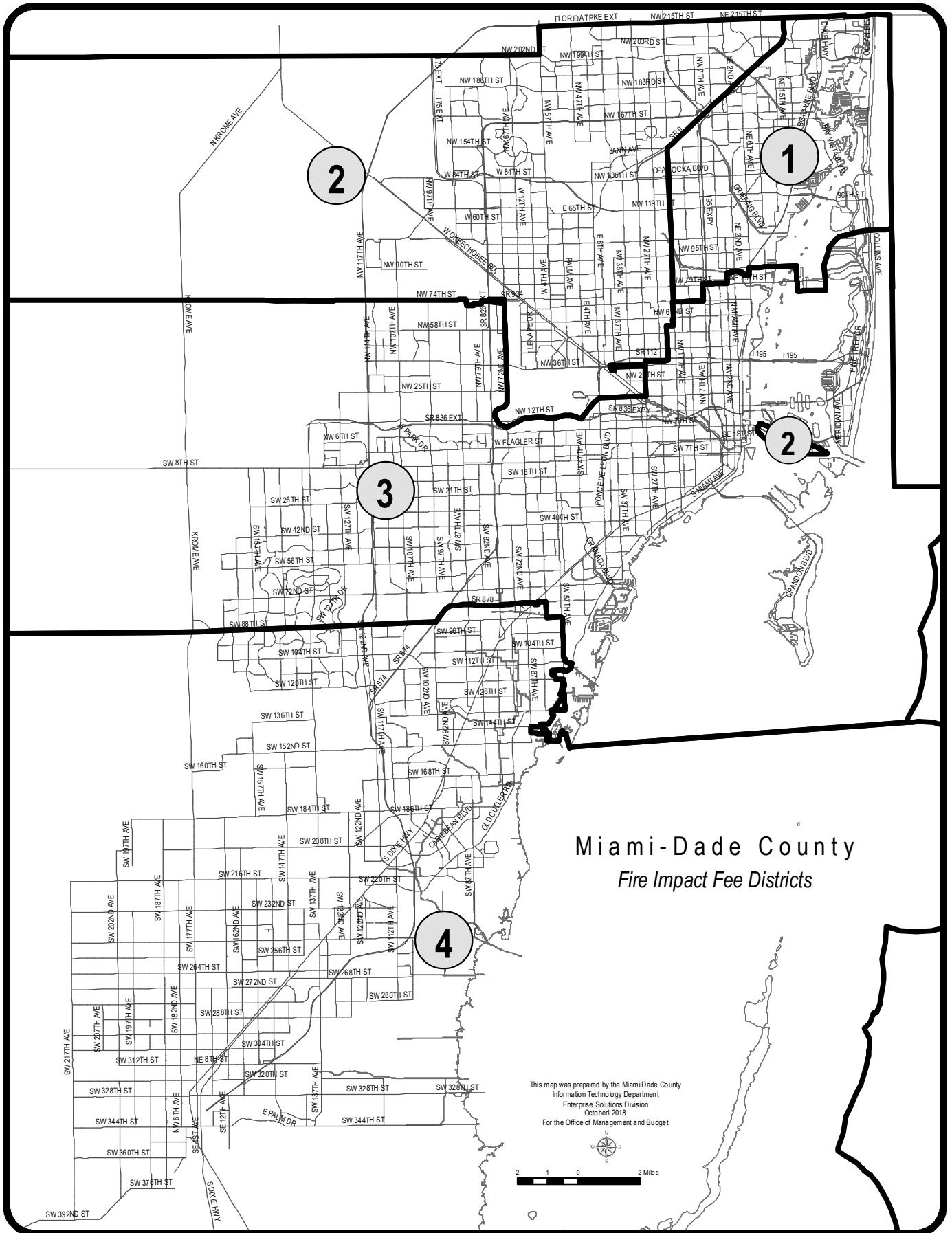
Miami-Dade Fire Rescue Stations

| | | | |
|----|---|----|---|
| 1 | Miami Lakes 16699 NW 67 Ave, Miami Lakes 33014 | 36 | Hammocks 10001 Hammocks Blvd, Miami-Dade 33196 |
| 2 | Model Cities 6460 NW 27 Ave, Miami-Dade 33147 | 37 | West Bird 4200 SW 142 Ave, Miami-Dade 33175 |
| 3 | Tropical Park 3911 SW 82 Ave, Miami-Dade 33155 | 38 | Golden Glades 575 NW 199 St, Miami-Dade 33169 |
| 4 | Coral Reef 9201 SW 152 St, Miami-Dade 33157 | 39 | Port Of Miami 641 Europe Way, Miami 33132 |
| 5 | Goulds 13150 SW 238 St, Miami-Dade 33032 | 40 | West Miami 975 SW 62 Ave, West Miami 33144 |
| 6 | Modello 15890 SW 288 St, Miami-Dade 33033 | 42 | Fisher Island 65 Fisher Island Dr, Miami-Dade 33109 |
| 7 | West Little River 9350 NW 22 Ave, Miami-Dade 33147 | 43 | Richmond 13390 SW 152 St, Miami-Dade 33177 |
| 8 | Aventura 2900 NE 199 St, Aventura 33180 | 44 | Palm Springs North 7700 NW 186 St, Miami-Dade 33015 |
| 9 | Kendall 7777 SW 117 Ave, Miami-Dade 33183 | 45 | Doral 9710 NW 58 St, Doral 33178 |
| 10 | Village of Sunny Isles 175 172 St, Sunny Isles Beach 33160 | 46 | Medley 10200 NW 116 Way, Medley 33178 |
| 11 | Carol City 18705 NW 27 Ave, Miami-Dade 33056 | 47 | Westchester 9361 SW 24 St, Miami-Dade 33165 |
| 12 | Airport NW 42 Ave / NW 21 St, Miami-Dade 33122 | 48 | Fountainebleau 8825 NW 18 Ter, Miami-Dade 33172 |
| 13 | East Kendall 6000 SW 87 Ave, Miami-Dade 33173 | 49 | Pinecrest 10850 SW 57 Ave, Pinecrest 33156 |
| 14 | South Miami 5860 SW 70 St, South Miami 33143 | 50 | Perrine 9798 E Hibiscus St, Miami-Dade 33157 |
| 15 | Key Biscayne 2 Crandon Blvd, Miami-Dade 33149 | 51 | Honey Hill 4775 NW 199 St, Miami-Dade 33055 |
| 16 | Homestead 255 NW 4 Ave, Homestead 33030 | 52 | South Miami Heights 12105 Quail Roost Dr, Miami-Dade 33177 |
| 17 | Virginia Gardens 7050 NW 36 St, Miami-Dade 33166 | 53 | Turnpike 11600 SW Turnpike Hwy, Miami-Dade 33186 |
| 18 | North Miami Central 13810 NE 5 Ave, North Miami 33161 | 54 | Bunche Park 15250 NW 27th Ave, Miami-Dade 33054 |
| 19 | North Miami West 650 NW 131 St, North Miami 33168 | 55 | Saga Bay 21501 SW 87th Ave, Miami-Dade 33189 |
| 20 | North Miami East 13000 NE 16 Ave, North Miami 33161 | 56 | West Sunset 16250 SW 72 St, Miami-Dade 33193 |
| 21 | Haulover Beach 10500 Collins Ave, Miami-Dade 33154 | 57 | West Kendall 8501 SW 127 Ave, Miami-Dade 33183 |
| 22 | Interama 15655 Biscayne Blvd, North Miami 33160 | 58 | Tamiami 12700 SW 6 St, Miami-Dade 33184 |
| 23 | Kendall South 7825 SW 104 St, Miami-Dade 33156 | 59 | Airport North Side 5680 NW 36 St, Miami Springs 33166 |
| 24 | Air Rescue 14150 SW 127 St, Miami-Dade 33186 | 60 | Redland 17605 SW 248 St, Miami-Dade 33031 |
| 25 | Opa-locka Airport 4600 NW 148 St, Opa-locka 33054 | 61 | Trail 15155 SW 10 St, Miami-Dade 33194 |
| 26 | Opa-locka 3190 NW 119 St, Miami-Dade 33167 | 62 | Palmetto Bay North 14251 Old Cutler Road, Palmetto Bay 33158 |
| 27 | North Bay Village 1275 NE 79 St, North Bay Village 33141 | 63 | Highland Oaks 1655 NE 205 St, Miami-Dade 33179 |
| 28 | Hialeah Gardens 10350 NW 87 Ave, Hialeah Gardens 33016 | 64 | Miami Lakes West 15325 NW 77 Ct, Miami Lakes 33016 |
| 29 | Sweetwater 351 SW 107 Ave, Sweetwater 33174 | 65 | East Homestead 1350 SE 24 St, Homestead 33035 |
| 30 | Miami Shores 9500 NE 2 Ave, Miami Shores 33138 | 66 | Village Of Homestead 3100 SE 8 St, Homestead 33033 |
| 31 | Sun Ray 17050 NE 19 Ave, North Miami Beach 33162 | 69 | Doral North 11151 NW 74 St, Doral 33178 |
| 32 | Uleta 16899 NE 3 Ct, North Miami Beach 33162 | 70 | Coconut Palm 11451 SW 248 St, Miami 33032 |
| 33 | Aventura 2601 Pointe East Dr, Aventura 33160 | 73 | Port of Miami – Fire Boat Station 975 North America Way Term H |
| 34 | Cutler Ridge 10850 SW 211 St, Miami-Dade 33189 | 76 | Bay Harbor 1165 95 St, Bay Harbor 33154 |
| 35 | Miami Springs 201 Westward Dr, Miami Springs 33166 | 78 | Eastern Shores 16435 NE 35 Ave, Miami 33160 |

FY 2018-19 Adopted Budget and Multi-Year Capital Plan



FY 2018-19 Adopted Budget and Multi-Year Capital Plan



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Judicial Administration

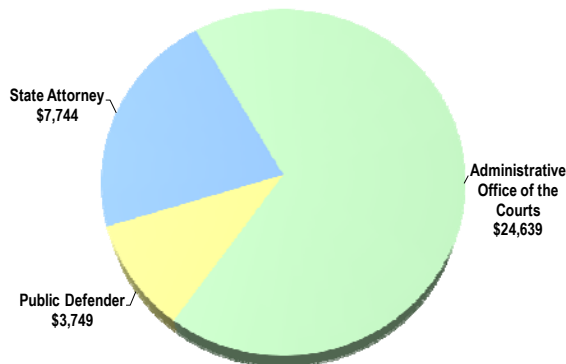
The Judicial Administration function of the Eleventh Circuit (the Circuit) includes the County-funded activities of the State Attorney, Public Defender, and the Administrative Office of the Courts.

As part of the Public Safety strategic area, the various entities of the court system strive to attain justice for all residents of Miami-Dade County through the rule of law as an independent branch of government constitutionally entrusted with the fair and just resolution of disputes. In doing so, the Circuit provides equal access to a fair and effective system of justice for all without excess cost, inconvenience, or delay, and with sensitivity to an increasingly diverse society. While preserving the constitutional right to trial by an impartial judge or jury, the Circuit also offers efficient methods of dispute resolution such as mediation. The State Attorney is responsible for prosecuting or defending, on behalf of the State, all suits, applications, or motions in which the State is a party. The Public Defender represents indigent people who have been arrested or who are at risk of losing their life or liberty and cannot afford to hire a private attorney, as well as individuals facing involuntary civil commitment because of mental illness or mental retardation. The Administrative Office of the Courts (AOC), which provides support services to the Judiciary, includes the following areas: case management, courtroom assignments, court reporting, court technology, interpreter operations, human resources, fiscal and procurement management, facilities management, planning, and security. Under Revision 7 to Article V of the Florida Constitution, the State is required to fund the following elements of the state court system on behalf of the State Attorney, Public Defender, and Judiciary: Judges and Judicial Assistants, Law Clerks and legal research services, Magistrates and Hearing Officers, State Attorneys, Assistant State Attorneys and staff, Public Defenders, Assistant Public Defenders and staff, alternative dispute resolution/mediation, case management, foreign and sign language interpreter services, court reporting, expert witnesses, mental health professionals, court administration, transportation, and travel expenses. The law provides that counties pay reasonable and necessary salaries, costs, and expenses of the state court system to meet local requirements and may fund State Attorney and Public Defender efforts toward the prosecution and defense of violations of local ordinances. Pursuant to Florida Statute 29.008, the responsibility rests with the Chief Judge, in conjunction with the State Attorney and the Public Defender, to identify all local requirements within the Circuit. Counties are obligated to fund communications services, existing multi-agency criminal justice information systems, and the construction, maintenance, utility, and security costs associated with court facilities.

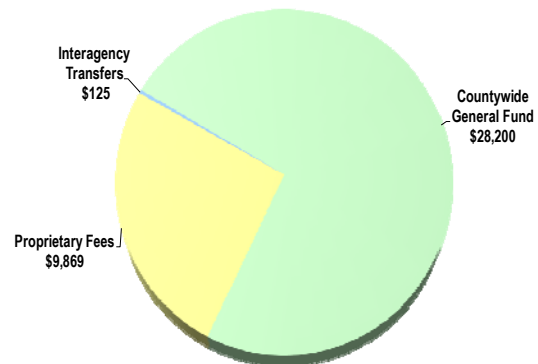
The entities of the court system interact with the Clerk of Courts, other justice agencies, community-based organizations, and the general public.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)

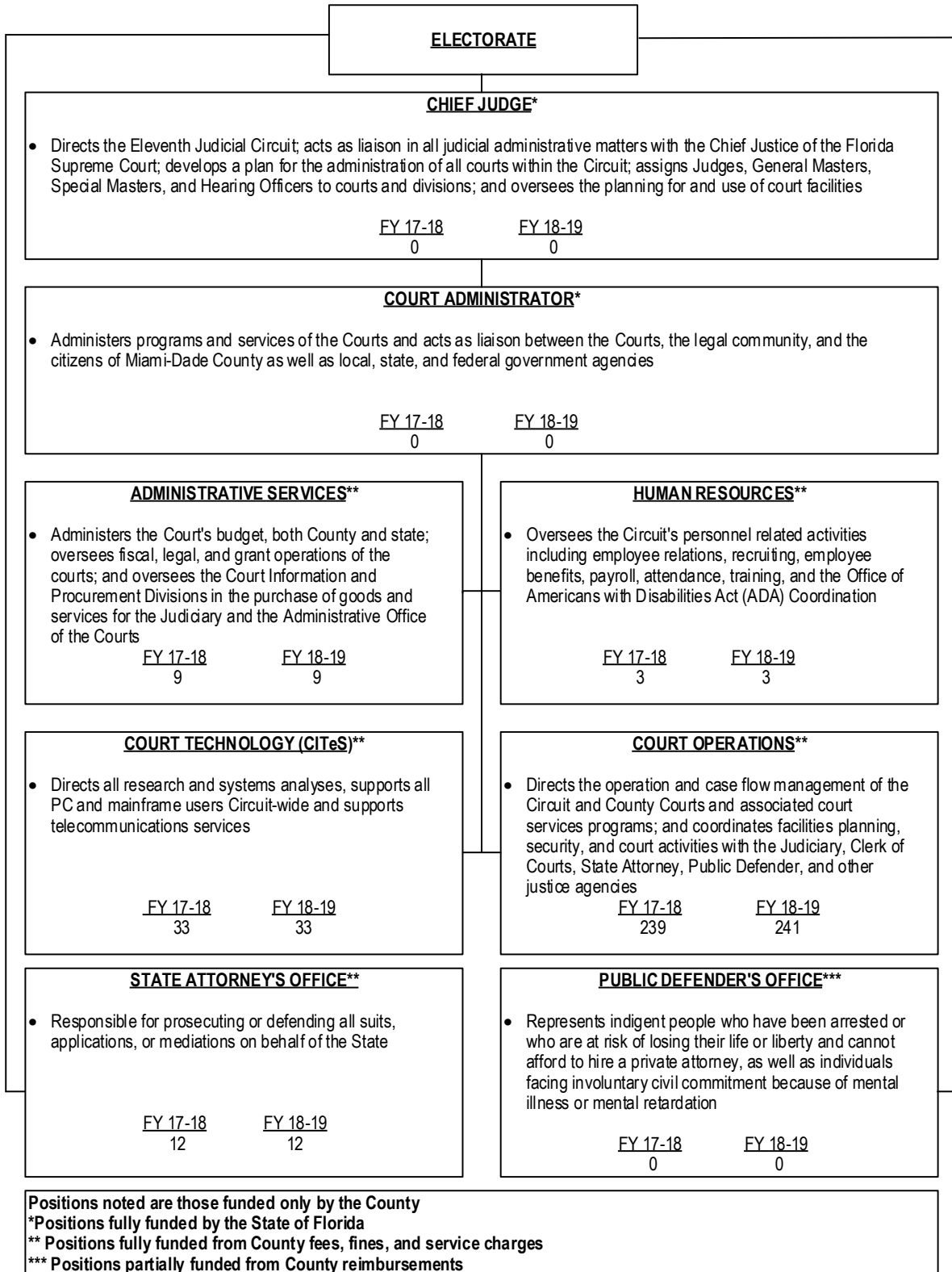


Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 22,936 | 24,379 | 27,059 | 28,200 |
| Carryover | 3,658 | 3,291 | 2,837 | 2,262 |
| Court Fees | 5,868 | 5,384 | 5,751 | 5,351 |
| Court Standby Revenue | 324 | 305 | 321 | 356 |
| Interest Income | 6 | 12 | 6 | 10 |
| Process Server Fees | 115 | 113 | 114 | 116 |
| Program Income | 1,570 | 1,462 | 1,488 | 1,774 |
| Interagency Transfers | 136 | 136 | 142 | 125 |
| Total Revenues | 34,613 | 35,082 | 37,718 | 38,194 |
| Operating Expenditures Summary | | | | |
| Salary | 13,365 | 13,646 | 15,811 | 16,027 |
| Fringe Benefits | 4,823 | 5,543 | 6,552 | 7,253 |
| Court Costs | 25 | 230 | 208 | 208 |
| Contractual Services | 2,890 | 3,135 | 3,232 | 3,400 |
| Other Operating | 7,086 | 6,555 | 7,529 | 7,428 |
| Charges for County Services | 1,477 | 1,117 | 1,319 | 1,227 |
| Grants to Outside Organizations | 0 | 0 | 5 | 35 |
| Capital | 956 | 1,306 | 577 | 554 |
| Total Operating Expenditures | 30,622 | 31,532 | 35,233 | 36,132 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | 0 | 0 | 0 | 0 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 567 | 569 | 569 | 355 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 1,916 | 1,707 |
| Total Non-Operating Expenditures | 567 | 569 | 2,485 | 2,062 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|--------------------------------------|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Public Safety | | | | |
| Administrative Office of the Courts | 23,837 | 24,639 | 284 | 286 |
| Public Defender | 3,729 | 3,749 | 0 | 0 |
| State Attorney | 7,667 | 7,744 | 12 | 12 |
| Total Operating Expenditures | 35,233 | 36,132 | 296 | 298 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertisement | 1 | 0 | 2 | 1 | 1 |
| Fuel | 63 | 66 | 47 | 37 | 44 |
| Overtime | 20 | 20 | 16 | 17 | 0 |
| Rent | 2,430 | 2,602 | 2,821 | 2,446 | 2,798 |
| Security Services | 915 | 839 | 856 | 715 | 855 |
| Temporary Services | 230 | 21 | 74 | 2 | 69 |
| Travel and Registration | 23 | 12 | 11 | 15 | 24 |
| Utilities | 1,963 | 1,780 | 2,069 | 1,967 | 2,018 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- Revision 7 to Article V of the Florida Constitution, effective July, 1, 2004, established certain obligations (such as the maintenance of facilities, security, technology, telecommunications, and existing multi-agency criminal justice information systems) on the part of counties; the FY 2018-19 Adopted Budget includes funding of more than \$68 million in General Fund revenues to support Court-related expenditures in the Internal Services Department, Information Technology Department, and the Court System budget
- Revenues generated from traffic surcharges have decreased 42 percent since FY 2012-13; this reduction in revenues, approximately \$4 million, has been replaced by an increased General Fund subsidy; this negative trend may continue into the upcoming fiscal years and may require either service adjustments or further increases to the General Fund subsidy
- The FY 2018-19 Adopted Budget includes approximately \$4.535 million for local requirement Court programs to support: County Mediation, Family Court Services/Supervised Visitation, Dependency Drug Court Program, Mental Health Coordination, Unified Family Court, Juvenile Drug Court, Adult Drug Court, Civil Court Interpreters, Domestic Violence Fatality Review Team, Criminal Mental Health Jail Diversion Program, Traffic Operations, and Veterans Treatment Court
- The FY 2018-19 Adopted Budget includes \$3.237 million in self-funded local requirement Court programs such as Self-Help (\$1.530 million), Drive Legal (\$1.171 million), Process Servers (\$384,000), and Adult Drug Court (\$152,000)
- The FY 2018-19 Adopted Budget includes funding for the Early Representation Unit (\$1.159 million), a local requirement Court program administered by the Public Defender's Office (PDO); the program assists in obtaining a timely release of defendants from jail, reducing the County's cost for housing inmates
- The FY 2018-19 Adopted Budget provides \$203,000 to contract for the timely service of PDO civilian subpoenas; this service reduces delays of Court cases and County expenditures associated with the incarceration of defendants pending disposition; additionally, the Proposed Budget includes recurring funding for licensing agreements and network support for the PDO (\$454,000)
- The FY 2018-19 Adopted Budget includes funding for the State Attorney's Office (SAO) (\$7.758 million); the funding supports the Civil Citation Program (\$65,700), Mobile Operations Victim Emergency Services (MOVES) program (\$264,000), and the subpoena service program (\$212,000); the MOVES and the subpoena service programs have been certified as local requirements
- The FY 2018-19 Adopted Budget includes funding for an Expedited Intake System (EIS) in the SAO, which will identify efficiencies in the "file/no-file" decision process through the enhanced ability to obtain personal service of the notices to appear at all pre-file conferences (\$426,000); the EIS program has been certified as a local requirement
- The FY 2018-19 Adopted Budget includes \$28,000 for the PDO and \$5,000 for the SAO to defend and prosecute local ordinance violations; the County remains responsible for the courier functions of the PDO and the SAO and will continue to provide the vehicles required for this activity
- The FY 2018-19 Adopted Budget includes funding for the Children and Special Needs Center, which is administered by the SAO to coordinate multi-jurisdictional interviewing and assessment of children and the mentally impaired who are victims of sexual abuse (\$577,000); the intergovernmental agreement between the County and the State of Florida will be continued as it relates to the appropriation of funds by the Board of County Commissioners (BCC)
- The FY 2018-19 Adopted Budget includes funding from the Miami-Dade Police Department (MDPD) (\$125,000), the Miami-Dade Chiefs Association (\$356,000), and carryover (\$106,000) to operate the County Court Standby Program; this program coordinates witness appearances in court through subpoena management, thereby reducing police overtime in various police departments, including MDPD, and improving case scheduling in the Court System
- In order to carry out the functions funded by the County, separate intergovernmental continuation agreements will be executed administratively between the County and the PDO and the SAO subject to appropriation of funds by the BCC
- The FY 2018-19 Adopted Budget includes funding of \$736,000 for the Law Library; this operation is funded by fees, charges, and donations (\$75,000); 25 percent of the Criminal Court cost \$65 surcharge (\$251,000); Local Business Tax (\$80,000); and carryover (\$330,000)
- The FY 2018-19 Adopted Budget includes funding for the Legal Aid program (\$3.919 million); the funding is comprised of General Fund support (\$2.505 million), Florida Bar Foundation contributions (\$303,000), Grants to Encourage Arrest related to Domestic Violence (\$150,000), Victims of Crime Act grants (\$410,000), Court Fees (\$251,000), and other miscellaneous revenues (\$300,000)
- The FY 2018-19 Adopted Budget includes two additional grant funded positions to meet growing workloads: one Judicial Services Coordinator 2 position (\$67,000) and one Judicial Support Specialist 2 position (\$57,000)
- The Non-Departmental General Fund section of the FY 2018-19 Adopted Budget includes an additional \$300,000 for the Guardianship Program (a total of \$2.728 million); the Guardianship Program of Dade County, Inc. provides guardianship assistance for destitute adults who are charged or detained in Miami-Dade County and are appointed a Guardian by the Court
- We appreciate the collaborative efforts of Chief Judge Bertila Soto, Katherine Fernandez-Rundle, State Attorney, and Carlos J. Martinez, Public Defender, towards the successful completion of the FY 2018-19 Adopted Budget

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

| Department Operational Unmet Needs | | | |
|---|---------------------------------------|-----------------|-----------|
| Description | (dollars in thousands) | | Positions |
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Fund judicial operating system maintenance fees for state mandated system | \$0 | \$110 | 0 |
| Fund judicial operating system licenses for 'aiSmartBench' | \$0 | \$150 | 0 |
| Fund the acquisition of 342 replacement PC Computers | \$0 | \$220 | 0 |
| Fund the acquisition of a urinalysis testing services program | \$0 | \$150 | 0 |
| Provide additional funding to support the Early Representation Unit (Public Defender) | \$0 | \$855 | 0 |
| Total | \$0 | \$1,485 | 0 |

CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 | FY 23-24 | FUTURE | TOTAL |
|--|---------------|---------------|---------------|---------------|---------------|---------------|----------|--------------|----------------|
| Revenue | | | | | | | | | |
| BBC GOB Financing | 45,675 | 17,505 | 42,390 | 15,920 | 17,835 | 14,425 | 0 | 4,999 | 158,749 |
| BBC GOB Series 2005A | 577 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 577 |
| BBC GOB Series 2008B | 666 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 666 |
| BBC GOB Series 2008B-1 | 779 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 779 |
| BBC GOB Series 2011A | 585 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 585 |
| BBC GOB Series 2013A | 287 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 287 |
| BBC GOB Series 2014A | 3,857 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,857 |
| Capital Asset Series 2004B Bond Proceeds | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| ISD Operating Revenue | 1,904 | 1,100 | 0 | 0 | 0 | 0 | 0 | 0 | 3,004 |
| JMH General Obligation Bonds | 8,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,000 |
| Pay-As-You-Go CIF | 2,182 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 2,682 |
| Total: | 79,512 | 19,105 | 42,390 | 15,920 | 17,835 | 14,425 | 0 | 4,999 | 194,186 |
| Expenditures | | | | | | | | | |
| Strategic Area: PS | | | | | | | | | |
| Court Facilities | 79,071 | 19,546 | 42,390 | 15,920 | 17,835 | 14,425 | 0 | 4,999 | 194,186 |
| Total: | 79,071 | 19,546 | 42,390 | 15,920 | 17,835 | 14,425 | 0 | 4,999 | 194,186 |

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2018-19, the Internal Services Department will continue working with outside consultants, Judicial Administration, the Miami-Dade Corrections and Rehabilitation Department, and other stakeholders on revising and updating the 2008 Eleventh Judicial Circuit-Wide Courts and the 2008 Correctional Facilities Master Plan which is anticipated to be completed during FY 2018-19
- The FY 2018-19 Adopted Budget and Multi-year Capital Plan includes \$500,000 in funding from the Pay-As-You-Go Capital Improvement Fund (CIF) to support various capital improvements throughout their facilities
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the purchase of one vehicle for Judicial Administration (\$25,000); the County's fleet replacement plan is included under Non-Departmental Capital Budget Project #2000000511
- In FY 2018-19, the Internal Services Department will continue providing management oversight over the construction of additional courtrooms and facility improvements to the Joseph Caleb Tower which is projected to open in the second quarter of FY 2018-19 (total project cost \$31.108 million; \$2.329 million in FY 2018-19); the estimated annual operating impact is projected to begin in FY 2019-20 in the amount of \$529,000 and includes one full-time Court Mediator 2 position
- In FY 2018-19, the Department will continue to work with the Internal Services Department to manage the emergency repairs at the Miami-Dade County Courthouse to correct and/or repair hazardous conditions that may affect the life, health, and safety of judges, employees, visitors, and users of the courthouse (total project cost \$30 million; \$5.820 million in FY 2018-19)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

MENTAL HEALTH DIVERSION FACILITY (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 305410



DESCRIPTION: Renovate mental health facility leased from the State of Florida

LOCATION: 2200 NW 7 Ave
City of Miami

District Located:
District(s) Served:

3
Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|---------------|--------------|---------------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 3,132 | 5,390 | 24,379 | 0 | 0 | 0 | 0 | 0 | 32,901 |
| BBC GOB Series 2005A | 290 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290 |
| BBC GOB Series 2008B | 446 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 446 |
| BBC GOB Series 2008B-1 | 306 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 306 |
| BBC GOB Series 2011A | 36 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36 |
| BBC GOB Series 2013A | 121 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 121 |
| JMH General Obligation Bonds | 8,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,000 |
| TOTAL REVENUES: | 12,331 | 5,390 | 24,379 | 0 | 0 | 0 | 0 | 0 | 42,100 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 9,700 | 5,000 | 24,161 | 0 | 0 | 0 | 0 | 0 | 38,861 |
| Land Acquisition/Improvements | 145 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 145 |
| Planning and Design | 1,475 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,475 |
| Project Administration | 975 | 390 | 218 | 0 | 0 | 0 | 0 | 0 | 1,583 |
| Project Contingency | 36 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36 |
| TOTAL EXPENDITURES: | 12,331 | 5,390 | 24,379 | 0 | 0 | 0 | 0 | 0 | 42,100 |

MIAMI-DADE COUNTY COURTHOUSE - EMERGENCY CAPITAL REPAIRS

PROJECT #: 2000000069



DESCRIPTION: Provide emergency capital repairs to the Miami-Dade County Courthouse to correct and/or repair hazardous conditions that may affect the life, health, and safety of judges, employees, visitors, and users of the courthouse

LOCATION: 73 W Flagler St
City of Miami

District Located:
District(s) Served:

5
Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------|-----------|---------------|
| BBC GOB Financing | 4,388 | 5,820 | 4,084 | 4,167 | 6,720 | 4,797 | 0 | 24 | 30,000 |
| TOTAL REVENUES: | 4,388 | 5,820 | 4,084 | 4,167 | 6,720 | 4,797 | 0 | 24 | 30,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,890 | 5,185 | 3,518 | 4,062 | 6,720 | 4,797 | 0 | 24 | 27,196 |
| Furniture Fixtures and Equipment | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 |
| Permitting | 24 | 19 | 42 | 0 | 0 | 0 | 0 | 0 | 85 |
| Planning and Design | 350 | 139 | 260 | 50 | 0 | 0 | 0 | 0 | 799 |
| Project Administration | 974 | 343 | 264 | 55 | 0 | 0 | 0 | 0 | 1,636 |
| Project Contingency | 0 | 82 | 0 | 0 | 0 | 0 | 0 | 0 | 82 |
| Technology Hardware/Software | 0 | 52 | 0 | 0 | 0 | 0 | 0 | 0 | 52 |
| TOTAL EXPENDITURES: | 4,388 | 5,820 | 4,084 | 4,167 | 6,720 | 4,797 | 0 | 24 | 30,000 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

MIAMI-DADE COUNTY COURTHOUSE - FACADE RESTORATION PROJECT

PROJECT #: 3024160

DESCRIPTION: Repair facade and seal building based on inspection recommendations

LOCATION: 73 W Flagler St
City of Miami

District Located: 5
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--|---------------|------------|----------|----------|----------|----------|----------|--------------|---------------|
| BBC GOB Financing | 13,161 | 0 | 0 | 0 | 0 | 0 | 0 | 4,939 | 18,100 |
| Capital Asset Series 2004B Bond Proceeds | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| TOTAL REVENUES: | 28,161 | 0 | 0 | 0 | 0 | 0 | 0 | 4,939 | 33,100 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 24,644 | 0 | 0 | 0 | 0 | 0 | 0 | 4,939 | 29,583 |
| Planning and Design | 1,592 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,592 |
| Project Administration | 1,194 | 441 | 0 | 0 | 0 | 0 | 0 | 0 | 1,635 |
| Project Contingency | 290 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290 |
| TOTAL EXPENDITURES: | 27,720 | 441 | 0 | 0 | 0 | 0 | 0 | 4,939 | 33,100 |

MIAMI-DADE COUNTY COURTHOUSE - FACILITY REFURBISHMENT

PROJECT #: 112970

DESCRIPTION: Refurbish decades-old courtrooms, update electronics, and replace ceiling tile system

LOCATION: 73 W Flagler St
City of Miami

District Located: 5
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 780 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 800 |
| TOTAL REVENUES: | 780 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 800 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 662 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 682 |
| Planning and Design | 80 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80 |
| Project Administration | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 |
| TOTAL EXPENDITURES: | 780 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 800 |

MIAMI-DADE COUNTY COURTHOUSE - REFURBISH EMERGENCY SYSTEMS

PROJECT #: 114150

DESCRIPTION: Refurbish existing emergency system and replace generator at the Miami-Dade County Courthouse

LOCATION: 73 W Flagler St
City of Miami

District Located: 5
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|----------|----------|----------|----------|----------|----------|-----------|------------|
| BBC GOB Financing | 696 | 0 | 0 | 0 | 0 | 0 | 0 | 36 | 732 |
| BBC GOB Series 2014A | 68 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 68 |
| TOTAL REVENUES: | 764 | 0 | 0 | 0 | 0 | 0 | 0 | 36 | 800 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 610 | 0 | 0 | 0 | 0 | 0 | 0 | 36 | 646 |
| Planning and Design | 68 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 68 |
| Project Administration | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60 |
| Project Contingency | 26 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26 |
| TOTAL EXPENDITURES: | 764 | 0 | 0 | 0 | 0 | 0 | 0 | 36 | 800 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

REPAIRS AND RENOVATIONS - COURT FACILITIES

PROJECT #: 3010620

DESCRIPTION: Repair and renovate court facilities as needed
 LOCATION: Various Sites
 Various Sites

District Located: Countywide
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|----------|------------|----------|----------|----------|----------|----------|----------|------------|
| Pay-As-You-Go CIF | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL EXPENDITURES: | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |

RICHARD E. GERSTEIN JUSTICE BUILDING - ELEVATOR ADDITION AND VARIOUS UPGRADES

PROJECT #: 117770

DESCRIPTION: Add elevator and provide various upgrades to the building to improve the movement of the public within the building
 LOCATION: 1351 NW 12 St
 City of Miami

District Located: 5
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|--------------|------------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 414 | 800 | 1,000 | 786 | 0 | 0 | 0 | 0 | 3,000 |
| TOTAL REVENUES: | 414 | 800 | 1,000 | 786 | 0 | 0 | 0 | 0 | 3,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 400 | 800 | 1,000 | 786 | 0 | 0 | 0 | 0 | 2,986 |
| Planning and Design | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 |
| TOTAL EXPENDITURES: | 414 | 800 | 1,000 | 786 | 0 | 0 | 0 | 0 | 3,000 |

RICHARD E. GERSTEIN JUSTICE BUILDING - HEATING, VENTILATION, AND AIR CONDITIONING (HVAC) REPAIRS

PROJECT #: 113820

DESCRIPTION: Repair HVAC systems
 LOCATION: 1351 NW 12 St
 City of Miami

District Located: 5
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 2,552 | 788 | 210 | 0 | 0 | 0 | 0 | 0 | 3,550 |
| BBC GOB Series 2005A | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18 |
| BBC GOB Series 2008B | 84 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 84 |
| BBC GOB Series 2013A | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90 |
| BBC GOB Series 2014A | 158 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 158 |
| TOTAL REVENUES: | 2,902 | 788 | 210 | 0 | 0 | 0 | 0 | 0 | 3,900 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,500 | 716 | 210 | 0 | 0 | 0 | 0 | 0 | 3,426 |
| Planning and Design | 257 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 257 |
| Project Administration | 145 | 72 | 0 | 0 | 0 | 0 | 0 | 0 | 217 |
| TOTAL EXPENDITURES: | 2,902 | 788 | 210 | 0 | 0 | 0 | 0 | 0 | 3,900 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

RICHARD E. GERSTEIN JUSTICE BUILDING - MODERNIZE SECURITY AND ELEVATOR SYSTEMS

PROJECT #: 112340



DESCRIPTION: Refurbish the facility including modernizing elevator controls, card access systems, security cameras, and video recorders
 LOCATION: 1351 NW 12 St District Located: 5
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 750 | 1,050 | 0 | 0 | 0 | 0 | 0 | 0 | 1,800 |
| TOTAL REVENUES: | 750 | 1,050 | 0 | 0 | 0 | 0 | 0 | 0 | 1,800 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 750 | 970 | 0 | 0 | 0 | 0 | 0 | 0 | 1,720 |
| Project Administration | 0 | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| Project Contingency | 0 | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| TOTAL EXPENDITURES: | 750 | 1,050 | 0 | 0 | 0 | 0 | 0 | 0 | 1,800 |

UNFUNDED CAPITAL PROJECTS

| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|---|-------------------------|--|
| BENNETT H. BRUMMER PUBLIC DEFENDER FACILITY - BUILDOUT OF 6 AND 7 FLR | 1320 NW 14 St | 3,200 |
| CIVIL COURTHOUSE - EMERGENCY RELOCATION PLAN | To Be Determined | 46,100 |
| CIVIL COURTHOUSE - NEW | To Be Determined | 368,000 |
| CORAL GABLES COURTHOUSE - EAST PARKING LOT DRAINAGE IMPROVEMENTS | 3100 Ponce de Leon Blvd | 301 |
| COURTHOUSE BUILDINGS - ADA IMPROVEMENTS | Various Sites | 16,000 |
| DADE COUNTY COURTHOUSE - AIR CONDITIONING EQUIPMENT UPGRADE | 73 W Flagler St | 25,000 |
| DADE COUNTY COURTHOUSE - DOMESTIC AND SEWER RISER UPGRADE | 73 W Flagler St | 3,000 |
| DADE COUNTY COURTHOUSE - UPGRADE VARIOUS FLOORS | 73 W Flagler St | 2,200 |
| GRAHAM BUILDING - ACCESS CONTROL SYSTEM AND CCTV EQUIPMENT UPGRADE | 1350 NW 12 Ave | 200 |
| GRAHAM BUILDING - BUILDING ENVELOPE SEAL AND ROOF REPLACEMENT | 1350 NW 12 Ave | 1,600 |
| GRAHAM BUILDING - FENCE INSTALLATION | 1350 NW 12 Ave | 600 |
| PUBLIC DEFENDER REWIRING - PHASE 2 | 1320 NW 14 St | 847 |
| RICHARD E. GERSTEIN BUILDING - ELEVATOR CABS | 1351 NW 12 St | 1,150 |
| UNFUNDED TOTAL | | 468,198 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Juvenile Services

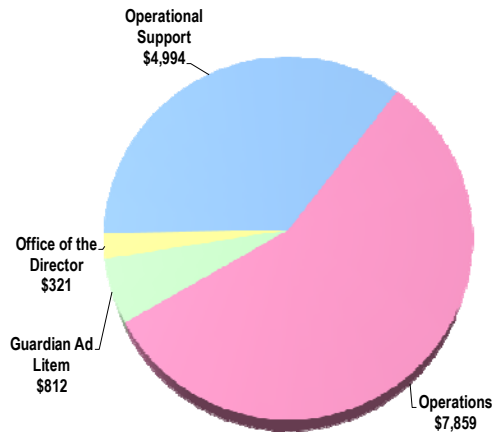
The Juvenile Services Department (JSD) provides a continuum of services to arrested and at-risk juveniles that are designed to address the root causes of juvenile crime and prevent further arrests. The Department also supports the County's portion of the Guardian Ad Litem (GAL) program, which advocates for the rights and interests of children involved in dependency court proceedings.

As part of the Public Safety strategic area, the Department processes all juveniles arrested in Miami-Dade County at a 24 hours a day, seven days a week facility. Additionally, JSD provides sophisticated, highly individualized assessment, referral, and case management services to eligible youth and their families.

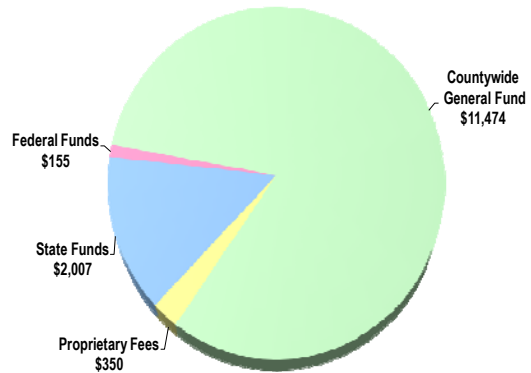
In fulfilling its mission, JSD works with many partners in the juvenile justice community, including the Florida Departments of Juvenile Justice and Children and Families, the Judiciary, State Attorney's Office, Public Defender's Office, Miami-Dade County Public Schools, Miami-Dade Police Department, municipal police departments, and community-based organizations.

FY 2018-19 Adopted Budget

Expenditures by Activity (dollars in thousands)

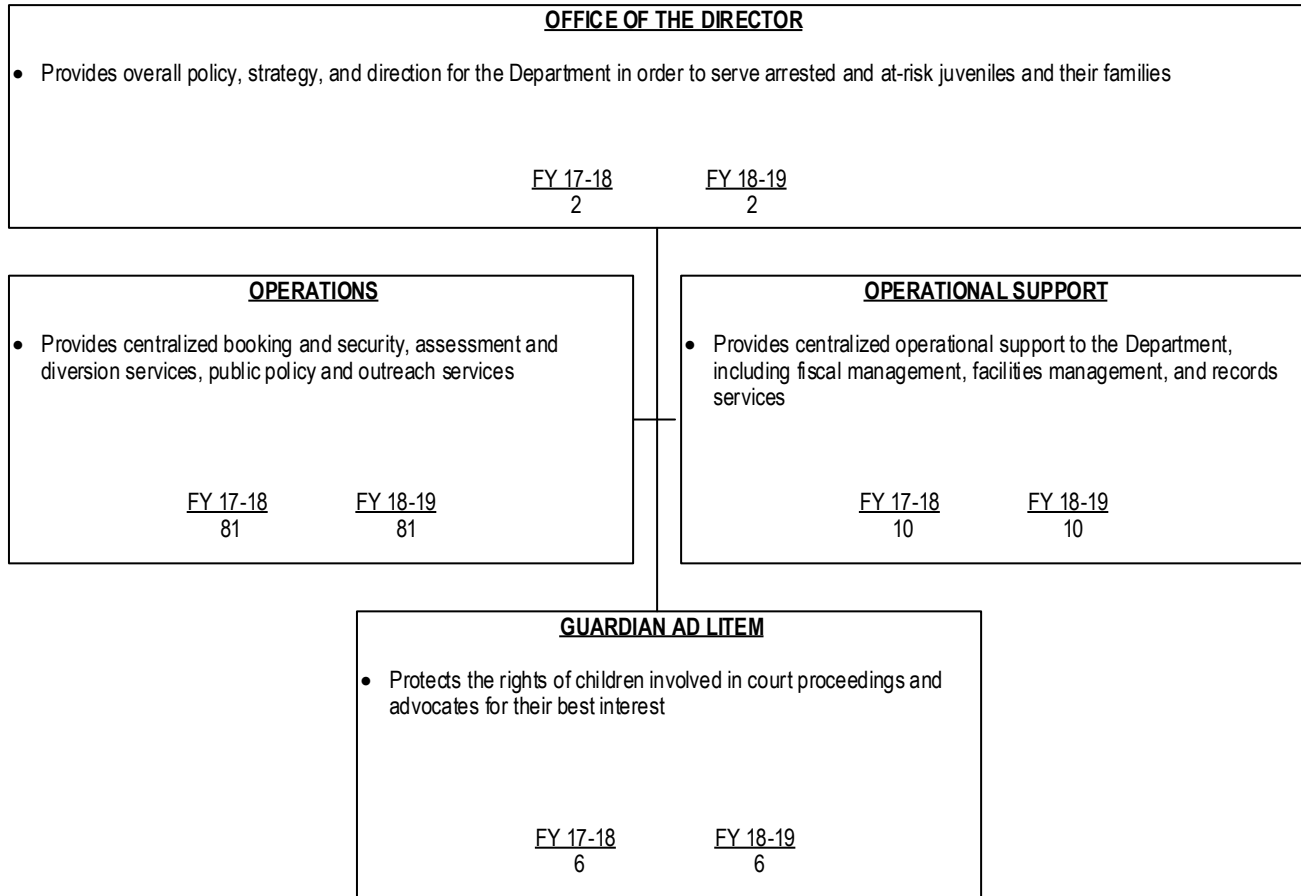


Revenues by Source (dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2018-19 total number of full-time equivalent positions is 99

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 8,326 | 9,860 | 11,266 | 11,474 |
| Carryover | 151 | 171 | 0 | 100 |
| Court Fees | 304 | 263 | 301 | 250 |
| State Grants | 2,157 | 2,102 | 2,018 | 2,007 |
| Federal Grants | 149 | 157 | 155 | 155 |
| Total Revenues | 11,087 | 12,553 | 13,740 | 13,986 |
| Operating Expenditures Summary | | | | |
| Salary | 5,963 | 6,362 | 6,535 | 6,701 |
| Fringe Benefits | 1,989 | 2,379 | 2,616 | 2,864 |
| Contractual Services | 1,495 | 1,471 | 2,007 | 1,644 |
| Other Operating | 918 | 1,039 | 1,246 | 1,232 |
| Charges for County Services | 546 | 524 | 660 | 764 |
| Grants to Outside Organizations | 0 | 533 | 636 | 736 |
| Capital | 5 | 36 | 40 | 45 |
| Total Operating Expenditures | 10,916 | 12,344 | 13,740 | 13,986 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | 0 | 0 | 0 | 0 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 0 | 0 |
| Total Non-Operating Expenditures | 0 | 0 | 0 | 0 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|--------------------------------------|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Public Safety | | | | |
| Office of the Director | 315 | 321 | 2 | 2 |
| Operations | 7,471 | 7,859 | 81 | 81 |
| Operational Support | 5,159 | 4,994 | 10 | 10 |
| Guardian Ad Litem | 795 | 812 | 6 | 6 |
| Total Operating Expenditures | 13,740 | 13,986 | 99 | 99 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 2 | 6 | 11 | 8 | 12 |
| Fuel | 1 | 1 | 1 | 1 | 1 |
| Overtime | 25 | 40 | 48 | 29 | 58 |
| Rent | 552 | 672 | 630 | 524 | 639 |
| Security Services | 1,354 | 1,329 | 1,800 | 1,404 | 1,500 |
| Temporary Services | 0 | 0 | 0 | 0 | 0 |
| Travel and Registration | 53 | 54 | 49 | 39 | 46 |
| Utilities | 89 | 114 | 138 | 154 | 183 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director provides overall strategy, policy, and direction to the Department.

- Sets performance targets and budget priorities
- Establishes overall vision and policy for the Department
- Serves as the key Department liaison with major juvenile justice stakeholders
- Seeks alternative funding sources and fosters partnerships with other organizations and juvenile justice stakeholders to maximize resources

Strategic Objectives - Measures

- PS1-1: Reduce crimes of public concern

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Reduce the number of juvenile arrests in Miami-Dade County | Percentage of diversion recommendations approved by the State Attorney's Office | OC | ↑ | 93% | 93% | 90% | 92% | 90% |

- PS1-3: Support successful re-entry into the community

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|------------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Reduce the number of youth released to secure detention | Youth released to secure detention | OC | ↓ | 2,095 | 1,954 | 1,980 | 1,543 | 1,860 |

DIVISION: OPERATIONS

The Operations Division is comprised of three primary units which provide direct services to arrested and at-risk juveniles: the Care and Custody Unit manages the day-to-day operation of the Juvenile Assessment Center (JAC); the Outreach Services Unit supports the Youth Commission, Violence Intervention Project, prevention services, and anti-gang strategies; and the Clinical Assessment and Diversion Services Unit oversees all diversion services for juveniles processed at the JAC and at-risk youth in the community.

- Provides centralized intake and screening of arrested juveniles
- Ensures the safety of all persons at the JAC, including juveniles, staff, and visitors
- Provides department-wide training to ensure compliance with Florida Statutes and grant requirements
- Supports the Youth Commission, which provides young people with the opportunity to participate in the process of County Government; students from each Commission district articulate the needs of youth in Miami-Dade County and advise the Mayor and Commissioners on matters affecting the youth population
- Implements the Violence Intervention Project and anti-gang strategies, providing outreach and violence intervention strategies to at-risk communities
- Participates in Engage 305: Government working in collaboration with faith-based organizations to provide the highest level of service to children and their families
- Participates and plays a key role in the following initiatives: the Round Table on Youth Safety, Together for Children, My Brother's Keeper, and Operation Restoration
- Provides delinquency prevention (assessment, referral, case management) to youth who are at risk of being arrested
- Provides assessment, crisis intervention, involuntary commitment (Baker Act), and case management to the client population
- Assesses and refers eligible juveniles to appropriate diversion programs
- Provides clinical guidance, review, and clinical training to in-house staff
- Partners with community-based organizations to ensure appropriate services to client population

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

| Strategic Objectives - Measures | | | | | | | | |
|--|--|----|---|----------|----------|----------|----------|----------|
| • PS1-1: Reduce crimes of public concern | | | | | | | | |
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Reduce the number of juvenile arrests in Miami-Dade County | Juvenile arrests processed | OP | ↔ | 3,504 | 3,095 | 3,300 | 2,637 | 3,000 |
| | Youth referred to Civil Citation | OP | ↔ | 1,271 | 1,082 | 1,240 | 906 | 1,100 |
| | Percentage of youth successfully completing diversion programs | OC | ↑ | 81% | 81% | 80% | 78% | 80% |

| • PS1-3: Support successful re-entry into the community | | | | | | | | |
|--|--|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Increase the number of youth referred to JSD for diversion and prevention programs | Screening and assessments administered to at-risk youth to identify substance abuse, family, and mental health issues* | OP | ↔ | 7,051 | 9,001 | 8,500 | 7,598 | 7,650 |
| | Youth referred to diversion and prevention programs | OP | ↔ | 2,469 | 2,284 | 2,560 | 2,449 | 2,250 |

* The FY 2017-18 Actual reflects fewer screenings and assessments as juveniles arrested are down about ten percent. FY 2018-19 target has been adjusted accordingly

| • PS1-4: Provide safe and secure detention | | | | | | | | |
|--|--|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Decrease the processing time for detainable and non-detainable youth | Percentage of detainable youth attending court hearing within 24 hours of arrest (statutory requirement) | EF | ↑ | 98% | 98% | 100% | 99.9% | 100% |
| | Percentage of detainable youth released within six hours | EF | ↑ | 72% | 82% | 70% | 83% | 75% |
| | Percentage of non-detainable youth released within six hours | EF | ↑ | 62% | 72% | 60% | 74% | 65% |

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes funding from the Florida Department of Juvenile Justice (\$883,000) and the Florida Department of Children and Families (\$344,000) for intake, screening, and assessment services
- The FY 2018-19 Adopted Budget includes continued funding from the Florida Department of Juvenile Justice (\$781,000) and the United States Department of Justice Byrne Grant (\$155,000) for diversion services
- The FY 2018-19 Adopted Budget continues funding to the Youth Commission for travel, events, food and beverages at Youth Commission events, and other outreach efforts (\$60,000)
- The FY 2018-19 Adopted Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes collaborations with the Miami-Dade Police Department and the Parks, Recreation, and Open Spaces Department to focus on the mitigation of youth violence; the program is designed to enhance communication between juvenile justice practitioners and law enforcement and focuses on preventing high risk youth from engaging in continued criminal activity along with reducing police contact and involvement with the juvenile justice system

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: OPERATIONAL SUPPORT

The Operational Support Division provides administrative, fiscal, and maintenance services to the Department; provides research and analysis to identify trends and needs of arrested and at-risk juveniles in our community; and provides records management for juvenile and administrative records, including the oversight of the criminal justice and law enforcement electronic systems

- Maintains juvenile records
- Provides oversight of all criminal justice and law enforcement database systems
- Develops and monitors the department budget
- Performs the Department's financial, grant, human resources, and procurement management functions
- Performs facility and equipment maintenance, including the electronic security system
- Seeks alternative funding sources for juvenile services
- Supports the Youth Crime Task Force

DIVISION: GUARDIAN AD LITEM

The Guardian Ad Litem (GAL) Division helps protect the rights and advocates for the interests of children involved in court proceedings.

- Provides clerical support to the state funded GAL program in Miami-Dade County
- Screens prospective volunteer applicants and provides them with basic program information
- Processes initial applications and background checks
- Supports volunteer training sessions
- Enters volunteer data into the GAL database and maintains volunteer records

ADDITIONAL INFORMATION

- In FY 2018-19, the Department will continue the Civil Citation program, which gives misdemeanor offenders the opportunity to participate in intervention services at the earliest stage of delinquency; the program is nationally recognized and ranks first in the state for utilizing civil citations to increase public safety, improve youth opportunities and save taxpayer money
- The FY 2018-19 Adopted Budget includes a reimbursement from General Fund revenues to the Miami-Dade Corrections and Rehabilitation Department (MDCR) for four Correctional Sergeants assigned to oversee the intake process at the Juvenile Assessment Center (\$625,000)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Medical Examiner

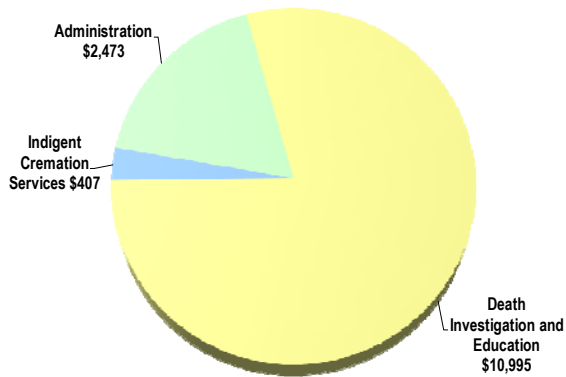
The Medical Examiner Department (ME), acting under the authority of Florida Statute 406, provides accurate, timely, dignified, compassionate, and professional death investigative services for the residents of Miami-Dade County. In addition, the Department provides education, consultation, and research for local and national medical, legal, academic, and law enforcement communities.

As part of the Public Safety strategic area, the Medical Examiner provides pathology, toxicology, records/transcription, morgue, photography, investigation, and indigent cremation services; investigates and processes approximately 14,000 cases annually, which include cremation request reviews, autopsies and toxicology and pathology consultation cases; and facilitates organ, bone and tissue donor cases. The Department focuses on what is generally called "forensic pathology," which combines the methods of legal and police investigations with those of medicine and science to ascertain the facts surrounding deaths, particularly the cause and manner of deaths. The Medical Examiner also hosts annual seminars on death investigation, forensic imaging, anthropology, and odontology.

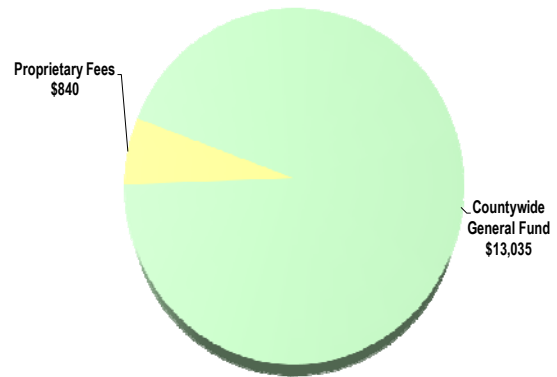
The Department serves the public and partners with the Federal Bureau of Investigation (FBI), Department of Homeland Security (DHS), the State Attorney, US Attorney, Public Defender, State Health Department, Center for Disease Control (CDC), local and state police departments, hospitals, the National Transportation Safety Board (NTSB), and funeral homes.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| <u>ADMINISTRATION</u> | |
|---|-----------------------|
| <ul style="list-style-type: none">Formulates departmental policies and provides overall direction and coordination to all bureaus; schedules appointments, court appearances, depositions, and speaking engagements; oversees fiscal and budgetary operations, purchasing, records management, accounts payable/receivable, inventory control, grants, human resources and information technology | |
| <u>FY 17-18</u> 10 | <u>FY 18-19</u> 10 |

| <u>DEATH INVESTIGATION AND EDUCATION</u> | |
|---|-----------------------|
| <ul style="list-style-type: none">Provides statutorily mandated medicolegal death investigative services for the residents of Miami-Dade County, combining the methods of legal and law enforcement investigations with those of medicine and science to ascertain the facts surrounding deaths, particularly the cause and manner of death, as defined in the Florida Statutes, Chapter 406; bureaus included are Pathology, Toxicology, Forensic Imaging, Investigations, Morgue, and Evidence Recovery | |
| <u>FY 17-18</u> 74 | <u>FY 18-19</u> 75 |

| <u>INDIGENT CREMATION SERVICES</u> | |
|---|----------------------|
| <ul style="list-style-type: none">Supervises indigent body disposal program; ensures maintenance of the Dr. Bruce A. Hyma Memorial Cemetery; schedules and coordinates bureau activity with hospitals, funeral homes and crematoriums | |
| <u>FY 17-18</u> 2 | <u>FY 18-19</u> 2 |

The FY 2018-19 total number of full-time equivalent positions is 87

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|-------------------------|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 10,148 | 10,545 | 12,858 | 13,035 |
| Carryover | 4 | 4 | 0 | 0 |
| Cremation Approval Fees | 580 | 589 | 505 | 555 |
| Forensic Imaging | 14 | 12 | 10 | 12 |
| Other Revenues | 194 | 207 | 150 | 150 |
| Special Service Fees | 60 | 52 | 55 | 55 |
| Toxicology Testing | 60 | 46 | 68 | 68 |
| Total Revenues | 11,060 | 11,455 | 13,646 | 13,875 |

| Operating Expenditures Summary | | | | |
|---------------------------------------|--------------------|--------------------|--------------------|---------------------|
| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
| Salary | 6,696 | 6,887 | 7,542 | 7,635 |
| Fringe Benefits | 2,635 | 2,940 | 3,349 | 3,596 |
| Court Costs | 0 | 0 | 0 | 0 |
| Contractual Services | 269 | 257 | 594 | 543 |
| Other Operating | 1,100 | 1,100 | 1,550 | 1,493 |
| Charges for County Services | 130 | 208 | 284 | 465 |
| Grants to Outside Organizations | 0 | 0 | 0 | 0 |
| Capital | 226 | 59 | 327 | 143 |
| Total Operating Expenditures | 11,056 | 11,451 | 13,646 | 13,875 |

| Non-Operating Expenditures Summary | | | | |
|---|--------------------|--------------------|--------------------|---------------------|
| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
| Transfers | 0 | 0 | 0 | 0 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 0 | 0 |
| Total Non-Operating Expenditures | 0 | 0 | 0 | 0 |

| (dollars in thousands) Expenditure By Program | Total Funding | | Total Positions | |
|--|--------------------|---------------------|--------------------|---------------------|
| | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Public Safety | | | | |
| Administration | 2,452 | 2,473 | 10 | 10 |
| Death Investigation and Education | 10,772 | 10,995 | 74 | 75 |
| Indigent Cremation Services | 422 | 407 | 2 | 2 |
| Total Operating Expenditures | 13,646 | 13,875 | 86 | 87 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 0 | 0 | 1 | 0 | 2 |
| Fuel | 15 | 15 | 19 | 17 | 19 |
| Overtime | 108 | 107 | 80 | 81 | 77 |
| Rent | 0 | 0 | 0 | 0 | 0 |
| Security Services | 0 | 0 | 110 | 30 | 116 |
| Temporary Employees | 14 | 40 | 48 | 29 | 48 |
| Travel and Registration | 46 | 34 | 53 | 36 | 55 |
| Utilities | 81 | 84 | 144 | 80 | 140 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: ADMINISTRATION

The Administration Division is responsible for formulating departmental policies and providing overall direction and coordination to all divisions.

- Provides internal administrative support such as personnel administration, budget control, accounts payable and receivable, purchasing, and computer services; maintains and tracks inventory
- Provides secretarial services and schedules appointments, court appearances, depositions, and speaking engagements
- Maintains all departmental case files; tabulates information and prepares statistics and quarterly reports for use by professional staff and interested agencies; and forwards reports to requesting individuals, companies, and/or agencies

DIVISION: DEATH INVESTIGATION AND EDUCATION

The Death Investigation Division is responsible for providing statutorily mandated medicolegal death investigative services for the residents of Miami-Dade County, combining the methods of legal and law enforcement investigations with those of medicine and science to ascertain the facts surrounding deaths, particularly the cause and manner of death, as defined in Florida Statutes, Chapter 406.

- Conducts all medical examinations and autopsies
- Provides and coordinates investigative services to medical examiners and maintains individual case files
- Provides laboratory services by performing toxicological analysis on specimens submitted for examination, issues reports and interpretation of findings, and testifies in court
- Responds to police and hospital calls to transport human remains and other items of evidentiary value
- Coordinates efforts of police, family, and funeral homes; receives and releases bodies; performs functions to include X-ray examination, finger printing, and evidence documentation and preservation
- Provides photography services such as copy work, slide duplication, computer graphics, photomicrography, photomacrography, and audiovisual services
- Provides histology services by processing and preparing tissue specimens for microscopic analysis by pathologists
- Conducts preceptorship programs in the photography field and coordinates photography training and educational workshops for local and national medical, legal, academic, and law enforcement communities
- Supervises indigent cremations
- Provides revenue-generating educational training programs in multiple forensic areas
- Provides toxicology testing services to Collier County, local police agencies and entities outside the United States such as the Bahamas, Cayman Islands, Turks and Caicos Islands, and the British Virgin Islands

Strategic Objectives - Measures

- GG1-2: Develop a customer-oriented organization

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Efficiently process bodies for release | Average time for release of body to funeral home (in hours) | EF | ↓ | 25 | 25 | 24 | 23 | 24 |

- PS1-2: Solve crimes quickly and accurately

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--------------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide convenient and timely access to Medical Examiner services and information | Death investigations conducted | OP | ↔ | 14,251 | 14,585 | 14,800 | 14,662 | 14,000 |
| | Crime scene investigations conducted | OP | ↔ | 190 | 134 | 190 | 174 | 190 |
| | Forensic photographs taken | OP | ↔ | 150,800 | 130,461 | 132,000 | 139,977 | 138,000 |
| | Average monthly Medicolegal calls | OP | ↔ | 11 | 14 | 8 | 9 | 11 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

| • PS1-2: Solve crimes quickly and accurately | | | | | | | | |
|---|--|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide accurate and timely toxicology services | Toxicology case average turnaround time (in days) | EF | ↓ | 55 | 47 | 45 | 44 | 45 |
| Efficiently process and investigate death cases | Ratio of doctors on staff to doctors needed to meet the NAME workload standards* | OP | ↔ | 83% | 84% | 100% | 85% | 100% |
| | Percentage of cases closed in 90 days | EF | ↑ | 91% | 93% | 90% | 93% | 90% |

* The methodology for calculating this measure was revised during FY 2017-18 to more adequately indicate compliance with National Association of Medical Examiners (NAME) accreditation criteria, which require sufficient staffing to keep medical examiners below 250 autopsies performed annually; this measure now indicates the ratio of doctors on staff to doctors needed in order to handle autopsy case load in compliance with NAME guidelines

| • PS2-1: Reduce response time | | | | | | | | |
|---|---|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Efficiently process and investigate death cases | Percentage of Forensic Evidence Response Team (FERT) calls where arrival time at scene was above 60 minutes** | EF | ↓ | 37% | 38% | 5% | 34% | 5% |
| | Percentage of Forensic Evidence Response Team (FERT) calls where units were available for immediate response | EF | ↑ | 75% | 78% | 95% | 74% | 95% |

** Vacancies in the FERT unit impacted actuals in FY 2017-18

DIVISION COMMENTS

- ☛ The FY 2018-19 Adopted Budget includes the addition of a Histology Technician to provide tissue preparation services and optimize the staffing level of the unit, improving safety oversight (\$107,000)

DIVISION: INDIGENT CREMATION SERVICES

The Indigent Cremation Services Division provides indigent body disposal and maintains the Dr. Bruce A. Hyma Memorial Cemetery.

- Provides indigent body disposal
- Ensures maintenance of the Dr. Bruce A. Hyma Memorial Cemetery
- Coordinates bureau activity with funeral homes and crematoriums

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 | FY 23-24 | FUTURE | TOTAL |
|---------------------------|-------|----------|----------|----------|----------|----------|----------|--------|-------|
| Revenue | | | | | | | | | |
| Pay-As-You-Go CIF | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135 |
| Total: | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135 |
| Expenditures | | | | | | | | | |
| Strategic Area: PS | | | | | | | | | |
| Equipment Acquisition | 0 | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 90 |
| Facility Improvements | 0 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 45 |
| Total: | 0 | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 135 |

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the renovation of image processing rooms (\$45,000) and the acquisition of a permanent nitrogen generator (\$90,000) estimated to save the Department approximately \$12,000 per year on tank rentals that will help defray upfront cost of the new system in approximately four years
- The Department's FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the purchase of one sport utility vehicle (\$42,000); the County's fleet replacement plan is included under Non-Departmental project #2000000511

FUNDED CAPITAL PROJECTS

(dollars in thousands)

IMAGE PROCESSING ROOMS

PROJECT #: 2000000055

DESCRIPTION: Renovate imaging processing rooms to provide studio space for photographing evidence
 LOCATION: 1851 NW 10 Ave District Located: 3
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|-----------|-----------|----------|----------|----------|----------|----------|----------|-----------|
| Pay-As-You-Go CIF | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45 |
| TOTAL REVENUES: | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 45 |
| TOTAL EXPENDITURES: | 0 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 45 |

NITROGEN GENERATOR

PROJECT #: 358590

DESCRIPTION: Purchase nitrogen generator to supply high purity nitrogen gas to laboratory instrumentation
 LOCATION: 1851 NW 10 Ave District Located: 3
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|-----------|-----------|----------|----------|----------|----------|----------|----------|-----------|
| Pay-As-You-Go CIF | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90 |
| TOTAL REVENUES: | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Furniture Fixtures and Equipment | 0 | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 90 |
| TOTAL EXPENDITURES: | 0 | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 90 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

UNFUNDED CAPITAL PROJECTS

| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|--|-----------------------|--|
| AUDIOVISUAL SYSTEM | 1851 NW 10 Ave | 187 |
| HISTOLOGY ROOMS - RENOVATION | 1851 NW 10 Ave | 85 |
| PARKING LOT - REFURBISHMENT/DRAINAGE IMPROVEMENT | 1851 NW 10 Ave | 300 |
| TOTAL BODY DIGITAL X-RAY IMAGING DEVICE | 1851 NW 10 Ave | 1,017 |
| VEHICULAR ACCESS GATE | 1851 NW 10 Ave | 20 |
| | UNFUNDED TOTAL | <hr/> 1,609 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Office of the Clerk

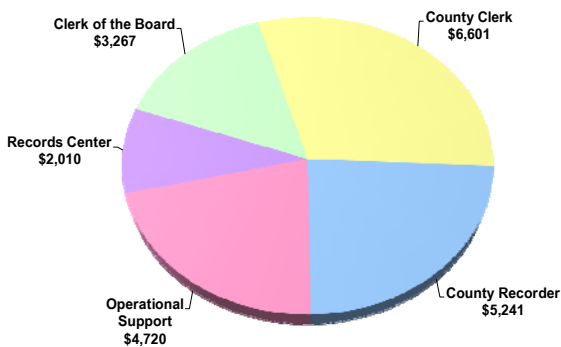
The Clerk is a constitutional officer whose duties are derived directly from the Florida Constitution. The Clerk's core function is to provide comprehensive clerical support to the Eleventh Judicial Circuit (Civil, Criminal, Juvenile, Probate, Family, and Traffic Courts).

As part of the Public Safety strategic area, the Office of the Clerk serves as County Recorder, Clerk of the Board of County Commissioners, and Custodian of Public Funds; co-appoints, with the Mayor, the County internal auditor and Finance Director; administers the parking violations bureau, central depository, and marriage license, archives, and records management functions; assists the Value Adjustment Board; and supports the code enforcement special masters process. In fulfilling its purposes, the primary focus of the Office of the Clerk is providing customer service and access to public records. Emerging information technologies have been utilized in achieving award-winning innovations and bringing about significant savings and efficiencies.

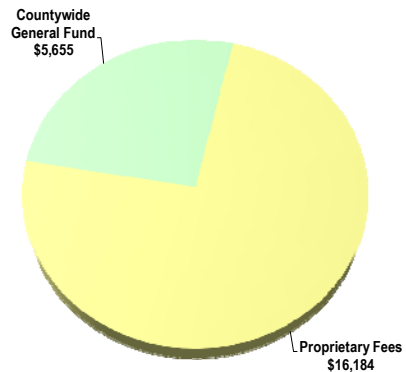
The Office of the Clerk interfaces with a range of local, state, and national agencies, and collects and disburses hundreds of millions of dollars annually.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| | | | | | | | | | | | | | |
|--|---|-------------------------------------|---|--|------------------------|------------------------|--|---|--|--|--|-----------------------|-----------------------|
| OFFICE OF THE CLERK ** | | | | | | | | | | | | | |
| <ul style="list-style-type: none"> Performs the constitutional and statutory responsibilities of the Circuit and County Court Clerk; acts as ex-officio County Clerk, County Auditor, County Recorder, and Custodian of County funds and records | | | | | | | | | | | | | |
| <u>FY 17-18</u> 1 | <u>FY 18-19</u> 1 | | | | | | | | | | | | |
| <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td colspan="2" style="text-align: center;"> CIVIL COURTS/ RECORDER/ EX-OFFICIO** </td> </tr> <tr> <td colspan="2"> <ul style="list-style-type: none"> Executes the plans and policies of the Clerk; directs and coordinates Civil, Family, Juvenile, and Probate Court operations, County Recorder, and Tax Deed and Parking Violations Bureaus through division chiefs and managers; coordinates court activities with the Administrative Office of the Courts, the Judiciary, the State Attorney, the Public Defender, and other justice agencies; provides overall direction of the Clerk's Ex-officio duties as they pertain to the administration of the Value Adjustment Board and code enforcement </td> </tr> <tr> <td style="text-align: center;"> <u>FY 17-18</u> 100 </td> <td style="text-align: center;"> <u>FY 18-19</u> 101 </td> </tr> </table> | CIVIL COURTS/ RECORDER/ EX-OFFICIO** | | <ul style="list-style-type: none"> Executes the plans and policies of the Clerk; directs and coordinates Civil, Family, Juvenile, and Probate Court operations, County Recorder, and Tax Deed and Parking Violations Bureaus through division chiefs and managers; coordinates court activities with the Administrative Office of the Courts, the Judiciary, the State Attorney, the Public Defender, and other justice agencies; provides overall direction of the Clerk's Ex-officio duties as they pertain to the administration of the Value Adjustment Board and code enforcement | | <u>FY 17-18</u> 100 | <u>FY 18-19</u> 101 | <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td colspan="2" style="text-align: center;"> CRIMINAL COURTS/EX-OFFICIO ** </td> </tr> <tr> <td colspan="2"> <ul style="list-style-type: none"> Manages and directs the Criminal District Court, Traffic and Misdemeanor Courts, and SPIRIT project; coordinates court activities with the Administrative Office of the Courts, the Judiciary, the State Attorney, the Public Defender, and other justice agencies; provides overall direction of the Clerk's Ex-Officio duties as they pertain to the Marriage License Bureau </td> </tr> <tr> <td style="text-align: center;"> <u>FY 17-18</u> 16 </td> <td style="text-align: center;"> <u>FY 18-19</u> 18 </td> </tr> </table> | CRIMINAL COURTS/EX-OFFICIO ** | | <ul style="list-style-type: none"> Manages and directs the Criminal District Court, Traffic and Misdemeanor Courts, and SPIRIT project; coordinates court activities with the Administrative Office of the Courts, the Judiciary, the State Attorney, the Public Defender, and other justice agencies; provides overall direction of the Clerk's Ex-Officio duties as they pertain to the Marriage License Bureau | | <u>FY 17-18</u> 16 | <u>FY 18-19</u> 18 |
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| <u>FY 17-18</u> 100 | <u>FY 18-19</u> 101 | | | | | | | | | | | | |
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| <u>FY 17-18</u> 16 | <u>FY 18-19</u> 18 | | | | | | | | | | | | |
| <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td colspan="2" style="text-align: center;"> CLERK OF THE BOARD * </td> </tr> <tr> <td colspan="2"> <ul style="list-style-type: none"> Manages the official files of action taken by the Board of County Commissioners (BCC) including contracts, members of advisory boards, indices of resolutions, and ordinances; manages lobbyist registrations; serves as the keeper of the County seal; supports the bid protest hearing process; and produces minutes of the BCC </td> </tr> <tr> <td style="text-align: center;"> <u>FY 17-18</u> 25 </td> <td style="text-align: center;"> <u>FY 18-19</u> 25 </td> </tr> </table> | CLERK OF THE BOARD * | | <ul style="list-style-type: none"> Manages the official files of action taken by the Board of County Commissioners (BCC) including contracts, members of advisory boards, indices of resolutions, and ordinances; manages lobbyist registrations; serves as the keeper of the County seal; supports the bid protest hearing process; and produces minutes of the BCC | | <u>FY 17-18</u> 25 | <u>FY 18-19</u> 25 | <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td colspan="2" style="text-align: center;"> OFFICE OF HUMAN RESOURCES AND ADMINISTRATIVE SERVICES (RC)** </td> </tr> <tr> <td colspan="2"> <ul style="list-style-type: none"> Administers all procurement and personnel-related matters and provides guidance on the training and development of employees; manages the County's Record Center </td> </tr> <tr> <td style="text-align: center;"> <u>FY 17-18</u> 29 </td> <td style="text-align: center;"> <u>FY 18-19</u> 27 </td> </tr> </table> | OFFICE OF HUMAN RESOURCES AND ADMINISTRATIVE SERVICES (RC)** | | <ul style="list-style-type: none"> Administers all procurement and personnel-related matters and provides guidance on the training and development of employees; manages the County's Record Center | | <u>FY 17-18</u> 29 | <u>FY 18-19</u> 27 |
| CLERK OF THE BOARD * | | | | | | | | | | | | | |
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| <u>FY 17-18</u> 25 | <u>FY 18-19</u> 25 | | | | | | | | | | | | |
| OFFICE OF HUMAN RESOURCES AND ADMINISTRATIVE SERVICES (RC)** | | | | | | | | | | | | | |
| <ul style="list-style-type: none"> Administers all procurement and personnel-related matters and provides guidance on the training and development of employees; manages the County's Record Center | | | | | | | | | | | | | |
| <u>FY 17-18</u> 29 | <u>FY 18-19</u> 27 | | | | | | | | | | | | |
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| <u>FY 17-18</u> 7 | <u>FY 18-19</u> 8 | | | | | | | | | | | | |
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| <u>FY 17-18</u> 7 | <u>FY 18-19</u> 9 | | | | | | | | | | | | |

* Positions fully funded from County fees, fines, and service charges
 ** Positions funded from both Clerk and County fees, fines, and service charges

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 0 | 4,378 | 4,781 | 5,655 |
| Carryover | 303 | 638 | 359 | 380 |
| Fees and Charges | 15,370 | 15,735 | 15,673 | 15,804 |
| Total Revenues | 15,673 | 20,751 | 20,813 | 21,839 |
| Operating Expenditures Summary | | | | |
| Salary | 9,720 | 10,147 | 11,775 | 12,122 |
| Fringe Benefits | 2,826 | 3,751 | 4,266 | 4,760 |
| Court Costs | 2 | 1 | 11 | 11 |
| Contractual Services | 2,194 | 2,009 | 2,522 | 2,167 |
| Other Operating | -3,214 | -2,828 | -2,183 | -2,246 |
| Charges for County Services | 3,458 | 4,127 | 3,856 | 4,357 |
| Grants to Outside Organizations | 0 | 0 | 0 | 0 |
| Capital | 49 | 12 | 566 | 668 |
| Total Operating Expenditures | 15,035 | 17,219 | 20,813 | 21,839 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | 0 | 0 | 0 | 0 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 0 | 0 |
| Total Non-Operating Expenditures | 0 | 0 | 0 | 0 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|--------------------------------------|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Public Safety | | | | |
| Clerk of the Board | 3,228 | 3,267 | 25 | 25 |
| County Clerk | 6,268 | 6,601 | 65 | 66 |
| County Recorder | 5,022 | 5,241 | 53 | 53 |
| Operational Support | 4,256 | 4,720 | 17 | 22 |
| Records Center | 2,039 | 2,010 | 26 | 24 |
| Total Operating Expenditures | 20,813 | 21,839 | 186 | 190 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 321 | 300 | 337 | 281 | 338 |
| Fuel | 1 | 2 | 1 | 3 | 1 |
| Overtime | 14 | 11 | 46 | 12 | 46 |
| Rent | 998 | 1,602 | 1,524 | 2,474 | 1,630 |
| Security Services | 419 | 374 | 559 | 376 | 370 |
| Temporary Services | 300 | 300 | 215 | 271 | 215 |
| Travel and Registration | 3 | 2 | 7 | 3 | 7 |
| Utilities | 837 | 864 | 1,003 | 897 | 1,109 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- The FY 2018-19 Adopted Budget includes funding for County-related operations and includes \$14.174 million of revenues generated by the Clerk from non court-related operations, \$5.655 million of General Fund support to fund the Clerk of the Board and other statutorily required operating expenses, and \$1.630 million of service charges to County departments related to records management; the Clerk's expense allocation has been adjusted by \$806,000 to account for the administrative services provided by the County to the Clerk's court-related functions
- The allocation rate for county funded positions will increase during FY 2018-19 resulting in an increase in the personnel count of four full-time positions to the Table of Organization
- The FY 2018-19 Adopted Budget includes funding for the completion of the Value Adjustment Board (VAB) Case Management System which will allow for improved functionality to the VAB
- The FY 2018-19 Adopted Budget includes \$300,000 from the Lobbyist Trust Fund to fund operating expenditures and maintenance of the lobbyist registration database system in the Clerk of the Board Division; in addition, as required under Ordinance 10-56, \$70,000 will be transferred to the Commission on Ethics and Public Trust to support its operations
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the purchase of four vehicles for the Office of the Clerk (\$130,000); the County's fleet replacement plan is included under Non-Departmental Capital Budget Project #2000000511
- We appreciate Clerk Harvey Ruvin's efforts and his staff's support in the development of the FY 2018-19 Adopted Budget

| <u>Department Operational Unmet Needs</u> | | | |
|--|---------------------------------------|-----------------|-----------|
| Description | (dollars in thousands) | | Positions |
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Fund the replacement of the carpeting on the 8th floor of the Richard E. Gerstein Justice Building | \$420 | \$0 | 0 |
| Total | \$420 | \$0 | 0 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Police

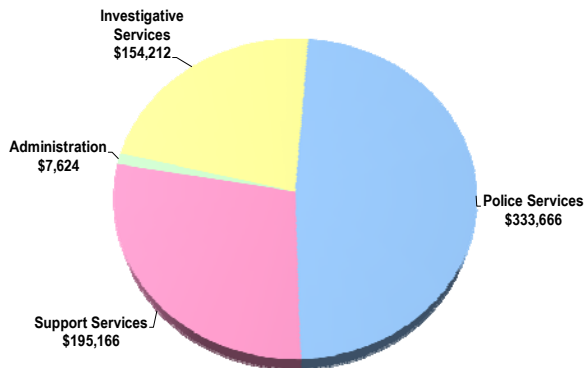
The Miami-Dade Police Department (MDPD) is the largest local law enforcement department in the southeastern United States, and one of the ten largest in the nation, serving an ethnically and racially diverse community of an estimated 2.8 million residents. The Department is committed to providing professional law enforcement and investigative services to the community.

As part of the Public Safety strategic area, MDPD serves the community with three distinct, yet interrelated, functions. The Department provides basic police services to the Unincorporated Municipal Service Area (UMSA) of Miami-Dade County and contracted municipalities, specialized support services to UMSA and various municipalities, and sheriff services to all Miami-Dade County residents. MDPD is an internationally recognized law enforcement agency, receiving accreditation by the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) since 1993 and by the Commission for Florida Law Enforcement Accreditation (CFA) since 2004.

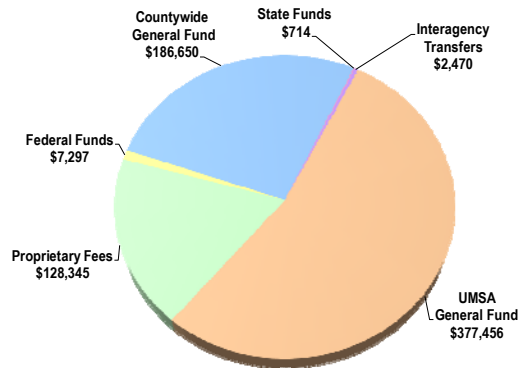
MDPD works closely with municipal police departments; other County agencies including Corrections and Rehabilitation, Juvenile Services, Fire Rescue, the State Attorney's Office, Public Defender, and the Judiciary; state and federal law enforcement agencies including the Florida Department of Law Enforcement and the Federal Bureau of Investigation; and community-based organizations (CBOs).

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| OFFICE OF THE DIRECTOR/ ADMINISTRATION | | | |
|--|--|--------------------------|--|
| <ul style="list-style-type: none"> Provides management direction and administration for departmental operation; provides legal counsel and strategic planning and development | | | |
| <u>FY 17-18</u> 49 | | <u>FY 18-19</u> 51 | |
| <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="width: 30%; border: 1px solid black; padding: 5px;"> <p style="text-align: center;">SUPPORT SERVICES</p> <ul style="list-style-type: none"> Provides communications, central records, and property and evidence management; responsible for information systems, the real time crime center, data mining of social media, fleet, and facilities management; conducts false alarm investigations; responsible for Headquarters security and provides psychological services for employees; provides court security and serves writs; responsible for the DARE, PAL, and other student programs; manages the School Crossing Guards program; disseminates information to the media and the public; responsible for budget, finance, procurement, personnel, grants, legislative coordination, and planning; coordinates training activities </div> <div style="width: 30%; border: 1px solid black; padding: 5px;"> <p style="text-align: center;">POLICE SERVICES</p> <ul style="list-style-type: none"> Provides uniformed patrol services and targeted patrols at schools, responds to calls, investigates offenses, and apprehends offenders; provides decentralized general investigative services; engages in special enforcement for prevention of criminal activities; manages contracted police services with municipalities; provides specialized police functions including aviation, motorcycle, and marine; provides crowd control, hostage negotiation, canine response, bomb disposal, and critical incident response </div> <div style="width: 30%; border: 1px solid black; padding: 5px;"> <p style="text-align: center;">INVESTIGATIVE SERVICES</p> <ul style="list-style-type: none"> Provides centralized specialized criminal investigation of robberies, homicides, and sexual, domestic, narcotics and economic crimes; provides specialized crisis prevention; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory and conducts crime scene investigations; provides sheriff and specialized services; processes and secures criminal warrants; is responsible for professional compliance and investigates complaints about departmental employees; conducts public corruption investigations; responsible for homeland security; provides data mining of social media </div> </div> | | | |
| <u>FY 17-18</u> 983 | | <u>FY 18-19</u> 987 | |
| <u>FY 17-18</u> 2,113 | | <u>FY 18-19</u> 2,213 | |
| <u>FY 17-18</u> 929 | | <u>FY 18-19</u> 949 | |

The FY 2018-19 total number of full-time equivalent positions is 4,433.37

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|-----------------------------|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 148,697 | 165,959 | 177,693 | 186,650 |
| General Fund UMSA | 322,583 | 357,586 | 362,183 | 377,456 |
| 911 Fees | 11,582 | 12,450 | 11,267 | 11,557 |
| Carryover | 31,736 | 30,093 | 23,492 | 19,364 |
| Contract Service | 76,152 | 85,313 | 86,678 | 89,511 |
| Fines and Forfeitures | 846 | 2,437 | 4,239 | 3,751 |
| Interest Income | 49 | 98 | 38 | 65 |
| Miscellaneous | 3,580 | 1,026 | 850 | 493 |
| Other Charges For Services | 216 | 209 | 205 | 205 |
| Parking Violation Surcharge | 3,069 | 2,975 | 2,882 | 2,791 |
| Traffic Violation Surcharge | 658 | 628 | 625 | 608 |
| State Grants | 904 | 865 | 591 | 714 |
| Federal Grants | 5,950 | 5,372 | 7,240 | 7,297 |
| Other | 123 | 0 | 0 | 0 |
| In-Kind Contributions | 31 | 74 | 84 | 183 |
| Interfund Transfers | 1,219 | 1,782 | 2,674 | 2,287 |
| Total Revenues | 607,395 | 666,867 | 680,741 | 702,932 |

Operating Expenditures

| Summary | | | | |
|-------------------------------------|----------------|----------------|----------------|----------------|
| Salary | 361,247 | 392,733 | 380,745 | 391,643 |
| Fringe Benefits | 137,014 | 160,136 | 168,819 | 183,633 |
| Court Costs | 431 | 363 | 551 | 733 |
| Contractual Services | 6,359 | 7,457 | 8,120 | 7,524 |
| Other Operating | 30,001 | 33,218 | 54,006 | 47,792 |
| Charges for County Services | 35,639 | 37,628 | 43,614 | 49,885 |
| Grants to Outside Organizations | 31 | 74 | 0 | 183 |
| Capital | 2,411 | 3,421 | 8,007 | 9,275 |
| Total Operating Expenditures | 573,133 | 635,030 | 663,862 | 690,668 |

Non-Operating Expenditures

| Summary | | | | |
|---|--------------|--------------|---------------|---------------|
| Transfers | 0 | 0 | 84 | 0 |
| Distribution of Funds In Trust | 4,169 | 5,238 | 4,041 | 5,307 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 12,754 | 6,957 |
| Total Non-Operating Expenditures | 4,169 | 5,238 | 16,879 | 12,264 |

| (dollars in thousands) Expenditure By Program | Total Funding | | Total Positions | |
|--|--------------------|---------------------|--------------------|---------------------|
| | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Public Safety | | | | |
| Administration | 7,287 | 7,624 | 49 | 51 |
| Support Services | 186,552 | 195,166 | 983 | 987 |
| Police Services | 321,110 | 333,666 | 2,113 | 2,213 |
| Investigative Services | 148,913 | 154,212 | 929 | 949 |
| Total Operating Expenditures | 663,862 | 690,668 | 4,074 | 4,200 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 157 | 152 | 195 | 166 | 195 |
| Fuel | 6,195 | 6,809 | 7,513 | 7,591 | 7,560 |
| Overtime | 32,615 | 40,345 | 35,281 | 36,284 | 36,169 |
| Rent | 1,983 | 1,966 | 2,500 | 2,235 | 2,500 |
| Security Services | 0 | 0 | 0 | 0 | 0 |
| Temporary Services | -6 | 0 | 0 | 0 | 0 |
| Travel and Registration | 532 | 550 | 849 | 688 | 522 |
| Utilities | 4,559 | 4,743 | 5,852 | 4,634 | 5,501 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: ADMINISTRATION

The Administration Division includes the Office of the Director and other units that provide direction and controls to ensure efficiency and effectiveness in the provision of police services to the community.

- The Office of the Director manages, directs, and controls the operations and administration of the Department, and provides efficient and effective police service to the citizens of Miami-Dade County
- The Strategic Planning and Development Section is responsible for the Department's response to all incorporations, municipal annexations, and Developmental Impact Committee issues; additionally, this section supports Youth Safety initiatives, Active Strategy Enterprise (ASE), annual surveys, the Observer Program, and departmental special projects
- The Police Legal Bureau reviews litigation in which the Department and its employees are involved, provides counsel, prosecutes forfeiture actions, manages Nuisance Abatement Board activities, and serves as liaison with legal representatives of other governmental agencies

Strategic Objectives - Measures

- PS2-1: Reduce response time

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide efficient delivery of police services by responding to calls for service in established timeframes | Total emergency response time (in minutes)* | OC | ↓ | 7.98 | 8.88 | 8.00 | 8.33 | 8.00 |
| | Total routine response time (in minutes)* | OC | ↓ | 24.88 | 26.63 | 30.00 | 24.89 | 30.00 |

*Includes the operator handling, dispatch, and arrival time

DIVISION COMMENTS

- In FY 2017-18, an additional two Data Entry Specialist 1's were added, funded by the Diversion and Community Service Unit (DCSU) from revenues generated by civil citations; these positions assist with the data entry of Uniform Civil Violation Notices and the administration of the Miami-Dade County Diversion Program

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: SUPPORT SERVICES

The Support Services Division is responsible for communications including the 911 system; provides investigative support in the processing, safekeeping, and preservation of evidence; provides administrative and operational support services to the Department; and coordinates training activities, false alarm investigations, and Headquarters security.

- The Miami-Dade Communications Center receives and dispatches both routine and emergency police calls
- The Property and Evidence Section manages found, recovered, and evidentiary property
- The Court Services Section provides court security and serves writs
- The Central Records Bureau oversees criminal records, prepares Uniform Crime Reports, and provides teletype and automated data communications
- The Miami-Dade Public Safety Training Institute oversees all training activities including recruit training and certification (Basic Law Enforcement), as well as in-service and specialized training of sworn and non-sworn personnel
- The Facilities Maintenance Section manages and maintains all MDPD facilities, and the Fleet Management Section ensures that all operational fleet needs of the Department are met and that staff complies with all departmental rules and regulations concerning vehicle use
- The False Alarm Unit oversees alarm registration and enforcement of false alarm incidents
- The Information Technology Services Bureau oversees all computer operations including network management, host interconnectivity, and standardization of departmental software; manages automation/technology projects; and oversees the development of software applications
- The Public Information and Education Bureau assists news personnel covering police stories and coordinates the release of information to the media
- The Fiscal Administration Bureau oversees the departmental budget, finance, procurement, inventory control, and grants management; provides information regarding municipal boundary changes; and oversees compliance with contractual stipulations
- The Psychological Services Section oversees psychological treatment for MDPD personnel, trains and manages the Department's Hostage Negotiations Unit, and participates in personnel termination proceedings
- The Real Time Crime Center (RTCC) is a 24/7 state-of-the-art center responsible for the compilation of relevant information, including social media data mining, and the coordination and distribution of real-time information to police officers and investigators ensuring a more effective and timely response to criminal activity and calls for service
- The Body Worn Camera (BWC) Records Unit is responsible for processing all public records requests received by the Department related to the BWCs, as well as requests from the State Attorney's Office and Public Defender's Office for BWC recordings associated with criminal cases
- The Personnel Management Bureau is responsible for departmental human resources services including recruitment, payroll, and benefits

Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide public records requests in a timely manner | Public records requests processed at public counter* | OP | ↔ | 94,448 | 84,518 | 60,000 | 70,352 | 75,000 |
| | Average processing time for public records requests (in minutes) | EF | ↓ | 30 | 19 | 30 | 19 | 10 |

*FY 2016-17 and FY 2017-18 Actual are lower than previous years due to an online availability and appointment scheduling system that was implemented in July 2017

- PS1-1: Reduce crimes of public concern

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide specialized police services and initiatives to address specific public safety issues | Firearms impounded by MDPD Property and Evidence Section | OP | ↔ | 4,394 | 4,471 | 3,200 | 2,870 | 3,100 |
| | Firearms seized through the Gun Bounty Program | OP | ↔ | 49 | 28 | 61 | 33 | 45 |

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| • PS2-1: Reduce response time | | | | | | | | |
|-------------------------------|--|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Reduce 911 call answer times | Percentage of 911 calls answered within 10 seconds | EF | ↑ | 95% | 94% | 91% | 90% | 90% |
| | Average 911 call processing time (in seconds)* | EF | ↓ | 73 | 80.5 | 70 | 83 | 83 |
| | 911 emergency call volume (in thousands) | IN | ↔ | 1,551 | 1,477 | 1,600 | 1,437 | 1,400 |

*Due to the implementation of the new Electronic Call Tracking System (E-CaTS), additional information that was not available in the previous reporting tool was collected and prompted a change to the method of tracking the processing time of those related calls; as a result, a new target for all 911 processing time in FY 2017-18 was developed

| • PS2-2: Improve effectiveness of outreach and response | | | | | | | | |
|---|---|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide specialized training to reduce the use of lethal technology | Uniformed district personnel trained to use Electronic Control Device (ECD) | OC | ↑ | 2,030 | 2,033 | 2,300 | 1,900 | 2,295 |

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes funding for four sergeants-at-arms for the Board of County Commissioners (\$578,000)
- The FY 2018-19 Adopted Budget includes funding for the School Crossing Guard Program totaling \$6.995 million (net of contracted services); parking violation surcharge revenues are estimated at \$1.689 million; the required subsidy from the General Fund is \$5.306 million
- In FY 2018-19, the Department will continue its lease-purchase agreement to replace an additional 582 frontline vehicles (including marked and non-marked vehicles); by the end of FY 2018-19 the Department is projecting to have replaced 2,638 vehicles in five years; the Department currently maintains more than 3,300 vehicles in its fleet inventory
- The FY 2018-19 Adopted Budget includes an additional three positions (one Intelligence Analyst and two Police Crime Analysis Specialist 1s) to fulfill the requirements of the Marjory Stoneman Douglas High School Public Safety Act to support the social media data mining operation at the Real-Time Crime Center
- The FY 2018-19 Adopted Budget includes two positions transferred to Investigative Services to serve as the Dade County Police Benevolent Association's (PBA) Executive Vice President and Treasurer (one Police Captain and one Police Lieutenant)
- The FY 2018-19 Adopted Budget includes two additional MDPD Investigative Specialists in the Personnel Management Bureau to mitigate increased overtime costs associated with the use of sworn personnel to assist with conducting background investigations; these positions will be critical in the hiring of both sworn and civilian personnel throughout the year for the implementation of the Threat Management Section (TMS), the Priority Response Teams (PRTs), and the Social Media Data Mining Unit
- In FY 2017-18, the Department eliminated a vacant Manager of Psychological Services position and added two positions (one Police Psychologist and one Police Counselor) in order to expand the Psychological Services Section; these positions will be working with the Threat Management Section (TMS) to properly identify public safety risk levels of individuals in crisis

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DIVISION: POLICE SERVICES

The Police Services Division is responsible for district level police patrol and general investigative functions to repress and prevent criminal activities within Unincorporated Miami-Dade County and contracted municipalities; provides specialized police functions including crowd control, hostage negotiation, canine and aviation response, bomb disposal, and motorcycle and marine patrol; and enforces outstanding felony warrants.

- Provides district level police patrol and general investigative functions within Unincorporated Miami-Dade County and contracted municipalities
- Responds to calls from citizens and to incidents requiring police services
- Provides contractual police services to the Seaport and Aviation Departments, and Jackson Health System
- Conducts enforcement initiatives designed to prevent criminal activities and reduce the incidence of crimes in the community
- Serves as operational liaison with municipalities contracting with Miami-Dade Police Department for the provision of municipal police services
- Provides administrative support to police districts and performs general administrative functions for the Division
- Coordinates off-duty assignments of sworn personnel
- Investigates environmental crimes, criminal violations of the building code, and construction fraud
- Coordinates special events, critical incident management, Special Response Teams (SRT), emergency operation of mobile task force, hostage negotiations, canine support, and bomb disposal services
- Provides targeted patrols and rapid response to active shooter and other critical incidents through the deployment of Priority Response Teams (PRTs)
- Provides aerial support to all law enforcement activities
- Provides marine support to all law enforcement activities and patrols waterways
- Enforces traffic statutes, conducts specialized enforcement including DUI checkpoints, investigates non-fatal hit and run crashes, and provides dignitary and specialized escorts

Strategic Objectives - Measures

- PS2-1: Reduce response time

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---------------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide efficient delivery of police services by responding to calls for service in established timeframes | Emergency response time (in minutes)* | OC | ↓ | 5.49 | 5.74 | 6.45 | 5.58 | 6.45 |
| | Routine response time (in minutes)* | OC | ↓ | 10.90 | 11.39 | 10.50 | 11.42 | 13.00 |

*Police Officer dispatch to arrival for Police Services call

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes five Police Officer recruitment classes to replace approximately 108 positions in an effort to fill all vacant Police Officer positions
- MDPD is coordinating with Miami-Dade County Public Schools to provide law enforcement resources at every public primary school in UMSA
- The FY 2018-19 Adopted Budget includes an additional 83 positions for the implementation of Priority Response Teams (PRTs) at each district station in unincorporated Miami-Dade County (UMSA) (nine Sergeants, 72 Police Officers and two MDPD Victim Advocates); the PRTs will respond to active shooter situations and mitigate any potential threats
- The FY 2018-19 Adopted Budget includes an additional 16 positions (two Police Sergeants and 14 Police Officers) as part of the Department's Special Victims Bureau for the implementation of the Threat Management Section (TMS) to fulfill the requirements of the Marjory Stoneman Douglas High School Public Safety Act; the TMS uses a collaborative approach to identifying, assessing, and managing potential threats posed by at-risk and mentally ill individuals and providing guidance and resources to assist those individuals; the TMS officers will use all available legal resources to remove the access to firearms from high risk persons, reduce calls for service, and when appropriate, redirect them from the criminal justice system to community-based treatment and support services
- The FY 2018-19 Adopted Budget includes three Police Officers transferred to Investigative Services' Robbery Bureau

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- MDPD will continue to provide police services to other County entities; the FY 2018-19 Adopted Budget includes reimbursements for services provided to Seaport (\$12.295 million) and the Miami-Dade Aviation Department (\$36.144 million)
- In FY 2017-18, an additional Police Division Chief was added for Seaport; the FY 2018-19 Adopted Budget also includes an additional three Police Officers for Seaport, all funded by the Seaport Department
- In FY 2018-19, MDPD will continue to provide contracted police services to the following municipalities: Town of Miami Lakes, local patrol (\$8.461 million); Town of Cutler Bay, local patrol (\$9.721 million) and optional services (\$306,000); Village of Palmetto Bay, local patrol (\$8.089 million) and optional services (\$123,000); City of Doral, optional services (\$298,000); and City of South Miami, School Crossing Guard services (\$133,000)

DIVISION: INVESTIGATIVE SERVICES

The Investigative Services Division provides centralized criminal investigation of robberies, homicides, and sexual, domestic, narcotics, and economic crimes; collects and analyzes criminal intelligence; conducts strategic and specialized investigations; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory; conducts crime scene investigations; provides sheriff and specialized services; processes and secures criminal warrants; and is responsible for professional compliance and for investigation of complaints against police officers and other public officials.

- The Economic Crimes Bureau conducts centralized arson, fraud, forgery, embezzlement, mortgage fraud, organized crime, and Property Appraiser's Office investigations
- The Homeland Security Bureau develops homeland security intelligence, performs social media data mining to identify and monitor domestic and foreign threats, and conducts security and vulnerability assessments of infrastructure and sites that could potentially be targeted by terrorists
- The Homicide Bureau investigates all death cases including natural and accidental deaths, suicides, and traffic fatalities; and investigates incidents involving police shootings or other police actions resulting in injury
- The Narcotics Bureau conducts centralized investigations of illicit narcotics, controlled substances, money laundering, and narcotics related kidnapping
- The Robbery Bureau develops robbery intelligence, investigates all robbery cases, provides robbery prevention activities, and conducts protracted undercover investigations of armed habitual offenders
- The Public Corruption Investigations Section investigates allegations of misconduct, corruption, and criminal activity involving public officials, County employees, and private vendors conducting business with Miami-Dade County
- The Professional Compliance Bureau conducts investigations of complaints against MDPD employees; conducts staff inspections to ensure adherence to policies and procedures; and is responsible for the departmental policies and procedures manual and compliance with accreditation standards
- The Special Victims Bureau conducts investigations related to domestic violence and family crimes, and houses the Threat Management Section (TMS) that identifies and offers resources for mentally ill and at-risk individuals that may pose potential threats to others; investigates sexual crimes including sexual battery upon juveniles and sexual assaults on children younger than 16 years of age; and provides victims assistance
- The Forensic Services Bureau provides forensic support, including DNA collection and identification, to all municipal police departments in Miami-Dade County through the Crime Lab
- The Crime Scene Investigative Support Section collects, classifies, and preserves physical evidence at crime scenes, including processing of fingerprints and providing photographic services
- The Warrants Bureau is responsible for serving felony warrants in Miami-Dade County that are issued by local criminal justice systems and all jurisdictions nationwide

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| Strategic Objectives - Measures | | | | | | | | |
|--|---|----|---|----------|----------|----------|----------|----------|
| • GG1-4: Improve relations between communities and governments | | | | | | | | |
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Improve relationship between police and the community | Internal departmental staff inspections to ensure compliance with policies, procedures, and regulations completed | OP | ↔ | 12 | 20 | 14 | 14 | 18 |
| | Number of Body Worn Cameras deployed* | OP | ↑ | 300 | 1,421 | 1,375 | 1,600 | 1,600 |

*FY 2016-17 Actuals have been revised to reflect more up to date information

| • PS1-1: Reduce crimes of public concern | | | | | | | | |
|--|--|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide specialized police services and initiatives to address specific public safety issues | Public education presentations related to real estate fraud* | OP | ↔ | 8 | 14 | 12 | 14 | 12 |
| Improve public safety through enforcement and reduction of initiatives | Murder Clearance Rate | OC | ↑ | 54% | 50% | 62% | 65% | 48% |
| | Robbery Clearance Rate*** | OC | ↑ | 24% | 28% | 28% | 31% | 28% |
| | Sexual Crimes Clearance Rate** | OC | ↑ | 58% | 63% | 37% | 56% | 45% |

*FY 2016-17 Actuals have been revised to reflect more up to date information

**Target is higher than FBI national average of 37 percent (2017)

***FY 2016-17 Actuals have been revised to reflect more up to date information

| • PS1-2: Solve crimes quickly and accurately | | | | | | | | |
|--|---|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Improve public safety through crime prevention, enforcement, and reduction initiatives | Homicide arrests | OP | ↔ | 60 | 70 | 68 | 78 | 60 |
| | Robbery arrests* | OP | ↔ | 438 | 1,403 | 900 | 1,415 | 1,100 |
| | Sexual Crimes arrests | OP | ↔ | 512 | 459 | 450 | 415 | 450 |
| | Narcotics arrests* | OP | ↔ | 2,269 | 3,416 | 2,650 | 4,134 | 3,600 |
| Provide effective crime scene investigations | Major crime scenes processed (Homicide, Robbery, Sexual Crimes) | OP | ↔ | 2,435 | 2,293 | 2,500 | 2,105 | 2,000 |
| | Latent cases received by the Latent Print Section* | OP | ↔ | 3,134 | 3,090 | 4,500 | 2,503 | 3,500 |
| | Latent fingerprints collected | OP | ↔ | 2,265 | 1,917 | 3,000 | 1,790 | 1,000 |

*FY 2016-17 Actuals have been revised to reflect more up to date information

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| • PS3-2: Increase countywide preparedness | | | | | | | | |
|---|---|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Coordinate efforts and resources to improve homeland security | Regional training exercises for Regional Domestic Security Task Force partners* | OP | ↔ | 7 | 8 | 7 | 6 | 7 |
| | Threat, Security and Vulnerability Threat Assessments conducted by Homeland Security Bureau | OP | ↔ | 22 | 23 | 20 | 32 | 20 |

*FY 2016-17 Actuals have been revised to reflect more up to date information

DIVISION COMMENTS

- In FY 2017-18, an additional two Imaging Records Technicians were added, reimbursed by the Multi-Year Capital Plan (IT Funding Model); the Imaging Records Technicians will convert paper case files and fingerprint cards into electronic format for use in the Laboratory Information Management System (LIMS)
- ☛ In FY 2017-18, an additional five Victim Advocates were added, funded by the Victims of Crime Act (VOCA) Grant; Victim Advocates respond to crime scenes to assist victims immediately, provide post scene services and follow up, and assist investigators as necessary
- ☛ The FY 2018-19 Adopted Budget includes the addition of five positions (one Lieutenant, one Police Crime Analysis Specialist 1, two Police Records Specialists 1, and one Secretary) as part of the Department's Special Victims Bureau for the implementation of the Threat Management Section (TMS) to fulfill the requirements of the Marjory Stoneman Douglas High School Public Safety Act; the TMS uses a collaborative approach to identifying, assessing, and managing potential threats posed by at-risk and mentally ill individuals and providing guidance to resources to assist those individuals; the TMS officers will use all available legal resources to remove the access to firearms from high risk persons, reduce calls for service, and when appropriate, redirect them from the criminal justice system to community-based treatment and support services
- ☛ The FY 2018-19 Adopted Budget includes the addition of three positions (one Intelligence Analyst and two Police Crime Analysis Specialist 1's) to fulfill the requirements of the Marjory Stoneman Douglas High School Public Safety Act to support the social media data mining operation at the United States Department of Homeland Security's Fusion Center
- The FY 2018-19 Adopted Budget includes two positions transferred from Support Services to serve as the Dade County Police Benevolent Association's (PBA) Executive Vice President and Treasurer (one Police Captain and one Police Lieutenant)
- The FY 2018-19 Adopted Budget includes three Police Officers transferred from Police Services to assist with investigations in the Robbery Bureau

ADDITIONAL INFORMATION

- The Table of Organization for FY 2018-19 includes 2,972 sworn positions and 1,228 civilian positions; the FY 2018-19 Adopted Budget includes sworn attrition savings valued at \$5.5 million and civilian attrition savings valued at \$9.7 million; by the end of FY 2018-19, no sworn positions will be vacant and 117 civilian positions are anticipated to be vacant
- The FY 2018-19 Adopted Budget includes \$968,000 and \$988,000 from the 2016 and 2017 Community Oriented Policing Services (COPS) Hiring Program (CHP) grants; these grants support 46.58 and 49.22 percent, respectively, of the Department's current entry-level salaries and fringe benefits for 25 Police Officers over a three year period, with a maximum value of \$3.125 million each
- ☛ The FY 2018-19 Adopted Budget includes the continuation of programs such as Youth and Community Safety, Target Crimes, Computer for Guns, and other crime prevention initiatives which focus on reducing violence against youth, and will be funded by the Law Enforcement Trust Fund (LETF), grants and General Fund (\$8.612 million)

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| Department Operational Unmet Needs | | | |
|---|---|------------------------|------------------|
| Description | (dollars in thousands) | | Positions |
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Fund 33,715 hours of overtime in order to meet operational needs and maintain proactive enforcement initiatives | \$0 | \$3,399 | 0 |
| Fund a 6th Basic Law Enforcement Class of 45 sworn to address the growth in population, tourism, development, and law enforcement responsibilities; and meet workload demands for police service, special investigations, sheriff duties, and contractual services | \$0 | \$2,415 | 46 |
| Fund a 7th Basic Law Enforcement Class of 45 sworn to address the growth in population, tourism, development, and law enforcement responsibilities; and meet workload demands for police service, special investigations, sheriff duties, and contractual services | \$0 | \$1,889 | 46 |
| Provide funding to restore various expenditures including, but not limited to, the replacement of outdated specialized equipment, workstations, and semi-rugged laptops; software upgrades; facilities maintenance and repairs; recruitment and training supplies; etc. | \$0 | \$2,786 | 0 |
| Implement a Police Cadet Program (PCP) to develop a pathway from high school to a career as a police officer for our youth residing in Miami-Dade County (MDC) | \$0 | \$1,700 | 25 |
| Purchase security cameras for ingress and egress intersections in the ShotSpotter gunshot detection zones | \$2,750 | \$250 | 0 |
| Total | \$2,750 | \$12,439 | 117 |

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CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 | FY 23-24 | FUTURE | TOTAL |
|-----------------------------------|---------------|--------------|------------|----------|----------|----------|----------|----------|---------------|
| Revenue | | | | | | | | | |
| BBC GOB Financing | 2,265 | 951 | 373 | 0 | 0 | 0 | 0 | 0 | 3,589 |
| BBC GOB Series 2014A | 19 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19 |
| E911 Fees | 438 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 438 |
| IT Funding Model | 4,286 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 4,586 |
| ITD Operating Revenue | 0 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 700 |
| Law Enforcement Trust Fund (LETF) | 1,394 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,394 |
| Pay-As-You-Go CIF | 6,414 | 97 | 0 | 0 | 0 | 0 | 0 | 0 | 6,511 |
| Police Impact Fees | 6,582 | 1,449 | 350 | 0 | 0 | 0 | 0 | 0 | 8,381 |
| Police Operating Revenue | 0 | 188 | 0 | 0 | 0 | 0 | 0 | 0 | 188 |
| Total: | 21,398 | 3,685 | 723 | 0 | 0 | 0 | 0 | 0 | 25,806 |
| Expenditures | | | | | | | | | |
| Strategic Area: PS | | | | | | | | | |
| Computer and Systems Automation | 1,410 | 1,300 | 0 | 0 | 0 | 0 | 0 | 0 | 2,710 |
| Equipment Acquisition | 938 | 258 | 0 | 0 | 0 | 0 | 0 | 0 | 1,196 |
| Facility Expansion | 992 | 176 | 0 | 0 | 0 | 0 | 0 | 0 | 1,168 |
| Facility Improvements | 9,758 | 3,489 | 373 | 0 | 0 | 0 | 0 | 0 | 13,620 |
| Improvements to County Processes | 2,744 | 1,842 | 0 | 0 | 0 | 0 | 0 | 0 | 4,586 |
| New Police Facilities | 250 | 250 | 250 | 0 | 0 | 0 | 0 | 0 | 750 |
| Security Improvements | 250 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 450 |
| Telecommunications Equipment | 0 | 1,326 | 0 | 0 | 0 | 0 | 0 | 0 | 1,326 |
| Total: | 16,342 | 8,741 | 723 | 0 | 0 | 0 | 0 | 0 | 25,806 |

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the purchase of 582 vehicles (\$13.1 million) to replace its aging fleet; over the next four years, the Department is planning to spend \$39.450 million to replace 1,775 vehicles as part of its fleet replacement plan; the County's fleet replacement plan is included under Non-Departmental project #2000000511
- Also in FY 2018-19, the Department will complete the Civil Process Automation project which will allow for the streamlining of operations and provide integration to the Clerk of the Courts Criminal Justice Information System and the Odyssey Document Management System
- In FY 2018-19, the Department will complete construction of the new Police Academy Building, Firearms Training Simulator Building, and the HazMat/Ammunition and Storage Building at the Miami-Dade Public Safety Training Institute
- In FY 2018-19, the Department will complete its transition to the VoIP communications platform at Communications Bureau, Professional Compliance Bureau (formerly Miami Gardens), and Special Patrol Bureau
- In FY 2018-19, the Department will complete the implementation of the new Laboratory Information Management System (LIMS) and related subsystems which will increase the efficiency of the evidence submission process and generate system reports that further streamline and improve casework management; the estimated operating impact to the Department is \$216,000 in FY 2018-19; two positions will be added to the Investigative Services Division to maintain and update system data, and one position in ITD to provide oversight and system maintenance
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes \$1.05 million for the implementation of a workforce scheduling solution, Telestaff, for both the Department of Corrections and Rehabilitation (MDCR) and MDPD; the web-based employee scheduling solution will provide MDCR and MDPD with the ability to automate time collection, manage rosters, conduct shift bidding, automate vacancy filling in conjunction with audit controls, ensure equitable and consistent application of departmental internal policies and procedures, collective bargaining agreements, and County human resource policies and enhance visibility into operations through reports; total project cost is estimated at \$3.568 million and is funded by the IT Funding Model; the Work Force Scheduling Solution project is included under Non-Departmental project #2000000845

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

CIVIL PROCESS AUTOMATION

PROJECT #: 328610

DESCRIPTION: Replace obsolete information technology system utilized by Court Services Bureau (CSB) in order to improve operational efficiency and provide integration to Clerk of the Courts Criminal Justice Systems and Odyssey Document Management System

LOCATION: 601 NW 1 St
City of Miami

District Located: 5
District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| IT Funding Model | 1,386 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 1,686 |
| TOTAL REVENUES: | 1,386 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 1,686 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Technology Hardware/Software | 1,330 | 356 | 0 | 0 | 0 | 0 | 0 | 0 | 1,686 |
| TOTAL EXPENDITURES: | 1,330 | 356 | 0 | 0 | 0 | 0 | 0 | 0 | 1,686 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$92,000 and includes 1 FTE(s)

CONFERENCE/TRAINING ROOMS - UPGRADES AT VARIOUS POLICE FACILITIES (PHASE 2)

PROJECT #: 200000258

DESCRIPTION: Replace obsolete and non-functioning audio/visual equipment at MDPD at Headquarters Building, various police district stations, and external facilities

LOCATION: Various Sites
Various Sites

District Located: Countywide
District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Police Impact Fees | 190 | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| TOTAL REVENUES: | 190 | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Furniture Fixtures and Equipment | 190 | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| TOTAL EXPENDITURES: | 190 | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$7,000

CONVERSION OF RECORDS FILING SYSTEM

PROJECT #: 326950

DESCRIPTION: Replace outdated Lecktrievers which are used to store police and criminal records with a newer, high-capacity storage, and digitized database storage systems

LOCATION: Various Sites
Various Sites

District Located: Countywide
District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Police Impact Fees | 325 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 350 |
| TOTAL REVENUES: | 325 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 350 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Furniture Fixtures and Equipment | 325 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 350 |
| TOTAL EXPENDITURES: | 325 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 350 |

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ELECTRICAL PANELS - UPGRADES AT HEADQUARTERS AND TRAINING BUREAU (PHASE 2) **PROJECT #:** 200000248

DESCRIPTION: Upgrade electrical panels at MDPD Headquarters and Training Bureau
 LOCATION: Various Sites District Located: Countywide
Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Pay-As-You-Go CIF | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| TOTAL REVENUES: | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 181 | 119 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| TOTAL EXPENDITURES: | 181 | 119 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |

FIREARMS TRAINING SIMULATOR **PROJECT #:** 326880

DESCRIPTION: Install a new state-of-the-art firearms training simulator at the police training facility
 LOCATION: 9601 NW 58 St District Located: 12
Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Pay-As-You-Go CIF | 452 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 452 |
| Police Impact Fees | 531 | 19 | 0 | 0 | 0 | 0 | 0 | 0 | 550 |
| TOTAL REVENUES: | 983 | 19 | 0 | 0 | 0 | 0 | 0 | 0 | 1,002 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 521 | 85 | 0 | 0 | 0 | 0 | 0 | 0 | 606 |
| Furniture Fixtures and Equipment | 271 | 19 | 0 | 0 | 0 | 0 | 0 | 0 | 290 |
| Project Administration | 106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 106 |
| TOTAL EXPENDITURES: | 898 | 104 | 0 | 0 | 0 | 0 | 0 | 0 | 1,002 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$30,000

HAZMAT/AMMUNITION AND STORAGE BUILDING **PROJECT #:** 3210410

DESCRIPTION: Purchase or construct a HazMat / ammunition and storage building at the Miami-Dade Public Safety Training Institute
 LOCATION: 9601 NW 58 St District Located: 12
Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 815 | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 846 |
| BBC GOB Series 2014A | 19 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19 |
| Pay-As-You-Go CIF | 293 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 303 |
| TOTAL REVENUES: | 1,127 | 41 | 0 | 0 | 0 | 0 | 0 | 0 | 1,168 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 867 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 894 |
| Furniture Fixtures and Equipment | 35 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 135 |
| Major Machinery and Equipment | 0 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 45 |
| Project Administration | 90 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 94 |
| TOTAL EXPENDITURES: | 992 | 176 | 0 | 0 | 0 | 0 | 0 | 0 | 1,168 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

HQ MEDIA AND MEETING ROOM RENOVATION

PROJECT #: 200000812

DESCRIPTION: Convert a portion of the cafeteria at police headquarters into a permanent and versatile presentation, media, and meeting room area
 LOCATION: 9105 NW 25 St District Located: 12
 Doral District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Police Impact Fees | 250 | 820 | 0 | 0 | 0 | 0 | 0 | 0 | 1,070 |
| TOTAL REVENUES: | 250 | 820 | 0 | 0 | 0 | 0 | 0 | 0 | 1,070 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 250 | 820 | 0 | 0 | 0 | 0 | 0 | 0 | 1,070 |
| TOTAL EXPENDITURES: | 250 | 820 | 0 | 0 | 0 | 0 | 0 | 0 | 1,070 |

INTERVIEW ROOMS - UPGRADES AT EXTERNAL POLICE FACILITIES (PHASE 2)

PROJECT #: 200000259

DESCRIPTION: Refurbish interview rooms to include technology upgrades and soundproofing at external police facilities including police district stations, Narcotics, and Special Victims bureaus
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Pay-As-You-Go CIF | 233 | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 320 |
| TOTAL REVENUES: | 233 | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 320 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 169 | 151 | 0 | 0 | 0 | 0 | 0 | 0 | 320 |
| TOTAL EXPENDITURES: | 169 | 151 | 0 | 0 | 0 | 0 | 0 | 0 | 320 |

KEYLESS ENTRY (CARD ACCESS) SYSTEMS - VARIOUS DISTRICT STATIONS

PROJECT #: 7250

DESCRIPTION: Install keyless entry system at various district stations to be compatible with the current system at police headquarters
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------|------------|------------|------------|----------|----------|----------|----------|----------|------------|
| Police Impact Fees | 250 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 450 |
| TOTAL REVENUES: | 250 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 450 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Technology Hardware/Software | 250 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 450 |
| TOTAL EXPENDITURES: | 250 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 450 |

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LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) - RELATED SUBSYSTEMS

PROJECT #: 327100



DESCRIPTION: Purchase a commercial off the shelf system that will increase the efficiency of the evidence submission process and generate system reports that further streamline and improve casework management
 LOCATION: 9105 NW 25 St District Located: 12
 Doral District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------|--------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| IT Funding Model | 2,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,900 |
| TOTAL REVENUES: | 2,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,900 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Technology Hardware/Software | 1,414 | 1,486 | 0 | 0 | 0 | 0 | 0 | 0 | 2,900 |
| TOTAL EXPENDITURES: | 1,414 | 1,486 | 0 | 0 | 0 | 0 | 0 | 0 | 2,900 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$216,000 and includes 3 FTE(s)

LICENSE PLATE READERS

PROJECT #: 200000415



DESCRIPTION: Purchase 50 License Plate Readers (LPRs)
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|--------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| Law Enforcement Trust Fund (LETF) | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 |
| TOTAL REVENUES: | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Furniture Fixtures and Equipment | 0 | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 |
| TOTAL EXPENDITURES: | 0 | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 |

LONG DISTANCE FIREARM RANGE - RANGE TOWER AND TARGET SYSTEMS

PROJECT #: 9190



DESCRIPTION: Install lighting, irrigation, range tower, canopy, berm and site development, and targetry for MDPD's long distance firearm range and the purchase of two heavy load transport vehicles
 LOCATION: 9601 NW 58 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Police Impact Fees | 751 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 851 |
| TOTAL REVENUES: | 751 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 851 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 751 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 851 |
| TOTAL EXPENDITURES: | 751 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 851 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE - IMPROVEMENTS

PROJECT #: 323440

DESCRIPTION: Build new Police Academy Building; install and furnish classroom facility; refurbish and enhance firearm ranges; refurbish and update existing classrooms; enhance training structures and facilities

LOCATION: 9601 NW 58 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 1,055 | 845 | 373 | 0 | 0 | 0 | 0 | 0 | 2,273 |
| Pay-As-You-Go CIF | 4,536 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,536 |
| Police Impact Fees | 2,950 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,950 |
| TOTAL REVENUES: | 8,541 | 845 | 373 | 0 | 0 | 0 | 0 | 0 | 9,759 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 6,735 | 1,972 | 373 | 0 | 0 | 0 | 0 | 0 | 9,080 |
| Planning and Design | 482 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 482 |
| Project Administration | 197 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 197 |
| TOTAL EXPENDITURES: | 7,414 | 1,972 | 373 | 0 | 0 | 0 | 0 | 0 | 9,759 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$58,000

MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE - POOL FACILITY REPAIRS

PROJECT #: 328540

DESCRIPTION: Resurface and repair the pool, deck, renovate related facilities and acquire/upgrade related equipment at the Miami-Dade Public Safety Training Institute (MDPSTI)

LOCATION: 9601 NW 58 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 395 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 470 |
| TOTAL REVENUES: | 395 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 470 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 395 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 470 |
| TOTAL EXPENDITURES: | 395 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 470 |

NEW SOUTH AND WEST DISTRICT STATION - LAND PURCHASE

PROJECT #: 2000000554

DESCRIPTION: Purchase approximately 5 acres of land near SW 184 Street and SW 157 Avenue to build a new police district station serving both the south and west areas of Miami-Dade County

LOCATION: SW 184 St and SW 157 Ave District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|------------|------------|------------|----------|----------|----------|----------|----------|------------|
| Police Impact Fees | 250 | 250 | 250 | 0 | 0 | 0 | 0 | 0 | 750 |
| TOTAL REVENUES: | 250 | 250 | 250 | 0 | 0 | 0 | 0 | 0 | 750 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Land Acquisition/Improvements | 250 | 250 | 250 | 0 | 0 | 0 | 0 | 0 | 750 |
| TOTAL EXPENDITURES: | 250 | 250 | 250 | 0 | 0 | 0 | 0 | 0 | 750 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

PROPERTY AND EVIDENCE - HIGH SECURITY VAULT

PROJECT #: 200000651

DESCRIPTION: Acquire a high capacity and high security vault for MDPD's Property and Evidence Bureau
 LOCATION: 9105 NW 25 St District Located: 12
 Doral District(s) Served: Unincorporated Municipal Service Area

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Law Enforcement Trust Fund (LETF) | 194 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 194 |
| TOTAL REVENUES: | 194 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 194 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 5 | 134 | 0 | 0 | 0 | 0 | 0 | 0 | 139 |
| Planning and Design | 18 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 22 |
| Project Administration | 17 | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 33 |
| TOTAL EXPENDITURES: | 40 | 154 | 0 | 0 | 0 | 0 | 0 | 0 | 194 |

REAL TIME CRIME CENTER (RTCC) - RELATED SYSTEMS

PROJECT #: 200000079

DESCRIPTION: Establish a 24/7 Real Time Crime Center (RTCC) for the Miami-Dade Police Department; upgrade the command center; build out the RTCC's permanent site to include enhanced security, video wall and management system, and video analytics
 LOCATION: 9105 NW 25 St District Located: 12
 Doral District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------|--------------|-----------|----------|----------|----------|----------|----------|----------|--------------|
| Police Impact Fees | 1,085 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 1,160 |
| TOTAL REVENUES: | 1,085 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 1,160 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Technology Hardware/Software | 1,085 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 1,160 |
| TOTAL EXPENDITURES: | 1,085 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 1,160 |

ROOF REPAIRS AND REPLACEMENTS - VARIOUS DISTRICTS/FACILITIES

PROJECT #: 321120

DESCRIPTION: Replace and/or repair various district/facilities roofs
 LOCATION: 7707 SW 117 Ave District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Pay-As-You-Go CIF | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600 |
| TOTAL REVENUES: | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 408 | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 543 |
| Project Administration | 0 | 57 | 0 | 0 | 0 | 0 | 0 | 0 | 57 |
| TOTAL EXPENDITURES: | 408 | 192 | 0 | 0 | 0 | 0 | 0 | 0 | 600 |

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VOICE OVER INTERNET PROTOCOL (VOIP) - COMMUNICATIONS BUREAU

PROJECT #: 2000000803



DESCRIPTION: Upgrade Avaya phone system at the Communications Bureau to VoIP and complete the transition to VoIP at all police facilities

LOCATION: Various Sites
Various Sites

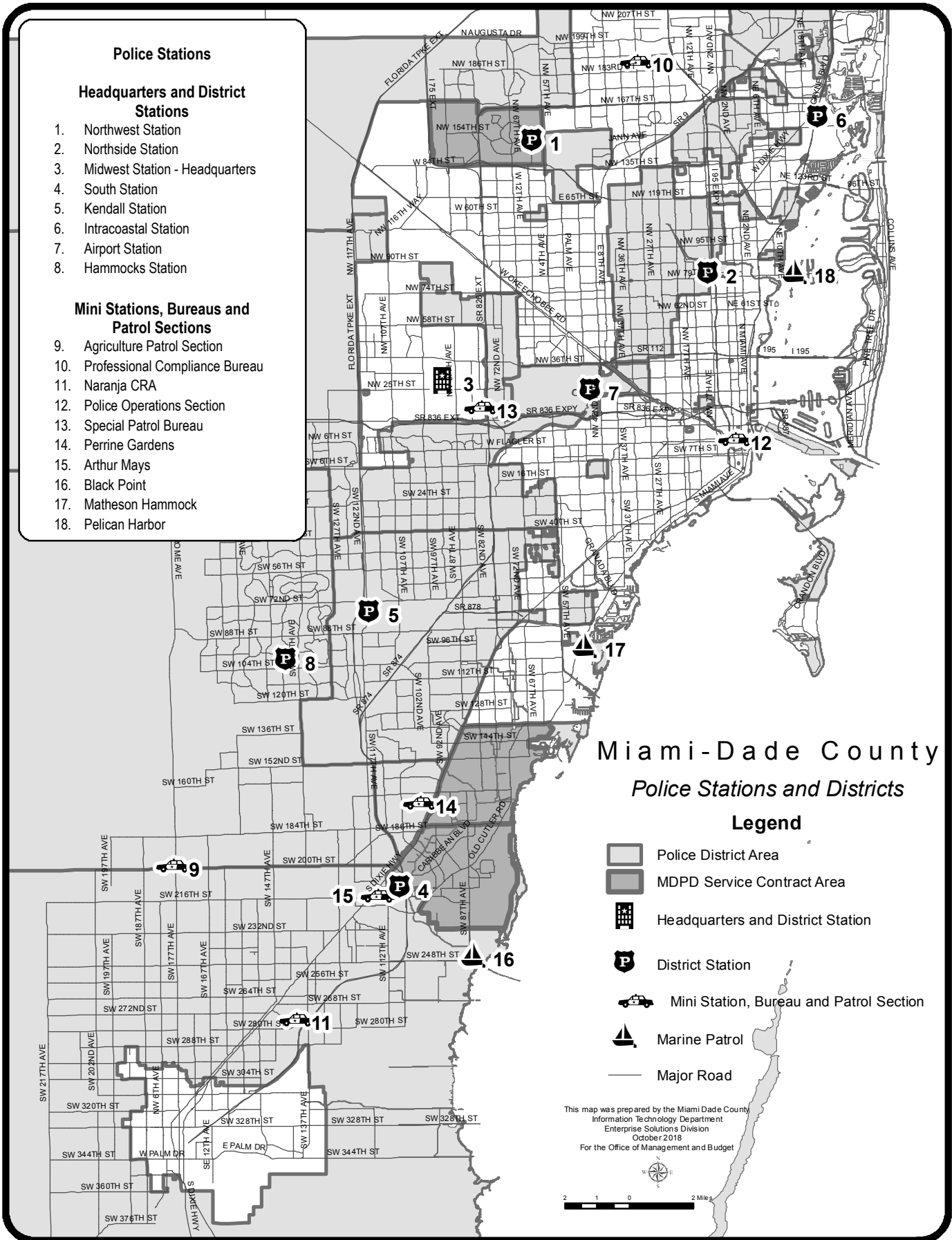
District Located: Countywide
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--------------------------|------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| E911 Fees | 438 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 438 |
| ITD Operating Revenue | 0 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 700 |
| Police Operating Revenue | 0 | 188 | 0 | 0 | 0 | 0 | 0 | 0 | 188 |
| TOTAL REVENUES: | 438 | 888 | 0 | 0 | 0 | 0 | 0 | 0 | 1,326 |

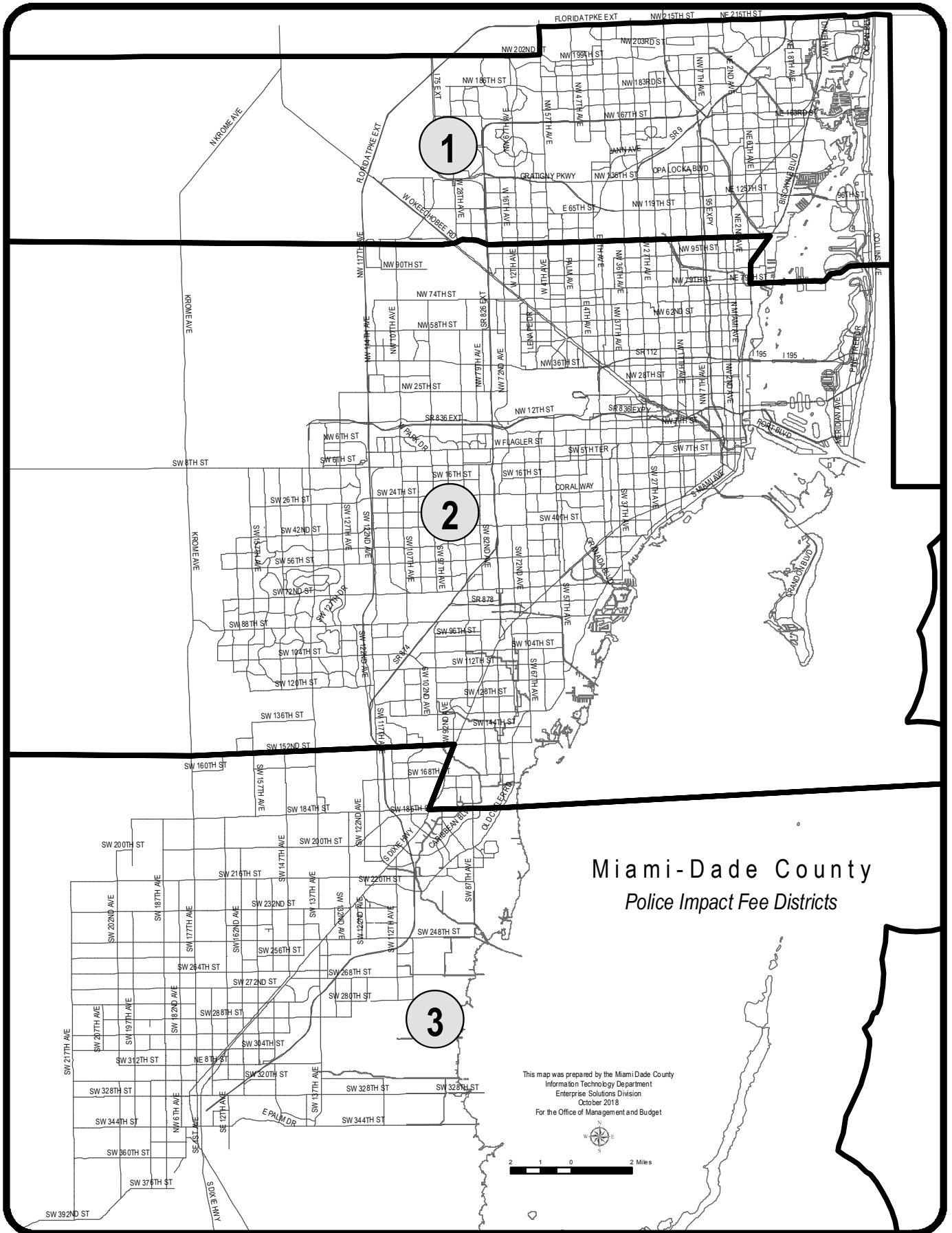
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------|----------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| Technology Hardware/Software | 0 | 1,326 | 0 | 0 | 0 | 0 | 0 | 0 | 1,326 |
| TOTAL EXPENDITURES: | 0 | 1,326 | 0 | 0 | 0 | 0 | 0 | 0 | 1,326 |

UNFUNDED CAPITAL PROJECTS

| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|---|--------------------------|--|
| COMMUNICATIONS CENTER (BACK-UP) - RENOVATION/UPGRADES | 5680 SW 87 Ave | 1,250 |
| CRIME LABORATORY - DNA ANALYZER | 9015 NW 25 St | 242 |
| DISTRICT STATIONS - AUTOMATED KIOSKS | Various Sites | 200 |
| DISTRICT STATIONS - BALLISTIC PROTECTION FOR PUBLIC COUNTERS | Various Sites | 1,000 |
| DISTRICT STATIONS - IMPACT STORM WINDOWS | Various Sites | 850 |
| HAMMOCKS DISTRICT STATION - ADDITIONAL PARKING | 10000 SW 142 Ave | 230 |
| HEADQUARTERS - ADDITIONAL PARKING | 9105 NW 25 St | 2,500 |
| HEADQUARTERS - COOLING TOWER FAN | 9105 NW 25 St | 500 |
| HEADQUARTERS - STORM SHIELD BARRIERS | 9105 NW 25 St | 850 |
| HELICOPTERS, FIXED WING FLEET, AND EQUIPMENT | Various Sites | 21,000 |
| INTRACOASTAL DISTRICT AND PROFESSIONAL COMPLIANCE BUREAU - ROOF REPLACEMENT | Various Sites | 754 |
| LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS) | Various Sites | 10,493 |
| MARINE PATROL UNIT (MPU) - VESSEL REPLACEMENT | Various Sites | 1,320 |
| NEW DISTRICT STATION - INTERCOASTAL | 15665 Biscayne Blvd | 22,500 |
| NEW DISTRICT STATION - KENDALL | 7077 SW 117 Ave | 15,000 |
| NEW DISTRICT STATION - SOUTH | 10800 SW 211 St | 22,500 |
| NEW SOUTH AND WEST DISTRICT STATIONS- CONSTRUCTION | SW 184 St and SW 157 Ave | 15,000 |
| PROFESSIONAL COMPLIANCE BUREAU - PARKING LOT REPAIRS | 18805 NW 27 Ave | 1,000 |
| PROPERTY AND EVIDENCE BUREAU - MOTORIZED SHELVEING | 9015 NW 25 St | 1,200 |
| PROPERTY AND EVIDENCE BUREAU - NEW STORAGE FACILITY | 8951 NW 58 St | 10,000 |
| SPECIAL VICTIMS BUREAU - RENOVATE PUBLIC WAITING AREA | 1701 NW 87 Ave | 185 |
| TRAINING ACADEMY - ADDITIONAL PARKING | 9601 NW 58 St | 1,000 |
| TRAINING ACADEMY - FIREARMS BUILDING RENOVATION | 9601 NW 58 St | 750 |
| TRAINING ACADEMY - LIVE ACTION TRAINING AREA | 9601 NW 25 St | 3,000 |
| TRAINING ACADEMY - ROOF REPAIRS/REPLACEMENTS | 9601 NW 58 St | 1,200 |
| TRAINING ACADEMY - VARIOUS RENOVATIONS/ENHANCEMENTS | 9601 NW 58 St | 39,700 |
| VARIOUS POLICE FACILITIES - EXTERNAL RENOVATIONS | Various Sites | 5,000 |
| VARIOUS POLICE FACILITIES - INTERIOR UPGRADES/RENOVATIONS | Various Sites | 5,000 |
| VARIOUS POLICE FACILITIES - VIDEO SECURITY/SURVEILLANCE SYSTEMS | Various Sites | 2,500 |
| UNFUNDED TOTAL | | 186,724 |



FY 2018-19 Adopted Budget and Multi-Year Capital Plan



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STRATEGIC AREA

Transportation

Mission:

To provide a safe, intermodal, sustainable transportation system that enhances mobility, expedites commerce within and through the county, and supports economic growth

| GOALS | OBJECTIVES |
|---|---|
| EFFICIENT TRANSPORTATION NETWORK | Minimize Traffic Congestion |
| | Expand and Improve Bikeway, Greenway, and Sidewalk System |
| | Provide Reliable Transit Service |
| | Expand Public Transportation |
| | Improve Mobility of Low-Income Individuals, the Elderly, and Disabled |
| | Facilitate Connections Between Transportation Modes |
| SAFE AND CUSTOMER-FRIENDLY TRANSPORTATION SYSTEM | Reduce Traffic Accidents |
| | Improve Safety for Bicycles and Pedestrians |
| | Ensure the safe operation of public transit |
| | Ensure Security at Airports, Seaport and on Public Transit |
| | Provide Easy Access to Transportation Information |
| | Ensure Excellent Customer Service for Passengers |
| WELL-MAINTAINED TRANSPORTATION SYSTEM AND INFRASTRUCTURE | Maintain Roadway Infrastructure |
| | Provide Attractive, Well-Maintained Facilities, and Vehicles |
| | Continually Modernize Seaport and Airports |
| | Enhance Aesthetics of Transportation Infrastructure |

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Aviation

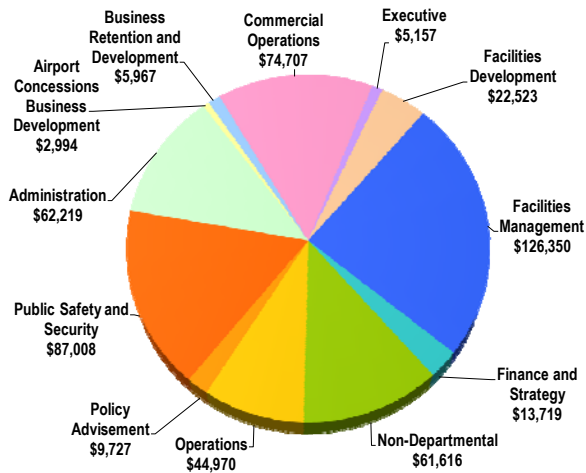
The Miami-Dade Aviation Department (MDAD) operates a system of airports that provides for the safe and efficient movement of people and goods while being responsive to the needs of customers and safeguarding the environment.

As part of the Transportation and Economic Development strategic areas, MDAD operates Miami International Airport (MIA) and four General Aviation Airports (GAA). MDAD operates the airport system as a financially self-sufficient entity without property tax support from the County. MIA is considered a primary economic engine for Miami-Dade County and is the major trans-shipment point between the Americas, the Caribbean, and Europe. Servicing 100 airlines with routes to over 160 cities on five continents, MIA ranks number one in the United States for international freight and third for international passenger traffic. The Department has initiated its Terminal Optimization Program (TOP), a \$1.45 billion capital improvement program to make MIA a more desirable and efficient transportation center.

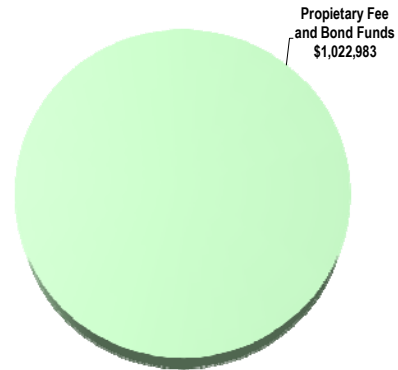
MDAD works closely with a diverse group of constituents, including cargo and passenger airlines and their customers, the support industries that form the air travel base, the Federal Aviation Administration (FAA), the Transportation Security Administration (TSA), United States Customs and Border Protection, business leaders, and the media.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| | |
|--|---|
| EXECUTIVE | |
| <ul style="list-style-type: none"> Provides leadership and direction to Department staff in accomplishing stated goals and objectives; provides legal representation to MDAD <p style="text-align: center;"><u>FY 17-18</u> 18</p> | <p style="text-align: center;"><u>FY 18-19</u> 15</p> |
| <p style="text-align: center;">POLICY ADVISEMENT</p> <ul style="list-style-type: none"> Directs all administrative, financial, and operational activities for the Department; manages long-term special projects; and shapes departmental policies <p style="text-align: center;"><u>FY 17-18</u> 50 <u>FY 18-19</u> 50</p> | <p style="text-align: center;">OPERATIONS</p> <ul style="list-style-type: none"> Provides secure, safe and efficient airfield areas, terminal gates, and cargo loading positions for aircraft users; manages the day-to-day operations within the terminal building; oversees traffic operations and enforces parking regulations at MIA; addresses the issue of aircraft related noise and land compatibility within the community <p style="text-align: center;"><u>FY 17-18</u> 436 <u>FY 18-19</u> 445</p> |
| <p style="text-align: center;">ADMINISTRATION</p> <ul style="list-style-type: none"> Oversees personnel and support services functions; provides information technology and telecommunications services to MDAD and its diverse user base; coordinates procurement activities in order to provide quality goods and services to the Department <p style="text-align: center;"><u>FY 17-18</u> 143 <u>FY 18-19</u> 142</p> | <p style="text-align: center;">FACILITIES MANAGEMENT</p> <ul style="list-style-type: none"> Maintains functional, safe, and secure facilities, equipment, structures and utilities for internal and external customers; provides maintenance and support to all outlying buildings at MIA and all GAA buildings <p style="text-align: center;"><u>FY 17-18</u> 450 <u>FY 18-19</u> 461</p> |
| <p style="text-align: center;">FINANCE AND STRATEGY</p> <ul style="list-style-type: none"> Oversees accounting and financial services; develops and monitors the operating and capital budgets; provides sound project management principles to control scope, cost, schedule and quality of capital projects at MDAD <p style="text-align: center;"><u>FY 17-18</u> 68 <u>FY 18-19</u> 74</p> | <p style="text-align: center;">FACILITIES DEVELOPMENT</p> <ul style="list-style-type: none"> Manages the planning, design, and construction of facilities; provides planning for the near, intermediate, and long-term development of Miami-Dade County's public use airports; provides support for the environmental, civil, and fuel engineering needs of the Department <p style="text-align: center;"><u>FY 17-18</u> 41 <u>FY 18-19</u> 41</p> |
| <p style="text-align: center;">BUSINESS RETENTION AND DEVELOPMENT</p> <ul style="list-style-type: none"> Manages the rental and permit agreements of the airport system properties and facilities; plans and coordinates air carrier route development and route maintenance; monitors concessionaire lease agreements <p style="text-align: center;"><u>FY 17-18</u> 49 <u>FY 18-19</u> 40</p> | <p style="text-align: center;">PUBLIC SAFETY AND SECURITY</p> <ul style="list-style-type: none"> Oversees the investigative police and uniform services; oversees the fire and rescue services at MIA; ensures the secure movement of people and goods through MIA and enforces all local, state, and federally mandated security requirements <p style="text-align: center;"><u>FY 17-18</u> 111 <u>FY 18-19</u> 123</p> |
| <p style="text-align: center;">AIRPORT CONCESSIONS BUSINESS DEVELOPMENT</p> <ul style="list-style-type: none"> Provides customers with superior airport concessions and services by creating business opportunities at MIA for international, national and local firms <p style="text-align: center;"><u>FY 17-18</u> 0 <u>FY 18-19</u> 9</p> | |

*The FY 2018-19 total number of full-time equivalent positions is 1,439 FTE

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| Aviation Fees and Charges | 393,813 | 379,779 | 396,295 | 402,860 |
| Carryover | 71,992 | 106,181 | 82,331 | 84,730 |
| Commercial Operations | 273,093 | 271,737 | 277,305 | 279,753 |
| Non-Operating Revenue | 81,427 | 87,220 | 87,000 | 87,000 |
| Other Revenues | 30,647 | 19,268 | 21,929 | 18,933 |
| Rental Income | 143,480 | 150,278 | 146,024 | 149,707 |
| Total Revenues | 994,452 | 1,014,463 | 1,010,884 | 1,022,983 |
| Operating Expenditures Summary | | | | |
| Salary | 91,407 | 92,769 | 99,663 | 101,836 |
| Fringe Benefits | 28,532 | 32,573 | 37,285 | 41,009 |
| Court Costs | 215 | 194 | 494 | 494 |
| Contractual Services | 81,831 | 87,803 | 106,463 | 107,097 |
| Other Operating | 131,158 | 129,196 | 159,256 | 166,204 |
| Charges for County Services | 78,254 | 84,115 | 90,605 | 97,254 |
| Grants to Outside Organizations | 0 | 0 | 0 | 0 |
| Capital | 4,156 | 3,324 | 4,645 | 3,063 |
| Total Operating Expenditures | 415,553 | 429,974 | 498,411 | 516,957 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | 472,716 | 481,697 | 427,743 | 418,143 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 84,730 | 87,883 |
| Total Non-Operating Expenditures | 472,716 | 481,697 | 512,473 | 506,026 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|--|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Transportation | | | | |
| Executive | 4,621 | 5,157 | 18 | 15 |
| Administration | 61,632 | 62,219 | 143 | 142 |
| Business Retention and Development | 8,802 | 5,967 | 49 | 40 |
| Commercial Operations | 70,415 | 74,707 | 0 | 0 |
| Facilities Development | 19,809 | 22,523 | 41 | 41 |
| Facilities Management | 122,180 | 126,350 | 450 | 461 |
| Finance and Strategy | 12,821 | 13,719 | 68 | 74 |
| Airport Concessions Business Development | 0 | 2,994 | 0 | 9 |
| Non-Departmental Operations | 63,216 | 61,616 | 0 | 0 |
| Operations | 45,517 | 44,970 | 436 | 445 |
| Policy Advisement | 9,385 | 9,727 | 50 | 50 |
| Public Safety and Security | 80,013 | 87,008 | 111 | 123 |
| Total Operating Expenditures | 498,411 | 516,957 | 1,366 | 1,400 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 722 | 760 | 1,039 | 888 | 1,182 |
| Fuel | 762 | 906 | 1,318 | 1,276 | 1,283 |
| Overtime | 4,184 | 5,162 | 4,146 | 3,533 | 4,457 |
| Security Services | 7,063 | 6,202 | 8,657 | 9,071 | 8,581 |
| Temporary Services | 186 | 97 | 50 | 18 | 50 |
| Travel and Registration | 321 | 389 | 829 | 351 | 898 |
| Utilities | 48,251 | 47,541 | 52,710 | 48,717 | 50,372 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

ADOPTED FEE ADJUSTMENTS FOR SERVICES

| Fee Adjustments | Current Fee FY 17-18 | Adopted Fee FY 18-19 | Dollar Impact FY 18-19 |
|-----------------------------------|-------------------------|-------------------------|---------------------------|
| • Landing Fee | 1.67 | 1.62 | \$-2,531,000 |
| • Concourse Use Fee | 4.18 | 4.26 | \$4,320,000 |
| • Baggage Claim Fee | 1.53 | 1.56 | \$449,000 |
| • Baggage Make-up Maintenance | .82 | .84 | \$75,000 |
| • Terminal Rent - Class I | 88.18 | 89.88 | \$332,000 |
| • Terminal Rent - Class II | 132.27 | 134.82 | \$958,000 |
| • Terminal Rent - Class III | 88.18 | 89.88 | \$827,000 |
| • Terminal Rent - Class IV | 44.09 | 44.94 | \$213,000 |
| • Terminal Rent - Class V | 22.05 | 22.47 | \$-25,000 |
| • Terminal Rent - Class VI | 88.18 | 89.88 | \$-38,000 |
| • CUTE Class I Rental - Per Seat | .37 | .35 | \$-137,000 |
| • CUTE Class IV Rental - Per Seat | .83 | .82 | \$-106,000 |
| • CUTE Standalone Kiosk (monthly) | 90.05 | 90.90 | \$100 |
| • Screening Fee | .47 | .49 | \$540,000 |
| • International Facility Fee | 2.16 | 2.36 | \$2,576,000 |

DIVISION: EXECUTIVE

The Executive Division, which includes the Office of the Director, provides leadership and direction to Department staff in accomplishing the stated goals and objectives.

- Establishes departmental policy, directs overall management, and provides long-term vision
- Provides legal services to operational divisions

DIVISION COMMENTS

- *The FY 2018-19 Adopted Budget includes a transfer of one Assistant County Attorney 3 Position to the County Attorney's Office and the elimination of one Paralegal Specialist position (\$405,000)*
- The FY 2018-19 Adopted Budget includes a transfer of one Senior Executive Secretary position to the Administration Division to provide office support

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: ADMINISTRATION

The Administration Division is responsible for managing support functions including procurement, human resources, information technology, and the aviation warehouse.

- Provides human resource services: recruitment, employee counseling, training and staff development, and administration of policy and procedures
- Develops and reviews RFPs and RFQs for a wide range of services for the Department
- Provides information technology and telecommunication services to MDAD and its diverse user base
- Ensures that minority businesses have bidding opportunities on contracts at MIA
- Coordinates procurement activities in order to provide quality goods and services to the Department

Strategic Objectives - Measures

- ED4-3: Expand opportunities for small businesses to compete for County contracts

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Seek involvement of communities in economic development efforts | Airport Concession Disadvantaged Business Enterprise (ACDBE) overall participation at MIA (millions) | OC | ↑ | \$151.9 | \$159.8 | \$145.1 | \$146.6 | \$152.5 |
| | Local small car rental concession business (millions) | OC | ↑ | \$9.0 | \$8.4 | \$8.4 | \$7.5 | \$9.6 |
| | Small business and community outreach meetings held | OP | ↔ | 64 | 44 | 42 | 45 | 46 |

- GG2-2: Develop and retain excellent employees and leaders

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Ensure a safe working environment for employees at MDAD | MDAD job related injury/illness incidents (number of incidents per month) | OC | ↓ | 4.2 | 5.2 | 5.4 | 2.8 | 5.6 |

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes a transfer of eight positions dedicated to work on MDAD contract administration and procurement related activities to the Internal Services Department as part of the centralization of procurement functions (\$827,000)
- The FY 2018-19 Adopted Budget includes a transfer of one Senior Executive Secretary position from the Executive Division to provide office support
- The FY 2018-19 Adopted Budget includes the addition of one Airport Risk Management Insurance Representative position to assist with a significant increase in workload of insurance verifications for airlines (\$64,000)
- The FY 2018-19 Adopted Budget includes the conversion of five temporary positions into full-time positions to increase IT support service levels to meet current demand (\$457,000)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: BUSINESS RETENTION AND DEVELOPMENT

The Business Retention and Development Division expands and develops revenue sources for MIA and the General Aviation Airports; administers and monitors air carrier and concessionaire lease agreements; and plans future business and economic development for the Department.

- Develops, negotiates, and leases land, building spaces, and storage areas throughout the County's airport system
- Manages concessionaire lease agreements for the Department
- Monitors lease agreements for the hotel, lounge, restaurant and parking services

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Increase revenue generating activity at MIA | MIA non-terminal rental revenue (millions) | OC | ↑ | \$58.3 | \$59.1 | \$57.3 | \$60.9 | \$60.0 |
| | GAA revenue (millions) | OC | ↑ | \$8.2 | \$11.6 | \$6.9 | \$11.4 | \$9.5 |

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes a transfer of nine positions to the Airport Concessions Business Development Division to provide customers with superior airport concessions and services and create business opportunities at MIA

DIVISION: FACILITIES DEVELOPMENT

The Facilities Development Division manages the planning and development of, and acquisition of funds for, improvements to Miami-Dade County's public use airports to meet growing aviation demands, and supports the environmental, civil, and aviation fuel needs of the Department.

- Provides design and construction services to the airports' internal and external customers
- Provides short and long range planning for MIA's infrastructure, concourse, and terminals, and for individual projects and programs
- Manages federal and state grants that provide funding for MIA's Capital Improvement Program
- Acts in a technical advisory capacity to key stakeholders including the FAA concerning safety standards, regulatory compliance and operating and planning issues
- Conducts land use/zoning analyses
- Supports the environmental, civil, and aviation fuel needs of the Department
- Monitors the levels and quality of the domestic water, sewage and storm water systems
- Manages, monitors, and maintains Airside Operations area pavement
- Performs audits of tenants for environmental compliance

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--------------------------|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Enhance Customer Service | Airspace analyses conducted for airport construction (monthly average)* | OP | ↔ | 152 | 199 | 50 | 178 | 60 |

*Prior year increase in airspace analyses are primarily due to an FPL hardening project that is replacing wooden poles with reinforced concrete poles throughout Miami-Dade County; the Department anticipates that this project will taper down during the budget year

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: FACILITIES MANAGEMENT

The Facilities Management Division maintains all airport systems and facilities in optimum working condition, including the environmental systems, infrastructure, and fuel systems.

- Ensures that facilities at the airport are kept operationally reliable at all times
- Maintains and repairs the facilities and utility systems at MIA and General Aviation Airports (GAA)
- Ensures readiness of all new facilities including testing, commissioning, and turnover; sets operational standards; and updates MDAD design guidelines

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the addition of eleven positions to perform various maintenance tasks and projects throughout MDAD's system of airports (\$930,000)

DIVISION: FINANCE AND STRATEGY

The Finance and Strategy Division is responsible for management of accounting and financial services; development and monitoring of the operating and capital budgets; and development and monitoring of the Department's business plan.

- Oversees all accounting activities, including cost accounting, accounts payable and receivable, cash management, and generation of financial statements; coordinates with external auditor for year-end financial audit
- Manages capital and operating budget activities
- Develops and monitors the business plan for the Department on an annual basis
- Applies sound project management principles to control scope, cost, schedule and quality of capital projects at the Aviation Department

Strategic Objectives - Measures

- ED2-1: Attract more visitors, meetings and conventions

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Contain operating expenses | MIA cost per enplaned passenger | OC | ↓ | \$19.85 | \$19.83 | \$19.52 | \$19.20 | \$19.87 |
| Increase revenue generating activity at MIA | MIA passengers (millions)* | OC | ↑ | 44.9 | 43.8 | 45.5 | 44.9 | 45.6 |
| | Enplaned Passengers (millions) | OC | ↑ | 22.2 | 21.6 | 22.8 | 22.2 | 22.8 |

*MIA Passengers includes all passenger departures and arrivals at MIA

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Increase revenue generating activity at MIA | MIA cargo tonnage (millions) | OC | ↑ | 2.2 | 2.3 | 2.3 | 2.4 | 2.3 |
| Contain operating expenses | Landing Fee Rate (per 1,000 lbs. in dollars) | OC | ↓ | \$1.68 | \$1.63 | \$1.67 | \$1.67 | \$1.62 |

DIVISION COMMENTS

- The Department will maintain a competitive landing fee in FY 2018-19 at \$1.62 per 1,000 pound unit of landed weight, a reduction of \$0.05 from the FY 2017-18 level of \$1.67
- The FY 2018-19 Adopted Budget includes the addition of one Aviation Senior Scheduler Manager to provide support of the Terminal Optimization Program (TOP) and other new programs such as the Cargo Optimization, Redevelopment and Expansion (CORE) and Central Terminal (\$117,000), one Project Graphical Tracking System (PGTS) Coordinator to track contracts and process invoices (\$100,000), one Airport Account Clerk, two Airport Accountant 1s and one Airport Accountant 4 to ensure that staffing levels keep up with increasing workload (\$347,000)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: AIRPORT CONCESSIONS BUSINESS DEVELOPMENT

The Airport Concessions Business Development Division provides customers with superior airport concessions and services and creates business opportunities at Miami International Airport for international, national and local firms.

- Oversees non-aeronautical revenues generated through the concession program
- Develops, maintains and initiates concessions at MIA to maximize revenue opportunities and meet customer service needs
- Updates the concessions master plan to include national brands, regional brands and local participation in all concessions throughout MIA and add temporary and/or permanent locations to satisfy demand
- Organizes quarterly tenant meetings and individual tenant meetings as needed
- Monitors contract compliance and addresses non-compliance issues through remediation or termination
- Develops, monitors, and maintains sales and revenue budget for concessions at MIA
- Conducts annual survey of airport patrons for comparative information on MIA airport patrons' preferences in addition to researching comparable airport benchmarks
- Manages the MIA Mystery Shopper program for terminal-wide concessions to encourage customer service at all levels
- Continues to foster relationships with the travel concessions industry on current and future business opportunities at MIA

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes a transfer of nine positions from the Business Retention and Development Division to provide customers with superior airport concessions and services and create business opportunities at MIA

DIVISION: OPERATIONS

The Operations Division provides for a safe and secure airfield; manages the day-to-day operations within the terminal building; oversees the 24 hour traffic operations, which extend from the terminal curb to the airport property line, including the cargo area; oversees operations at the General Aviation Airports; and addresses the issue of aircraft related noise and land compatibility within the community.

- Manages the day-to-day operation of the facility and acts as a mediator to resolve complaints/issues for tenants, airlines and passengers in MIA terminals
- Provides secure, safe and efficient airfield areas, terminal gates, and cargo loading positions for aircraft users
- Provides for the smooth flow of traffic through the airport, monitors ground transportation activity, and enforces parking regulations at MIA
- Provides users with a modern, safe, and efficiently operated system of airports from which all services associated with general aviation can be acquired
- Develops and implements measures to reduce the negative impact of aircraft noise in residential areas of Miami-Dade County

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Comply with AOA certification requirements | AOA Certification Driver | OC | ↑ | 7,203 | 7,355 | 7,088 | 7,881 | 7,360 |
| | Training Attendance | | | | | | | |

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the conversion of nine Airport Operations Attendant part-time positions into full-time positions to minimize overtime and implement recommendations made in a workforce study (\$545,000)

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DIVISION: POLICY ADVISEMENT

The Policy Advise ment Division directs all administrative, financial, and operational activities for the Department; plans and coordinates air carrier route development and route maintenance; manages long-term special projects; and shapes departmental policies.

- Coordinates agenda items for the Board of County Commissioners
- Creates an environment that is visually stimulating for passengers at the airport
- Oversees MIA's image, branding, customer service, and electronic and social media
- Coordinates, develops, and directs all media relations activities, special events, and external communications for the Department
- Prepares marketing plans to attract new business
- Ensures adherence to federal, state, and County rules through the Professional Compliance section
- Provides protocol services to ensure a smooth passage of dignitaries through the airport

Strategic Objectives - Measures

- TP2-6: Ensure excellent customer service for passengers

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Improve overall customer satisfaction at MIA | Percentage of new hires receiving "Miami Begins with MIA" training | EF | ↑ | N/A | N/A | 100% | 100% | 100% |

DIVISION: PUBLIC SAFETY AND SECURITY

The Public Safety and Security Division oversees investigative police and uniform services as well as fire and rescue services and ensures enforcement of all local, state and federally mandated security requirements.

- Oversees investigative police and uniform services
- Oversees fire and rescue services at MIA
- Ensures the secure movement of people and goods through MIA and enforces all local, state, and federally mandated security requirements

Strategic Objectives - Measures

- TP2-4: Ensure security at airports, seaport and on public transit

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Adhere to acceptable certified police officer levels to secure the airport | Average number of overall crimes at MIA | OC | ↓ | 53 | 60 | 70 | 67 | 70 |

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the addition of four Airport Operations Sr. Agent positions, three Airport Operations Agent positions, four Airport Operations Specialist positions, and one Airport Security Compliance Officer position to expand security coverage in the cargo facilities, operations, and access points (\$834,000)

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ADDITIONAL INFORMATION

- The FY 2018-19 Adopted Budget continues the eighth year of repayment, by the County to MDAD, of a \$14.507 million Federal Aviation Administration (FAA) finding resulting from a FY 2007-08 financial review; repayments will be \$1.45 million for 10 years
- In 2019, the Department will increase the number of international routes to 109 from 107 and cargo carriers to 42 from 40 during the same period; the Department will increase low-fare carriers in FY 2018-19 to eight from seven
- MDAD's promotional funds total \$330,000 and will be used for activities that promote Miami-Dade County's airport system; major programs include Community and Global Outreach Programs (\$153,000), The International Air Cargo Association (TIACA) (\$50,000), and Airports Council International – Latin American/Caribbean Region (ACI-LAC) (\$75,000), as well as various other activities (\$52,000)

CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 | FY 23-24 | FUTURE | TOTAL |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------|----------|------------------|
| Revenue | | | | | | | | | |
| Aviation 2016 Commercial Paper | 148,094 | 34,373 | 17,533 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| Aviation Passenger Facility Charge | 0 | 1,487 | 53,751 | 44,851 | 12,958 | 20,453 | 0 | 0 | 133,500 |
| Aviation Revenue Bonds | 75,933 | 7,320 | 16,536 | 8,303 | 0 | 0 | 0 | 0 | 108,092 |
| Claims Construction Fund | 411 | 253 | 0 | 0 | 0 | 0 | 0 | 0 | 664 |
| Double-Barreled GO Bonds | 3,727 | 16,094 | 10,356 | 0 | 0 | 0 | 0 | 0 | 30,177 |
| FDOT Funds | 42,477 | 26,358 | 24,754 | 23,204 | 18,904 | 8,296 | 0 | 0 | 143,993 |
| Federal Aviation Administration | 26,695 | 35,502 | 20,536 | 7,667 | 0 | 0 | 0 | 0 | 90,400 |
| Future Financing | 0 | 49,974 | 211,566 | 159,352 | 101,265 | 56,466 | 0 | 0 | 578,623 |
| Improvement Fund | 10,423 | 14,996 | 16,627 | 30,058 | 7,688 | 0 | 0 | 0 | 79,792 |
| Reserve Maintenance Fund | 99,092 | 80,465 | 77,000 | 77,000 | 77,000 | 77,000 | 0 | 0 | 487,557 |
| Transportation Security Administration Funds | 51,213 | 49,948 | 0 | 0 | 0 | 0 | 0 | 0 | 101,161 |
| Total: | 458,065 | 316,770 | 448,659 | 350,435 | 217,815 | 162,215 | 0 | 0 | 1,953,959 |
| Expenditures | | | | | | | | | |
| Strategic Area: TP | | | | | | | | | |
| Facility Improvements | 458,065 | 316,770 | 448,659 | 350,435 | 217,815 | 162,215 | 0 | 0 | 1,953,959 |
| Total: | 458,065 | 316,770 | 448,659 | 350,435 | 217,815 | 162,215 | 0 | 0 | 1,953,959 |

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the Terminal Optimization Program (TOP) that will expand the functionality of existing terminal buildings, modernize older terminals, and provide safe and efficient terminal facilities for the next 20 to 30 years; TOP consists of six projects: the Central Base Apron and Utilities, the Concourse E Rehabilitation, the South Terminal Improvements, the Passenger Boarding Bridges Program, the Support Projects and the Miscellaneous Projects (total project cost \$1.45 billion; \$293.240 million in FY 2018-19); the Department anticipates that these improvements will generate greater efficiency in the movement of passengers and planes through MIA, which may result in long term operating savings and increase revenues
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes construction of interior service roads at Miami Opa-Locka Executive Airport, replacement of buildings at Miami Executive Airport, relocation of MIA's ID Section, and MIA's Credentialing and Identity Management System and the installation of safety equipment at concourse J gates (total project costs \$25.091 million, \$14.386 million in FY 2018-19)
- The Department's FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the purchase of 230 vehicles (\$8.84 million); over the next five years, the Department has budgeted \$14.099 million to replace 357 vehicles as part of its fleet replacement plan; the County's fleet replacement plan is included under Non-Departmental project #2000000511

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

MIAMI INTERNATIONAL AIRPORT - CENTRAL BASE APRON AND UTILITIES

PROJECT #: 200000093

DESCRIPTION: Replace, reconfigure, and expand apron-east of the old Pan American 3095 Hangar; culvert and filling of existing canal; construct a new service road and service road bridge; and provide new pavement markings

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|---------------|---------------|---------------|---------------|--------------|----------|----------|----------------|
| Aviation 2016 Commercial Paper | 3,309 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,309 |
| Aviation Passenger Facility Charge | 0 | 0 | 9,146 | 15,924 | 11,430 | 0 | 0 | 0 | 36,500 |
| FDOT Funds | 38 | 856 | 3,043 | 11,476 | 9,262 | 0 | 0 | 0 | 24,675 |
| Federal Aviation Administration | 2,764 | 6,419 | 18,257 | 7,667 | 0 | 0 | 0 | 0 | 35,107 |
| Future Financing | 0 | 7,028 | 483 | 0 | 0 | 1,380 | 0 | 0 | 8,891 |
| TOTAL REVENUES: | 6,111 | 14,303 | 30,929 | 35,067 | 20,692 | 1,380 | 0 | 0 | 108,482 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,168 | 14,303 | 30,929 | 35,067 | 20,692 | 1,380 | 0 | 0 | 103,539 |
| Planning and Design | 4,943 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,943 |
| TOTAL EXPENDITURES: | 6,111 | 14,303 | 30,929 | 35,067 | 20,692 | 1,380 | 0 | 0 | 108,482 |

MIAMI INTERNATIONAL AIRPORT - CONCOURSE E REHABILITATION

PROJECT #: 200000094

DESCRIPTION: Renovate MIA's Concourse E to include interior, exterior, and code requirement upgrades; complete passenger loading bridge upgrades; replace automated people mover; provide apron pavement rehabilitation of Concourse E Satellite and Lower Concourse E; and implement automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration approved processes

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------|----------|----------------|
| Aviation 2016 Commercial Paper | 39,313 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39,313 |
| Aviation Revenue Bonds | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| FDOT Funds | 41,150 | 2,313 | 4,373 | 37 | 332 | 8,172 | 0 | 0 | 56,377 |
| Federal Aviation Administration | 8,735 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,735 |
| Future Financing | 0 | 26,634 | 49,540 | 34,026 | 20,345 | 15,020 | 0 | 0 | 145,565 |
| Improvement Fund | 3,576 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,576 |
| Reserve Maintenance Fund | 60,292 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,292 |
| TOTAL REVENUES: | 228,066 | 28,947 | 53,913 | 34,063 | 20,677 | 23,192 | 0 | 0 | 388,858 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 213,163 | 25,958 | 52,948 | 33,399 | 20,603 | 23,192 | 0 | 0 | 369,263 |
| Planning and Design | 14,903 | 2,989 | 965 | 664 | 74 | 0 | 0 | 0 | 19,595 |
| TOTAL EXPENDITURES: | 228,066 | 28,947 | 53,913 | 34,063 | 20,677 | 23,192 | 0 | 0 | 388,858 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

MIAMI INTERNATIONAL AIRPORT - IMPROVEMENT FUND PROJECTS

PROJECT #: 200000075



DESCRIPTION: Construct interior service road at Opa-Locka Airport; replace Miami Executive Airport buildings 102 and 109; relocate MIA's ID Section, driver training, and MIAs Credentialing and Identity Management System; install Safegate equipment at Concourse J gates; and provide parking improvements to building 845

LOCATION: Miami International Airport, General Aviation Airports District Located: 1, 6, 11
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|---------------|--------------|------------|------------|----------|----------|----------|---------------|
| Improvement Fund | 6,165 | 14,386 | 3,940 | 300 | 300 | 0 | 0 | 0 | 25,091 |
| TOTAL REVENUES: | 6,165 | 14,386 | 3,940 | 300 | 300 | 0 | 0 | 0 | 25,091 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 5,918 | 14,098 | 3,760 | 300 | 300 | 0 | 0 | 0 | 24,376 |
| Planning and Design | 247 | 288 | 180 | 0 | 0 | 0 | 0 | 0 | 715 |
| TOTAL EXPENDITURES: | 6,165 | 14,386 | 3,940 | 300 | 300 | 0 | 0 | 0 | 25,091 |

MIAMI INTERNATIONAL AIRPORT - MISCELLANEOUS PROJECTS

PROJECT #: 200000096



DESCRIPTION: Provide pavement of taxiways T, S, and R; relocate taxi lot; construct Airport Operations Control Room (AOC); build employee parking garage; replace Concourse E through H ticket counters; and repair MIA parking garage structure

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|---------------|---------------|----------------|----------------|---------------|---------------|----------|----------|----------------|
| Aviation 2016 Commercial Paper | 33,792 | 10,995 | 17,533 | 0 | 0 | 0 | 0 | 0 | 62,320 |
| Aviation Passenger Facility Charge | 0 | 0 | 18,818 | 12,882 | 0 | 0 | 0 | 0 | 31,700 |
| Aviation Revenue Bonds | 0 | 1,392 | 8,740 | 0 | 0 | 0 | 0 | 0 | 10,132 |
| Claims Construction Fund | 411 | 253 | 0 | 0 | 0 | 0 | 0 | 0 | 664 |
| Double-Barreled GO Bonds | 2,727 | 11,506 | 5,767 | 0 | 0 | 0 | 0 | 0 | 20,000 |
| FDOT Funds | 200 | 5,166 | 6,838 | 6,519 | 423 | 0 | 0 | 0 | 19,146 |
| Federal Aviation Administration | 8,673 | 29,083 | 2,279 | 0 | 0 | 0 | 0 | 0 | 40,035 |
| Future Financing | 0 | 0 | 83,375 | 83,493 | 49,816 | 24,966 | 0 | 0 | 241,650 |
| Improvement Fund | 682 | 610 | 12,687 | 29,758 | 7,388 | 0 | 0 | 0 | 51,125 |
| TOTAL REVENUES: | 46,485 | 59,005 | 156,037 | 132,652 | 57,627 | 24,966 | 0 | 0 | 476,772 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 35,162 | 55,803 | 154,054 | 132,652 | 57,627 | 24,966 | 0 | 0 | 460,264 |
| Planning and Design | 11,323 | 3,202 | 1,983 | 0 | 0 | 0 | 0 | 0 | 16,508 |
| TOTAL EXPENDITURES: | 46,485 | 59,005 | 156,037 | 132,652 | 57,627 | 24,966 | 0 | 0 | 476,772 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

MIAMI INTERNATIONAL AIRPORT - PASSENGER BOARDING BRIDGES PROGRAM

PROJECT #: 200000596

DESCRIPTION: Replace 34 Passenger Boarding Bridges (PBBs) and associated equipment at concourses D, E, F, and G within the next 5 years

LOCATION: Miami International Airport
Unincorporated Miami-Dade County

District Located: 6
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|--------------|---------------|---------------|--------------|---------------|----------|----------|---------------|
| Aviation 2016 Commercial Paper | 4,882 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,882 |
| Aviation Passenger Facility Charge | 0 | 1,487 | 25,787 | 16,045 | 1,528 | 20,453 | 0 | 0 | 65,300 |
| Future Financing | 0 | 7,668 | 0 | 0 | 0 | 0 | 0 | 0 | 7,668 |
| TOTAL REVENUES: | 4,882 | 9,155 | 25,787 | 16,045 | 1,528 | 20,453 | 0 | 0 | 77,850 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,966 | 9,155 | 25,787 | 16,045 | 1,528 | 20,453 | 0 | 0 | 74,934 |
| Planning and Design | 2,916 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,916 |
| TOTAL EXPENDITURES: | 4,882 | 9,155 | 25,787 | 16,045 | 1,528 | 20,453 | 0 | 0 | 77,850 |

MIAMI INTERNATIONAL AIRPORT - RESERVE MAINTENANCE PROJECTS

PROJECT #: 200000068

DESCRIPTION: Provide funding for various unusual and/or extraordinary projects including, but not limited to maintenance, repairs, renewals, and/or replacement; replace IT equipment; fund miscellaneous environmental projects, paving rehabilitation, elevator modernization, Concourse H restroom renovations, roofing repairs, switch gear replacement at Concourse G, and fire main replacement at buildings 890, 891, and 896

LOCATION: Miami International Airport
Unincorporated Miami-Dade County

District Located: 6
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------|----------|----------------|
| FDOT Funds | 230 | 4,535 | 0 | 0 | 0 | 0 | 0 | 0 | 4,765 |
| Federal Aviation Administration | 3,127 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,127 |
| Reserve Maintenance Fund | 38,800 | 80,465 | 77,000 | 77,000 | 77,000 | 77,000 | 0 | 0 | 427,265 |
| TOTAL REVENUES: | 42,157 | 85,000 | 77,000 | 77,000 | 77,000 | 77,000 | 0 | 0 | 435,157 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 41,395 | 83,800 | 75,800 | 75,800 | 75,800 | 75,800 | 0 | 0 | 428,395 |
| Planning and Design | 762 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 0 | 0 | 6,762 |
| TOTAL EXPENDITURES: | 42,157 | 85,000 | 77,000 | 77,000 | 77,000 | 77,000 | 0 | 0 | 435,157 |

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MIAMI INTERNATIONAL AIRPORT - SOUTH TERMINAL IMPROVEMENTS

PROJECT #: 200000095

DESCRIPTION: Enhance MIA's south terminal baggage handling system; replace roof in Concourse H; renovate Concourse H to include conversion of gates H12, H14, and H15 from domestic only gates to international capable arrival gates; and modify gate H15 to accommodate A-380 aircraft to sustain airport growth and flexibility

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--|----------------|---------------|---------------|---------------|---------------|---------------|----------|----------|----------------|
| Aviation 2016 Commercial Paper | 66,798 | 23,378 | 0 | 0 | 0 | 0 | 0 | 0 | 90,176 |
| FDOT Funds | 806 | 11,360 | 10,500 | 5,172 | 8,887 | 124 | 0 | 0 | 36,849 |
| Federal Aviation Administration | 3,389 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,389 |
| Future Financing | 0 | 8,644 | 78,168 | 41,833 | 31,104 | 15,100 | 0 | 0 | 174,849 |
| Transportation Security Administration | 51,213 | 49,948 | 0 | 0 | 0 | 0 | 0 | 0 | 101,161 |
| Funds | | | | | | | | | |
| TOTAL REVENUES: | 122,206 | 93,330 | 88,668 | 47,005 | 39,991 | 15,224 | 0 | 0 | 406,424 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 97,551 | 90,584 | 84,236 | 46,519 | 39,991 | 15,224 | 0 | 0 | 374,105 |
| Planning and Design | 24,655 | 2,746 | 4,432 | 486 | 0 | 0 | 0 | 0 | 32,319 |
| TOTAL EXPENDITURES: | 122,206 | 93,330 | 88,668 | 47,005 | 39,991 | 15,224 | 0 | 0 | 406,424 |

MIAMI INTERNATIONAL AIRPORT - SUPPORT PROJECTS

PROJECT #: 2000000790

DESCRIPTION: Install pre-conditioned air equipment in concourse G; install Foreign Object Detection (FOD) Detection System; install parking guidance system at MIAs parking garages; install a smoke evacuation system in the south terminal; and design and install central terminal closed-circuit TV system

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|--------------|---------------|---------------|--------------|----------|----------|----------|----------|---------------|
| Aviation Revenue Bonds | 933 | 5,928 | 7,796 | 8,303 | 0 | 0 | 0 | 0 | 22,960 |
| Double-Barreled GO Bonds | 1,000 | 4,588 | 4,589 | 0 | 0 | 0 | 0 | 0 | 10,177 |
| FDOT Funds | 53 | 2,128 | 0 | 0 | 0 | 0 | 0 | 0 | 2,181 |
| Federal Aviation Administration | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| TOTAL REVENUES: | 1,993 | 12,644 | 12,385 | 8,303 | 0 | 0 | 0 | 0 | 35,325 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,779 | 12,644 | 11,922 | 8,303 | 0 | 0 | 0 | 0 | 34,648 |
| Planning and Design | 214 | 0 | 463 | 0 | 0 | 0 | 0 | 0 | 677 |
| TOTAL EXPENDITURES: | 1,993 | 12,644 | 12,385 | 8,303 | 0 | 0 | 0 | 0 | 35,325 |

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UNFUNDED CAPITAL PROJECTS

| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|---|-----------------------------|--|
| APRON AND TAXI LANE PAVEMENTS BETWEEN CONCOURSES D AND E - REHABILITATION | Miami International Airport | 5,600 |
| APRON AND TAXI LANE PAVEMENTS BETWEEN CONCOURSES E AND F - REHABILITATION | Miami International Airport | 10,440 |
| MIA - CARGO OPTIMIZATION PROGRAM - PHASE 1 AND 2 | Miami International Airport | 20,000 |
| MIA - CENTRAL BASE APRON UTILITIES MODIFICATIONS AND EXPANSION - PHASE 2 | Miami International Airport | 38,000 |
| MIA - CONCOURSE E-H LIGHTNING PROTECTION SYSTEM | Miami International Airport | 24,000 |
| MIA - EXPAND CONCOURSE D TO THE EAST | Miami International Airport | 396,000 |
| MIA - EXPAND CONCOURSE D TO THE WEST | Miami International Airport | 449,000 |
| MIA - MIDFIELD BLAST FENCE | Miami International Airport | 10,000 |
| MIA - NEW FUEL TANK (PHASES 1 AND 2) | Miami International Airport | 20,000 |
| MIA - PARK 6 GARAGE RENOVATIONS | Miami International Airport | 65,000 |
| MIA - PERIMETER ROAD WIDENING | Miami International Airport | 20,000 |
| MIA - SOUTH TERMINAL APRON AND UTILITIES RELOCATION | Miami International Airport | 61,000 |
| MIA - TERMINAL WIDE ROOFING | Miami International Airport | 60,000 |
| | UNFUNDED TOTAL | 1,179,040 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Seaport

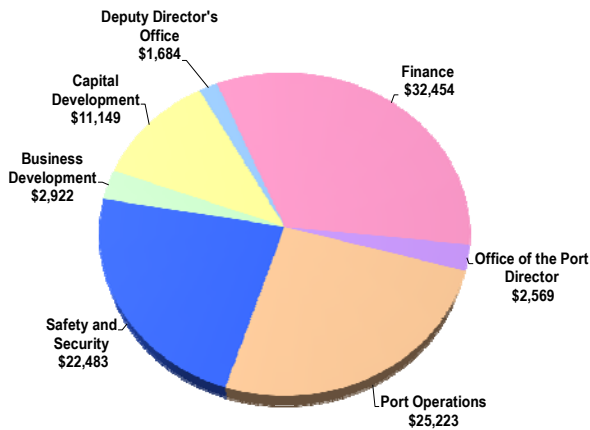
The Seaport Department manages and operates the Dante B. Fascell Port of Miami or PortMiami. PortMiami is the busiest passenger cruise port in the world and the 12th busiest cargo container port in the United States.

As part of the Transportation and the Economic Development strategic areas, Seaport is responsible for meeting the infrastructure needs of the cruise and cargo industries, managing the Port efficiently and effectively, and maintaining, renovating and expanding the Port's facilities. Seaport promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

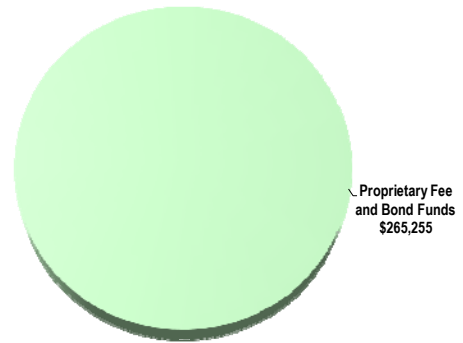
As the second largest economic engine in Miami-Dade County, PortMiami contributes \$41.4 billion annually to the local economy and supports more than 300,000 jobs in South Florida. Seaport works with the maritime, cruise, and cargo industries; truckers; freight forwarders; various federal and state agencies; the Miami-Dade Police and Fire Rescue departments; and all the ancillary service providers that support these customers.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)

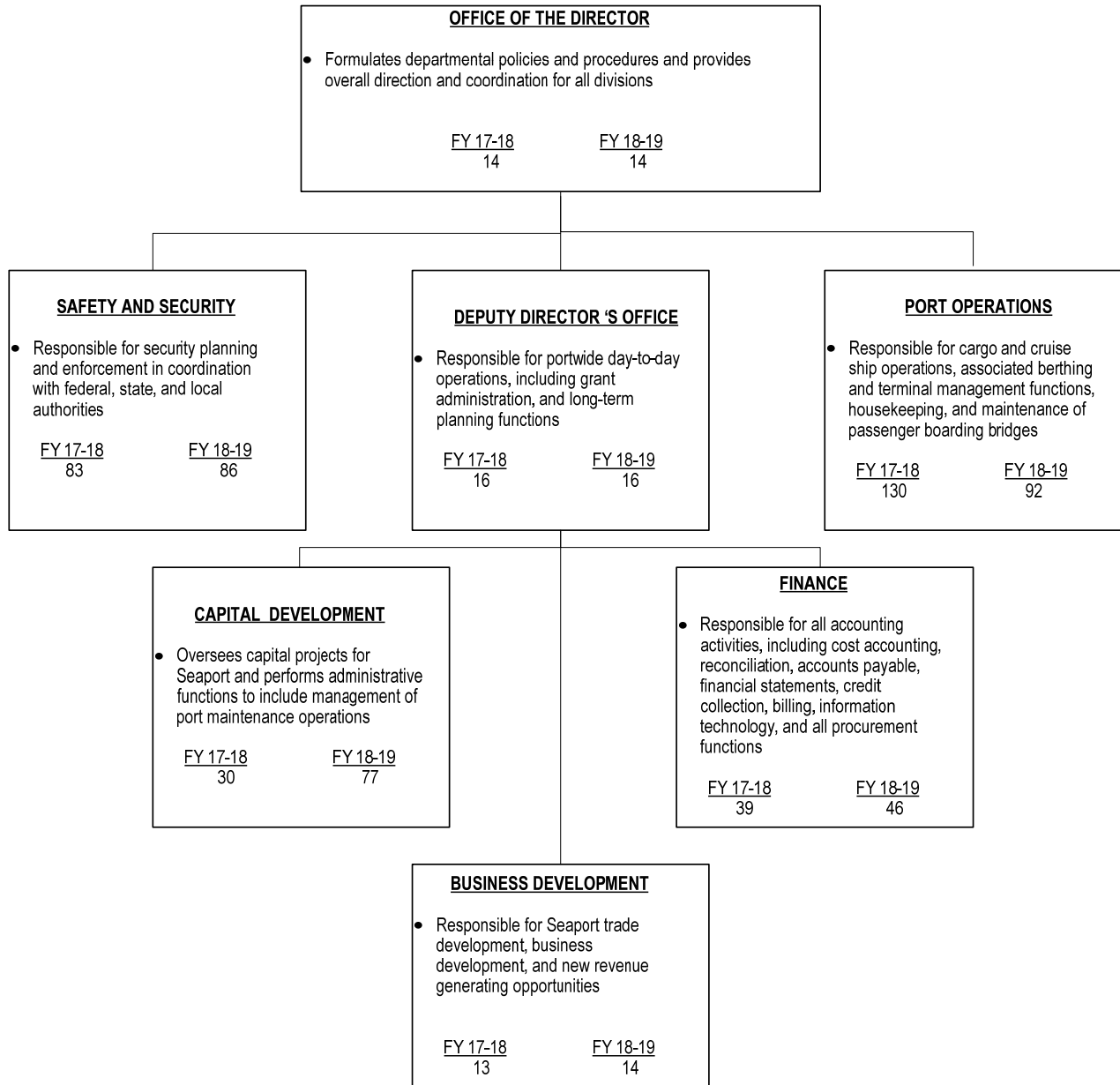


Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2018-19 total number of full-time equivalent positions is 437.4

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| Carryover | 48,700 | 67,117 | 80,419 | 79,161 |
| FDOT Revenues | 0 | 4,000 | 12,500 | 17,000 |
| Proprietary Fees | 147,822 | 150,858 | 153,881 | 169,094 |
| Total Revenues | 196,522 | 221,975 | 246,800 | 265,255 |
| Operating Expenditures Summary | | | | |
| Salary | 21,363 | 23,088 | 22,888 | 24,971 |
| Fringe Benefits | 7,964 | 8,545 | 9,070 | 10,812 |
| Court Costs | 16 | 10 | 17 | 17 |
| Contractual Services | 16,464 | 16,965 | 17,567 | 18,904 |
| Other Operating | 9,044 | 10,755 | 12,310 | 14,216 |
| Charges for County Services | 19,809 | 22,302 | 24,398 | 27,750 |
| Grants to Outside Organizations | 0 | 0 | 0 | 0 |
| Capital | 549 | 557 | 1,580 | 1,814 |
| Total Operating Expenditures | 75,209 | 82,222 | 87,830 | 98,484 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | -498 | 375 | 540 | 500 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 54,694 | 57,222 | 77,833 | 82,493 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 80,597 | 83,778 |
| Total Non-Operating Expenditures | 54,196 | 57,597 | 158,970 | 166,771 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|---------------------------------------|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Transportation | | | | |
| Office of the Port Director | 2,555 | 2,569 | 14 | 14 |
| Deputy Director's Office | 1,760 | 1,684 | 16 | 16 |
| Port Operations | 29,115 | 25,223 | 130 | 92 |
| Business Development | 2,604 | 2,922 | 13 | 14 |
| Capital Development | 8,765 | 11,149 | 30 | 77 |
| Finance | 22,464 | 32,454 | 39 | 46 |
| Safety and Security | 20,567 | 22,483 | 83 | 86 |
| Total Operating Expenditures | 87,830 | 98,484 | 325 | 345 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 445 | 445 | 348 | 307 | 447 |
| Fuel | 131 | 134 | 176 | 166 | 166 |
| Overtime | 1,213 | 1,537 | 1,354 | 1,617 | 1,725 |
| Security Services | 17,785 | 20,195 | 20,567 | 20,320 | 22,483 |
| Temporary Employees | 67 | 12 | 30 | 30 | 20 |
| Travel and Registration | 132 | 123 | 142 | 231 | 146 |
| Utilities | 4,725 | 4,890 | 4,981 | 4,856 | 5,113 |

ADOPTED FEE ADJUSTMENTS FOR SERVICES

| Fee Adjustments | Current Fee FY 17-18 | Adopted Fee FY 18-19 | Dollar Impact FY 18-19 |
|--|-------------------------|-------------------------|---------------------------|
| • Various Passenger Dockage and Wharfage rates | Various | Various | \$2,226,000 |
| • Various Cargo Dockage and Wharfage rates | Various | Various | \$626,000 |
| • Various Crane charges | Various | Various | \$371,000 |
| • Various Terminal Rental charges | Various | Various | \$473,000 |
| • Various Miscellaneous Charges | Various | Various | \$0 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE PORT DIRECTOR

The Office of the Port Director is responsible for overseeing the implementation of the Seaport 2035 Master Plan; overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of the Seaport and the County at the local, national and international levels.

- Establishes departmental policy, directs overall management, provides long-term vision, and implements legislative policy and directives

Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---------------------------------------|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Increase maritime revenue to the Port | Number of TEUs (Twenty Foot Equivalent) (in thousands) | OC | ↑ | 1,028 | 1,024 | 1,060 | 1,080 | 1,080 |
| Increase maritime revenue to the Port | Cruise passengers (in thousands) | OC | ↑ | 4,980 | 5,340 | 5,390 | 5,500 | 6,500 |

DIVISION COMMENTS

- In November 2018, Royal Caribbean International cruise line will begin operations in the New Terminal A with an estimated 1.1 million passengers going through the terminal in FY 2018-19
- During FY 2018-19, Norwegian Bliss, the 3rd Breakaway Plus ship, will make 29 calls carrying more than 4,000 passengers annually to PortMiami

DIVISION: DEPUTY DIRECTOR'S OFFICE

The Office of the Deputy Port Director is responsible for day-to-day operations, including grant administration and planning functions.

- Provides management direction and administration of all departmental operations and personnel
- Guides organizational development and performance excellence initiatives
- Coordinates federal, state, and local legislative affairs
- Coordinates internal and external communication including public information programs and outreach

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|------------------------------------|---------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Efficiently manage Port properties | Property leases occupancy rate* | EF | ↑ | 96% | 95% | 95% | 95% | 95% |

*FY 2016-17 Actuals have been revised to reflect updated information

DIVISION COMMENTS

- PortMiami won the 2018 Porthole Cruise Magazine Award for the Best U.S. Port for the second consecutive year in a row in recognition for its customer service, quality of operations and all-around excellence
- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers one Seaport Strategic Initiative Manager position and three positions in Property Management to the Port Operations Division to provide efficient departmental management
- The FY 2018-19 Adopted Budget includes the addition of one Business Analyst Manager, one Seaport Asset Manager, one Chief of Planning and Development and one Administrative Officer 2 position; these four positions will enhance the Department's ability to analyze business trends, identify new customers and propose specific cargo rates to potential customers (\$470,000)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: PORT OPERATIONS

The Port Operations Division is responsible for cargo and cruise ship operations, and property management.

- Coordinates operations and berthing activities and terminal management functions
- Maintains passenger loading operations
- Coordinates PortMiami Crane Management, Inc.'s functions

Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|-------------------------|---------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Improve Port efficiency | Crane availability* | EF | ↑ | 98.5% | 99.5% | 99% | 99% | 99% |

*FY 2016-17 Actuals have been revised to reflect updated information

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers 49 positions to the Capital Development Division to provide proper oversight of general Port maintenance as well as passenger boarding issues, which will remain with Port Operations
- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers three positions from the Deputy Director's Office to perform property management
- The FY 2018-19 Adopted Budget includes four additional Seaport Passenger Bridge and Conveyor Technicians (\$261,000), two Hydraulic Mechanics (\$104,000), one Construction Manager 1 (\$83,000), and the elimination of one vacant semi-skilled laborer position (\$35,000) to improve the Port's passenger embarking and debarking process
- The FY 2018-19 Adopted Budget includes the conversion of two Passenger Bridge Painter part-time positions into full-time positions for the management of the department's building construction projects (\$20,000)

DIVISION: BUSINESS DEVELOPMENT

The Business Development Division is responsible for business retention and development as well as long term planning for Seaport requirements, communications and outreach.

- Develops and negotiates short and long term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of Seaport activities

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|----------------------------------|--------------------------------|----|---|-----------|-----------|-----------|-----------|-----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Improve new business initiatives | Advertising revenue generated* | OC | ↑ | \$314,670 | \$208,000 | \$315,000 | \$360,000 | \$200,000 |

*FY 2016-17 Actuals have been revised to reflect updated information

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers one Strategic Initiative Manager position from the Deputy Director's office to assist in developing new revenue initiatives

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: CAPITAL DEVELOPMENT

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates Seaport design, engineering and construction management activities
- Coordinates environmental issues with various local, state, and federal agencies
- Performs the Port's property, facilities and equipment maintenance functions

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Improve internal capacity to oversee capital improvements | Percentage of projects completed on time and within budget | EF | ↑ | 95% | 95% | 95% | 95% | 98% |

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers one Administrative Officer 3 position and the Information Technology function (six positions) to the Finance Division
- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers 49 positions from the Port Operations Division to perform general port maintenance
- The FY 2018-19 Adopted Budget includes the elimination of one vacant Chief Architecture and Planning position (\$195,000) and the addition of six positions: one CADD technician, one CADD specialist, one Construction Manager 1, one Technical Operations Chief, one Administrative Officer 3, and one Maintenance Mechanic for various ongoing capital projects (\$489,000)

DIVISION: FINANCE

The Finance Division is responsible for accounting and budget activities, procurement, and contracts.

- Responsible for all accounting activities including cost accounting, reconciliations, grants accounting, accounts payable, financial reporting, credit/collections and billing
- Coordinates capital and operational budget activities
- Manages financial activities for gantry cranes
- Develops and implements financial strategies to enhance revenues and reduce expenditures
- Responsible for procurement, contracting, information technology and materials management functions of the Department

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide efficient administrative support to the Port | Percentage of purchase requisitions completed* | OC | ↑ | 95% | 95% | 95% | 95% | 95% |

*FY 2016-17 Actuals have been revised to reflect updated information

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers one Administrative Officer 3 position from Capital Development to perform analytical studies
- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers the Information Technology function, including six positions, from Capital Development Division

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement in coordination with federal, state, and local authorities.

- Manages all public safety and seaport security efforts, including protection of all PortMiami buildings and property
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Coordinates with federal, state and local law enforcement partners

Strategic Objectives - Measures

- TP2-4: Ensure security at airports, seaport and on public transit

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Ensure public safety and security at the Port | Number of Seaport Enforcement Officers | OP | ↑ | 70 | 60 | 56 | 56 | 61 |

DIVISION COMMENTS

- In conjunction with Miami-Dade Police, the FY 2018-19 Adopted Budget includes the addition of Police Officers to handle additional workload due to added Port facilities (\$300,000)
- The FY 2018-19 Adopted Budget includes a departmental reorganization that eliminates one vacant Seaport Security Operations Supervisor (\$95,000) and adds one Clerk 4 position (\$70,000)
- The FY 2018-19 Adopted Budget includes the addition of three Seaport Enforcement Specialists to handle additional workload due to the new terminals (\$252,500)

ADDITIONAL INFORMATION

- The Seaport's Promotional Fund is budgeted at \$555,000 in FY 2018-19 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather as allocations for limited programs that promote Port maritime activities; funding is provided for the following activities: Seatrade Cruise Global Exhibition and Conference (\$90,000), Greater Miami Convention and Visitors Bureau (\$75,000), American Association of Port Authorities (AAPA) Latin Ports Delegation Annual Congress (\$30,000), Cargo and Cruise Marketing Program (\$60,000), Florida International University (FIU) for the Inter-American Conference of Mayors (\$150,000), Latin Chamber of Commerce (CAMACOL) (\$50,000), Florida Customs Brokers and Forwarders Association (\$25,000), Florida Perishables Coalition (\$15,000), Africa Trade Director's Summit (\$25,000), and World Strategic Forum (\$35,000)
- In FY 2018-19, Seaport will continue its MOU with Audit and Management Services to conduct audits of various departmental operations and services (\$190,000), the Department of Transportation and Public Works to continue taxi cab inspection (\$100,000) and survey crews (\$145,000), the Department of Solid Waste Management for Mosquito control (\$50,000), the Human Resources Department for a compensation analysis (\$50,000), and the County Attorney's Office for legal services (\$750,000)
- The Port is planning a new terminal east of the current facilities tentatively called Terminal AA, with hopes to have an MOU by late December 2018
- In FY 2018-19, the new Terminal F is scheduled to start a new ship, MSC Cruises – Armonia, with 47 port calls, 235,000 passengers and \$4.1 million in revenue
- In FY 2018-19, the Department will continue its comprehensive cargo program that increases cargo traffic by providing various incentives based on volumes
- The U.S. Department of Transportation has awarded Miami-Dade County a \$7.0 million Infrastructure for Rebuilding America (INFRA) grant to replace two cargo terminal gates at PortMiami with new innovative truck gates

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

| Department Operational Unmet Needs | | | |
|--|---------------------------------------|-----------------|-----------|
| Description | (dollars in thousands) | | Positions |
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Purchase components required to upgrade sewer pumps, alarm systems, and air conditioning units | \$1,000 | \$0 | 0 |
| Purchase ground maintenance equipment to replace deteriorating aging equipment | \$750 | \$0 | 0 |
| Total | \$1,750 | \$0 | 0 |

CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 | FY 23-24 | FUTURE | TOTAL |
|-----------------------------------|---------|----------|----------|----------|----------|----------|----------|---------|-----------|
| Revenue | | | | | | | | | |
| Army Corps of Engineers | 0 | 400 | 156 | 0 | 0 | 0 | 0 | 0 | 556 |
| FDOT Funds | 7,028 | 16,588 | 12,429 | 6,325 | 0 | 0 | 0 | 0 | 42,370 |
| Federal Transportation Grant | 0 | 500 | 6,500 | 0 | 0 | 0 | 0 | 0 | 7,000 |
| FEMA Reimbursements | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| Future Financing | 0 | 207,148 | 147,625 | 163,113 | 129,157 | 81,700 | 18,226 | 132,509 | 879,478 |
| Seaport Bonds/Loans | 188,318 | 7,100 | 0 | 0 | 0 | 0 | 0 | 0 | 195,418 |
| Tenant Financing | 4,000 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| Total: | 199,346 | 242,736 | 166,710 | 169,438 | 129,157 | 81,700 | 18,226 | 132,509 | 1,139,822 |
| Expenditures | | | | | | | | | |
| Strategic Area: TP | | | | | | | | | |
| Cargo Facilities Improvements | 24,713 | 42,909 | 28,309 | 39,054 | 2,597 | 0 | 0 | 0 | 137,582 |
| Equipment Acquisition | 8,047 | 13,174 | 20,187 | 0 | 0 | 0 | 10,000 | 0 | 51,408 |
| Passenger Facilities Improvements | 77,983 | 3,200 | 0 | 0 | 0 | 0 | 0 | 0 | 81,183 |
| Port Facility Improvements | 56,363 | 27,193 | 81,714 | 130,384 | 126,560 | 81,700 | 8,226 | 132,509 | 644,649 |
| Terminal Improvements | 32,240 | 156,260 | 36,500 | 0 | 0 | 0 | 0 | 0 | 225,000 |
| Total: | 199,346 | 242,736 | 166,710 | 169,438 | 129,157 | 81,700 | 18,226 | 132,509 | 1,139,822 |

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the purchase of 20 vehicles (\$324,000); over the next five years, the Department has budgeted \$488,000 to replace 42 vehicles as part of its fleet replacement plan; the County's fleet replacement plan is included under Non-Departmental project #2000000511
- New Terminal A includes infrastructure improvements which were completed during October 2018 (total project cost \$16.962 million; \$500,000 in FY 2018-19); the facility is being built by Royal Caribbean International and will generate \$9.5 million in additional annual rental revenue for the Port, which will be used for the payment of debt service and security costs
- In FY 2018-19, Seaport will continue to update and improve various port infrastructure projects (total project cost \$304.834 million; \$11.7 million in FY 2018-19); these improvements will add to the life span of various facilities and will generate minimal additional operating costs to the Department
- In FY 2018-19, the Department will continue to repair and upgrade both cargo and cruise bulkheads, expected to add at least 30 years of life to the Port (total project cost \$187.325 million; \$18.027 million in FY 2018-19); upon completion, the Department does not anticipate any operational impact resulting from this project
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes infrastructure funding for anticipated New Terminal AA (total Project cost \$16.6 million, \$2.3 million in FY 2018-19) for additional larger ships
- As a result of building a New Terminal B, the old Terminals B and C will be refurbished and recast as New Terminal C (total Project cost \$10 million in FY 2018-19)
- In April 2018, the Board of County Commissioners agreed to a Cruise Terminal Agreement between Miami-Dade County and Norwegian Cruise Lines (NCL) to fund up to \$100 million for a New Terminal B; in addition, the Port would loan up to \$115 million for NCL to build a garage and make other ancillary improvements; repayment of advanced amounts would be paid on a per passenger basis up to \$3.27 per passenger; completion is expected to be in FY 2019-20

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- In anticipation of the Port's receiving larger ships, the Department will add up to four new post-panamax gantry cranes which will bring the total number of cranes at the Port to 17; the additional cranes will allow the Port to handle more than one million TEUs annually (total Project cost \$51.408 million total; \$13.174 million in FY 2018-19); it is anticipated that this project will have an annual operating impact of \$500,000 per crane, for a total operating impact of \$2 million beginning in FY 2018-19
- In FY 2017-8, U.S. Department of Transportation awarded Miami-Dade County a \$7 million Infrastructure for Rebuilding America (INFRA) grant to replace two cargo terminal gates at PortMiami with new innovative automated truck gates; the INFRA grant program provides dedicated, discretionary funding for projects that address critical issues facing the nation's aging infrastructure

FUNDED CAPITAL PROJECTS

(dollars in thousands)

CARGO GATE - MODIFICATIONS

PROJECT #: 644010

DESCRIPTION: Purchase and install security systems for new gateway as required
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------|------------|--------------|---------------|----------|----------|----------|----------|----------|---------------|
| Federal Transportation Grant | 0 | 500 | 6,500 | 0 | 0 | 0 | 0 | 0 | 7,000 |
| Future Financing | 0 | 500 | 3,931 | 0 | 0 | 0 | 0 | 0 | 4,431 |
| Seaport Bonds/Loans | 968 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 968 |
| TOTAL REVENUES: | 968 | 1,000 | 10,431 | 0 | 0 | 0 | 0 | 0 | 12,399 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 968 | 1,000 | 10,431 | 0 | 0 | 0 | 0 | 0 | 12,399 |
| TOTAL EXPENDITURES: | 968 | 1,000 | 10,431 | 0 | 0 | 0 | 0 | 0 | 12,399 |

CHANNEL MODIFICATIONS

PROJECT #: 200000028

DESCRIPTION: Improvements to Seaport channels as a result of the new terminal additions at the Port of Miami
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|------------|--------------|--------------|--------------|--------------|--------------|----------|---------------|
| Army Corps of Engineers | 0 | 400 | 156 | 0 | 0 | 0 | 0 | 0 | 556 |
| Future Financing | 0 | 400 | 2,044 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 22,444 |
| TOTAL REVENUES: | 0 | 800 | 2,200 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 23,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 20,000 |
| Planning and Design | 0 | 800 | 2,200 | 0 | 0 | 0 | 0 | 0 | 3,000 |
| TOTAL EXPENDITURES: | 0 | 800 | 2,200 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 23,000 |

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CONSTRUCTION SUPERVISION

PROJECT #: 6430061

DESCRIPTION: Provide supervision of on-going construction projects at the Seaport
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|--------------|--------------|--------------|--------------|--------------|----------|----------|---------------|
| Future Financing | 0 | 6,900 | 6,700 | 6,400 | 6,300 | 6,200 | 0 | 0 | 32,500 |
| Seaport Bonds/Loans | 27,403 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27,403 |
| TOTAL REVENUES: | 27,403 | 6,900 | 6,700 | 6,400 | 6,300 | 6,200 | 0 | 0 | 59,903 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 13,801 | 6,900 | 6,700 | 6,400 | 6,300 | 6,200 | 0 | 0 | 46,301 |
| Planning and Design | 13,602 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,602 |
| TOTAL EXPENDITURES: | 27,403 | 6,900 | 6,700 | 6,400 | 6,300 | 6,200 | 0 | 0 | 59,903 |

CONTAINER YARD - IMPROVEMENTS (SEABOARD)

PROJECT #: 644520

DESCRIPTION: Implement container yard improvements in the Seaport terminal area for drainage improvements
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|--------------|--------------|---------------|--------------|----------|----------|----------|---------------|
| Future Financing | 0 | 8,842 | 7,278 | 17,297 | 2,597 | 0 | 0 | 0 | 36,014 |
| Seaport Bonds/Loans | 18,534 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18,534 |
| Tenant Financing | 4,000 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| TOTAL REVENUES: | 22,534 | 9,842 | 7,278 | 17,297 | 2,597 | 0 | 0 | 0 | 59,548 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 22,534 | 9,842 | 7,278 | 17,297 | 2,597 | 0 | 0 | 0 | 59,548 |
| TOTAL EXPENDITURES: | 22,534 | 9,842 | 7,278 | 17,297 | 2,597 | 0 | 0 | 0 | 59,548 |

CRUISE TERMINAL A - NEW

PROJECT #: 645200

DESCRIPTION: Design and construct infrastructure improvements for expanded business in conjunction with new agreement with Royal Caribbean Cruise Lines
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|------------|----------|----------|----------|----------|----------|----------|---------------|
| Seaport Bonds/Loans | 16,462 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 16,962 |
| TOTAL REVENUES: | 16,462 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 16,962 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 16,462 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 16,962 |
| TOTAL EXPENDITURES: | 16,462 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 16,962 |

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CRUISE TERMINAL AA - IMPROVEMENTS

PROJECT #: 200000570

DESCRIPTION: Design and construct infrastructure improvements for expanded operations with Carnival Cruise Lines
 LOCATION: Dante B Fascell Miami-Dade Seaport District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|--------------|--------------|--------------|----------|----------|----------|----------|---------------|
| Future Financing | 0 | 2,300 | 7,300 | 6,870 | 0 | 0 | 0 | 0 | 16,470 |
| Seaport Bonds/Loans | 130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130 |
| TOTAL REVENUES: | 130 | 2,300 | 7,300 | 6,870 | 0 | 0 | 0 | 0 | 16,600 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 130 | 2,300 | 7,300 | 6,870 | 0 | 0 | 0 | 0 | 16,600 |
| TOTAL EXPENDITURES: | 130 | 2,300 | 7,300 | 6,870 | 0 | 0 | 0 | 0 | 16,600 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$20,000

CRUISE TERMINAL B - NEW

PROJECT #: 200000571

DESCRIPTION: Construct a new Terminal B to accommodate Norwegian Cruise Line operations
 LOCATION: Dante B Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|----------------|---------------|----------|----------|----------|----------|----------|----------------|
| FDOT Funds | 0 | 3,876 | 0 | 0 | 0 | 0 | 0 | 0 | 3,876 |
| Future Financing | 0 | 142,384 | 36,500 | 0 | 0 | 0 | 0 | 0 | 178,884 |
| Seaport Bonds/Loans | 32,240 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,240 |
| TOTAL REVENUES: | 32,240 | 146,260 | 36,500 | 0 | 0 | 0 | 0 | 0 | 215,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 32,240 | 146,260 | 36,500 | 0 | 0 | 0 | 0 | 0 | 215,000 |
| TOTAL EXPENDITURES: | 32,240 | 146,260 | 36,500 | 0 | 0 | 0 | 0 | 0 | 215,000 |

CRUISE TERMINAL C

PROJECT #: 200000923

DESCRIPTION: Provide renovations to combine terminals B and C to accommodate various cruise lines
 LOCATION: Dante B Fascell Miami-Dade Seaport District Located: 5
 Port of Miami District(s) Served: TBD

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|---------------|----------|----------|----------|----------|----------|----------|---------------|
| Future Financing | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| TOTAL REVENUES: | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| TOTAL EXPENDITURES: | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |

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CRUISE TERMINAL F - UPGRADES

PROJECT #: 200000060

DESCRIPTION: Design, construct, and upgrade cruise terminal F for new cruise services
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|--------------|----------|----------|----------|----------|----------|----------|---------------|
| FDOT Funds | 1,035 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,035 |
| Seaport Bonds/Loans | 43,887 | 1,600 | 0 | 0 | 0 | 0 | 0 | 0 | 45,487 |
| TOTAL REVENUES: | 44,922 | 1,600 | 0 | 0 | 0 | 0 | 0 | 0 | 46,522 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 44,922 | 1,600 | 0 | 0 | 0 | 0 | 0 | 0 | 46,522 |
| TOTAL EXPENDITURES: | 44,922 | 1,600 | 0 | 0 | 0 | 0 | 0 | 0 | 46,522 |

CRUISE TERMINAL J - IMPROVEMENTS

PROJECT #: 642930

DESCRIPTION: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, new elevators, and various terminal repair/upgrades
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| Future Financing | 0 | 700 | 700 | 0 | 0 | 0 | 0 | 0 | 1,400 |
| Seaport Bonds/Loans | 2,080 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,080 |
| TOTAL REVENUES: | 2,080 | 700 | 700 | 0 | 0 | 0 | 0 | 0 | 3,480 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,080 | 700 | 700 | 0 | 0 | 0 | 0 | 0 | 3,480 |
| TOTAL EXPENDITURES: | 2,080 | 700 | 700 | 0 | 0 | 0 | 0 | 0 | 3,480 |

CRUISE TERMINALS A AND AA - ROADWAYS

PROJECT #: 200000724

DESCRIPTION: Construct a new road to handle traffic for new terminals A and AA
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|----------|----------|--------------|----------|----------|---------------|---------------|
| Future Financing | 0 | 1,753 | 0 | 0 | 5,000 | 0 | 0 | 10,000 | 16,753 |
| Seaport Bonds/Loans | 5,247 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,247 |
| TOTAL REVENUES: | 5,247 | 1,753 | 0 | 0 | 5,000 | 0 | 0 | 10,000 | 22,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 5,247 | 1,753 | 0 | 0 | 5,000 | 0 | 0 | 10,000 | 22,000 |
| TOTAL EXPENDITURES: | 5,247 | 1,753 | 0 | 0 | 5,000 | 0 | 0 | 10,000 | 22,000 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$50,000 and includes 0 FTE(s)

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CRUISE TERMINALS D AND E - UPGRADES

PROJECT #: 200000061

DESCRIPTION: Upgrade terminals D and E for new Carnival Cruise Line services
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|--------------|----------|----------|----------|----------|----------|----------|---------------|
| FDOT Funds | 1,715 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,715 |
| Future Financing | 0 | 1,100 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100 |
| Seaport Bonds/Loans | 14,884 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14,884 |
| TOTAL REVENUES: | 16,599 | 1,100 | 0 | 0 | 0 | 0 | 0 | 0 | 17,699 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 16,599 | 1,100 | 0 | 0 | 0 | 0 | 0 | 0 | 17,699 |
| TOTAL EXPENDITURES: | 16,599 | 1,100 | 0 | 0 | 0 | 0 | 0 | 0 | 17,699 |

FEDERAL INSPECTION FACILITY

PROJECT #: 641540

DESCRIPTION: Build new facility for Immigration and Customs Enforcement Operations
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|-----------|------------|--------------|--------------|----------|----------|----------|----------|---------------|
| Future Financing | 0 | 526 | 8,000 | 8,000 | 0 | 0 | 0 | 0 | 16,526 |
| Seaport Bonds/Loans | 89 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 89 |
| TOTAL REVENUES: | 89 | 526 | 8,000 | 8,000 | 0 | 0 | 0 | 0 | 16,615 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 89 | 526 | 8,000 | 8,000 | 0 | 0 | 0 | 0 | 16,615 |
| TOTAL EXPENDITURES: | 89 | 526 | 8,000 | 8,000 | 0 | 0 | 0 | 0 | 16,615 |

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$50,000 and includes 0 FTE(s)

GANTRY CRANES

PROJECT #: 200000131

DESCRIPTION: Purchase four (4) additional post panamax gantry cranes for increased traffic
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|--------------|---------------|---------------|----------|----------|----------|---------------|----------|---------------|
| FDOT Funds | 2,625 | 6,587 | 10,329 | 0 | 0 | 0 | 0 | 0 | 19,541 |
| Future Financing | 0 | 6,587 | 9,858 | 0 | 0 | 0 | 10,000 | 0 | 26,445 |
| Seaport Bonds/Loans | 5,422 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,422 |
| TOTAL REVENUES: | 8,047 | 13,174 | 20,187 | 0 | 0 | 0 | 10,000 | 0 | 51,408 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Major Machinery and Equipment | 8,047 | 13,174 | 20,187 | 0 | 0 | 0 | 10,000 | 0 | 51,408 |
| TOTAL EXPENDITURES: | 8,047 | 13,174 | 20,187 | 0 | 0 | 0 | 10,000 | 0 | 51,408 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$2,000,000 and includes 0 FTE(s)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS

PROJECT #: 645430

DESCRIPTION: Provide infrastructure updates and improvements in various areas of the Port
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------|----------------|----------------|
| FDOT Funds | 1,653 | 0 | 0 | 2,300 | 0 | 0 | 0 | 0 | 3,953 |
| Future Financing | 0 | 11,700 | 15,500 | 70,500 | 70,500 | 10,500 | 0 | 113,590 | 292,290 |
| Seaport Bonds/Loans | 8,591 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,591 |
| TOTAL REVENUES: | 10,244 | 11,700 | 15,500 | 72,800 | 70,500 | 10,500 | 0 | 113,590 | 304,834 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 10,244 | 11,700 | 15,500 | 72,800 | 70,500 | 10,500 | 0 | 113,590 | 304,834 |
| TOTAL EXPENDITURES: | 10,244 | 11,700 | 15,500 | 72,800 | 70,500 | 10,500 | 0 | 113,590 | 304,834 |

INLAND PORT DEVELOPMENT

PROJECT #: 200000572

DESCRIPTION: Continue Inland Port development of container storage and transfer staging areas
 LOCATION: Dante B Fascill Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|------------|---------------|----------|--------------|----------|----------|----------|---------------|
| FDOT Funds | 0 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 200 |
| Future Financing | 0 | 140 | 9,900 | 0 | 9,760 | 0 | 0 | 0 | 19,800 |
| TOTAL REVENUES: | 0 | 240 | 10,000 | 0 | 9,760 | 0 | 0 | 0 | 20,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 240 | 10,000 | 0 | 9,760 | 0 | 0 | 0 | 20,000 |
| TOTAL EXPENDITURES: | 0 | 240 | 10,000 | 0 | 9,760 | 0 | 0 | 0 | 20,000 |

NORTH BULKHEAD - REHABILITATION

PROJECT #: 644300

DESCRIPTION: Provide repairs and improvements to the north bulkhead terminal
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|---------------|---------------|---------------|---------------|----------|----------|----------------|
| Future Financing | 0 | 960 | 30,000 | 30,000 | 30,000 | 60,000 | 0 | 0 | 150,960 |
| Seaport Bonds/Loans | 6,230 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,230 |
| TOTAL REVENUES: | 6,230 | 960 | 30,000 | 30,000 | 30,000 | 60,000 | 0 | 0 | 157,190 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 6,230 | 960 | 30,000 | 30,000 | 30,000 | 60,000 | 0 | 0 | 157,190 |
| TOTAL EXPENDITURES: | 6,230 | 960 | 30,000 | 30,000 | 30,000 | 60,000 | 0 | 0 | 157,190 |

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SOUTH BULKHEAD - REHABILITATION

PROJECT #: 646300



DESCRIPTION: Provide repairs and improvements to Seaport's South bulkhead
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|---------------|--------------|--------------|----------|----------|----------|----------|---------------|
| FEMA Reimbursements | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| Future Financing | 0 | 7,067 | 6,100 | 5,757 | 0 | 0 | 0 | 0 | 18,924 |
| Seaport Bonds/Loans | 1,211 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,211 |
| TOTAL REVENUES: | 1,211 | 17,067 | 6,100 | 5,757 | 0 | 0 | 0 | 0 | 30,135 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,211 | 17,067 | 6,100 | 5,757 | 0 | 0 | 0 | 0 | 30,135 |
| TOTAL EXPENDITURES: | 1,211 | 17,067 | 6,100 | 5,757 | 0 | 0 | 0 | 0 | 30,135 |

SOUTH FLORIDA CONTAINER - TERMINAL IMPROVEMENTS

PROJECT #: 647150



DESCRIPTION: Improve South Florida Container Terminal drainage and add cargo yard projects
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|---------------|--------------|---------------|----------|----------|----------|----------|---------------|
| FDOT Funds | 0 | 6,025 | 2,000 | 4,025 | 0 | 0 | 0 | 0 | 12,050 |
| Future Financing | 0 | 3,975 | 2,500 | 11,975 | 0 | 0 | 0 | 0 | 18,450 |
| Seaport Bonds/Loans | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| TOTAL REVENUES: | 0 | 15,000 | 4,500 | 16,000 | 0 | 0 | 0 | 0 | 35,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 15,000 | 4,500 | 16,000 | 0 | 0 | 0 | 0 | 35,500 |
| TOTAL EXPENDITURES: | 0 | 15,000 | 4,500 | 16,000 | 0 | 0 | 0 | 0 | 35,500 |

VARIOUS FACILITY MOVES

PROJECT #: 6410330

DESCRIPTION: Movement of customer warehouses or other facilities as determined
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|----------|----------|----------|----------|----------|--------------|----------|--------------|
| Future Financing | 0 | 0 | 0 | 0 | 0 | 0 | 3,226 | 0 | 3,226 |
| TOTAL REVENUES: | 0 | 0 | 0 | 0 | 0 | 0 | 3,226 | 0 | 3,226 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 0 | 0 | 0 | 0 | 3,226 | 0 | 3,226 |
| TOTAL EXPENDITURES: | 0 | 0 | 0 | 0 | 0 | 0 | 3,226 | 0 | 3,226 |

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WATER & SEWER UPGRADES

PROJECT #: 647720

DESCRIPTION: Upgrade Miami-Dade Water and Sewer System for new services

LOCATION: Dante B. Fascell Port of Miami-Dade
Port of Miami

District Located: 5
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------|--------------|--------------|--------------|--------------|----------|----------|----------|--------------|---------------|
| Future Financing | 0 | 1,314 | 1,314 | 1,314 | 0 | 0 | 0 | 8,919 | 12,861 |
| Seaport Bonds/Loans | 4,940 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,940 |
| TOTAL REVENUES: | 4,940 | 1,314 | 1,314 | 1,314 | 0 | 0 | 0 | 8,919 | 17,801 |

| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|--------------|--------------|----------|----------|----------|--------------|---------------|
| Construction | 4,940 | 1,314 | 1,314 | 1,314 | 0 | 0 | 0 | 8,919 | 17,801 |
| TOTAL EXPENDITURES: | 4,940 | 1,314 | 1,314 | 1,314 | 0 | 0 | 0 | 8,919 | 17,801 |

UNFUNDED CAPITAL PROJECTS

| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|--|-------------------------------------|--|
| CRUISE FERRY COMPLEX | Dante B. Fascell Port of Miami-Dade | 20,000 |
| CRUISE TERMINALS - CONCOURSES AND BERTHING MODIFICATIONS | Dante B. Fascell Port of Miami-Dade | 15,000 |
| GANTRY CRANES - RUBBER TIRE REPLACEMENT | Dante B. Fascell Port of Miami-Dade | 10,000 |
| NEW BERTH O - WEST NEW APRON | Dante B. Fascell Port of Miami-Dade | 67,000 |
| NEW TERMINALS | Dante B. Fascell Port of Miami-Dade | 120,000 |
| PARKING GARAGES | Dante B. Fascell Port of Miami-Dade | 55,000 |
| PASSENGER TERMINALS - MOBILE WALKWAYS | Dante B. Fascell Port of Miami-Dade | 10,200 |
| PORT OPERATIONS SITE | Dante B. Fascell Port of Miami-Dade | 23,500 |
| PORT ROADWAY - REALIGNMENT | Dante B. Fascell Port of Miami-Dade | 25,000 |
| PORT UTILITIES - EXPAND AND MODERNIZE | Dante B. Fascell Port of Miami-Dade | 15,000 |
| RAIL ROAD TRACK - EXTENSION | Dante B. Fascell Port of Miami-Dade | 1,000 |
| WATER SERVICE CAPACITY - EXPANSION | Dante B. Fascell Port of Miami-Dade | 5,000 |
| UNFUNDED TOTAL | | 366,700 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Transportation and Public Works

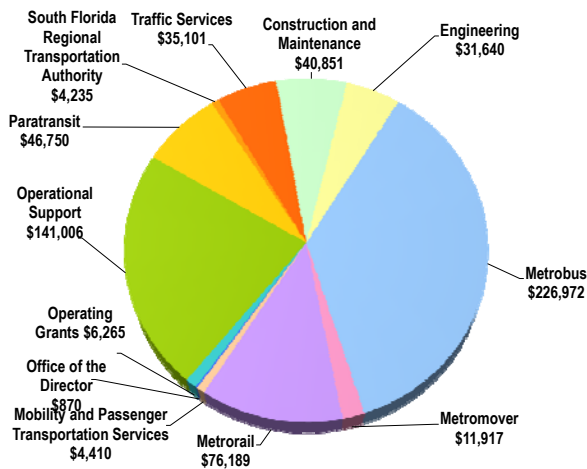
The Department of Transportation and Public Works (DTPW) develops, coordinates, and operates the County's transportation networks with a goal of improving mobility to create a resilient and sustainable community for our residents, businesses, and visitors.

As part of the Transportation and the Neighborhood and Infrastructure strategic areas, DTPW operates the 15th largest public transit system in the country (based on annual vehicle revenue miles) and the largest transit agency in the state of Florida. DTPW provides approximately 24.4 million miles of Metrobus annual revenue service along 96 routes, of which 21 are operated with contracted services, with a fleet of 659 full-sized buses, 89 articulated buses, three minibuses, and 47 contract operated buses. DTPW's system also includes a 25-mile dual elevated Metrorail track, a 20-mile Bus Rapid Transit (BRT) line that is among the longest in the United States, and a 4.4-mile dual elevated Metromover track. In addition, DTPW provides Special Transportation Services (STS) to eligible participants; administers the planning, construction, and maintenance of a safe and efficient system of roads, bridges, drainage, pathways, traffic signals, signs, and street lights; administers roadway infrastructure maintenance, inspection, compliance, and improvement programs; implements all County highway, transit, and neighborhood improvement projects included in the Capital Improvement Plan and the Transportation Improvement Program; implements various public works projects in the Building Better Communities General Obligation Bond (BBC GOB) Program and all of the County's transportation capital projects in the People's Transportation Plan (PTP) Program; ensures the maximum possible degree of flood protection in the secondary drainage canal system by providing adequate maintenance of these and other drainage facilities; and licenses and regulates private for-hire transportation.

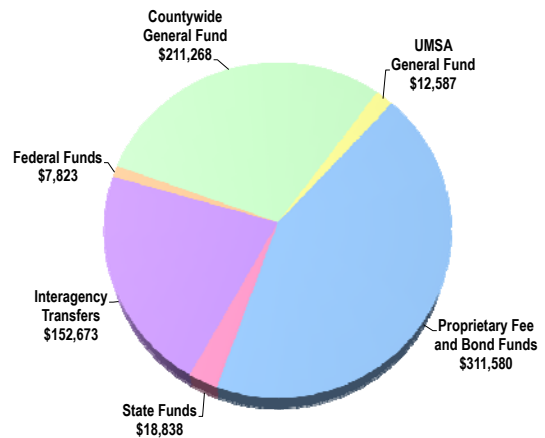
DTPW works closely with the Federal Transit Administration (FTA), the Florida Department of Transportation (FDOT), the Transportation Planning Organization (TPO), the Citizens' Independent Transportation Trust (CITT), the Miami-Dade Expressway Authority (MDX), the South Florida Regional Transportation Authority (SFRTA), citizen advocacy groups, and other transportation stakeholders. DTPW also partners with local, state, and federal agencies to ensure regulatory compliance and cooperation on large scale infrastructure initiatives.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)

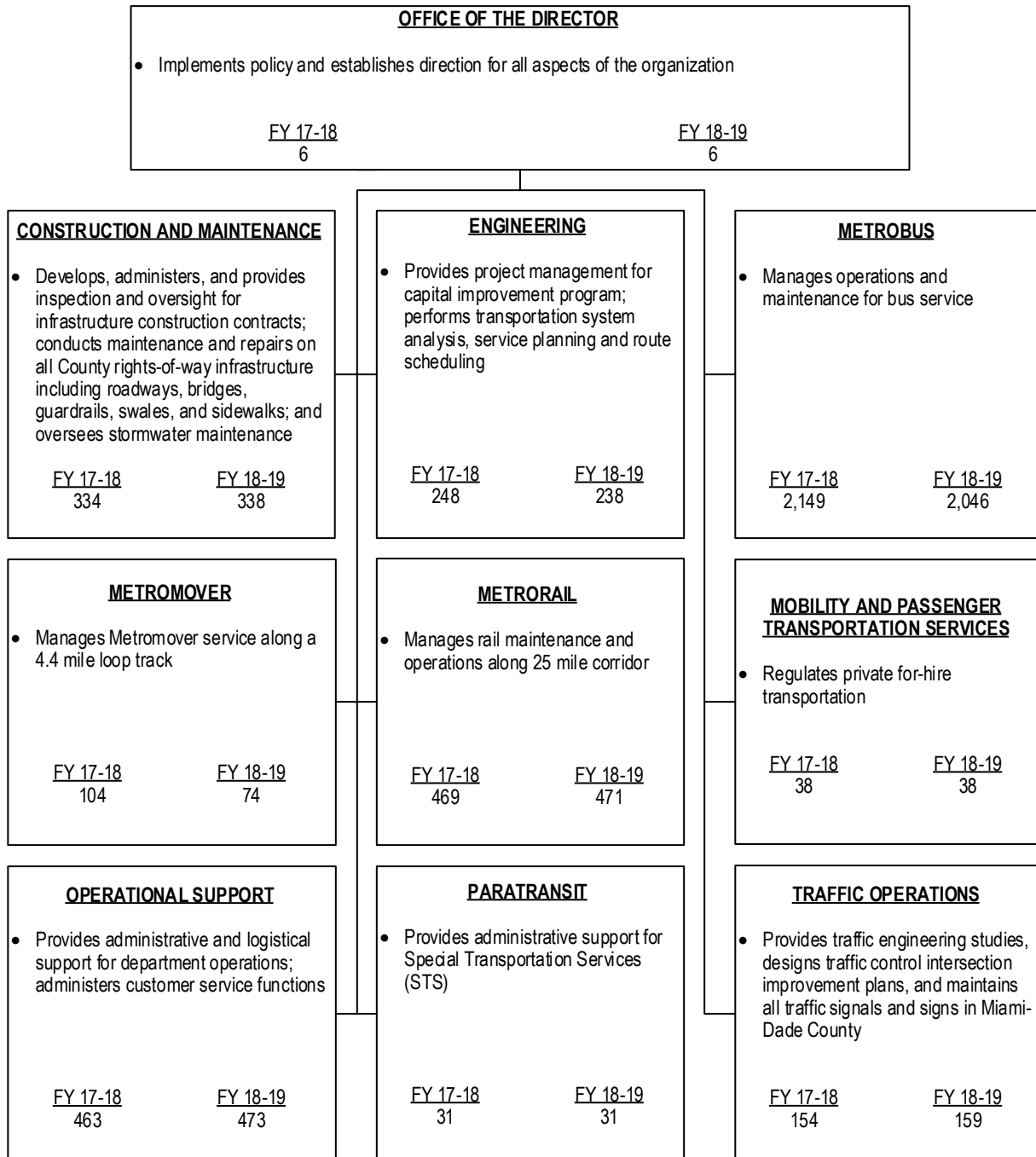


Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



*The FY 2018-19 total number of full-time equivalent positions is 4,134.37

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 182,371 | 192,840 | 201,532 | 211,268 |
| General Fund UMSA | 9,552 | 11,343 | 11,455 | 12,587 |
| Carryover | 12,376 | 6,700 | 7,687 | 6,908 |
| Construction / Plat Fees | 1,620 | 2,055 | 1,950 | 2,174 |
| Fees and Charges | 5,804 | 3,567 | 3,289 | 3,720 |
| Fines and Forfeitures | 441 | 518 | 420 | 520 |
| Interest Earnings | 10 | 29 | 10 | 10 |
| Intrdepartmental Transfers | 17,792 | 14,531 | 18,582 | 18,055 |
| Other Revenues | 19,264 | 24,615 | 13,393 | 16,003 |
| PTP Sales Tax Revenue | 202,797 | 198,689 | 167,317 | 168,738 |
| Storm Water Utility Fees | 15,527 | 19,119 | 21,551 | 19,361 |
| Transit Fares and Fees | 102,782 | 86,077 | 85,468 | 76,091 |
| FDOT Payment | 2,632 | 4,549 | 6,540 | 7,208 |
| Other | 667 | 667 | 666 | 666 |
| State Grants | 12,789 | 11,048 | 9,894 | 10,964 |
| State Operating Assistance | 20,440 | 0 | 0 | 0 |
| Federal Funds | 7,208 | 8,473 | 7,501 | 7,823 |
| Bond Proceeds | 1,752 | 5,822 | 5,367 | 3,696 |
| Federal Grants | 79,241 | 104,587 | 77,446 | 79,655 |
| Interagency Transfers | 13,330 | 12,437 | 10,602 | 12,573 |
| Interfund Transfers | 1,556 | 4,427 | 3,260 | 3,286 |
| Local Option Gas Tax Capitalization | 15,555 | 20,881 | 21,128 | 22,100 |
| Secondary Gas Tax | 8,371 | 7,998 | 8,965 | 9,956 |
| State Operating Assistance | 0 | 40,647 | 20,888 | 21,407 |
| Total Revenues | 733,877 | 781,619 | 704,911 | 714,769 |

Operating Expenditures

| Summary | | | | |
|-------------------------------------|----------------|----------------|----------------|----------------|
| Salary | 281,035 | 286,546 | 266,899 | 260,557 |
| Fringe Benefits | 91,338 | 100,769 | 103,730 | 106,019 |
| Court Costs | 15 | 6 | 20 | 30 |
| Contractual Services | 92,461 | 97,423 | 93,529 | 98,935 |
| Other Operating | 257,257 | 151,665 | 116,103 | 112,681 |
| Charges for County Services | 27,931 | 25,130 | 33,657 | 35,345 |
| Grants to Outside Organizations | 4,235 | 4,235 | 4,235 | 4,235 |
| Capital | 2,396 | 6,904 | 5,587 | 8,404 |
| Total Operating Expenditures | 756,668 | 672,678 | 623,760 | 626,206 |

Non-Operating Expenditures

| Summary | | | | |
|--|----------------|----------------|---------------|---------------|
| Transfers | 268 | 70 | 70 | 70 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 107,082 | 110,777 | 75,059 | 80,960 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 6,022 | 7,533 |
| Total Non-Operating Expenditures | 107,350 | 110,847 | 81,151 | 88,563 |

| (dollars in thousands) Expenditure By Program | Total Funding | | Total Positions | |
|--|--------------------|---------------------|--------------------|---------------------|
| | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Transportation | | | | |
| Office of the Director | 893 | 870 | 6 | 6 |
| Construction and Maintenance | 11,781 | 12,226 | 99 | 103 |
| Engineering | 30,258 | 31,640 | 248 | 238 |
| Metrobus | 230,934 | 226,972 | 2,149 | 2,047 |
| Metromover | 13,554 | 11,917 | 104 | 74 |
| Metrorail | 74,141 | 76,189 | 469 | 471 |
| Mobility and Passenger Transportation Services | 5,484 | 4,410 | 38 | 38 |
| Operating Grants | 4,894 | 6,265 | 0 | 0 |
| Operational Support | 134,638 | 134,949 | 450 | 459 |
| Paratransit | 43,455 | 46,750 | 31 | 31 |
| South Florida Regional Transportation Authority | 4,235 | 4,235 | 0 | 0 |
| Traffic Services | 33,778 | 35,101 | 154 | 159 |
| Strategic Area: Neighborhood and Infrastructure | | | | |
| Construction and Maintenance | 29,578 | 28,625 | 235 | 235 |
| Operational Support | 6,137 | 6,057 | 13 | 13 |
| Total Operating Expenditures | 623,760 | 626,206 | 3,996 | 3,874 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 837 | 551 | 989 | 578 | 977 |
| Fuel | 14,910 | 17,781 | 16,212 | 18,784 | 15,162 |
| Overtime | 48,088 | 46,800 | 26,148 | 44,242 | 26,376 |
| Rent | 3,137 | 3,536 | 4,029 | 3,784 | 3,931 |
| Security Services | 14,622 | 19,292 | 14,524 | 17,005 | 16,132 |
| Temporary Services | 307 | 438 | 416 | 281 | 120 |
| Travel and Registration | 313 | 339 | 331 | 327 | 360 |
| Utilities | 10,997 | 14,092 | 15,554 | 13,548 | 16,151 |

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director is responsible for the overall direction of Metrobus, Metrorail, Metromover, Paratransit, Construction and Maintenance, Traffic Operations, Mobility and Passenger Transportation Services, and related support services.

- Implements transportation services for Miami-Dade County residents and visitors
- Coordinates community outreach and provides market analysis
- Represents the Department to stakeholders including the Citizens' Independent Transportation Trust (CITT) and Transportation Planning Organization (TPO)
- Implements People's Transportation Plan (PTP) initiatives

DIVISION: CONSTRUCTION AND MAINTENANCE

The Construction and Maintenance Division is responsible for developing, administering, and providing inspection and oversight of infrastructure construction contracts; conducting maintenance and repairs on all County maintained rights-of-way infrastructure including roadways, bridges, guardrails, swales, and sidewalks; and overseeing the stormwater management system.

- Manages and administers contracts and specifications for construction of roadway and right-of way infrastructure improvement and rehabilitation projects
- Issues permits and inspects construction of facilities in public rights-of-way and on private property
- Maintains and repairs all County roads and sidewalks, including guardrail repairs and street sweeping along roadways with curb and gutters
- Maintains and repairs the Stormwater Utilities canals, pump stations, and drainage system
- Maintains and repairs all County bridges; operates drawbridges

Strategic Objectives - Measures

- NI2-2: Provide functional and well maintained drainage to minimize flooding

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--------------------------------------|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain drain cleaning requirements | Secondary canal miles cleaned mechanically* | OP | ↔ | 241 | 238 | 304 | 152 | 304 |
| | Percentage of citizen requested drain cleaning requests responded to within fourteen business days | OC | ↑ | 100% | 100% | 100% | 100% | 100% |
| | Arterial and local road storm drains cleaned proactively* | OP | ↔ | 15,547 | 15,900 | 21,600 | 10,690 | 21,600 |

*Due to Hurricane Irma recovery efforts, FY 2017-18 Actuals are lower than Budget

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

| • TP3-4: Enhance aesthetics of transportation infrastructure | | | | | | | | |
|--|--|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Perform timely road maintenance | Percentage of pothole patching requests responded to within three business days* | EF | ↑ | 100% | 95% | 100% | 87% | 100% |
| | Percentage of sidewalk inspection requests responded to within fourteen business days* | EF | ↑ | 97% | 98% | 100% | 49% | 100% |

*Due to Hurricane Irma recovery efforts, FY 2017-18 Actuals are lower than Budget

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the conversion of one temporary contract Office Support Specialist position to a permanent full-time position funded by Stormwater Utility revenues (\$19,000)
- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers one Public Information Officer position to Operational Support for the consolidation of outreach and communication functions
- The FY 2018-19 Adopted Budget includes the addition of one Engineer Permit Clerk 2 position and three DTPW Project Inspector 1 positions to issue permits and inspect work for compliance due to the considerable increase in permitting requests for the installation of small wireless facilities (5G) within County rights-of-way and collocation on County utility poles (\$180,400)
- The FY 2018-19 Adopted Budget includes the reallocation of Secondary Gas Tax revenue to fund an in-house Guardrail Repair crew from previously funded guardrail repair contracts and transfer three vacant positions previously budgeted under Stormwater Utility

DIVISION: ENGINEERING

The Engineering Division is responsible for transportation system analysis, planning and development of the capital program, procurement, quality assurance, bridge inspection, and project management activities.

- Manages long-term system planning and station area development
- Manages guideway, systems, station, rehabilitation, and fixed facility construction
- Responsible for project scheduling and cost control and reporting
- Responsible for design and construction of capital projects
- Responsible for testing and acceptance of new systems and installations, as well as systems compliance
- Responsible for right-of-way acquisition, utilities relocation, and survey of right-of-way administration; negotiates transit-oriented developments
- Develops and monitors quality assurance and quality control requirements for all transit projects along with operational activities to ensure compliance with federal and state requirements
- Responsible for bridge and guideway structural inspection and reporting
- Coordinates the Highway Transportation program, including the Five-Year Transportation Improvement Program (TIP)

Strategic Objectives - Measures

| • TP3-1: Maintain roadway infrastructure | | | | | | | | |
|--|---|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain service standards for Right-of-Way acquisitions | Bridges inspected for structural integrity* | OC | ↑ | 183 | 125 | 149 | 149 | 183 |

*All 208 bridges are inspected biannually in conjunction with the State of Florida; this measure reflects additional work performed by the County on the bridges; FY 2016-17 Actual has been updated to reflect end of year adjustments

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers eleven positions to Operational Support for the consolidation of procurement functions and one position from Metrorail for quality assurance functions

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DIVISION: METROBUS

The Metrobus Division is responsible for bus operations and bus maintenance.

- Provides maintenance services for bus fleet
- Manages bus operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|-----------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain a safe, cost efficient, and reliable bus system | Bus on-time performance* | OC | ↑ | 68% | 70% | 78% | 70% | 78% |
| | Peak hour bus availability* | OC | ↑ | 98% | 99% | 100% | 99% | 100% |

*Measure does not include contracted routes

- TP1-4: Expand public transportation

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain a safe, cost efficient, and reliable bus system | Average weekday bus boardings (in thousands) | IN | ↔ | 208 | 187 | 168 | 167 | 145 |
| | Bus service (revenue) miles (in millions)* | OP | ↔ | 28.8 | 28.2 | 26.8 | 24.4 | 24.4 |

*FY 2016-17 Actual has been updated to reflect end of year adjustments; FY 2017-18 Budget has been corrected to reflect planned revenue miles

- TP3-2: Provide attractive, well-maintained facilities and vehicles

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain a safe, cost efficient, and reliable bus system | Percentage of preventive maintenance completed on schedule* | EF | ↑ | 97% | 85% | 90% | 87% | 90% |
| | Mean distance between mechanical breakdowns (in miles)** | OC | ↑ | 3,109 | 2,955 | 4,000 | 3,117 | 4,000 |

*FY 2016-17 Actual has been updated to reflect end of year adjustments; measure does not include contracted routes

**Measure does not include contracted routes; FY 2017-18 Actual reduction in mean distance between breakdowns reflects an aging bus fleet; average age of fleet is now 11.2 years with 73 percent of the fleet exceeding FTA recommended retirement guidelines of 12 years or 500,000 miles

DIVISION COMMENTS

- As a result of the replacement of the aging bus fleet with Compressed Natural Gas (CNG) bus vehicles, it is anticipated that the Department will realize savings to maintenance, parts, and fuel costs (\$2.096 million)
- Due to a continuing decrease in full-fare ridership, the FY 2018-19 Adopted Budget includes savings from the bus route adjustments implemented in March 2018 and the reduction in average platform hours for bus operators (eliminate 90 full-time and 20 part-time vacant bus operator positions and \$13.3 million); additional service reductions are not recommended for FY 2018-19
- The FY 2018-19 Adopted Budget includes the elimination of four vacant Bus Hostler, two vacant Bus Maintenance Technician, and six Bus Body Technician maintenance support positions planned as overall overhead savings in the FY 2017-18 Budget (\$911,000)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: METROMOVER

The Metromover Division is responsible for Metromover operations and maintenance.

- Provides maintenance to Metromover cars and wayside systems
- Provides support for Metromover operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain a safe, cost efficient, and reliable Metromover system | Monthly Metromover service availability | EF | ↑ | 99.5% | 99.5% | 100% | 99.5% | 100% |

- TP1-4: Expand public transportation

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain a safe, cost efficient, and reliable Metromover system | Average weekday Metromover boardings (in thousands)* | IN | ↔ | 33 | 31 | 30 | 29 | 26 |

*FY 2016-17 Actual has been updated to reflect end of year adjustments

- TP3-2: Provide attractive, well-maintained facilities and vehicles

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain a safe, cost efficient, and reliable Metromover system | Percentage of preventive maintenance completed on schedule | EF | ↑ | 95% | 95% | 90% | 97% | 90% |
| | Metromover mean miles between failures | OC | ↑ | 5,894 | 6,736 | 6,000 | 4,737 | 6,000 |

DIVISION COMMENTS

- *The FY 2018-19 Adopted Budget includes the elimination of 30 Metromover maintenance positions as a result of resolution R-21-18 approving a settlement agreement between the County and the Transport Workers Union related to the operations and maintenance of the Miami Intermodal Center (MIC) and Miami International Airport (MIA) Mover*

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: METRO RAIL

The Metrorail Division is responsible for Metrorail operations and maintenance.

- Manages train operations, train control, traction power, track and structures
- Provides maintenance for rail cars
- Performs all transit structural inspections of Metrorail and Metromover guideways
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain a safe, cost efficient, and reliable Metrorail system | Rail on-time performance* | OC | ↑ | 93% | 92% | 95% | 77% | 95% |

*The FY 2017-18 Actual reduction reflects recurring maintenance issues affected by aging fleet and difficulty in retaining sufficient skilled mechanics

- TP1-4: Expand public transportation

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain a safe, cost efficient, and reliable Metrorail system | Average weekday Metrorail boardings (in thousands)* | IN | ↔ | 73 | 68 | 65 | 67 | 61 |

*The Department has adjusted the FY 2017-18 Budget to reflect updated trends

- TP3-2: Provide attractive, well-maintained facilities and vehicles

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---------------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain a safe, cost efficient, and reliable Metrorail system | Metrorail mean miles between failures | OC | ↓ | 3,941 | 3,791 | 3,000 | 3,348 | 3,000 |

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers one position to Engineering for quality assurance functions and four positions from Operational Support for project management oversight
- *The FY 2018-19 Adopted Budget includes the elimination of one Rail Vehicle Machinist position as part of a reallocation of resources to reclassify three vacant Rail Vehicle Mechanic positions to Rail Vehicle Maintenance Supervisor positions*

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: MOBILITY AND PASSENGER TRANSPORTATION SERVICES

The Mobility and Passenger Transportation Services Division regulates private for-hire passenger transportation and investigates consumer/passenger complaints.

- Assures compliance with code requirements relating to private for-hire transportation businesses, including taxi cabs, limousines, private ambulances, non-emergency vehicles, private school buses, passenger motor carriers and Special Transportation Services carriers; and performs vehicle inspections
- Performs field enforcement, issues citations, seizes and impounds illegal vehicles, prepares cases for license suspension/revocation actions, processes applications, and issues licenses, certifications, registrations, and permits

Strategic Objectives - Measures

- ED4-2: Create a business friendly environment

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| For-hire services that meet the public need | Wait time at the For-Hire Vehicle Inspection Station (in minutes)* | EF | ↓ | 33 | 33 | 35 | 33 | 33 |
| | Individuals trained at For-Hire Trainings* | IN | ↔ | 2,846 | 1,701 | 1,890 | 1,556 | 1,750 |

*FY 2016-17 Actual has been updated to reflect end of year adjustments

DIVISION: OPERATIONAL SUPPORT

The Operational Support Division is responsible for providing administrative and logistical support to the Department.

- Manages accounting, budget, personnel, and procurement functions
- Manages the service level agreements with the Information Technology Department for information technology projects and systems
- Manages joint development
- Provides route scheduling, service planning, and ridership analysis
- Provides marketing services including advertising, promotions, graphic design, media relations, and market analysis
- Directs labor relations and ensures compliance with the Americans with Disabilities Act and other federal, state, and local laws and regulations
- Develops and implements policy for comprehensive, integrated, and coordinated transit safety and security programs
- Responsible for procurement of goods and services, professional services, and construction contracts, and contracts administration and compliance

Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide operational support for core services provided by DTPW | Metrorail/Metromover elevator and escalator availability* | OC | ↑ | 98% | 97% | 96% | 97% | 96% |

*FY 2016-17 Actual has been updated to reflect end of year adjustments

- TP2-4: Ensure security at airports, seaport and on public transit

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide operational support for core services provided by DTPW | Average monthly security post inspections | OP | ↔ | 832 | 865 | 950 | 950 | 950 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the addition of one Property Manager position and the operation and maintenance of the Miami Intermodal Center (MIC) funded by rental and transit development fees (\$1.131 million) and reimbursable FDOT support (in FY 2018-19 \$514,000, total \$2.805 million over five years to cover operating shortfalls)
- The FY 2018-19 Adopted Budget includes a departmental reorganization that transfers eleven positions from Engineering for the consolidation of procurement functions, one Public Information Officer position from Construction and Maintenance for the consolidation of outreach and communication functions and four positions to Metrorail for project management oversight

DIVISION: PARATRANSIT

The Paratransit Division is responsible for administering Special Transportation Services (STS) for individuals with disabilities.

- Administers Paratransit operations
- Administers contract compliance, customer certification and customer service

Strategic Objectives - Measures

- TP1-4: Expand public transportation

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---------------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain a safe, cost efficient, and reliable Paratransit service | Average annual fixed route boardings* | IN | ↔ | 53,572 | 53,146 | 54,740 | 57,335 | 55,803 |

*The increase in FY 2017-18 Actual is due to a rise in client certifications, which added more users to the system

- TP1-5: Improve mobility of low income individuals, the elderly and disabled

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain a safe, cost efficient, and reliable Paratransit service | STS on-time performance* | OC | ↑ | 89% | 89% | 85% | 90% | 85% |

*FY 2016-17 Actual has been updated to reflect end of year adjustments

DIVISION: TRAFFIC SERVICES

The Traffic Services Division, which includes Traffic Engineering and Traffic Signals and Signs, provides traffic engineering studies, designs traffic control and intersection improvement plans, and maintains all traffic control devices in Miami-Dade County.

- Investigates requests for new or additional traffic control devices and performs traffic studies
- Collects traffic data to monitor traffic patterns and trends
- Investigates hazardous traffic conditions and makes recommendations and plans for the installation of traffic control and calming devices
- Reviews permits for fences, block parties, and special events
- Develops design plans for construction projects, such as intersection improvements, new signals, school zone flashing signals, and general signage and pavement markings
- Monitors and controls the County's Automated Traffic Management System (ATMS) at the Traffic Control Center (TCC)
- Maintains and repairs all traffic devices, which include signals, signs, school zone flashing signals and beacons, and arterial roadway streetlights
- Fabricates traffic signs
- Installs pavement markings

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

| Strategic Objectives - Measures | | | | | | | | |
|---|--|----|---|----------|----------|----------|----------|----------|
| • TP1-1: Minimize traffic congestion | | | | | | | | |
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide timely response to citizen requests | Percentage of citizens' complaints receiving an initial response within five days | EF | ↑ | 100% | 100% | 100% | 100% | 100% |
| | Percentage of high priority traffic control signs repaired or replaced within 16 hours of notification | EF | ↑ | 100% | 100% | 95% | 100% | 100% |
| • TP3-1: Maintain roadway infrastructure | | | | | | | | |
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain traffic and pedestrian signs and signals | Traffic control and street name signs repaired or replaced | OP | ↔ | 26,636 | 26,524 | 32,400 | 61,515 | 32,400 |

* FY 2017-18 Actual is higher than Budget due to Hurricane Irma recovery efforts

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the addition of three Professional Engineer positions and two Engineer 1 positions to issue permits and inspect work for compliance due to the considerable increase in permitting requests for the installation of small wireless facilities (5G) within County rights-of-way and collocation on County utility poles (\$251,600)

ADDITIONAL INFORMATION

- In FY 2018-19, the Countywide General Fund Maintenance of Effort (MOE) for transit services will increase to \$200.638 million, a 5.5 percent increase above the FY 2017-18 MOE of \$190.265 million to offset lower farebox revenue and PTP support that has been reallocated for additional transit debt service payments; the General Fund will fully repay in FY 2018-19 the remaining balance of the \$5.876 million deferred in the FY 2014-15 agreement and that was required to be repaid by FY 2019-20, as adopted in the People's Transportation Plan (PTP) and as amended in January 2015
- In FY 2018-19, the PTP surtax contribution to support DTPW operations is \$196.501 million and includes \$95.126 million for transit operation and support services (a \$4.46 million reduction from the FY 2017-18 Adopted Budget); \$73.631 million for PTP surtax debt service payments for extension of Metrorail to Miami Intermodal Center (MIC), replacement of Metromover and Metrorail vehicles, and on-going replacement and rehabilitation of existing transit system assets and equipment; \$3.154 million for public works neighborhood roadway maintenance and improvements; and \$24.59 million for PTP surtax debt service payments for major public works roadway improvement projects, advanced traffic management system, and PTP neighborhood projects
- In FY 2017-18, the Department is projected to exceed budgeted overtime expenses by \$13.593 million due to training assignments for implementing new payroll Bus Operator System (BOS), new Compressed Natural Gas (CNG) vehicles, and new rail vehicles; response to Hurricane Irma recovery efforts; and as a result of an aging bus and rail fleet requiring additional maintenance services; in FY 2018-19, the Department expects the completion of implementation efforts and new replacement vehicles to significantly reduce overtime expenses
- The FY 2018-19 Adopted Budget includes the resources to ensure timely review and processing of 5G technology permits
- The FY 2018-19 Adopted Budget will continue to provide fare-free service through the Golden Passport (\$16.685 million) and Patriot Passport (\$1.237 million) programs and support fare-free Metromover maintenance and operation (\$8.6 million)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

- The FY 2018-19 Adopted Budget funds the South Florida Regional Transportation Authority (SFRTA) at the statutory minimum of \$4.235 million; this amount reflects the required minimum for operating needs of \$1.565 million (Section 343.58(2) Florida Statutes) and for capital needs of \$2.67 million (Section 343.58(1) Florida Statutes)
- The FY 2018-19 Adopted Budget includes the conversion of eight temporary contract positions that will be filled using reclassified vacant funded positions
- The FY 2018-19 Adopted Budget includes a reserve of \$685,000 for future SMART Plan operation, maintenance, and upgrades from joint development revenue as required by Resolutions R-429-17 and R-774-17

| Department Operational Unmet Needs | | | |
|--|---|------------------------|------------------|
| Description | (dollars in thousands) | | Positions |
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Fund two Traffic Engineer positions to improve response time to traffic issues | \$0 | \$201 | 2 |
| Fund three Rail Vehicle Maintenance Supervisor positions to troubleshoot rail vehicles | \$0 | \$322 | 3 |
| Fund two Plan Reviewer positions to address increase in permitting activities of the Construction and Maintenance Division | \$0 | \$160 | 2 |
| Fund one Auto Equipment Operator 3, one Auto Equipment Operator 2, and three Auto Equipment Operator 3 positions to establish swale restoration crew | \$162 | \$805 | 5 |
| Fund five DTPW Operations and Maintenance Instructor positions to provide additional training of Rail Operators | \$0 | \$428 | 5 |
| Fund two Traffic Maintenance Repairer positions in order to meet challenges presented by new standards with the Manual on Uniform Traffic Control Devices (MUTCD) | \$0 | \$126 | 2 |
| Fund one Clerk 3 position to work with Construction & Maintenance on tasks related to the collection of capital project documents | \$0 | \$56 | 1 |
| Fund 12 Mover Technician positions to improve service response time and reduce wayside failures | \$0 | \$1,000 | 12 |
| Fund four Geographic Information System (GIS) Field Technician positions to operate Visual Inventory Roadway Asset System van to continue Maintenance Rating Program | \$72 | \$328 | 4 |
| Fund two Contract Compliance Specialist 2 positions to administer FDOT compliance forms and reports for the Construction and Maintenance Division | \$0 | \$160 | 2 |
| Fund six Track Equipment Operator, seven Track Repairer, and seven Structural Repairer positions to improve Metrorail service response and reliability | \$0 | \$1,087 | 20 |
| Total | \$234 | \$4,673 | 58 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 | FY 23-24 | FUTURE | TOTAL |
|--|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Revenue | | | | | | | | | |
| BBC GOB Financing | 41,403 | 15,581 | 8,441 | 5,425 | 5,107 | 3,482 | 1,605 | 0 | 81,044 |
| BBC GOB Series 2005A | 12,627 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12,627 |
| BBC GOB Series 2008B | 4,256 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,256 |
| BBC GOB Series 2008B-1 | 4,434 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,434 |
| BBC GOB Series 2011A | 340 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 340 |
| BBC GOB Series 2013A | 2,649 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,649 |
| BBC GOB Series 2014A | 52,212 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 52,212 |
| BBC GOB Series 2015D | 905 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 905 |
| Capital Impr. Local Option Gas Tax | 26,287 | 22,850 | 20,139 | 20,139 | 20,139 | 20,139 | 20,139 | 20,139 | 169,971 |
| Charter County Transit System Surtax | 36,433 | 3,154 | 500 | 10,578 | 500 | 500 | 0 | 0 | 51,665 |
| City of Homestead Contribution | 77 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 77 |
| City of Miami Beach Contribution | 4,963 | 268 | 0 | 0 | 0 | 0 | 0 | 0 | 5,231 |
| City of Miami Contribution | 108 | 267 | 0 | 0 | 0 | 0 | 0 | 0 | 375 |
| City of Miami Park Impact Fees | 0 | 2,192 | 2,941 | 1,485 | 0 | 0 | 0 | 0 | 6,618 |
| FDOT Funds | 83,069 | 27,465 | 14,274 | 77,960 | 36,807 | 4,087 | 1,000 | 1,000 | 245,662 |
| FDOT-County Incentive Grant Program | 14,605 | 2,866 | 186 | 50 | 0 | 738 | 0 | 0 | 18,445 |
| Florida Inland Navigational District | 794 | 122 | 0 | 0 | 0 | 0 | 0 | 0 | 916 |
| FTA 5339 Bus & Bus Facility Formula | 7,544 | 15,328 | 7,303 | 4,791 | 4,911 | 5,034 | 5,160 | 5,289 | 55,360 |
| FTA Section 5307/5309 Formula Grant | 115,542 | 94,219 | 89,653 | 95,593 | 93,379 | 84,432 | 86,931 | 88,889 | 748,638 |
| FTA Section 5309 Discretionary Grant | 0 | 0 | 0 | 7,194 | 92,806 | 0 | 0 | 0 | 100,000 |
| Lease Financing - County Bonds/Debt | 44,255 | 124,908 | 150,946 | 7,536 | 7,648 | 7,760 | 7,880 | 42,832 | 393,765 |
| Non-County Contributions | 9,567 | 3,397 | 106 | 0 | 0 | 0 | 0 | 0 | 13,070 |
| Operating Revenue | 176 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 176 |
| Pay-As-You-Go CIF | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| People's Transportation Plan Bond Program | 818,237 | 267,103 | 208,610 | 110,637 | 80,421 | 28,635 | 53,713 | 26,675 | 1,594,031 |
| Peoples Transportation Plan Capital | 10,128 | 36,233 | 31,200 | 33,922 | 0 | 0 | 0 | 0 | 111,483 |
| Reserve Fund | | | | | | | | | |
| Road Impact Fees | 435,871 | 74,440 | 74,439 | 74,441 | 74,440 | 74,442 | 0 | 0 | 808,073 |
| Secondary Gas Tax | 17,534 | 18,709 | 16,367 | 14,282 | 14,282 | 16,367 | 0 | 0 | 97,541 |
| Stormwater Utility | 9,876 | 8,407 | 10,237 | 9,156 | 7,751 | 6,652 | 8,304 | 0 | 60,383 |
| WASD Project Fund | 1,854 | 300 | 1,420 | 269 | 10 | 0 | 0 | 0 | 3,853 |
| Total: | 1,756,246 | 717,809 | 636,762 | 473,458 | 438,201 | 252,268 | 184,732 | 184,824 | 4,644,300 |
| Expenditures | | | | | | | | | |
| Strategic Area: TP | | | | | | | | | |
| ADA Accessibility Improvements | 59,088 | 13,227 | 2,625 | 0 | 0 | 0 | 0 | 0 | 74,940 |
| Bridges, Infrastructure, Neighborhood Improvements | 110,320 | 28,553 | 18,773 | 10,106 | 10,031 | 15,165 | 0 | 0 | 192,948 |
| Bus System Projects | 80,803 | 9,938 | 12,841 | 9,462 | 4,445 | 0 | 0 | 0 | 117,489 |
| Equipment Acquisition | 182,459 | 151,768 | 159,828 | 18,093 | 18,610 | 12,794 | 13,040 | 48,121 | 604,713 |
| Facility Improvements | 26,691 | 38,083 | 31,872 | 26,585 | 15,710 | 0 | 0 | 0 | 138,941 |
| Infrastructure Improvements | 25,508 | 25,841 | 20,323 | 20,006 | 15,850 | 13,816 | 13,102 | 12,500 | 146,946 |
| Mass Transit Projects | 106,539 | 139,236 | 129,921 | 219,002 | 228,176 | 104,983 | 107,468 | 110,028 | 1,145,353 |
| Metromover Projects | 11,287 | 21,694 | 22,716 | 24,305 | 26,638 | 0 | 0 | 0 | 106,640 |
| Metrorail Projects | 252,414 | 118,619 | 97,721 | 19,546 | 16,074 | 15,197 | 41,213 | 14,175 | 574,959 |
| Other | 13,373 | 12,010 | 1,454 | 0 | 0 | 0 | 0 | 0 | 26,837 |
| Park and Ride Improvements and New Facilities | 29,461 | 6,281 | 2,894 | 8,066 | 6,340 | 210 | 0 | 0 | 53,252 |
| Road Improvements - Major Roads | 283,231 | 150,930 | 105,039 | 72,752 | 50,560 | 52,719 | 0 | 0 | 715,231 |
| Traffic Control Systems | 122,545 | 84,545 | 55,261 | 47,075 | 54,971 | 50,957 | 0 | 0 | 415,354 |
| Strategic Area: RC | | | | | | | | | |
| Pedestrian Paths and Bikeways | 773 | 10,624 | 16,057 | 9,726 | 0 | 0 | 0 | 0 | 37,180 |
| Road Improvements - Major Roads | 4,611 | 372 | 1,632 | 1,220 | 1,072 | 0 | 0 | 0 | 8,907 |
| Strategic Area: NI | | | | | | | | | |
| Drainage Improvements | 79,115 | 17,128 | 14,272 | 13,191 | 11,786 | 10,082 | 9,909 | 0 | 155,483 |
| Infrastructure Improvements | 107,935 | 10,471 | 6,068 | 4,653 | 0 | 0 | 0 | 0 | 129,127 |
| Total: | 1,496,153 | 839,320 | 699,297 | 503,788 | 460,263 | 275,923 | 184,732 | 184,824 | 4,644,300 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the project development and planning for the five rapid transit corridors in the Strategic Miami Area Rapid Transit (SMART) Plan; the Department expects that the project development and planning consultants will complete their reports by the end of December 2018 for all five corridors and submit their findings to the Federal Transportation Administration (FTA) for review to produce a record of decision within a year; when fully implemented, this plan will increase operating and capital maintenance costs (total project cost \$25.2 million; \$14.847 million in FY 2018-19)
- In FY 2018-19, the Department will continue expanding and improving the Advanced Traffic Management System (ATMS) with enhancements to provide for real time data collection, adaptive controls, and traffic monitoring capabilities to provide more efficient traffic movement and congestion management; the Department has upgraded 239 of the planned 300 intersections from the 12 most congested corridors and DTPW expects to upgrade approximately 50 additional intersections of the remaining 2,600 intersections countywide by the end of FY 2018-19 through ongoing partnership efforts with FDOT, the Town of Miami-Lakes, the Village of Key Biscayne, and the City of Sunny Isles Beach; the Department anticipates advertising and awarding contracts for the remaining countywide traffic signals within the upcoming fiscal year (total project cost \$247.102 million; \$45.329 million in FY 2018-19)
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan continues funding for replacement of 136 Metrorail vehicles; the Department anticipates 104 Metrorail vehicles will be replaced and in service by the end of FY 2018-19; the replacement of the Department's aging Metrorail fleet will improve service performance and reliability, which will decrease unplanned overtime expenditures and the need for replacement parts (total project cost \$380.904 million; \$90.886 million in FY 2018-19)
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan contains several bus related projects including a fleet replacement program and build out of Compressed Natural Gas (CNG) facilities; it is expected that the final 200 of the 300 CNG buses will be delivered by the end of FY 2018-19 and the CNG facility at the Central Garage will be in service by the end of September 2018 and the Coral Way Garage will be in service by the beginning of January 2019; replacement of the Department's aging bus fleet will improve bus service performance and reliability, which will lead to increased rider satisfaction and a decrease in unplanned overtime and vehicle parts expenditures (total project cost \$525.065 million; \$149.604 million in FY 2018-19)
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan will continue various countywide road widening projects to increase traffic capacity; roadway widening projects include SW 137 Avenue from SW 184 Street to the Homestead Extension of the Florida Turnpike and SW 328 Street from US-1 to SW 162 Avenue (total project cost \$243.858 million; \$39.666 million in FY 2018-19); the Department anticipates minimal impact to the operating budget as the maintenance of these projects can be absorbed within the existing budget
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes Metrorail station and system improvements that will refurbish the 23 stations; complete a condition assessment of Metrorail Station elevators and escalators to create a prioritized implementation schedule to overhaul, replace or refurbish the existing equipment inventory; and upgrade the Tri-Rail Station power sub-station (total project cost \$138.941 million; \$38.083 million in FY 2018-19); these improvements and upgrades will enhance the current Metrorail stations, improve system reliability and safety, and reduce maintenance costs
- In FY 2018-19, the Department will continue to utilize Federal 5307 Formula Grant funds to support the capitalization of major preventive maintenance expenses in the operating budget and miscellaneous capital improvement projects (total project cost \$639.071 million; \$74.668 million in FY 2018-19)
- Included in the FY 2018-19 Adopted Budget and Multi-Year Capital Plan is the continuation of various countywide arterial roadway improvements such as resurfacing roadways, installing and repairing sidewalks, and improving drainage; projects include roadway improvements on NE 2 Avenue from NE 20 Street to West Little River Canal, NE 16 Avenue from NE 123 Street to NE 135 Street, and SW 344 Street from US-1 to SW 172 Avenue (total project cost \$117.864 million; \$28.417 million in FY 2018-19); the Department anticipates minimal operating impact to the annual budget that will be absorbed using existing resources
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan will continue various intersection improvements countywide to improve vehicular traffic capacity and safety; projects include turn lanes at SW 268 Street from US-1 to SW 112 Avenue and an elevated intersection (flyover ramp) at NW 107 Avenue and NW 122 Street over the Florida East Coast (FEC) rail crossing to allow continuous ingress and egress from the Pan American North Business Park (total project cost \$103.417 million; \$34.356 million in FY 2018-19); the Department anticipates minimal impact to the operating budget as the maintenance of these projects can be absorbed within the existing budget
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the design and development of the ten-mile Underline corridor running below the Metrorail guideway from the Miami River to Dadeland South Station, a linear park that will enhance connectivity, mobility, and biking safety for Miami-Dade County residents and visitors; Phase One extends from SW 7th Street to SW 13th Street; Phase Two extends from SW 13th Street to SW 19th Avenue (total project cost \$36.851 million; \$10.295 million in FY 2018-19)
- The Adopted Budget and Multi-Year Capital Plan will continue People's Transportation Plan (PTP) Capital Bond funding to replace and upgrade transit's physical assets to include buses, facilities, and equipment according to normal replacement cycles as part of the Infrastructure Renewal

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Plan (total project cost \$100 million; \$12.5 million in FY 2018-19); the Department anticipates long-term maintenance cost savings and extension of the useful life of major system components

- The Department's FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the purchase of 126 vehicles (\$5.473 million) for the replacement of its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption, and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental project #2000000511
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the South Dade Transit Way Corridor, a premium transit service in the southern part of the county; the South Corridor is one of six rapid transit corridors in the Strategic Miami Area Rapid Transit (SMART) Plan; the South Corridor runs along the existing South Dade Transit Way for approximately 20 miles from SW 344th Street/West Palm Drive in Florida City to the Dadeland South Metrorail station to connect the communities along the corridor to the existing rapid transit system and downtown Miami; Bus Rapid Transit (BRT) was adopted as the locally preferred alternative for South Corridor; the Project will include several improvements to the corridor to provide passengers with a reliable and comfortable travel option with rail-like travel times, iconic stations and enhanced safety features (total project cost \$303.572 million; \$26 million in FY 2018-19)

FUNDED CAPITAL PROJECTS

(dollars in thousands)

ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) - PHASE 3

PROJECT #: 608400

DESCRIPTION: Upgrade and enhance the County's Advanced Traffic Management System to provide more efficient traffic movement and congestion management

LOCATION: Countywide
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|----------------|---------------|---------------|---------------|---------------|---------------|----------|----------|----------------|
| FDOT Funds | 0 | 2,862 | 1,663 | 1,662 | 0 | 0 | 0 | 0 | 6,187 |
| FDOT-County Incentive Grant Program | 9,659 | 2,866 | 186 | 50 | 0 | 738 | 0 | 0 | 13,499 |
| People's Transportation Plan Bond Program | 44,623 | 1,210 | 2,525 | 646 | 21 | 0 | 0 | 0 | 49,025 |
| Road Impact Fees | 58,730 | 20,903 | 27,095 | 24,556 | 24,856 | 22,251 | 0 | 0 | 178,391 |
| TOTAL REVENUES: | 113,012 | 27,841 | 31,469 | 26,914 | 24,877 | 22,989 | 0 | 0 | 247,102 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 938 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 938 |
| Technology Hardware/Software | 81,439 | 45,329 | 33,775 | 26,293 | 35,576 | 23,752 | 0 | 0 | 246,164 |
| TOTAL EXPENDITURES: | 82,377 | 45,329 | 33,775 | 26,293 | 35,576 | 23,752 | 0 | 0 | 247,102 |

ARTERIAL ROADS - COUNTYWIDE

PROJECT #: 2000000538

DESCRIPTION: Improve arterial roads to include resurfacing, sidewalks, and drainage

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|---------------|---------------|--------------|--------------|--------------|----------|----------|----------------|
| Charter County Transit System Surtax | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
| Non-County Contributions | 950 | 2,186 | 106 | 0 | 0 | 0 | 0 | 0 | 3,242 |
| People's Transportation Plan Bond Program | 33,479 | 11,956 | 6,398 | 2,543 | 0 | 0 | 0 | 0 | 54,376 |
| Road Impact Fees | 55,365 | 0 | 0 | 1,000 | 1,000 | 1,000 | 0 | 0 | 58,365 |
| WASD Project Fund | 1,854 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,854 |
| TOTAL REVENUES: | 91,675 | 14,142 | 6,504 | 3,543 | 1,000 | 1,000 | 0 | 0 | 117,864 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 43,169 | 26,117 | 19,258 | 7,824 | 3,181 | 1,000 | 0 | 0 | 100,549 |
| Planning and Design | 7,346 | 1,083 | 565 | 648 | 655 | 0 | 0 | 0 | 10,297 |
| Project Administration | 2,221 | 1,217 | 1,060 | 961 | 459 | 1,100 | 0 | 0 | 7,018 |
| TOTAL EXPENDITURES: | 52,736 | 28,417 | 20,883 | 9,433 | 4,295 | 2,100 | 0 | 0 | 117,864 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

BASCULE BRIDGE (NW 22 AVENUE) OVER THE MIAMI RIVER - RENOVATION

PROJECT #: 607840

DESCRIPTION: Evaluate structural integrity of the bridge tender house, replace and/or upgrade tender house structure as needed and refurbish bascule leaves

LOCATION: NW 22 Ave over the Miami River
City of Miami

District Located: 5
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|----------|--------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| TOTAL REVENUES: | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 870 | 0 | 0 | 0 | 0 | 0 | 870 |
| Planning and Design | 0 | 0 | 130 | 0 | 0 | 0 | 0 | 0 | 130 |
| TOTAL EXPENDITURES: | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |

BIKE PATH - WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE

PROJECT #: 6010120

DESCRIPTION: Construct and improve bike path

LOCATION: W Dixie Hwy between Ives Dairy Rd and Miami Gardens Dr
Aventura

District Located: 4
District(s) Served: 4

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 0 | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 120 |
| TOTAL REVENUES: | 0 | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 120 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| Planning and Design | 0 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| TOTAL EXPENDITURES: | 0 | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 120 |

BIKE PATHS - COMMISSION DISTRICT 10

PROJECT #: 605810

DESCRIPTION: Construct bike paths in Commission District 10

LOCATION: Commission District 10
Various Sites

District Located: 10
District(s) Served: 10

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 0 | 329 | 0 | 0 | 0 | 0 | 0 | 0 | 329 |
| BBC GOB Series 2005A | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| BBC GOB Series 2008B-1 | 196 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 196 |
| BBC GOB Series 2013A | 48 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 48 |
| BBC GOB Series 2014A | 126 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 126 |
| TOTAL REVENUES: | 371 | 329 | 0 | 0 | 0 | 0 | 0 | 0 | 700 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 241 | 329 | 0 | 0 | 0 | 0 | 0 | 0 | 570 |
| Planning and Design | 130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130 |
| TOTAL EXPENDITURES: | 371 | 329 | 0 | 0 | 0 | 0 | 0 | 0 | 700 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

BUS RELATED PROJECTS

PROJECT #: 673800

DESCRIPTION: Replace buses and install electric engine cooling system; implement Americans with Disabilities Act (ADA) improvements along the busway; and fully convert fuel systems at bus garages to Compressed Natural Gas (CNG)

LOCATION: Countywide District Located: Countywide
Throughout Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|----------------|----------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Capital Impr. Local Option Gas Tax | 1,289 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,289 |
| FDOT Funds | 2,715 | 9,067 | 460 | 0 | 0 | 0 | 0 | 0 | 12,242 |
| FTA 5339 Bus & Bus Facility Formula | 7,052 | 12,660 | 7,031 | 4,791 | 4,911 | 5,034 | 5,160 | 5,289 | 51,928 |
| FTA Section 5307/5309 Formula Grant | 9,542 | 602 | 0 | 5,766 | 6,051 | 0 | 0 | 0 | 21,961 |
| Lease Financing - County Bonds/Debt | 44,255 | 124,908 | 150,946 | 7,536 | 7,648 | 7,760 | 7,880 | 42,832 | 393,765 |
| Operating Revenue | 48 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 48 |
| People's Transportation Plan Bond Program | 40,074 | 2,367 | 1,391 | 0 | 0 | 0 | 0 | 0 | 43,832 |
| TOTAL REVENUES: | 104,975 | 149,604 | 159,828 | 18,093 | 18,610 | 12,794 | 13,040 | 48,121 | 525,065 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 40,997 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 41,497 |
| Major Machinery and Equipment | 63,388 | 146,560 | 155,718 | 18,093 | 18,610 | 12,794 | 13,040 | 48,121 | 476,324 |
| Planning and Design | 392 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 392 |
| Project Administration | 198 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 198 |
| Project Contingency | 0 | 2,544 | 4,110 | 0 | 0 | 0 | 0 | 0 | 6,654 |
| TOTAL EXPENDITURES: | 104,975 | 149,604 | 159,828 | 18,093 | 18,610 | 12,794 | 13,040 | 48,121 | 525,065 |
| DONATION SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| FDOT Toll Revenue Credits | 3,455 | 3,316 | 1,169 | 2,640 | 2,741 | 1,259 | 1,290 | 1,290 | 17,192 |
| TOTAL DONATIONS: | 3,455 | 3,316 | 1,169 | 2,640 | 2,741 | 1,259 | 1,290 | 1,290 | 17,192 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$15,000,000

BUS TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)

PROJECT #: 672830

DESCRIPTION: Continue network upgrade to infrastructure to support real-time Bus Tracking System and replace existing Computer Aided Dispatch (CAD) / Automatic Vehicle Locator (AVL) System

LOCATION: 111 NW 1 St District Located: 5
City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|----------|----------|--------------|----------|----------|----------|----------|---------------|
| People's Transportation Plan Bond Program | 17,431 | 0 | 0 | 1,215 | 0 | 0 | 0 | 0 | 18,646 |
| TOTAL REVENUES: | 17,431 | 0 | 0 | 1,215 | 0 | 0 | 0 | 0 | 18,646 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 442 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 442 |
| Furniture Fixtures and Equipment | 12,353 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12,353 |
| Major Machinery and Equipment | 2,125 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,125 |
| Planning and Design | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,400 |
| Project Administration | 1,111 | 0 | 0 | 1,215 | 0 | 0 | 0 | 0 | 2,326 |
| TOTAL EXPENDITURES: | 17,431 | 0 | 0 | 1,215 | 0 | 0 | 0 | 0 | 18,646 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

COUNTYWIDE BRIDGE REHABILITATION AND IMPROVEMENTS

PROJECT #: 200000534

DESCRIPTION: Construct, rehabilitate, and/or provide improvements to bridges countywide
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|---------------|--------------|--------------|------------|------------|--------------|----------|----------|---------------|
| Capital Impr. Local Option Gas Tax | 482 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 482 |
| City of Miami Beach Contribution | 4,855 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,855 |
| FDOT Funds | 487 | 0 | 0 | 0 | 0 | 80 | 0 | 0 | 567 |
| Road Impact Fees | 27,141 | 2,500 | 2,500 | 75 | 0 | 0 | 0 | 0 | 32,216 |
| Secondary Gas Tax | 649 | 749 | 649 | 522 | 522 | 649 | 0 | 0 | 3,740 |
| TOTAL REVENUES: | 33,614 | 3,249 | 3,149 | 597 | 522 | 729 | 0 | 0 | 41,860 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 12,357 | 5,503 | 4,593 | 522 | 522 | 4,352 | 0 | 0 | 27,849 |
| Land Acquisition/Improvements | 1,635 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,635 |
| Planning and Design | 2,892 | 2,747 | 2,859 | 75 | 0 | 233 | 0 | 0 | 8,806 |
| Project Administration | 1,076 | 685 | 801 | 0 | 0 | 1,008 | 0 | 0 | 3,570 |
| TOTAL EXPENDITURES: | 17,960 | 8,935 | 8,253 | 597 | 522 | 5,593 | 0 | 0 | 41,860 |

DRAINAGE IMPROVEMENTS (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 200000384

DESCRIPTION: Construct stormwater drainage improvements in various locations across the County
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|----------|---------------|
| BBC GOB Financing | 19,312 | 8,721 | 4,035 | 4,035 | 4,035 | 3,430 | 1,605 | 0 | 45,173 |
| BBC GOB Series 2014A | 49,927 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 49,927 |
| TOTAL REVENUES: | 69,239 | 8,721 | 4,035 | 4,035 | 4,035 | 3,430 | 1,605 | 0 | 95,100 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 59,297 | 8,721 | 3,430 | 3,430 | 3,430 | 3,280 | 1,000 | 0 | 82,588 |
| Planning and Design | 9,942 | 0 | 605 | 605 | 605 | 150 | 605 | 0 | 12,512 |
| TOTAL EXPENDITURES: | 69,239 | 8,721 | 4,035 | 4,035 | 4,035 | 3,430 | 1,605 | 0 | 95,100 |

DRAINAGE IMPROVEMENTS ON COUNTY MAINTAINED ROADS

PROJECT #: 200000533

DESCRIPTION: Improve drainage on County maintained roads
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|----------|---------------|
| Stormwater Utility | 9,876 | 8,407 | 10,237 | 9,156 | 7,751 | 6,652 | 8,304 | 0 | 60,383 |
| TOTAL REVENUES: | 9,876 | 8,407 | 10,237 | 9,156 | 7,751 | 6,652 | 8,304 | 0 | 60,383 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 7,413 | 6,059 | 7,435 | 6,827 | 5,775 | 4,672 | 6,696 | 0 | 44,877 |
| Planning and Design | 2,463 | 2,348 | 2,802 | 2,329 | 1,976 | 1,980 | 1,608 | 0 | 15,506 |
| TOTAL EXPENDITURES: | 9,876 | 8,407 | 10,237 | 9,156 | 7,751 | 6,652 | 8,304 | 0 | 60,383 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FARE COLLECTION EQUIPMENT PROJECTS

PROJECT #: 6730051

DESCRIPTION: Purchase and install updated fare collection equipment and implement data migration to the cloud in order to allow customers to pay transit fares with bankcards and mobile wallets for Metrobus and Metrorail
 LOCATION: Countywide District Located: Countywide
 Various Sites District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|--------------|----------|----------|----------|----------|----------|----------|---------------|
| People's Transportation Plan Bond Program | 77,484 | 2,164 | 0 | 0 | 0 | 0 | 0 | 0 | 79,648 |
| TOTAL REVENUES: | 77,484 | 2,164 | 0 | 0 | 0 | 0 | 0 | 0 | 79,648 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 66 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66 |
| Furniture Fixtures and Equipment | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Land Acquisition/Improvements | 37 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37 |
| Major Machinery and Equipment | 62,807 | 2,164 | 0 | 0 | 0 | 0 | 0 | 0 | 64,971 |
| Planning and Design | 2,634 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,634 |
| Project Administration | 11,939 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,939 |
| TOTAL EXPENDITURES: | 77,484 | 2,164 | 0 | 0 | 0 | 0 | 0 | 0 | 79,648 |

FEDERAL FUNDED PROJECTS

PROJECT #: 200000326

DESCRIPTION: Preventive maintenance as well as other projects for Metrobus, Metrorail and Metromover
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Capital Impr. Local Option Gas Tax | 19,048 | 19,667 | 19,962 | 20,139 | 20,139 | 20,139 | 20,139 | 20,139 | 159,372 |
| FDOT Funds | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 7,000 |
| FTA Section 5307/5309 Formula Grant | 74,766 | 77,722 | 77,759 | 79,469 | 81,431 | 83,844 | 86,329 | 88,889 | 650,209 |
| TOTAL REVENUES: | 93,814 | 98,389 | 98,721 | 100,608 | 102,570 | 104,983 | 107,468 | 110,028 | 816,581 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Major Machinery and Equipment | 93,339 | 95,864 | 96,719 | 98,608 | 100,570 | 102,983 | 105,468 | 108,028 | 801,579 |
| Project Administration | 400 | 2,400 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 14,800 |
| Project Contingency | 75 | 125 | 2 | 0 | 0 | 0 | 0 | 0 | 202 |
| TOTAL EXPENDITURES: | 93,814 | 98,389 | 98,721 | 100,608 | 102,570 | 104,983 | 107,468 | 110,028 | 816,581 |
| DONATION SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| FDOT Toll Revenue Credits | 18,692 | 19,431 | 19,440 | 19,867 | 20,358 | 20,961 | 21,582 | 21,582 | 162,553 |
| TOTAL DONATIONS: | 18,692 | 19,431 | 19,440 | 19,867 | 20,358 | 20,961 | 21,582 | 21,582 | 162,553 |

HEAVY EQUIPMENT REPLACEMENT

PROJECT #: 675410

DESCRIPTION: Purchase various types of heavy equipment throughout transit facilities as needed to support heavy fleet
 LOCATION: Metrorail District Located: 2, 3, 5, 7, 12, 13
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|--------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| FTA Section 5307/5309 Formula Grant | 266 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 266 |
| People's Transportation Plan Bond Program | 3,000 | 2,400 | 0 | 0 | 0 | 0 | 0 | 0 | 5,400 |
| TOTAL REVENUES: | 3,266 | 2,400 | 0 | 0 | 0 | 0 | 0 | 0 | 5,666 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Major Machinery and Equipment | 3,266 | 2,400 | 0 | 0 | 0 | 0 | 0 | 0 | 5,666 |
| TOTAL EXPENDITURES: | 3,266 | 2,400 | 0 | 0 | 0 | 0 | 0 | 0 | 5,666 |
| DONATION SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| FDOT Toll Revenue Credits | 67 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 67 |
| TOTAL DONATIONS: | 67 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 67 |

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INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 01 (UMSA)

PROJECT #: 601200



DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing, and guardrails in Commission District 1
 LOCATION: Commission District 1 District Located: 1
 Unincorporated Miami-Dade County District(s) Served: 1

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 400 | 749 | 119 | 0 | 0 | 0 | 0 | 0 | 1,268 |
| BBC GOB Series 2014A | 209 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 209 |
| BBC GOB Series 2015D | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23 |
| TOTAL REVENUES: | 632 | 749 | 119 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 632 | 749 | 119 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL EXPENDITURES: | 632 | 749 | 119 | 0 | 0 | 0 | 0 | 0 | 1,500 |

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 03 (UMSA)

PROJECT #: 607020



DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing, and guardrails in Commission District 3
 LOCATION: Commission District 3 District Located: 3
 Unincorporated Miami-Dade County District(s) Served: 3

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 387 | 397 | 0 | 0 | 0 | 0 | 0 | 0 | 784 |
| BBC GOB Series 2014A | 126 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 126 |
| TOTAL REVENUES: | 513 | 397 | 0 | 0 | 0 | 0 | 0 | 0 | 910 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 513 | 397 | 0 | 0 | 0 | 0 | 0 | 0 | 910 |
| TOTAL EXPENDITURES: | 513 | 397 | 0 | 0 | 0 | 0 | 0 | 0 | 910 |

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 04 (UMSA)

PROJECT #: 608260



DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing, and guardrails in Commission District 4
 LOCATION: Commission District 4 District Located: 4
 Unincorporated Miami-Dade County District(s) Served: 4

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 401 | 379 | 0 | 0 | 0 | 0 | 0 | 0 | 780 |
| BBC GOB Series 2005A | 329 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 329 |
| BBC GOB Series 2008B | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| BBC GOB Series 2008B-1 | 106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 106 |
| BBC GOB Series 2013A | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| TOTAL REVENUES: | 871 | 379 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 871 | 379 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 |
| TOTAL EXPENDITURES: | 871 | 379 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 05 (UMSA)

PROJECT #: 607160



DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing, and guardrails in Commission District 5
 LOCATION: Commission District 5 District Located: 5
 Unincorporated Miami-Dade County District(s) Served: 5

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|----------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 577 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 577 |
| TOTAL REVENUES: | 577 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 577 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 577 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 577 |
| TOTAL EXPENDITURES: | 577 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 577 |

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 07 (UMSA)

PROJECT #: 603330



DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing, and guardrails in Commission District 7
 LOCATION: Commission District 7 District Located: 7
 Unincorporated Miami-Dade County District(s) Served: 7

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 2,141 | 1,000 | 839 | 0 | 0 | 0 | 0 | 0 | 3,980 |
| BBC GOB Series 2005A | 931 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 931 |
| BBC GOB Series 2008B | 546 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 546 |
| BBC GOB Series 2008B-1 | 394 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 394 |
| TOTAL REVENUES: | 4,012 | 1,000 | 839 | 0 | 0 | 0 | 0 | 0 | 5,851 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 4,012 | 1,000 | 839 | 0 | 0 | 0 | 0 | 0 | 5,851 |
| TOTAL EXPENDITURES: | 4,012 | 1,000 | 839 | 0 | 0 | 0 | 0 | 0 | 5,851 |

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 08 (UMSA)

PROJECT #: 602730



DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing, and guardrails in Commission District 8
 LOCATION: Commission District 8 District Located: 8
 Unincorporated Miami-Dade County District(s) Served: 8

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 3,365 | 964 | 0 | 0 | 0 | 0 | 0 | 0 | 4,329 |
| BBC GOB Series 2005A | 558 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 558 |
| BBC GOB Series 2008B-1 | 281 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 281 |
| BBC GOB Series 2014A | 336 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 336 |
| TOTAL REVENUES: | 4,540 | 964 | 0 | 0 | 0 | 0 | 0 | 0 | 5,504 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 4,540 | 964 | 0 | 0 | 0 | 0 | 0 | 0 | 5,504 |
| TOTAL EXPENDITURES: | 4,540 | 964 | 0 | 0 | 0 | 0 | 0 | 0 | 5,504 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 09 (UMSA)

PROJECT #: 603370



DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing, and guardrails in Commission District 9
 LOCATION: Commission District 9 District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 754 | 341 | 0 | 0 | 0 | 0 | 0 | 0 | 1,095 |
| BBC GOB Series 2005A | 2,154 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,154 |
| BBC GOB Series 2008B | 213 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 213 |
| BBC GOB Series 2014A | 538 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 538 |
| TOTAL REVENUES: | 3,659 | 341 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 3,659 | 341 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 |
| TOTAL EXPENDITURES: | 3,659 | 341 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 |

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 10 (UMSA)

PROJECT #: 609220



DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing, and guardrails in District 10
 LOCATION: To Be Determined District Located: 10
 Unincorporated Miami-Dade County District(s) Served: 10

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|------------|------------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 1,434 | 218 | 110 | 0 | 0 | 0 | 0 | 0 | 1,762 |
| BBC GOB Series 2005A | 6,679 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,679 |
| BBC GOB Series 2008B | 1,631 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,631 |
| BBC GOB Series 2008B-1 | 1,513 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,513 |
| BBC GOB Series 2013A | 584 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 584 |
| TOTAL REVENUES: | 11,841 | 218 | 110 | 0 | 0 | 0 | 0 | 0 | 12,169 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 11,841 | 218 | 110 | 0 | 0 | 0 | 0 | 0 | 12,169 |
| TOTAL EXPENDITURES: | 11,841 | 218 | 110 | 0 | 0 | 0 | 0 | 0 | 12,169 |

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 11 (UMSA)

PROJECT #: 608000



DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing, and guardrails in Commission District 11
 LOCATION: Commission District 11 District Located: 11
 Unincorporated Miami-Dade County District(s) Served: 11

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 958 | 571 | 0 | 0 | 0 | 0 | 0 | 0 | 1,529 |
| BBC GOB Series 2005A | 1,918 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,918 |
| BBC GOB Series 2008B | 822 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 822 |
| BBC GOB Series 2008B-1 | 231 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 231 |
| TOTAL REVENUES: | 3,929 | 571 | 0 | 0 | 0 | 0 | 0 | 0 | 4,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 3,929 | 571 | 0 | 0 | 0 | 0 | 0 | 0 | 4,500 |
| TOTAL EXPENDITURES: | 3,929 | 571 | 0 | 0 | 0 | 0 | 0 | 0 | 4,500 |

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INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 12 (UMSA)

PROJECT #: 602140

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing, and guardrails in Commission District 12
 LOCATION: Commission District 12 District Located: 12
 Various Sites District(s) Served: 12



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 489 | 452 | 0 | 0 | 0 | 0 | 0 | 0 | 941 |
| TOTAL REVENUES: | 489 | 452 | 0 | 0 | 0 | 0 | 0 | 0 | 941 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 489 | 452 | 0 | 0 | 0 | 0 | 0 | 0 | 941 |
| TOTAL EXPENDITURES: | 489 | 452 | 0 | 0 | 0 | 0 | 0 | 0 | 941 |

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 13 (UMSA)

PROJECT #: 604960

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing, and guardrails in Commission District 13
 LOCATION: Commission District 13 District Located: 13
 Unincorporated Miami-Dade County District(s) Served: 13



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 100 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 100 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 100 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL EXPENDITURES: | 100 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |

INFRASTRUCTURE RENEWAL PLAN (IRP)

PROJECT #: 677200

DESCRIPTION: Replace and upgrade transit physical assets to include buses, facilities, systems, and equipment overhauls and acquisitions
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| People's Transportation Plan Bond Program | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 100,000 |
| TOTAL REVENUES: | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 100,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Major Machinery and Equipment | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 100,000 |
| TOTAL EXPENDITURES: | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 100,000 |

INTERSECTION IMPROVEMENTS - COUNTYWIDE

PROJECT #: 2000000536

DESCRIPTION: Increase vehicular traffic capacity and safety by installing turn bays and other intersection improvements
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------|----------|----------------|
| Non-County Contributions | 6,517 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,517 |
| Road Impact Fees | 48,849 | 10,278 | 6,995 | 8,503 | 9,972 | 10,304 | 0 | 0 | 94,901 |
| WASD Project Fund | 0 | 300 | 1,420 | 269 | 10 | 0 | 0 | 0 | 1,999 |
| TOTAL REVENUES: | 55,366 | 10,578 | 8,415 | 8,772 | 9,982 | 10,304 | 0 | 0 | 103,417 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 10,592 | 28,082 | 18,043 | 9,517 | 8,292 | 8,242 | 0 | 0 | 82,768 |
| Planning and Design | 3,546 | 3,181 | 983 | 1,064 | 1,045 | 1,031 | 0 | 0 | 10,850 |
| Project Administration | 1,843 | 3,093 | 1,532 | 1,268 | 1,032 | 1,031 | 0 | 0 | 9,799 |
| TOTAL EXPENDITURES: | 15,981 | 34,356 | 20,558 | 11,849 | 10,369 | 10,304 | 0 | 0 | 103,417 |

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LEHMAN YARD

PROJECT #: 674560

DESCRIPTION: Install five storage tracks and an under-floor rail wheel truing machine and rehabilitate and expand emergency exit
 LOCATION: 6601 NW 72 Ave District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|---------------|--------------|----------|----------|----------|----------|----------|---------------|
| FDOT Funds | 2,670 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,670 |
| People's Transportation Plan Bond Program | 56,418 | 13,227 | 2,625 | 0 | 0 | 0 | 0 | 0 | 72,270 |
| TOTAL REVENUES: | 59,088 | 13,227 | 2,625 | 0 | 0 | 0 | 0 | 0 | 74,940 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 50,234 | 7,760 | 2,512 | 0 | 0 | 0 | 0 | 0 | 60,506 |
| Furniture Fixtures and Equipment | 784 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 784 |
| Major Machinery and Equipment | 2,625 | 4,375 | 0 | 0 | 0 | 0 | 0 | 0 | 7,000 |
| Planning and Design | 0 | 262 | 113 | 0 | 0 | 0 | 0 | 0 | 375 |
| Project Administration | 5,445 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,445 |
| Project Contingency | 0 | 830 | 0 | 0 | 0 | 0 | 0 | 0 | 830 |
| TOTAL EXPENDITURES: | 59,088 | 13,227 | 2,625 | 0 | 0 | 0 | 0 | 0 | 74,940 |

METROMOVER - IMPROVEMENT PROJECTS

PROJECT #: 673910

DESCRIPTION: Replace various Metromover system controls to include the Data Transmission (Central Control and Wayside Interface High Speed System), Platform LCD Sign Control Unit, and High Cycle Switch Logic Control Cabinets
 LOCATION: Metromover District Located: Countywide
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|---------------|---------------|---------------|---------------|----------|----------|----------|----------------|
| FTA Section 5307/5309 Formula Grant | 0 | 4,334 | 7,819 | 7,989 | 5,000 | 0 | 0 | 0 | 25,142 |
| People's Transportation Plan Bond Program | 11,287 | 17,360 | 14,897 | 16,316 | 21,638 | 0 | 0 | 0 | 81,498 |
| TOTAL REVENUES: | 11,287 | 21,694 | 22,716 | 24,305 | 26,638 | 0 | 0 | 0 | 106,640 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Major Machinery and Equipment | 11,282 | 21,694 | 22,716 | 24,305 | 26,638 | 0 | 0 | 0 | 106,635 |
| Project Administration | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| TOTAL EXPENDITURES: | 11,287 | 21,694 | 22,716 | 24,305 | 26,638 | 0 | 0 | 0 | 106,640 |
| DONATION SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| FDOT Toll Revenue Credits | 0 | 1,084 | 1,955 | 1,997 | 1,250 | 0 | 0 | 0 | 6,286 |
| TOTAL DONATIONS: | 0 | 1,084 | 1,955 | 1,997 | 1,250 | 0 | 0 | 0 | 6,286 |

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METRO RAIL - STATIONS AND SYSTEMS IMPROVEMENTS

PROJECT #: 200000104

DESCRIPTION: Refurbish and/or update systems control equipment, fire alarm systems, and other improvements as needed throughout the entire rail system

LOCATION: Metrorail
Various Sites

District Located:
District(s) Served:

Countywide
Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|---------------|---------------|---------------|---------------|----------|----------|----------|----------------|
| Capital Impr. Local Option Gas Tax | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22 |
| FDOT Funds | 973 | 437 | 307 | 193 | 0 | 0 | 0 | 0 | 1,910 |
| FTA Section 5307/5309 Formula Grant | 4,506 | 32 | 0 | 0 | 0 | 0 | 0 | 0 | 4,538 |
| Operating Revenue | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 |
| People's Transportation Plan Bond Program | 21,175 | 37,614 | 31,565 | 26,392 | 15,710 | 0 | 0 | 0 | 132,456 |
| TOTAL REVENUES: | 26,691 | 38,083 | 31,872 | 26,585 | 15,710 | 0 | 0 | 0 | 138,941 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 10,611 | 24,263 | 15,986 | 19,415 | 7,795 | 0 | 0 | 0 | 78,070 |
| Furniture Fixtures and Equipment | 2,346 | 32 | 0 | 0 | 0 | 0 | 0 | 0 | 2,378 |
| Major Machinery and Equipment | 11,126 | 12,070 | 11,820 | 7,000 | 7,910 | 0 | 0 | 0 | 49,926 |
| Planning and Design | 1,994 | 1,276 | 3,652 | 170 | 5 | 0 | 0 | 0 | 7,097 |
| Project Administration | 614 | 442 | 414 | 0 | 0 | 0 | 0 | 0 | 1,470 |
| TOTAL EXPENDITURES: | 26,691 | 38,083 | 31,872 | 26,585 | 15,710 | 0 | 0 | 0 | 138,941 |
| DONATION SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| FDOT Toll Revenue Credits | 1,126 | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 1,134 |
| TOTAL DONATIONS: | 1,126 | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 1,134 |

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$20,000

METRO RAIL - TRACK AND GUIDEWAY PROJECTS

PROJECT #: 6710900

DESCRIPTION: Rehabilitate existing track and guideway equipment and fixtures; replace safety items for rail to include coverboard, fasteners, insulated joints, metal acoustical barriers, drains, equipment, and materials as needed

LOCATION: Metrorail
Various Sites

District Located:
District(s) Served:

2, 3, 5, 6, 7, 12, 13
Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|----------------|
| People's Transportation Plan Bond Program | 50,487 | 25,333 | 19,990 | 17,837 | 14,500 | 14,500 | 40,500 | 5,242 | 188,389 |
| TOTAL REVENUES: | 50,487 | 25,333 | 19,990 | 17,837 | 14,500 | 14,500 | 40,500 | 5,242 | 188,389 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 12,952 | 500 | 500 | 500 | 500 | 500 | 500 | 5,242 | 21,194 |
| Furniture Fixtures and Equipment | 85 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85 |
| Major Machinery and Equipment | 7,642 | 15,583 | 9,900 | 8,450 | 6,500 | 6,500 | 12,000 | 0 | 66,575 |
| Planning and Design | 83 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 83 |
| Project Administration | 29,725 | 9,250 | 9,590 | 8,887 | 7,500 | 7,500 | 28,000 | 0 | 100,452 |
| TOTAL EXPENDITURES: | 50,487 | 25,333 | 19,990 | 17,837 | 14,500 | 14,500 | 40,500 | 5,242 | 188,389 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

METRORAIL - VEHICLE REPLACEMENT

PROJECT #: 6733001



DESCRIPTION: Overhaul and modernize existing fleet and purchase 136 new heavy rail vehicles
 LOCATION: Metrorail District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|----------------|---------------|---------------|--------------|--------------|------------|------------|--------------|----------------|
| People's Transportation Plan Bond Program | 198,661 | 90,886 | 77,731 | 1,709 | 1,574 | 697 | 713 | 8,933 | 380,904 |
| TOTAL REVENUES: | 198,661 | 90,886 | 77,731 | 1,709 | 1,574 | 697 | 713 | 8,933 | 380,904 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Furniture Fixtures and Equipment | 106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 106 |
| Major Machinery and Equipment | 141,634 | 78,281 | 70,413 | 250 | 100 | 100 | 100 | 8,370 | 299,248 |
| Other Capital | 15,300 | 1,000 | 1,251 | 0 | 0 | 0 | 0 | 0 | 17,551 |
| Project Administration | 34,321 | 6,571 | 2,202 | 1,297 | 1,312 | 597 | 613 | 563 | 47,476 |
| Project Contingency | 7,300 | 5,034 | 3,865 | 162 | 162 | 0 | 0 | 0 | 16,523 |
| TOTAL EXPENDITURES: | 198,661 | 90,886 | 77,731 | 1,709 | 1,574 | 697 | 713 | 8,933 | 380,904 |

METRORAIL AND METROMOVER PROJECTS

PROJECT #: 2000000185



DESCRIPTION: Upgrade video systems and a/c units at substations, and replace existing relay-based control equipment and modify software and hardware central control to accommodate new train control systems
 LOCATION: Metrorail and Metromover District Located: Countywide
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|---------------|--------------|--------------|--------------|--------------|------------|------------|---------------|
| FTA Section 5307/5309 Formula Grant | 6,880 | 1,735 | 547 | 560 | 574 | 588 | 602 | 0 | 11,486 |
| People's Transportation Plan Bond Program | 6,128 | 11,476 | 6,776 | 6,776 | 2,776 | 728 | 0 | 0 | 34,660 |
| TOTAL REVENUES: | 13,008 | 13,211 | 7,323 | 7,336 | 3,350 | 1,316 | 602 | 0 | 46,146 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,561 | 1,734 | 532 | 532 | 532 | 142 | 0 | 0 | 6,033 |
| Major Machinery and Equipment | 8,187 | 8,891 | 4,905 | 4,918 | 932 | 588 | 602 | 0 | 29,023 |
| Planning and Design | 960 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 1,660 |
| Project Administration | 1,140 | 1,726 | 1,726 | 1,726 | 1,726 | 586 | 0 | 0 | 8,630 |
| Project Contingency | 160 | 160 | 160 | 160 | 160 | 0 | 0 | 0 | 800 |
| TOTAL EXPENDITURES: | 13,008 | 13,211 | 7,323 | 7,336 | 3,350 | 1,316 | 602 | 0 | 46,146 |
| DONATION SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| FDOT Toll Revenue Credits | 1,721 | 434 | 137 | 140 | 144 | 147 | 151 | 151 | 2,874 |
| TOTAL DONATIONS: | 1,721 | 434 | 137 | 140 | 144 | 147 | 151 | 151 | 2,874 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$85,000

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

MIAMI RIVER GREENWAY

PROJECT #: 6010960

DESCRIPTION: Design and construct pedestrian and bicycle shared-used facility along the Miami River
 LOCATION: Miami River District Located: 5
 City of Miami District(s) Served: 5



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--------------------------------------|--------------|------------|--------------|--------------|--------------|----------|----------|----------|--------------|
| BBC GOB Financing | 146 | 130 | 1,632 | 1,220 | 1,072 | 0 | 0 | 0 | 4,200 |
| BBC GOB Series 2005A | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| BBC GOB Series 2008B | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 87 |
| BBC GOB Series 2008B-1 | 749 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 749 |
| BBC GOB Series 2011A | 85 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85 |
| BBC GOB Series 2013A | 1,087 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,087 |
| BBC GOB Series 2014A | 694 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 694 |
| BBC GOB Series 2015D | 588 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 588 |
| Florida Inland Navigational District | 794 | 122 | 0 | 0 | 0 | 0 | 0 | 0 | 916 |
| TOTAL REVENUES: | 4,240 | 252 | 1,632 | 1,220 | 1,072 | 0 | 0 | 0 | 8,416 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 3,145 | 122 | 1,318 | 1,000 | 853 | 0 | 0 | 0 | 6,438 |
| Permitting | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55 |
| Planning and Design | 517 | 130 | 50 | 20 | 108 | 0 | 0 | 0 | 825 |
| Project Administration | 523 | 0 | 264 | 200 | 111 | 0 | 0 | 0 | 1,098 |
| TOTAL EXPENDITURES: | 4,240 | 252 | 1,632 | 1,220 | 1,072 | 0 | 0 | 0 | 8,416 |

MISCELLANEOUS IMPROVEMENTS COUNTYWIDE

PROJECT #: 200000543

DESCRIPTION: Provide roadway and bridge maintenance as well as beautification improvements
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--------------------------------------|---------------|---------------|--------------|--------------|--------------|--------------|----------|----------|----------------|
| Capital Impr. Local Option Gas Tax | 231 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 231 |
| Charter County Transit System Surtax | 33,807 | 2,654 | 0 | 0 | 0 | 0 | 0 | 0 | 36,461 |
| FDOT Funds | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Non-County Contributions | 0 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 700 |
| Road Impact Fees | 13,840 | 3,742 | 3,722 | 3,722 | 3,722 | 3,722 | 0 | 0 | 32,470 |
| Secondary Gas Tax | 6,965 | 7,440 | 5,798 | 5,787 | 5,787 | 5,798 | 0 | 0 | 37,575 |
| TOTAL REVENUES: | 54,843 | 15,536 | 9,520 | 9,509 | 9,509 | 9,520 | 0 | 0 | 108,437 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,990 | 4,889 | 1,503 | 1,513 | 1,532 | 1,564 | 0 | 0 | 13,991 |
| Other Capital | 43,551 | 6,905 | 4,295 | 4,274 | 4,255 | 4,234 | 0 | 0 | 67,514 |
| Project Administration | 5,106 | 6,938 | 3,722 | 3,722 | 3,722 | 3,722 | 0 | 0 | 26,932 |
| TOTAL EXPENDITURES: | 51,647 | 18,732 | 9,520 | 9,509 | 9,509 | 9,520 | 0 | 0 | 108,437 |

NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS

PROJECT #: 200000535

DESCRIPTION: Construct neighborhood improvements to include resurfacing, guardrails, sidewalks, traffic signals, drainage, street lights, and various intersection and neighborhood improvements
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|--------------|--------------|--------------|----------|----------|----------|----------|---------------|
| People's Transportation Plan Bond Program | 76,772 | 5,000 | 5,000 | 4,653 | 0 | 0 | 0 | 0 | 91,425 |
| TOTAL REVENUES: | 76,772 | 5,000 | 5,000 | 4,653 | 0 | 0 | 0 | 0 | 91,425 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 76,772 | 5,000 | 5,000 | 4,653 | 0 | 0 | 0 | 0 | 91,425 |
| TOTAL EXPENDITURES: | 76,772 | 5,000 | 5,000 | 4,653 | 0 | 0 | 0 | 0 | 91,425 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

REVERSIBLE LANES - VARIOUS LOCATIONS COUNTYWIDE

PROJECT #: 200000544

DESCRIPTION: Implement reversible lanes (tidal flow) to improve traffic flow countywide during rush hour; change overhead traffic lights and lighted street signs; where applicable change signage from single sided to double sided
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|--------------|--------------|---------------|---------------|---------------|----------|----------|---------------|
| Road Impact Fees | 12,784 | 7,500 | 8,000 | 8,300 | 8,300 | 8,400 | 0 | 0 | 53,284 |
| TOTAL REVENUES: | 12,784 | 7,500 | 8,000 | 8,300 | 8,300 | 8,400 | 0 | 0 | 53,284 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 350 | 4,134 | 11,600 | 11,600 | 16,702 | 0 | 0 | 44,386 |
| Planning and Design | 670 | 1,596 | 513 | 100 | 100 | 100 | 0 | 0 | 3,079 |
| Project Administration | 480 | 62 | 912 | 1,200 | 1,200 | 1,965 | 0 | 0 | 5,819 |
| TOTAL EXPENDITURES: | 1,150 | 2,008 | 5,559 | 12,900 | 12,900 | 18,767 | 0 | 0 | 53,284 |

RIGHTS-OF-WAY ACQUISITION - COUNTYWIDE PROJECTS

PROJECT #: 200000537

DESCRIPTION: Acquire rights-of-way for construction projects countywide
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|--------------|--------------|--------------|--------------|--------------|----------|----------|---------------|
| Charter County Transit System Surtax | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| People's Transportation Plan Bond Program | 21,295 | 603 | 400 | 450 | 0 | 0 | 0 | 0 | 22,748 |
| Road Impact Fees | 7,443 | 180 | 180 | 1,180 | 1,180 | 1,180 | 0 | 0 | 11,343 |
| TOTAL REVENUES: | 28,758 | 783 | 580 | 1,630 | 1,180 | 1,180 | 0 | 0 | 34,111 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Land Acquisition/Improvements | 22,837 | 2,527 | 2,224 | 3,163 | 1,700 | 1,660 | 0 | 0 | 34,111 |
| TOTAL EXPENDITURES: | 22,837 | 2,527 | 2,224 | 3,163 | 1,700 | 1,660 | 0 | 0 | 34,111 |

ROAD WIDENING - COUNTYWIDE

PROJECT #: 200000540

DESCRIPTION: Increase traffic capacity countywide by widening roads
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|----------------|---------------|---------------|---------------|--------------|--------------|----------|----------|----------------|
| Charter County Transit System Surtax | 119 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 119 |
| FDOT Funds | 25,989 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,989 |
| Non-County Contributions | 2,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,100 |
| People's Transportation Plan Bond Program | 77,733 | 15,641 | 14,608 | 5,753 | 1,240 | 0 | 0 | 0 | 114,975 |
| Road Impact Fees | 83,675 | 5,000 | 5,000 | 5,000 | 1,000 | 1,000 | 0 | 0 | 100,675 |
| TOTAL REVENUES: | 189,616 | 20,641 | 19,608 | 10,753 | 2,240 | 1,000 | 0 | 0 | 243,858 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 125,942 | 35,510 | 34,467 | 16,989 | 3,201 | 1,000 | 0 | 0 | 217,109 |
| Other Capital | 728 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 728 |
| Planning and Design | 15,323 | 2,411 | 1,726 | 417 | 39 | 0 | 0 | 0 | 19,916 |
| Project Administration | 2,352 | 1,745 | 1,571 | 437 | 0 | 0 | 0 | 0 | 6,105 |
| TOTAL EXPENDITURES: | 144,345 | 39,666 | 37,764 | 17,843 | 3,240 | 1,000 | 0 | 0 | 243,858 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

SAFETY IMPROVEMENTS - COUNTYWIDE

PROJECT #: 200000541

DESCRIPTION: Construct and/or provide improvements countywide to railroad crossings, sidewalks, bike paths, ADA ramps, street lights, pavement markings, and school flashers

LOCATION: Various Sites
Various Sites

District Located: Countywide
District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|---------------|--------------|--------------|--------------|--------------|----------|----------|---------------|
| Capital Impr. Local Option Gas Tax | 4,174 | 3,183 | 177 | 0 | 0 | 0 | 0 | 0 | 7,534 |
| Charter County Transit System Surtax | 1,000 | 500 | 500 | 500 | 500 | 500 | 0 | 0 | 3,500 |
| FDOT Funds | 4,656 | 5,009 | 3,007 | 3,007 | 3,007 | 3,007 | 0 | 0 | 21,693 |
| People's Transportation Plan Bond Program | 4,562 | 750 | 806 | 0 | 0 | 0 | 0 | 0 | 6,118 |
| Secondary Gas Tax | 2,577 | 3,177 | 2,577 | 2,072 | 2,072 | 2,577 | 0 | 0 | 15,052 |
| TOTAL REVENUES: | 16,969 | 12,619 | 7,067 | 5,579 | 5,579 | 6,084 | 0 | 0 | 53,897 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 16,426 | 12,207 | 7,067 | 5,579 | 5,579 | 6,084 | 0 | 0 | 52,942 |
| Planning and Design | 371 | 240 | 0 | 0 | 0 | 0 | 0 | 0 | 611 |
| Project Administration | 172 | 172 | 0 | 0 | 0 | 0 | 0 | 0 | 344 |
| TOTAL EXPENDITURES: | 16,969 | 12,619 | 7,067 | 5,579 | 5,579 | 6,084 | 0 | 0 | 53,897 |

SONOVOID BRIDGE (SW 296 STREET AND SW 160 AVE) OVER C-103 CANAL - REFURBISHMENT

PROJECT #: 603870

DESCRIPTION: Upgrade the structural integrity of the existing sonovoid deck

LOCATION: SW 296 St and SW 160 Ave Sonovoid Bridge over the C-103 Canal

Unincorporated Miami-Dade County

District Located: 8

District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|-----------|----------|----------|----------|----------|-----------|----------|----------|------------|
| BBC GOB Financing | 0 | 0 | 0 | 0 | 0 | 52 | 0 | 0 | 52 |
| BBC GOB Series 2005A | 47 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 47 |
| BBC GOB Series 2008B-1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| TOTAL REVENUES: | 48 | 0 | 0 | 0 | 0 | 52 | 0 | 0 | 100 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 0 | 0 | 0 | 52 | 0 | 0 | 52 |
| Planning and Design | 48 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 48 |
| TOTAL EXPENDITURES: | 48 | 0 | 0 | 0 | 0 | 52 | 0 | 0 | 100 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

SOUTH DADE TRANSIT WAY CORRIDOR

PROJECT #: 200000973

DESCRIPTION: Plan and develop the South corridor project
 LOCATION: Miami-Dade County
 N/A

District Located: Countywide
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--|--------------|---------------|---------------|----------------|----------------|----------|----------|----------|----------------|
| Charter County Transit System Surtax | 0 | 0 | 0 | 10,078 | 0 | 0 | 0 | 0 | 10,078 |
| FDOT Funds | 0 | 0 | 0 | 67,200 | 32,800 | 0 | 0 | 0 | 100,000 |
| FTA Section 5309 Discretionary Grant | 0 | 0 | 0 | 7,194 | 92,806 | 0 | 0 | 0 | 100,000 |
| Peoples Transportation Plan Capital Reserve Fund | 3,572 | 26,000 | 30,000 | 33,922 | 0 | 0 | 0 | 0 | 93,494 |
| TOTAL REVENUES: | 3,572 | 26,000 | 30,000 | 118,394 | 125,606 | 0 | 0 | 0 | 303,572 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 28,250 | 116,644 | 125,606 | 0 | 0 | 0 | 270,500 |
| Planning and Design | 3,322 | 22,750 | 0 | 0 | 0 | 0 | 0 | 0 | 26,072 |
| Project Administration | 250 | 3,250 | 1,750 | 1,750 | 0 | 0 | 0 | 0 | 7,000 |
| TOTAL EXPENDITURES: | 3,572 | 26,000 | 30,000 | 118,394 | 125,606 | 0 | 0 | 0 | 303,572 |

STRATEGIC MIAMI AREA RAPID TRANSIT PLAN (SMART) PHASE 1

PROJECT #: 672670

DESCRIPTION: Plan and develop Long Range Transportation Plan studies for corridor projects
 LOCATION: Miami-Dade County
 Throughout Miami-Dade County

District Located: Countywide
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--|--------------|---------------|--------------|----------|----------|----------|----------|----------|---------------|
| City of Miami Beach Contribution | 108 | 268 | 0 | 0 | 0 | 0 | 0 | 0 | 376 |
| City of Miami Contribution | 108 | 267 | 0 | 0 | 0 | 0 | 0 | 0 | 375 |
| FDOT Funds | 1,300 | 3,200 | 0 | 0 | 0 | 0 | 0 | 0 | 4,500 |
| FTA Section 5307/5309 Formula Grant | 660 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 960 |
| People's Transportation Plan Bond Program | 421 | 579 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Peoples Transportation Plan Capital Reserve Fund | 6,556 | 10,233 | 1,200 | 0 | 0 | 0 | 0 | 0 | 17,989 |
| TOTAL REVENUES: | 9,153 | 14,847 | 1,200 | 0 | 0 | 0 | 0 | 0 | 25,200 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Planning and Design | 8,653 | 14,347 | 1,200 | 0 | 0 | 0 | 0 | 0 | 24,200 |
| Project Administration | 500 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| TOTAL EXPENDITURES: | 9,153 | 14,847 | 1,200 | 0 | 0 | 0 | 0 | 0 | 25,200 |
| DONATION SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| FDOT Toll Revenue Credits | 165 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 240 |
| TOTAL DONATIONS: | 165 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 240 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TAMIAMI SWING BRIDGE

PROJECT #: 604790



DESCRIPTION: Replace the existing swing bridge with a single leaf bascule bridge

LOCATION: 2000 S River Dr
City of Miami

District Located: 5
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|------------|----------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 10,889 | 627 | 0 | 0 | 0 | 0 | 0 | 0 | 11,516 |
| BBC GOB Series 2008B | 926 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 926 |
| BBC GOB Series 2008B-1 | 963 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 963 |
| BBC GOB Series 2011A | 255 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 255 |
| BBC GOB Series 2013A | 926 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 926 |
| BBC GOB Series 2014A | 256 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 256 |
| BBC GOB Series 2015D | 294 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 294 |
| FDOT Funds | 15,741 | 259 | 0 | 0 | 0 | 0 | 0 | 0 | 16,000 |
| Road Impact Fees | 10,415 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,415 |
| TOTAL REVENUES: | 40,665 | 886 | 0 | 0 | 0 | 0 | 0 | 0 | 41,551 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 35,887 | 886 | 0 | 0 | 0 | 0 | 0 | 0 | 36,773 |
| Planning and Design | 4,473 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,473 |
| Project Administration | 305 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 305 |
| TOTAL EXPENDITURES: | 40,665 | 886 | 0 | 0 | 0 | 0 | 0 | 0 | 41,551 |

THE UNDERLINE

PROJECT #: 200000133



DESCRIPTION: Design and develop the 10-mile Underline corridor, running below the Metrorail guideway, from the Miami River to Dadeland South Station, a linear park that will enhance connectivity, mobility, and biking safety for Miami-Dade residents and visitors. Phase 1 extends from SW 7th Street to SW 13th Street - Brickell Backyard and Phase 2 from SW 13th Street to SW 19th Avenue

LOCATION: Metrorail Transit Zone from the Miami River to Dadeland South Station
Throughout Miami-Dade County

District Located: 5, 7
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--------------------------------|--------------|---------------|---------------|--------------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 50 | 53 | 206 | 0 | 0 | 0 | 0 | 0 | 309 |
| City of Miami Park Impact Fees | 0 | 2,192 | 2,941 | 1,485 | 0 | 0 | 0 | 0 | 6,618 |
| FDOT Funds | 298 | 3,658 | 5,846 | 4,241 | 0 | 0 | 0 | 0 | 14,043 |
| Pay-As-You-Go CIF | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| Road Impact Fees | 6,653 | 5,846 | 2,882 | 0 | 0 | 0 | 0 | 0 | 15,381 |
| TOTAL REVENUES: | 7,501 | 11,749 | 11,875 | 5,726 | 0 | 0 | 0 | 0 | 36,851 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 38 | 7,705 | 13,554 | 8,222 | 0 | 0 | 0 | 0 | 29,519 |
| Land Acquisition/Improvements | 0 | 0 | 180 | 0 | 0 | 0 | 0 | 0 | 180 |
| Planning and Design | 637 | 1,952 | 257 | 101 | 0 | 0 | 0 | 0 | 2,947 |
| Project Administration | 98 | 638 | 1,589 | 880 | 0 | 0 | 0 | 0 | 3,205 |
| Project Contingency | 0 | 0 | 477 | 523 | 0 | 0 | 0 | 0 | 1,000 |
| TOTAL EXPENDITURES: | 773 | 10,295 | 16,057 | 9,726 | 0 | 0 | 0 | 0 | 36,851 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TRAFFIC CONTROL DEVICES - SIGNALIZATION COUNTYWIDE

PROJECT #: 200000542

DESCRIPTION: Install Traffic Control Devices at intersections that are not currently signalized
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|---------------|---------------|---------------|---------------|---------------|----------|----------|----------------|
| Charter County Transit System Surtax | 1,460 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,460 |
| Non-County Contributions | 0 | 511 | 0 | 0 | 0 | 0 | 0 | 0 | 511 |
| People's Transportation Plan Bond Program | 12,332 | 943 | 0 | 0 | 0 | 0 | 0 | 0 | 13,275 |
| Road Impact Fees | 52,989 | 10,731 | 9,648 | 11,952 | 12,432 | 14,080 | 0 | 0 | 111,832 |
| Secondary Gas Tax | 7,343 | 7,343 | 7,343 | 5,901 | 5,901 | 7,343 | 0 | 0 | 41,174 |
| TOTAL REVENUES: | 74,124 | 19,528 | 16,991 | 17,853 | 18,333 | 21,423 | 0 | 0 | 168,252 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 36,829 | 34,455 | 19,322 | 18,434 | 17,159 | 24,423 | 0 | 0 | 150,622 |
| Planning and Design | 2,078 | 2,640 | 1,282 | 1,364 | 1,258 | 1,751 | 0 | 0 | 10,373 |
| Project Administration | 1,261 | 2,121 | 882 | 984 | 978 | 1,031 | 0 | 0 | 7,257 |
| TOTAL EXPENDITURES: | 40,168 | 39,216 | 21,486 | 20,782 | 19,395 | 27,205 | 0 | 0 | 168,252 |

TRANSIT - SIGNAGE AND COMMUNICATION PROJECTS

PROJECT #: 200000434

DESCRIPTION: Replace and upgrade signage and communication systems throughout transit facilities to include CCTV on existing buses, real-time signage, Private Branch Exchange Telephones and bus traffic signal prioritization along congestion management plan corridors
 LOCATION: Metrobus District Located: Countywide
 Various Sites District(s) Served: Countywide

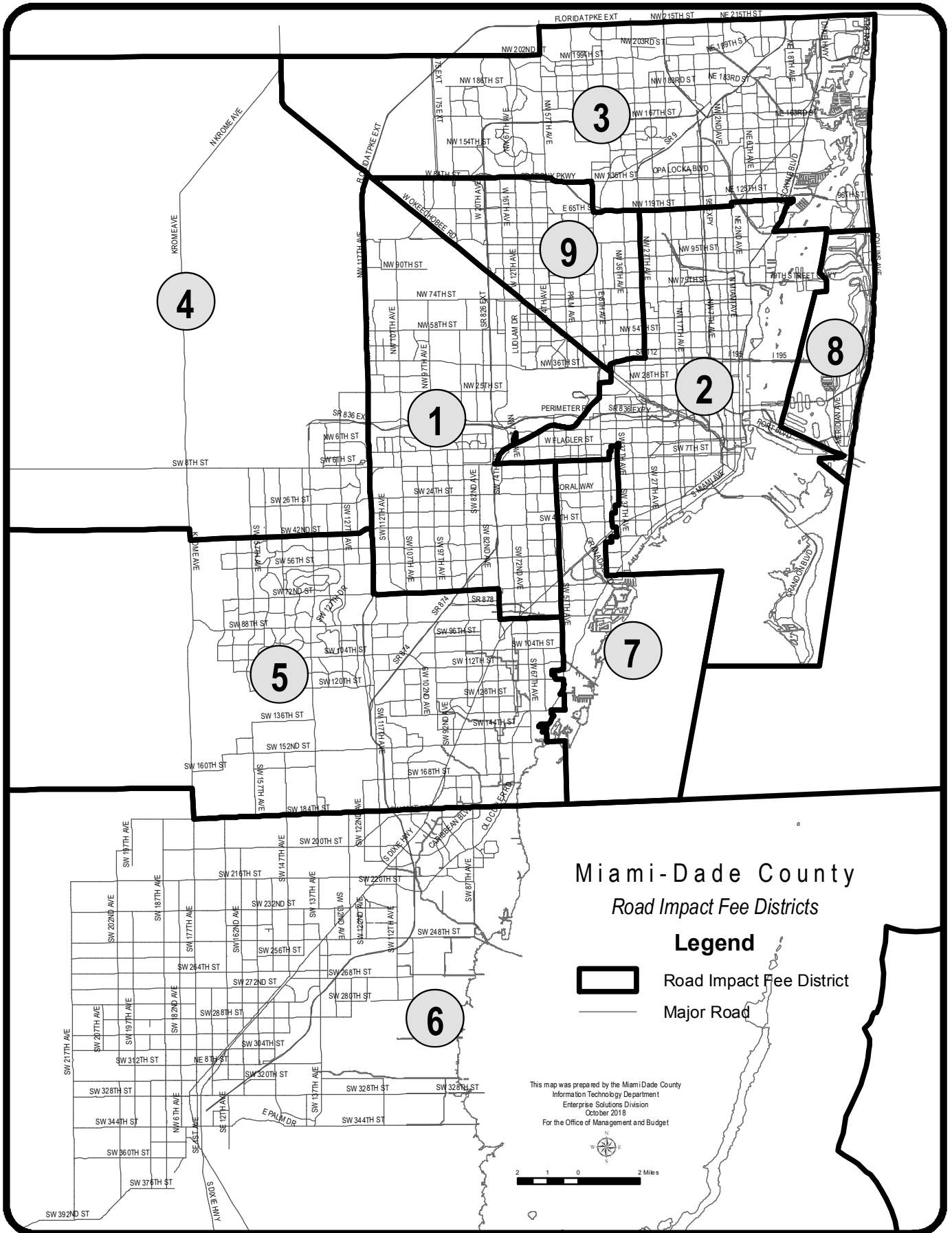
| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|---------------|--------------|----------|----------|----------|----------|----------|---------------|
| FTA Section 5307/5309 Formula Grant | 7,763 | 5,150 | 620 | 0 | 0 | 0 | 0 | 0 | 13,533 |
| People's Transportation Plan Bond Program | 5,610 | 6,860 | 834 | 0 | 0 | 0 | 0 | 0 | 13,304 |
| TOTAL REVENUES: | 13,373 | 12,010 | 1,454 | 0 | 0 | 0 | 0 | 0 | 26,837 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 7,074 | 5,150 | 620 | 0 | 0 | 0 | 0 | 0 | 12,844 |
| Major Machinery and Equipment | 5,015 | 5,798 | 834 | 0 | 0 | 0 | 0 | 0 | 11,647 |
| Project Administration | 463 | 462 | 0 | 0 | 0 | 0 | 0 | 0 | 925 |
| Project Contingency | 821 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 1,421 |
| TOTAL EXPENDITURES: | 13,373 | 12,010 | 1,454 | 0 | 0 | 0 | 0 | 0 | 26,837 |
| DONATION SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| FDOT Toll Revenue Credits | 1,941 | 1,287 | 155 | 0 | 0 | 0 | 0 | 0 | 3,383 |
| TOTAL DONATIONS: | 1,941 | 1,287 | 155 | 0 | 0 | 0 | 0 | 0 | 3,383 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

UNFUNDED CAPITAL PROJECTS



| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|--|------------------------------|--|
| BARRIER REMOVAL - AMERICANS WITH DISABILITIES ACT | Various Sites | 13,422 |
| BIKE LANES - NEW | Various Sites | 47,279 |
| BRIDGES - REPAIR/REPLACEMENT | Throughout Miami-Dade County | 142,182 |
| CANAL - IMPROVEMENTS AND EMBANKMENT RESTORATION | Various Sites | 89,982 |
| DRAINAGE - STORMWATER IMPROVEMENTS AND RETROFIT | Various Sites | 129,449 |
| GUARDRAILS - INSTALL/REPLACE, SURROUNDING BODIES OF WATER | Various Sites | 2,261 |
| INTERSECTION - TURN BAYS AND OTHER OPERATIONAL IMPROVEMENTS | Various Sites | 2,190 |
| MAST ARMS - UPGRADES | Various Sites | 26,325 |
| METROBUS - GARAGE IMPROVEMENTS | Metrobus Garages | 6,386 |
| METRORAIL - PIERS GROUNDING TESTING | Countywide | 5,150 |
| METRORAIL - TRAIN CONTROL UPGRADE | Metrorail | 250,660 |
| MULTIMODAL TERMINAL - STATE ROAD 94 (SW 88 ST KENDALL DRIVE) | To Be Determined | 20,600 |
| PALMETTO INTERMODAL TERMINAL - DEVELOPMENT PLAN | Palmetto Terminal | 11,641 |
| PAVEMENT MARKING - REPLACEMENT | Throughout Miami-Dade County | 7,200 |
| ROADWAY - COUNTYWIDE IMPROVEMENTS | Throughout Miami-Dade County | 59,610 |
| ROADWAY - LIGHTING RETROFIT | Throughout Miami-Dade County | 25,000 |
| ROADWAY - REPAIR AND RESURFACE LOCAL ROADS IN UMSA | Throughout Miami-Dade County | 196,259 |
| ROADWAY - UPGRADE LIGHTS (L.E.D. AND SMART LIGHT TECHNOLOGY) | Throughout Miami-Dade County | 10,340 |
| SCHOOL FLASHING LIGHTS | Various Sites | 5,925 |
| SIDEWALKS - CONSTRUCT/REPAIR (UMSA AND ARTERIAL ROADS) | Throughout Miami-Dade County | 61,492 |
| SOUTH DADE BUS AND PUBLIC WORKS MAINTENANCE FACILITIES- CONSTRUCT | Countywide | 41,200 |
| SPAN-WIRE TRAFFIC SIGNALS - REPLACE | Throughout Miami-Dade County | 85,435 |
| STRATEGIC MIAMI AREA RAPID TRANSIT (SMART) PLAN | Various Sites | 3,296,000 |
| STREET LIGHTS - INSTALL ON ARTERIAL ROADS | Various Sites | 27,825 |
| TRAFFIC CONTROL - UPGRADE COMMUNICATIONS | Throughout Miami-Dade County | 60,402 |
| TRAFFIC SIGNALS - NEW | Various Sites | 4,850 |
| TRANSIT FACILITIES - ROOF REPLACEMENT | Various Sites | 22,660 |
| | UNFUNDED TOTAL | 4,651,725 |

FY 2018-19 Adopted Budget and Multi-Year Capital Plan

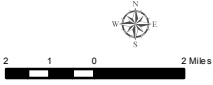


Miami-Dade County Road Impact Fee Districts

Legend

-  Road Impact Fee District
-  Major Road

This map was prepared by the Miami-Dade County
Information Technology Department
Enterprise Solutions Division
October 2018
For the Office of Management and Budget



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STRATEGIC AREA

Recreation And Culture

Mission:

To develop, promote and preserve outstanding cultural, recreational, library, and natural experiences and opportunities for residents and visitors of this and future generations

| GOALS | OBJECTIVES |
|---|---|
| RECREATION AND CULTURAL LOCATIONS AND FACILITIES THAT ARE SUFFICIENTLY DISTRIBUTED THROUGHOUT MIAMI-DADE COUNTY | Ensure Parks, Libraries, and Cultural Facilities are Accessible to Residents and Visitors |
| | Acquire New and Conserve Existing Open Lands and Natural Areas |
| ATTRACTIVE AND INVITING VENUES THAT PROVIDE WORLD-CLASS RECREATIONAL AND CULTURAL ENRICHMENT OPPORTUNITIES | Increase Attendance at Recreational and Cultural Venues |
| | Ensure Facilities are Safe, Clean, and Well-Run |
| | Keep Parks and Green Spaces Beautiful |
| WIDE ARRAY OF OUTSTANDING PROGRAMS AND SERVICES FOR RESIDENTS AND VISITORS | Provide Vibrant and Diverse Programming Opportunities and Services that Reflect the Community's Interests |
| | Strengthen and Conserve Local Historic and Cultural Resources and Collections |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Cultural Affairs

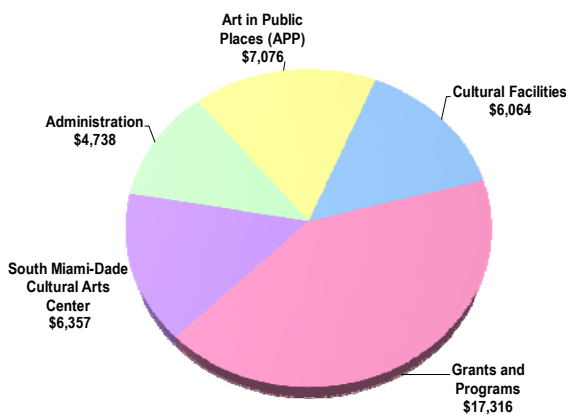
The Department of Cultural Affairs and its advisory board, the Cultural Affairs Council, create and promote opportunities for artists and cultural organizations to grow and improve; develop, manage and operate cultural facilities; and provide information and cultural resources for residents and visitors. The Department also directs the Art in Public Places (APP) program and supports its board, the Art in Public Places Trust, commissioning, curating, tracking, maintaining and promoting the County's art collection, upgrading public buildings, and improving the overall experience of public spaces. The Department also manages and facilitates the grant investments made by the Tourist Development Council and supports its board to create a more competitive environment for tourism throughout Miami-Dade County.

As part of the Recreation and Culture strategic area, the Department develops cultural excellence, diversity and participation; builds better cultural facilities throughout Miami-Dade County; and makes cultural activities more accessible for residents and visitors. The Department's various competitive grants programs provide direct support for cultural organizations' development and activities, individual artists' professional growth, cultural facilities improvements, and technical assistance that addresses the non-profit cultural sector. The Department also manages, programs and operates the South Miami-Dade Cultural Arts Center, a campus of state-of-the-art cultural facilities in Cutler Bay, as well as the Miami-Dade County Auditorium, Joseph Caleb Auditorium and African Heritage Cultural Arts Center, all dedicated to presenting and supporting excellence in the arts for the entire community. The Department creates, publishes, promotes, and disseminates information about the excellence of Miami-Dade County's artistic offerings in order to increase accessibility and audience engagement; develops and coordinates arts education and outreach programs; and pioneers inclusion-focused programs reaching audiences of all abilities.

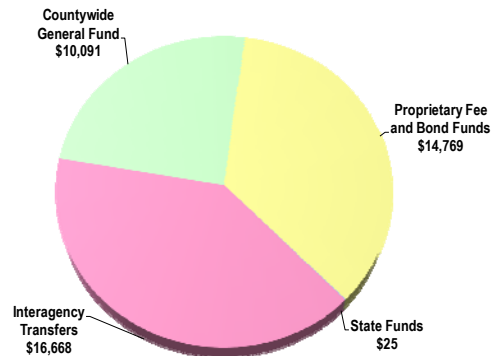
The Department's stakeholders include artists, cultural organizations, and the residents and visitors who are their audiences and supporters. In order to implement its curriculum-based arts in education programs, the Department has developed partnerships with the Miami-Dade County Public School system, cultural organizations, individual artists, and community and statewide organizations.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)

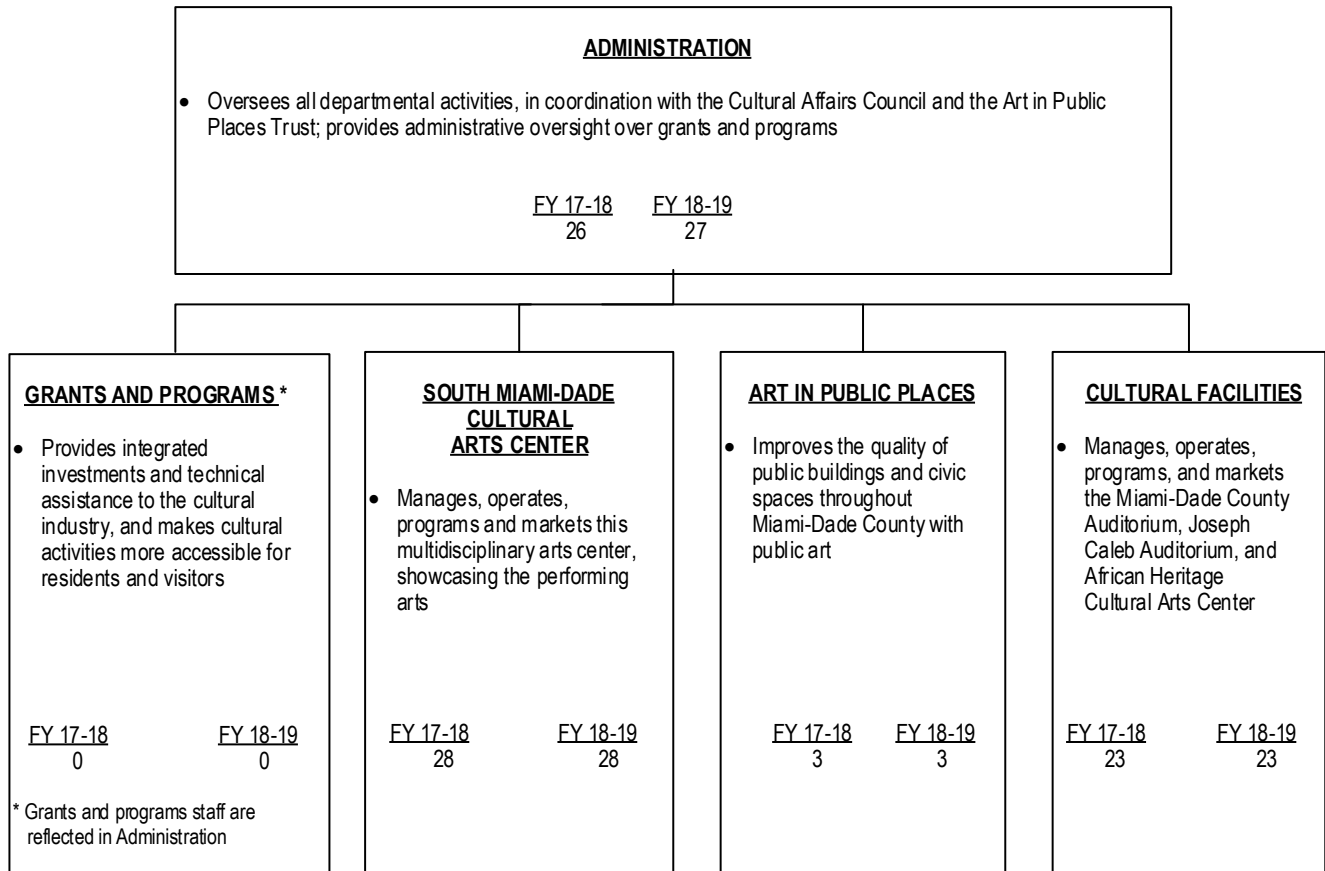


Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2018-19 total number of full-time equivalent positions is 110

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|----------------------------|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 8,418 | 9,068 | 10,284 | 10,091 |
| Carryover | 7,869 | 3,420 | 1,662 | 3,672 |
| Fees and Charges | 335 | 347 | 330 | 350 |
| Interest Earnings | 6 | 6 | 0 | 0 |
| Miscellaneous Revenues | 2,164 | 3,005 | 5,139 | 6,562 |
| Other Revenues | 2,920 | 3,167 | 3,712 | 4,165 |
| Private Donations | 11 | 57 | 20 | 20 |
| State Grants | 25 | 24 | 25 | 25 |
| Convention Development Tax | 8,201 | 9,167 | 9,803 | 10,429 |
| Tourist Development Tax | 5,343 | 5,296 | 5,289 | 6,239 |
| Total Revenues | 35,292 | 33,557 | 36,264 | 41,553 |

| | | | | |
|---------------------------------------|---------------|---------------|---------------|---------------|
| Operating Expenditures Summary | | | | |
| Salary | 5,304 | 5,572 | 6,799 | 7,511 |
| Fringe Benefits | 1,675 | 1,926 | 2,381 | 2,676 |
| Court Costs | 1 | 0 | 13 | 13 |
| Contractual Services | 4,000 | 3,481 | 3,909 | 4,250 |
| Other Operating | 2,480 | 2,478 | 3,437 | 3,439 |
| Charges for County Services | 1,078 | 517 | 1,114 | 1,376 |
| Grants to Outside Organizations | 13,635 | 14,448 | 14,339 | 16,522 |
| Capital | 2,658 | 673 | 4,270 | 5,764 |
| Total Operating Expenditures | 30,831 | 29,095 | 36,262 | 41,551 |

| | | | | |
|---|--------------|--------------|----------|----------|
| Non-Operating Expenditures Summary | | | | |
| Transfers | 1,040 | 999 | 0 | 0 |
| Distribution of Funds In Trust | 1 | 1 | 2 | 2 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 0 | 0 |
| Total Non-Operating Expenditures | 1,041 | 1,000 | 2 | 2 |

| (dollars in thousands) Expenditure By Program | Total Funding | | Total Positions | |
|--|--------------------|---------------------|--------------------|---------------------|
| | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Recreation and Culture | | | | |
| Administration | 4,599 | 4,738 | 26 | 27 |
| Art in Public Places (APP) | 5,480 | 7,076 | 3 | 3 |
| Cultural Facilities | 5,290 | 6,064 | 23 | 23 |
| Grants and Programs | 15,153 | 17,316 | 0 | 0 |
| South Miami-Dade Cultural Arts Center | 5,740 | 6,357 | 28 | 28 |
| Total Operating Expenditures | 36,262 | 41,551 | 80 | 81 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 555 | 488 | 548 | 495 | 555 |
| Fuel | 4 | 4 | 8 | 6 | 8 |
| Overtime | 10 | 11 | 12 | 14 | 12 |
| Rent | 263 | 276 | 290 | 290 | 290 |
| Security Services | 73 | 54 | 93 | 43 | 69 |
| Temporary Services | 57 | 27 | 0 | 0 | 60 |
| Travel and Registration | 50 | 45 | 53 | 42 | 75 |
| Utilities | 521 | 593 | 627 | 518 | 628 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: GRANTS AND PROGRAMS

The Grants and Programs Division provides integrated investments and technical assistance to the cultural industry and makes cultural activities more accessible for residents and visitors.

- Supports programs and cultural organizations through 15 competitive grant programs for operating and facility improvements
- Provides direct support to local artists through fellowships and professional development grants, workshops, and exhibition opportunities
- Directs and administers the South Florida Cultural Consortium (SFCC)
- Creates access to cultural experiences for all audiences through programs such as Culture Shock Miami for students, Golden Ticket Arts Guide for seniors, and All Kids Included initiatives for children and families with and without disabilities

Strategic Objectives - Measures

- RC2-1: Increase attendance at recreational and cultural venues

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Increase student participation through Culture Shock Miami | Tickets sold through the Culture Shock Miami program* | OC | ↑ | 20,898 | 18,405 | 10,000 | 17,905 | 11,000 |
| Encourage participation of seniors in Golden Ticket program | Golden Ticket Arts Guides printed | OP | ↔ | 20,000 | 17,000 | 17,000 | 17,000 | 17,000 |

*All increases and/or decreases are primarily the result of the variability in the number of programs and productions offered

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Diligently manage administration and efficacy of grant allocations | Grant contracts administered providing support to cultural organizations and artists* | OP | ↔ | 562 | 569 | 500 | 522 | 525 |

*The increase from FY 2017-18 Budget to FY 2018-19 Target is due to an increase in number of grant applications received from non-profit cultural organizations through the competitive grants program, which varies from year to year

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the continuation of a grant from The Children's Trust in the amount of \$1.246 million, renewing FY 2017-18's originally budgeted grant of \$1.246 million; the Children's Trust grant provides project-based funding to enrich the lives of children and families through the arts by making live arts experiences available to more children and youth throughout Miami-Dade County
- In FY 2018-19, the Department will continue to provide the bilingual Golden Ticket Arts Guides promoting free admission for adults over the age of 62 to hundreds of cultural events and activities; it is estimated that the Department will produce and distribute 17,000 Golden Ticket Arts Guide books (\$80,000)
- In FY 2018-19, the Department will continue to fund the Culture Shock Miami program (www.cultureshockmiami.com) where students ages 13-22 can purchase tickets to cultural performances and museums around Miami-Dade County for only \$5
- The FY 2018-19 Adopted Budget includes the continuation of direct funding allocations provided to: Fairchild Tropical Botanic Garden (\$376,000), Miami Children's Museum (\$635,000), ZooMiami Foundation, Inc. (\$293,000), and Fantasy Theater Factory, Inc. (\$400,000) for the Sandrell Rivers Theater, in which the M Ensemble Company is a resident company
- The Department's FY 2018-19 Adopted Budget includes \$15.572 million in funding to support the cultural competitive grants and programs, which is an increase of \$2.123 million from last year's budgeted amount of \$13.449 million; the increase in funding is the result of increasing Tourist Development Tax (TDT) revenues, which fund the cultural grants and programs as part of the overall strategy to strengthen support to address the growth of cultural organizations
- The FY 2018-19 Adopted Budget includes \$150,000 for the Miami Children's Museum to support the cost of supplementary security personnel, including outsourced and on-staff guards, to ensure the safety of children and families participating in museum programming

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

- In cooperation with the South Miami-Dade Cultural Arts Center, \$40,000 will be allocated as a grant to the not-for-profit organization the After School Film Institute to maintain and expand its after-school film training program for students at Arthur and Polly Mays 6-12 Conservatory of the Arts

DIVISION: ADMINISTRATION

The Administration Division oversees all departmental activities in coordination with the Cultural Affairs Council and the Art in Public Places Trust.

- Directs and coordinates all departmental internal and external operations
- Identifies countywide cultural needs; develops policies and establishes effective cultural growth strategies
- Manages and oversees the planning, design, and improvement/construction of both existing and new cultural facility capital projects
- Designs and implements curriculum-based arts in education programs and educational partnerships
- Coordinates cultural information services and increases accessibility of arts activities for audiences
- Secures and implements federal, state, local, and foundation grants to create and expand programs and services for arts organizations, artists, and audiences

Strategic Objectives - Measures

- RC1-1: Ensure parks, libraries, and cultural facilities are accessible to residents and visitors

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Efficiently manage and monitor cultural facilities projects, including Existing Neighborhood, Building Better Communities GOB, and Capital Development program projects | Existing and new neighborhood cultural facility capital projects being managed | OP | ↔ | 14 | 15 | 14 | 12 | 12 |
| | Building Better Communities General Obligation Bond cultural facility capital projects being managed | OP | ↔ | 12 | 10 | 9 | 10 | 9 |

DIVISION COMMENTS

- The Department's FY 2018-19 Adopted Budget includes \$943,000 in General Fund support and \$628,000 from all departmental divisions to support administrative activities
- In order to strengthen its ability to address expanding programs and services, the Department added one new full-time Chief, Finance and Budget (\$162,000)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: ART IN PUBLIC PLACES (APP)

The Art in Public Places Division improves the quality of public buildings and civic spaces throughout Miami-Dade County with public art.

- Manages and monitors the Art in Public Places (APP) inventory and provides routine maintenance of the art collection
- Commissions artists to create works of art for County buildings and facilities; maintains fiscal responsibility and construction coordination for these projects
- Develops and maintains partnerships for art education and professional development opportunities in conjunction with public art commissioning projects

Strategic Objectives - Measures

- RC3-2: Strengthen and conserve local historic and cultural resources and collections

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Manage and facilitate the process of selecting, constructing and maintaining the public art at various County facilities | Public art projects active (in design, fabrication, or installation phases) | OP | ↔ | 42 | 45 | 35 | 63 | 53 |

DIVISION COMMENTS

- In FY 2018-19, the Department will continue to work on a variety of major public art projects, coordinating works by various local, national, and international artists, including but not limited to projects such as the Miami Beach Convention Center, PortMiami, Miami International Airport, African Heritage Cultural Arts Center, Westchester Cultural Art Center at Tropical Park, Oak Grove Community Center, Animal Services Liberty City Clinic, Jackson Memorial Hospital, and various Building Better Communities General Obligation Bond (BBC-GOB) funded projects

DIVISION: SOUTH MIAMI-DADE CULTURAL ARTS CENTER

The South Miami-Dade Cultural Arts Center Division operates and manages a campus of venues for the performing arts, including the 966-seat multidisciplinary theater, multi-purpose rehearsal and educational spaces, activities center, and an outdoor promenade and concert lawn.

- Develops and directs programmatic and operational plans for the Center
- Prepares performance and utilization schedule of the facility, and serves the Center's users, renters, and audiences
- Monitors and adheres to financial management policies and procedures of the Center

Strategic Objectives - Measures

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Operate, manage, and program the South Miami-Dade Cultural Arts Center | SMDCAC - Audience attendance* | OC | ↑ | 70,581 | 72,460 | 76,000 | 79,796 | 77,000 |
| | SMDCAC - Active Performance and Rental days/evenings | OP | ↔ | 550 | 508 | 410 | 487 | 416 |

*The increase in attendance from FY 2017-18 Budget to FY 2017-18 Actual is due to the variability of programming and rentals; the increase from FY 2017-18 Budget to FY 2018-19 Target reflects the proposed scheduled programming for FY 2018-19; as more bookings and special events are added and scheduled during the year, attendance projections increase

DIVISION COMMENTS

- The Department's FY 2018-19 Adopted Budget includes \$6.357 million in operational support to fund this state-of-the-art facility; the facility is supported with \$3.394 million in Convention Development Tax revenues, \$679,000 in carryover funds, and \$2.284 million in other miscellaneous revenues the facility receives through ticket sales, concessions, rentals, and sponsorships

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DIVISION: CULTURAL FACILITIES

The Cultural Facilities Division provides oversight to the African Heritage Cultural Arts Center, the Joseph Caleb Auditorium, and the Miami-Dade County Auditorium.

- Operates and manages a 962-seat theater at the Joseph Caleb Auditorium
- Operates and manages the Miami-Dade County Auditorium: a 2,372-seat theater that hosts major dance, theater and music performances; a 400-seat more intimately scaled theater configuration; and a 200-seat "On Stage Black Box Theater" in which audiences and performers share the stage
- Operates and manages the African Heritage Cultural Arts Center's black box theater, music building with a concert hall, piano lab with practice rooms, accessible dance studio, art gallery, studio spaces, print shop, and classrooms
- Provides arts instruction in all artistic disciplines to youth, offering after school programs, school break academies, and summer programs
- Develops and directs operational plans for the facilities
- Prepares performance and utilization schedules of the facilities, and serves users, renters, and audiences
- Monitors and adheres to financial management policies and procedures of the facilities
- Serves as a center for showcasing the diversity of Miami-Dade County's cultural life

Strategic Objectives - Measures

- RC2-1: Increase attendance at recreational and cultural venues

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Operate, manage, and program the Joseph Caleb Auditorium | JCA - Audience attendance* | OC | ↑ | 34,044 | 33,825 | 13,720 | 17,901 | 12,740 |
| | JCA - Active Performance and Rental days/evenings* | OP | ↔ | 34 | 42 | 15 | 35 | 12 |
| Operate, manage, and program the Miami-Dade County Auditorium | MDCA - Audience attendance** | OC | ↑ | 111,230 | 104,995 | 90,000 | 116,490 | 91,000 |
| | MDCA - Active Performance and Rental days/evenings | OP | ↔ | 170 | 153 | 105 | 169 | 106 |
| Operate, manage, and program the African Heritage Cultural Arts Center | AHCAC - Audience attendance*** | OC | ↑ | 47,220 | 41,722 | 39,500 | 36,914 | 39,600 |
| | AHCAC - Active Performance and Rental days/evenings | OP | ↔ | 525 | 477 | 406 | 514 | 407 |

*The increase from FY 2017-18 Budget to FY 2017-18 Actual is due to the variability of programming and rentals; the decrease from FY 2017-18 Budget to FY 2018-19 Target anticipates the impact of ongoing construction at the Joseph Caleb Auditorium

**The increase from FY 2017-18 Budget to FY 2017-18 Actual is due to the variability of programming and rentals

***The increase from FY 2017-18 Budget to FY 2017-18 Actual is due to the variability of programming and rentals; the FY 2018-19 Target remains relatively flat from FY 2017-18 Budget as it reflects the projected impact of renovation work to be performed at the Center beginning in late FY 2017-18

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- In FY 2018-19, the Department continues its implementation of work needed to upgrade the African Heritage Cultural Arts Center, Joseph Caleb Auditorium, and Miami-Dade County Auditorium
- In the Department's FY 2018-19 Adopted Budget is \$2.657 million in funding to support the Miami-Dade County Auditorium; since 1951, the Miami-Dade County Auditorium has served as a central showplace for Miami-Dade's diverse cultural life and is a hub for celebrating the Hispanic arts community
- The Department's FY 2018-19 Adopted Budget also includes \$2.689 million in funding to support the African Heritage Cultural Arts Center; the African Heritage Cultural Arts Center has been the nucleus for arts learning, training, and access for Miami-Dade's African American community for more than 40 years
- The Department's FY 2018-19 Adopted Budget also includes \$720,000 in funding to support the continuation of the arts education programs of the Joseph Caleb Auditorium which are currently being presented at the Miami-Dade County Auditorium; the 962-seat Auditorium is currently closed to the public due to facility upgrades and renovations and is expected to reopen in FY 2019-20
- The African Heritage Cultural Arts Center, in consultation with the After School Film Institute, is creating a program to train at-risk middle and high school students in preparation for careers in film and television production (\$40,000)

| Department Operational Unmet Needs | | | |
|---|---|------------------------|------------------|
| Description | (dollars in thousands) | | Positions |
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Expand services of the Culture Shock Miami, Golden Ticket, and Arts Education programs | \$0 | \$4,000 | 0 |
| Provide additional funding to support cultural programming for organizational and programmatic development, sustainability, and growth necessary for the viability of cultural organizations throughout Miami-Dade County | \$0 | \$31,553 | 0 |
| Renovate, upgrade, continuously maintain and progressively program, activate and promote County-owned and operated cultural facilities | \$0 | \$7,500 | 0 |
| Fund one full-time Cultural Affairs Construction Manager and one full-time Accountant 2 position to address the growing number of new commissions and renovation and repair projects for Art in Public Places | \$0 | \$193 | 2 |
| Fund four full-time administrative positions in the Cultural Affairs Administration Division to enhance support to grants administration and the Cultural Shock Miami program | \$0 | \$318 | 4 |
| Fund seven full-time administrative and theater-based positions at the Miami-Dade County Auditorium to enhance operations and overall audience experience | \$0 | \$540 | 7 |
| Fund eight full-time and four part-time to full-time conversions theater-based production positions at the South Miami-Dade Cultural Arts Center to augment performance and scheduling at the facility | \$0 | \$713 | 12 |
| Fund three full-time and six part-time administrative support positions at the African Heritage Cultural Arts Center to better serve the needs of the center and its audience | \$0 | \$378 | 9 |
| Fund two full-time administrative and theater based positions at the Joseph Caleb Auditorium to enhance operation and overall audience experience | \$0 | \$178 | 2 |
| Total | \$0 | \$45,373 | 36 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 | FY 23-24 | FUTURE | TOTAL |
|--|---------------|---------------|---------------|---------------|--------------|----------|----------|----------|---------------|
| Revenue | | | | | | | | | |
| BBC GOB Financing | 15,270 | 9,617 | 19,721 | 19,062 | 1,900 | 0 | 0 | 0 | 65,570 |
| Convention Development Tax Funds | 603 | 685 | 0 | 0 | 0 | 0 | 0 | 0 | 1,288 |
| Convention Development Tax Series 2005B | 5,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,300 |
| State of Florida Cultural Facilities Grant Program | 1,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| Total: | 22,673 | 10,302 | 19,721 | 19,062 | 1,900 | 0 | 0 | 0 | 73,658 |
| Expenditures | | | | | | | | | |
| Strategic Area: RC | | | | | | | | | |
| Cultural Facilities - New | 1,417 | 3,000 | 3,583 | 0 | 0 | 0 | 0 | 0 | 8,000 |
| Cultural, Library, and Educational Facilities | 11,204 | 3,660 | 12,500 | 13,062 | 4,874 | 0 | 0 | 0 | 45,300 |
| Facility Expansion | 1,762 | 1,184 | 2,224 | 6,000 | 1,900 | 0 | 0 | 0 | 13,070 |
| Facility Improvements | 2,116 | 3,758 | 1,414 | 0 | 0 | 0 | 0 | 0 | 7,288 |
| Total: | 16,499 | 11,602 | 19,721 | 19,062 | 6,774 | 0 | 0 | 0 | 73,658 |

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- Included in the Department's FY 2018-19 Adopted Budget and Multi-Year Capital Plan is the continued oversight of the planning, design, and construction of the Coconut Grove Playhouse project; once completed, the day-to-day operations and maintenance of the Playhouse will be managed by a not-for-profit organization, GablesStage Inc.; the estimated annual operating impact will begin in FY 2019-20 in the amount of approximately \$3 million (total project cost \$20 million; \$2.5 million in FY 2018-19), which will be the responsibility of GableStage
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes \$685,000 in Convention Development Tax funds to provide facility infrastructure improvements to various County-owned cultural facilities
- To date, the Department has applied for and received three State of Florida Cultural Facilities Grants totaling \$1.5 million (\$500,000 each for African Heritage Cultural Arts Center, Joseph Caleb Auditorium, and Miami-Dade County Auditorium) to augment the Building Better Communities General Obligation Bond proceeds (BBC-GOB) approved for each facility for critical renovations and necessary upgrades
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes funding for the renovation, design, and construction of the Miami-Dade County Auditorium (MDCA); the project includes the complete overhaul of the HVAC system, replacement of chillers and RTUs (Roof Top Units), acoustical improvements, installation of ADA compliant railings, placement of a new rigging system, access ladders, and guardrails for the gridiron, and parking lot lighting upgrades; the new HVAC system will be energy efficient and provide some operational savings; while the Auditorium is undergoing these renovations, MDCA staff will work with the contractor to minimize interruptions so that planned programming continues; construction is estimated to last 14-18 months and is expected to begin in FY 2018-19; the project is anticipated to be completed in FY 2019-20; the project is funded with Building Better Communities Bond proceeds (BBC-GOB) (\$4 million) and a State of Florida Cultural Facilities Grant (\$500,000)
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes funding for the renovation, design, and construction of the African Heritage Cultural Arts Center; the project includes a roof and AC replacement, exterior improvements to courtyard and buildings; the new HVAC system will be energy efficient and provide some operational savings; the new enlarged courtyard will allow the center to host a wider selection of cultural performances and public events; while the Center is undergoing these renovations, staff will work with the contractor to minimize interruptions so that planned programming continues; construction is estimated to last 12-16 months and is expected to begin in FY 2018-19; the project is anticipated to be completed in FY 2019-20; the project is funded with Building Better Communities Bond proceeds (BBC-GOB) (\$1.5 million) and a State of Florida Cultural Facilities Grant (\$500,000)
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes funding for the renovation, design, and construction of the Joseph Caleb Auditorium; the project includes a new back of house addition to the existing theater; new dressing rooms, storage, green room, and office space; an increase to the existing loading area; and a new loading dock; the new addition will allow the theater to present a more diverse selection of shows; the enlarged loading area and new storage will allow bigger productions and scenography to be stored and/or assembled on site; the theater is currently closed as part of the ongoing renovation of the Joseph Caleb Center; construction is estimated to last 14-18 months and is expected to begin in FY 2018-19; the project is anticipated to be completed in FY 2019-20; the project is funded with Building Better Communities Bond proceeds (BBC-GOB) (\$3.070 million) and a State of Florida Cultural Facilities Grant (\$500,000)
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes BBC-GOB funding for the planning, design, and construction of the Westchester Cultural Arts Center, a new community cultural center within Tropical Park; the community cultural center is expected to offer performances and related recreational activities to serve families and children; the new facility will seek LEED Silver certification which will designate it as an environmentally "green" building; the facility is scheduled to open in FY 2019-20 with an estimated annual operating impact of \$750,000 (total project cost \$8 million; \$3 million in FY 2018-19)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROJECTS

(dollars in thousands)

AFRICAN HERITAGE CULTURAL ARTS CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM) PROJECT #: 934250



DESCRIPTION: Conduct a facility-wide assessment and implement prioritized improvements including, but not limited to, roofing, HVAC system upgrades, interior improvements, and courtyard reconfiguration to improve space functionality
 LOCATION: 6161 NW 22 Ave District Located: 3
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--|------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 284 | 716 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| State of Florida Cultural Facilities Grant Program | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 784 | 716 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 220 | 1,116 | 0 | 0 | 0 | 0 | 0 | 0 | 1,336 |
| Planning and Design | 64 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 64 |
| Project Contingency | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| TOTAL EXPENDITURES: | 284 | 1,216 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |

COCONUT GROVE PLAYHOUSE PROJECT #: 921070



DESCRIPTION: Renovate the historically designated Coconut Grove Playhouse site to establish a regional theater with 21st century standards
 LOCATION: 3500 Main Hwy District Located: 7
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|--------------|--------------|--------------|--------------|--------------|----------|----------|----------|---------------|
| BBC GOB Financing | 1,386 | 2,500 | 6,000 | 5,114 | 0 | 0 | 0 | 0 | 15,000 |
| Convention Development Tax Series 2005B | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| TOTAL REVENUES: | 6,386 | 2,500 | 6,000 | 5,114 | 0 | 0 | 0 | 0 | 20,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 150 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| Construction | 0 | 1,989 | 6,000 | 3,364 | 4,874 | 0 | 0 | 0 | 16,227 |
| Furniture Fixtures and Equipment | 0 | 0 | 0 | 250 | 0 | 0 | 0 | 0 | 250 |
| Planning and Design | 1,362 | 361 | 0 | 0 | 0 | 0 | 0 | 0 | 1,723 |
| Project Contingency | 0 | 0 | 0 | 1,500 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL EXPENDITURES: | 1,512 | 2,500 | 6,000 | 5,114 | 4,874 | 0 | 0 | 0 | 20,000 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$3,000,000

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

PERFORMING ARTS FACILITIES - EXISTING UPGRADES

PROJECT #: 9140021

DESCRIPTION: Provide renovations to existing performing arts facilities to serve as a network of neighborhood venues for the development of cultural activities

LOCATION: Countywide
Various Sites

District Located: Countywide
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Convention Development Tax Series 2005B | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| TOTAL REVENUES: | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| TOTAL EXPENDITURES: | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |

WESTCHESTER CULTURAL ARTS CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 932730

DESCRIPTION: Design and construct the Westchester Cultural Arts Center within Tropical Park

LOCATION: 7900 Bird Rd
Unincorporated Miami-Dade County

District Located: 10
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|--------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 1,417 | 3,000 | 3,583 | 0 | 0 | 0 | 0 | 0 | 8,000 |
| TOTAL REVENUES: | 1,417 | 3,000 | 3,583 | 0 | 0 | 0 | 0 | 0 | 8,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120 |
| Construction | 350 | 3,000 | 3,233 | 0 | 0 | 0 | 0 | 0 | 6,583 |
| Planning and Design | 947 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 947 |
| Project Contingency | 0 | 0 | 350 | 0 | 0 | 0 | 0 | 0 | 350 |
| TOTAL EXPENDITURES: | 1,417 | 3,000 | 3,583 | 0 | 0 | 0 | 0 | 0 | 8,000 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$750,000

WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU) (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 200000382

DESCRIPTION: Expand the museum's headquarter facility to include additional storage and public access to its library, public galleries, auditorium/lecture hall, classrooms and teaching spaces, additional elevator, visitor-friendly entrance and other pedestrian access improvements

LOCATION: 1001 Washington Ave
Miami Beach

District Located: 5
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|------------|--------------|--------------|--------------|----------|----------|----------|---------------|
| BBC GOB Financing | 0 | 100 | 2,000 | 6,000 | 1,900 | 0 | 0 | 0 | 10,000 |
| TOTAL REVENUES: | 0 | 100 | 2,000 | 6,000 | 1,900 | 0 | 0 | 0 | 10,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 600 | 6,000 | 1,900 | 0 | 0 | 0 | 8,500 |
| Planning and Design | 0 | 100 | 1,400 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL EXPENDITURES: | 0 | 100 | 2,000 | 6,000 | 1,900 | 0 | 0 | 0 | 10,000 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

UNFUNDED CAPITAL PROJECTS

| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|---|--------------------|--|
| ADRIENNE ARSHT CENTER - MISCELLANOUES FACILITY IMPROVEMENTS | 1300 Biscayne Blvd | 5,200 |
| AFRICAN HERITAGE CULTURAL ARTS CENTER - BUILDING ENVELOPE (SEAL AND PAINT) | 6161 NW 22 Ave | 90 |
| AFRICAN HERITAGE CULTURAL ARTS CENTER - NEW FACILITY | 6161 NW 22 Ave | 20,000 |
| AFRICAN HERITAGE CULTURAL ARTS CENTER - PARKING LOT (DRAINAGE IMPROVEMENTS) | 6161 NW 22 Ave | 125 |
| AFRICAN HERITAGE CULTURAL ARTS CENTER - REPAIRS AND RENOVATIONS | 6161 NW 22 Ave | 3,000 |
| COCONUT GROVE PLAYHOUSE - REHEARSAL SPACE, SCENE AND COSTUME SHOP | 3500 Main Hwy | 10,000 |
| JOSEPH CALEB AUDITORIUM - BUILDING ENVELOPE (IMPACT GLASS) | 5400 NW 22 Ave | 350 |
| JOSEPH CALEB AUDITORIUM - BUILDING ENVELOPE (SEAL AND PAINT) | 5400 NW 22 Ave | 120 |
| JOSEPH CALEB AUDITORIUM - REPAIRS AND RENOVATIONS | 5400 NW 22 Ave | 5,000 |
| JOSEPH CALEB AUDITORIUM - THEATER WALKWAYS (DRAINAGE IMPROVEMENTS) | 5400 NW 22 Ave | 75 |
| MIAMI-DADE COUNTY AUDITORIUM - BUILDING ENVELOPE (IMPACT GLASS) | 2901 W Flagler St | 1,350 |
| MIAMI-DADE COUNTY AUDITORIUM - BUILDING ENVELOPE (SEAL AND PAINT) | 2901 W Flagler St | 150 |
| MIAMI-DADE COUNTY AUDITORIUM - PARKING GARAGE | 2901 W Flagler St | 20,000 |
| MIAMI-DADE COUNTY AUDITORIUM - PARKING LOT (DRAINAGE IMPROVEMENTS) | 2901 W Flagler St | 1,375 |
| MIAMI-DADE COUNTY AUDITORIUM - REPAIRS AND RENOVATIONS | 2901 W Flagler St | 10,000 |
| SOUTH MIAMI-DADE CULTURAL ARTS CENTER - BANDSHELL | 10950 SW 211 St | 3,000 |
| SOUTH MIAMI-DADE CULTURAL ARTS CENTER - CAFE BUILD OUT | 10950 SW 211 St | 500 |
| SOUTH MIAMI-DADE CULTURAL ARTS CENTER - FACILITY IMPROVEMENTS | 10950 SW 211 St | 480 |
| SOUTH MIAMI-DADE CULTURAL ARTS CENTER - FURNITURE, FIXTURES, EQUIPMENT, AND VARIOUS REPAIRS | 10950 SW 211 St | 1,000 |
| SOUTH MIAMI-DADE CULTURAL ARTS CENTER - PARKING GARAGE | 10950 SW 211 St | 12,500 |
| VIZCAYA - FARM VILLAGE | 3251 S Miami Ave | 50,000 |
| WESTCHESTER CULTURAL ARTS CENTER - ADDITIONAL FACILITY IMPROVEMENTS | 7900 SW 40 St | 3,000 |
| UNFUNDED TOTAL | | 147,315 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Library

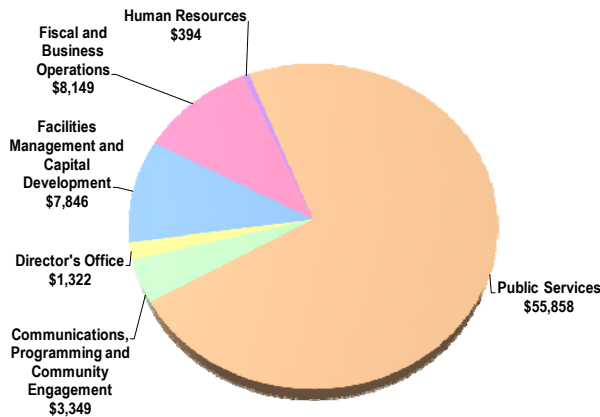
The Miami-Dade County Public Library System (Library, Library System, or MDPLS) provides public library services to fulfill the informational, educational, and recreational needs of our community.

As part of the Recreation and Culture strategic area, MDPLS serves one of the largest and most diverse populations in the United States. The 2.5 million residents of the Miami-Dade County Library District service area enjoy access to a collection of nearly 2.313 million physical items, as well as 300,000 downloadable or streaming eAudio and eBooks, 310 downloadable digital magazines, and millions of downloadable songs and music videos, all in a wide variety of formats and languages. MDPLS also maintains a high-speed computer network that provides access to free Wi-Fi, public computer workstations and tablet devices, gaming platforms, 3D printers, and a variety of software and hardware that ensures the latest technology is available to the public for learning, personal growth, and recreational use. The Library System operates a Main Library, five regional branches, 44 neighborhood branches, two YOUmedia Miami locations, two YOUmake Miami locations, two bookmobiles, and the Technobus mobile computer learning center. In addition to availability of in-person library services at our 50 locations, MDPLS services such as requesting library materials for pick-up, accessing research and learning databases, downloading eBooks, eAudiobooks, movies, and music, are accessible 24 hours per day, seven days per week through our website and mobile app.

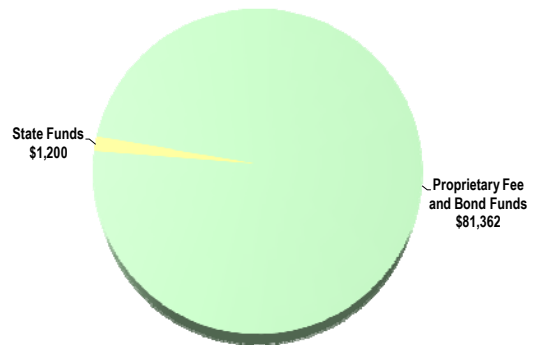
The Library System coordinates its many activities and functions with a variety of stakeholders, including schools, homeowners' associations, community councils, municipalities, various groups involved in fundraising and partnership activities for the benefit of the Library System, community-based organizations, and other local and neighborhood groups. In addition, the Library works in conjunction with many County departments and agencies such as Career Source South Florida, Cultural Affairs, Elections, Homeless Trust, Information Technology, Internal Services, Juvenile Services, Miami-Dade Police, Parks, Recreations, and Open Spaces, Transportation and Public Works, Animal Services, Solid Waste Management, Water and Sewer, and Public Housing and Community Development, to deliver programs and services to the public.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| | | | | | |
|---|------------------------|------------------------|--|-----------------------|-----------------------|
| <p><u>DIRECTOR'S OFFICE</u></p> <ul style="list-style-type: none"> • Provides overall direction and coordination of departmental operations and management <table style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%; text-align: center;"><u>FY 17-18</u> 8</td> <td style="width: 50%; text-align: center;"><u>FY 18-19</u> 8</td> </tr> </table> | | | | <u>FY 17-18</u> 8 | <u>FY 18-19</u> 8 |
| <u>FY 17-18</u> 8 | <u>FY 18-19</u> 8 | | | | |
| <p style="text-align: center;"><u>HUMAN RESOURCES</u></p> <ul style="list-style-type: none"> • Provides department-wide human resources support <table style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%; text-align: center;"><u>FY 17-18</u> 0</td> <td style="width: 50%; text-align: center;"><u>FY 18-19</u> 4</td> </tr> </table> | <u>FY 17-18</u> 0 | <u>FY 18-19</u> 4 | <p style="text-align: center;"><u>FISCAL AND BUSINESS OPERATIONS</u></p> <ul style="list-style-type: none"> • Manages departmental fiscal operations; provides department-wide operations such as procurement and budget oversight; oversees business functions related to the Library's collection; oversees programs including Talking Books, Homework Assistance, Storytime Express, Connections and Art Services and Adult Literacy <table style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%; text-align: center;"><u>FY 17-18</u> 57</td> <td style="width: 50%; text-align: center;"><u>FY 18-19</u> 26</td> </tr> </table> | <u>FY 17-18</u> 57 | <u>FY 18-19</u> 26 |
| <u>FY 17-18</u> 0 | <u>FY 18-19</u> 4 | | | | |
| <u>FY 17-18</u> 57 | <u>FY 18-19</u> 26 | | | | |
| <p style="text-align: center;"><u>PUBLIC SERVICES</u></p> <ul style="list-style-type: none"> • Manages the provisions of library service to the public; manages mobile and other specialized public services <table style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%; text-align: center;"><u>FY 17-18</u> 380</td> <td style="width: 50%; text-align: center;"><u>FY 18-19</u> 405</td> </tr> </table> | <u>FY 17-18</u> 380 | <u>FY 18-19</u> 405 | <p style="text-align: center;"><u>COMMUNICATIONS, PROGRAMMING, AND COMMUNITY ENGAGEMENT</u></p> <ul style="list-style-type: none"> • Coordinates all marketing and printing activities for the Library System; oversees community engagement, programming, and outreach services <table style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%; text-align: center;"><u>FY 17-18</u> 17</td> <td style="width: 50%; text-align: center;"><u>FY 18-19</u> 11</td> </tr> </table> | <u>FY 17-18</u> 17 | <u>FY 18-19</u> 11 |
| <u>FY 17-18</u> 380 | <u>FY 18-19</u> 405 | | | | |
| <u>FY 17-18</u> 17 | <u>FY 18-19</u> 11 | | | | |
| <p style="text-align: center;"><u>FACILITIES MANAGEMENT AND CAPITAL DEVELOPMENT</u></p> <ul style="list-style-type: none"> • Provides department-wide operations such as real estate, fleet, capital projects, and facilities maintenance <table style="width: 100%; margin-top: 10px;"> <tr> <td style="width: 50%; text-align: center;"><u>FY 17-18</u> 0</td> <td style="width: 50%; text-align: center;"><u>FY 18-19</u> 35</td> </tr> </table> | <u>FY 17-18</u> 0 | <u>FY 18-19</u> 35 | | | |
| <u>FY 17-18</u> 0 | <u>FY 18-19</u> 35 | | | | |

The FY 2018-19 total number of full-time equivalent positions is 571.3

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| Ad Valorem Fees | 56,366 | 62,414 | 67,250 | 71,276 |
| Carryover | 7,630 | 10,267 | 14,304 | 9,597 |
| Miscellaneous Revenues | 1,001 | 1,015 | 884 | 489 |
| State Grants | 1,354 | 1,377 | 1,300 | 1,200 |
| Total Revenues | 66,351 | 75,073 | 83,738 | 82,562 |
| Operating Expenditures Summary | | | | |
| Salary | 22,714 | 23,584 | 26,832 | 27,857 |
| Fringe Benefits | 7,683 | 9,119 | 10,749 | 11,936 |
| Court Costs | 0 | 1 | 5 | 5 |
| Contractual Services | 3,365 | 3,569 | 4,388 | 4,774 |
| Other Operating | 12,623 | 12,598 | 21,345 | 22,487 |
| Charges for County Services | 6,671 | 7,856 | 9,279 | 8,254 |
| Grants to Outside Organizations | 0 | 0 | 0 | 0 |
| Capital | 1,181 | 1,390 | 2,412 | 1,605 |
| Total Operating Expenditures | 54,237 | 58,117 | 75,010 | 76,918 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | 0 | 0 | 7,147 | 4,063 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 1,847 | 1,285 | 1,581 | 1,581 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 0 | 0 |
| Total Non-Operating Expenditures | 1,847 | 1,285 | 8,728 | 5,644 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|--|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Recreation and Culture | | | | |
| Director's Office | 1,603 | 1,322 | 8 | 8 |
| Human Resources | 0 | 394 | 0 | 4 |
| Fiscal and Business Operations | 20,487 | 8,149 | 57 | 26 |
| Communications, Programming and Community Engagement | 1,790 | 3,349 | 17 | 11 |
| Facilities Management and Capital Development | 0 | 7,846 | 0 | 35 |
| Public Services | 51,130 | 55,858 | 380 | 405 |
| Total Operating Expenditures | 75,010 | 76,918 | 462 | 489 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 135 | 108 | 214 | 163 | 214 |
| Fuel | 64 | 69 | 130 | 91 | 100 |
| Overtime | 64 | 81 | 140 | 97 | 140 |
| Rent | 5,227 | 5,315 | 5,559 | 5,124 | 5,976 |
| Security Services | 669 | 733 | 979 | 858 | 1,087 |
| Temporary Services | 235 | 232 | 135 | 82 | 135 |
| Travel and Registration | 21 | 31 | 29 | 34 | 35 |
| Utilities | 1,801 | 2,043 | 2,782 | 1,895 | 2,903 |

ADOPTED FEE ADJUSTMENTS FOR SERVICES

| Fee Adjustments | Current Fee FY 17-18 | Adopted Fee FY 18-19 | Dollar Impact FY 18-19 |
|---|-------------------------|-------------------------|---------------------------|
| • Elimination of overdue fines on adult materials | 0.20 | 0.00 | \$-108,000 |
| • Reduction of Non-Resident Card Fee | 100.00 | 65.00 | \$-1,225 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: DIRECTOR'S OFFICE

The Director's Office provides strategic direction, oversight, and management of the delivery of library services throughout the Miami-Dade Library District.

- Directs and coordinates daily departmental operations, as well as capital and programmatic initiatives
- Oversees the planning, implementation, and monitoring of departmental strategic initiatives
- Provides management support to the Library Advisory Board
- Works closely with County residents, advocates, and elected leaders to receive feedback, develop partnerships, and improve service delivery
- Provides leadership in representing MDPLS on local, state, and national library organizations, boards, and panels
- Oversees departmental policy and legislative issues

DIVISION COMMENTS

- In FY 2017-18, the Library Director's Office completed the development of a new five-year strategic plan that will focus on addressing challenges in the areas of meeting customer needs, increasing awareness of library services and programs, building stronger partnerships, building stronger customer engagement strategies, and increasing staff development opportunities
- In FY 2017-18, MDPLS was awarded grant funding totaling \$235,000 by the State of Florida through the Library Services and Technology Act Grant process for the MDPLS Digitization Project; in FY 2018-19, MDPLS will continue to receive grant funding for Year 2 of the Digitization Project (\$100,000) and to establish a third YOUmedia Miami location at the Lemon City Branch Library (\$210,000); MDPLS will continue to receive funding from State Aid to Libraries (\$1.564 million)
- In FY 2017-18, MDPLS received 13 National Association of Counties achievement awards for innovation in libraries
- As part of the FY 2018-19 Adopted Budget, the Library Director's Office will implement changes to the MDPLS Fee Schedule that will establish MDPLS as a "fine-free" library to reduce barriers to library access, improve relations between staff and the public, and encourage use of library facilities and services; additionally, the non-resident card fee will be reduced to \$65.00 from the FY 2017-18 level of \$100.00
- As of part of the FY 2018-19 Adopted Budget, the Department plans to continue the upgrade and installation of its security system and cameras; the Department plans to complete the installation of 279 and 586 cameras in FY 2017-18 and FY 2018-19, respectively; once completed the Department will have a total of 865 cameras throughout the Library system

DIVISION: HUMAN RESOURCES

The HR Division provides department-wide human resources support.

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes the transfer of four positions from the Fiscal and Business Operations Division as part of the Department's reorganization efforts

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: FISCAL AND BUSINESS OPERATIONS

The Fiscal and Business Operations Division provides a wide range of fiscal and business services to support department operations as well as services such as literacy tutoring, materials for the visually impaired, and delivery of materials to those who are elderly, homebound, or physically disabled.

- Manages departmental fiscal operations, including development and oversight of the Library operating and capital budget, as well as accounting and financial activities
- Manages department-wide services such as purchasing and inventory management
- Oversees the Art Services Division, including management and coordination of departmental art exhibits and management of the art inventory
- Manages the Homework Assistance Program and Adult Literacy initiatives
- Oversees services for residents with special needs including the Connections, Talking Books, and Storytime Express programs

Strategic Objectives - Measures

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain and improve services reflecting the educational, informational, and recreational needs of the community | Childcare facilities served by the Storytime Express Program | OP | ↔ | 543 | 561 | 575 | 642 | 636 |

DIVISION COMMENTS

- In FY 2017-18, the Department strengthened Project LEAD, its free English-based adult basic literacy service, by supporting a Pro Literacy Certification for its staff; over 130 volunteer tutors registered for Project LEAD's tutor training orientations to learn how to help adults improve their reading and writing skills
- In FY 2017-18, the Department unveiled its newly branded Storytime Express library card to its participating childcare facilities, renewing interest and enthusiasm for its free early literacy service that allows educators to enhance their story times and create fun learning environments for preschoolers and kindergarteners
- In FY 2017-18, the Department, as part of its Talking Books Library program, circulated an average of 6,500 audio and Braille books and magazines per month to over 4,000 persons who have difficulty reading or using printed books and other materials because of blindness, or visual, physical or reading disabilities
- By the end of 2018, the Department's Art Services unit will present 32 art exhibitions that highlight work from its permanent art collection, as well as local and international artists
- The FY 2018-19 Adopted Budget includes the transfer of 33 full-time positions to the Facilities Management and Capital Development Division, four positions to the Human Resources Division and six positions from the Communications, Programming, and Community Engagement Division as part of the Department's reorganization efforts
- The FY 2018-19 Adopted Budget includes \$350,000 for Library innovation initiatives, which may include customer service and technology improvements such as an improved mobile app, an interactive web portal with discovery search capabilities, an improved door count system, enhancements to the Integrated Library System, and self-serve scanning kiosks
- The FY 2018-19 Adopted Budget includes funding to provide approximately 10,375 hours of tutoring services for students at the following 18 branches: West Kendall, West Dade, North Dade, South Dade, Miami Beach, Main Library, Allapattah, Arcola Lakes, Coral Gables, Homestead, International Mall, Kendale Lakes, Kendall, Miami Lakes, Model City, Naranja, Northeast Dade-Aventura, and West Flagler and approximately 760 hours of teaching services for adult life learning needs in locations throughout the Library System (\$566,000 and 80 part-time tutors)
- The FY 2018-19 Adopted Budget includes a \$3.775 million operating contingency reserve

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: COMMUNICATIONS, PROGRAMMING AND COMMUNITY ENGAGEMENT

The Communications, Programming and Community Engagement Division manages, develops and coordinates all marketing, public affairs, media relations, graphics and printing activities for the Library System and oversees the development and implementation of special events, programs and workshops, including innovative programs and services provided at branch locations and/or in conjunction with other local events and Library partners.

- Provides departmental marketing, graphics and printing services for informational and marketing materials promoting library services and programs
- Develops and manages messaging and content for the MDPLS website, social media accounts, and electronic newsletter
- Directs and coordinates all media relations activities and internal and external communications
- Develops new partnerships with private and public sector entities to broaden community interest in Library services
- Stages educational, informational, and cultural workshops and programs on a system-wide basis
- Conducts outreach to community organizations, municipalities, and local, state, and federal governmental agencies

Strategic Objectives - Measures

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain and improve services reflecting the educational, informational, and recreational needs of the community | Annual attendance at library workshops and events* | OP | ↔ | 343,814 | 457,823 | 450,000 | 468,722 | 470,000 |
| Increase followers on Social Media | Followers by end-of-year on Facebook | OC | ↑ | 8,412 | 9,536 | 10,000 | 10,393 | 11,000 |
| | Followers by end-of-year on Twitter | OC | ↑ | 1,078 | 1,536 | 2,000 | 2,241 | 2,500 |
| | Followers by end-of-year on Instagram** | OC | ↑ | N/A | 872 | 1,600 | 2,039 | 2,100 |

*FY 2018-19 Target revised to align with actual increase in attendance due to higher quality events

**In FY 2015-16 the Department did not have an Instagram account

DIVISION COMMENTS

- In January 2018, MDPLS celebrated the official grand opening of the YOUmake Miami makerspace and Coworking Center at the West Kendall Regional Library
- In FY 2017-18, MDPLS partnered with The Children's Trust for the #Read30 social media challenge to encourage parents to read with their children for 30 minutes a day and get others to do the same as part of the Library's annual Summer Reading Challenge
- In May 2018, MDPLS was awarded the Florida Library Association Excellence in Marketing Award for the marketing and promotion of "The Civil Rights Movement: Looking Back, Marching Forward" event, which highlighted the MARCH Trilogy books
- In FY 2017-18, MDPLS expanded its popular Museum Pass Program to 15 venues by adding the Curtiss Mansion as a new partner; the Department also reactivated The Bass Museum's participation in the program after the newly renovated museum reopened; it is anticipated that the museum passes will be checked out over 24,000 times
- In FY 2017-18, MDPLS offered new cultural programming and events such as Noches Culturales, a quarterly event that celebrates the sights, sounds and cultures of different countries including Colombia, Peru, and Spain; the Black Lounge Film Series, a four-month series of "talk back" sessions with black filmmakers from around the world; and the O, Miami "Check Out a Poet" program, where patrons could "check out" a live poet at the library and ask them anything they want
- The FY 2018-19 Adopted Budget includes the transfer of six positions to Fiscal and Business Operations Division as part of the Department's reorganization efforts

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: FACILITIES MANAGEMENT AND CAPITAL DEVELOPMENT

The Facilities Management and Capital Development Division provides oversight and management of department-wide services such as capital project development, facilities and maintenance, real estate management, fleet and logistics management, and emergency response operations.

- Provides planning and oversight for capital projects, including facility infrastructure replacement and repair, building renovations, and new facility design and construction activities
- Oversees ongoing repair, preventive maintenance, and work order response for all library locations to keep building systems in good working order for the safety and comfort of the public and our staff
- Oversees departmental real estate and building management activities for all libraries, including library locations that are leased from third parties or other governmental entities
- Manages departmental fleet, transportation, and logistics operations; this includes the department's fleet needs, transporting equipment and furniture between branches, and managing logistics related to the timely delivery of materials between library branches for use by the public
- Develops the department's Continuity of Operations Plan, and directs all pre- and post-incident emergency preparations and response

Strategic Objectives - Measures

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Improve the patron experience by providing available library materials timely | Percentage of time available library materials are delivered to branches within 2 days of patron request* | OC | ↑ | N/A | N/A | N/A | 31% | 80% |

* FY 2018-19 Target reflects full year that process will be in effect

DIVISION COMMENTS

- In FY 2017-18, the Department completed a Lean Six Sigma Green Belt project to improve delivery time of library materials requested by customers; the FY 2018-19 Proposed Budget includes the addition of two Automotive Equipment Operator 1 positions to meet the goal of two-day delivery of library materials (\$147,000)
- The FY 2018-19 Adopted Budget includes the transfer of 33 full-time positions from the Fiscal and Business Operations Division as part of the Department's reorganization efforts

DIVISION: PUBLIC SERVICES

The Public Services Division oversees daily operations of all library locations and provides direct service and assistance to users of library services, including programs and events that encourage literacy and life-long learning, and ensuring availability of print and digital content to meet the needs of the community

- Provides informational and lending services to users of all 50 library locations, including oversight of special collections of historic and cultural significance, U.S. federal and state government documents and patents, a genealogical records and research resources, and the digitization project
- Manages and administers policies and procedures for library staff as well as circulation, library usage, and lending policies for the public
- Formulates and administers the departmental collection development policy, including ongoing evaluation and assessment of digital learning and research products that are utilized by the public
- Provides technical support to library operations in the areas of collection acquisition, material processing, bibliographic management, and cataloging of library materials to ensure accessibility and discoverability by the public through the online catalog
- Provides oversight and programming for innovative library services such as the Bookmobile and Technobus operations, and oversight of MDPLS's YOUmedia, YOUmake, and YOUwork learning, technology, and activity centers
- Directs staff development and training initiatives for all library staff, including in-house training as well as outsourced workshops and webinars
- Oversees security throughout all 50 library locations, including management of security officers and monitoring of incident reports

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

| Strategic Objectives - Measures | | | | | | | | |
|--|--|----|---|----------|----------|----------|----------|----------|
| <ul style="list-style-type: none"> RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests | | | | | | | | |
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Increase access to Library services through Bookmobile and mobile services, and by usage of Library e-content and digitized Library archives | Bookmobile stops per month | OP | ↔ | 137 | 145 | 160 | 163 | 208 |
| | Total electronic checkouts, streams or downloads | OC | ↑ | N/A | 407,180 | 500,000 | 528,617 | 600,000 |
| | Total items scanned* | OP | ↔ | N/A | N/A | 2,000 | 14,091 | 30,000 |

*FY 2018-19 Target was revised to reflect the hiring of the full complement of staff and the purchase of high output digitizing equipment

DIVISION COMMENTS

- In FY 2017-18, the Department partnered with the Miami-Dade County Public School System and entered into the Community Share Program, providing access to children's eBooks to students through their schools' library
- In FY 2017-18, the Department completed the upgrade to their Integrated Library System (ILS), including a responsive web-based solution that makes the catalog available to any mobile device, creating enhanced search results and a better customer experience
- The FY 2018-19 Adopted Budget includes opening one-half hour earlier at 48 branches which will increase the number of weekly service hours to the public by approximately 131 and improve customer service through improved availability and access to library services (\$93,000)
- The FY 2018-19 Adopted Budget increases the materials budget to \$5 million, a \$500,000 increase from the FY 2017-18 Budget; the additional funding will be utilized to decrease the age of the collection and to reduce wait times for high demand titles, both in print and digital formats
- The FY 2018-19 Adopted Budget includes additional service hours and staffing at the Coral Gables and Northeast Dade-Aventura branches; this includes 35 additional service hours that will provide an additional day of service at both branches, bringing the number of branches offering seven days service to seven; the eight additional full-time positions required for these enhancements are one Library Assistant 1 position, one Library Assistant 2 position, two Library Assistant 3 positions, two Circulation Services Supervisor positions, one Youth Services Specialist position, one Librarian 2 position, and four part-time Library Pages (\$721,000)
- The FY 2018-19 Adopted Budget includes the addition of one Library Media Project Specialist and one Bookmobile Operator to increase the number of Bookmobile service stops by over 200 stops per year and increase participation of the Library's Bookmobile and Technobus at outreach events throughout the year (\$147,000)
- The FY 2018-19 Adopted Budget includes the conversion of 11 part-time Library Media Project Instructors to full-time, allowing the Department to increase the service hours by 20 and 22 hours per week at the YouMedia and YouMake Centers respectively (\$340,000)
- The FY 2018-19 Adopted Budget includes the addition of one Librarian 4, one Youth Services Specialist, one Library Assistant 2, one Library Assistant 1 and two part-time Library Pages for the last quarter of the fiscal year to staff the new Doral Branch Library (\$78,000)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 | FY 23-24 | FUTURE | TOTAL |
|--|--------|----------|----------|----------|----------|----------|----------|--------|--------|
| Revenue | | | | | | | | | |
| BBC GOB Financing | 9,264 | 15,925 | 13,110 | 245 | 0 | 0 | 0 | 285 | 38,829 |
| BBC GOB Series 2005A | 36 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36 |
| BBC GOB Series 2008B | 58 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58 |
| BBC GOB Series 2008B-1 | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| BBC GOB Series 2013A | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 |
| Capital Asset Series 2007 Bond Proceeds | 2,352 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,352 |
| Miami-Dade Library Taxing District | 15,227 | 4,063 | 797 | 0 | 0 | 0 | 0 | 0 | 20,087 |
| Total: | 26,959 | 19,988 | 13,907 | 245 | 0 | 0 | 0 | 285 | 61,384 |
| Expenditures | | | | | | | | | |
| Strategic Area: RC | | | | | | | | | |
| Library Facilities - New | 4,085 | 15,314 | 13,183 | 0 | 0 | 0 | 0 | 0 | 32,582 |
| Library Facilities - Repairs and Renovations | 17,221 | 10,054 | 997 | 245 | 0 | 0 | 0 | 285 | 28,802 |
| Total: | 21,306 | 25,368 | 14,180 | 245 | 0 | 0 | 0 | 285 | 61,384 |

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the purchase of five vehicles (\$205,000); over the next two years, the Department has budgeted \$800,000 to replace six vehicles as part of its fleet replacement plan; the County's fleet replacement plan is included under Non-Departmental project #2000000511
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan continues to include an inter-fund transfer to the Library's Fund 310 for systemwide renovations, facelifts, and furniture, fixtures, and equipment to improve branches throughout the Library system (\$4.063 million); projects include the Coral Gables Branch rehabilitation and renovation project (\$1.247 million in FY 2018-19); by the end of FY 2017-18, the total inter-fund transfer to the Library's Fund 310 was \$8.765 million for systemwide renovation projects
- In FY 2017-18, the Library awarded a design-build contract for a replacement Hialeah Gardens Branch Library, a 13,500 square foot facility; it is anticipated that the project will be completed in FY 2019-20 with an estimated annual operating impact of \$423,000 and the addition of four positions (total project cost \$10.334 million; \$2.240 million in FY 2018-19)
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes funding for the design and construction of a 15,000 square foot Doral Branch Library; this library will replace the leased storefront library currently serving the community; it is expected to be operational in FY 2019-20 with an estimated annual operating impact of \$233,000 and the addition of four positions (total project cost \$9.027 million; \$8.492 in FY 2018-19)
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes funding for the planning, design and construction of a new 4,500 square foot library at Chuck Pezoldt Park; the project is a joint venture with the Parks, Recreation and Open Spaces Department (total project cost \$2.855 million; \$2.582 in FY 2018-19)
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes funding for replacing the HVAC system at the South Dade Regional Library; the project is scheduled for completion in the fourth quarter of FY 2018-19 (total project cost \$2.290 million; \$1.313 million in FY 2018-19)
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes funding for interior/exterior renovation projects at the following library locations: Coral Reef including HVAC replacement (\$508,000), Culmer Overtown including HVAC replacement (\$195,000), Edison Center (\$260,000), Kendall (\$80,000), North Central (\$206,000), North Dade Regional (\$601,000), West Dade Regional including public bathrooms rehab (\$425,000), and West Kendall Regional (\$400,000)
- The Department's FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes funding for the planning, design, and construction of a 3,000 square foot LEED certified Westchester Health Facility funded with Building Better Communities General Obligation Bond proceeds (\$1 million); the Facility, adjacent to the West Dade Regional Library, will provide preventative care in the form of information to include lectures and information sessions to residents on wellness, healthy nutritional options, and exercise, as well as regular screenings for blood pressure

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROJECTS

(dollars in thousands)

ALLAPATTAH BRANCH LIBRARY

PROJECT #: 904620

DESCRIPTION: Replace the HVAC system and roof, develop a young adult area, provide electrical upgrades, and purchase new furniture, fixtures, and equipment

LOCATION: 1799 NW 35 St
City of Miami

District Located: 3
District(s) Served: Systemwide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 365 | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 420 |
| Miami-Dade Library Taxing District | 598 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 598 |
| TOTAL REVENUES: | 963 | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 1,018 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 896 | 28 | 0 | 0 | 0 | 0 | 0 | 0 | 924 |
| Planning and Design | 5 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| Project Administration | 62 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 84 |
| TOTAL EXPENDITURES: | 963 | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 1,018 |

CHUCK PEZOLDT - REPLACEMENT FOR COUNTRY WALK BRANCH

PROJECT #: 200000507

DESCRIPTION: Construct a new 4,500 sq ft library to replace the Country Walk branch that currently serves the community

LOCATION: SW 168 St and SW 157 Ave
Unincorporated Miami-Dade County

District Located: 9
District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|--------------|------------|----------|----------|----------|----------|----------|--------------|
| Miami-Dade Library Taxing District | 2,855 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,855 |
| TOTAL REVENUES: | 2,855 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,855 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 2,582 | 273 | 0 | 0 | 0 | 0 | 0 | 2,855 |
| TOTAL EXPENDITURES: | 0 | 2,582 | 273 | 0 | 0 | 0 | 0 | 0 | 2,855 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$71,000 and includes 1 FTE(s)

COCONUT GROVE BRANCH LIBRARY

PROJECT #: 907690

DESCRIPTION: Repair roof, replace HVAC system, provide lighting and veranda upgrades, and refurbish the reading room and children's area

LOCATION: 2875 McFarlane Rd
City of Miami

District Located: 7
District(s) Served: Systemwide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 302 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 325 |
| Capital Asset Series 2007 Bond Proceeds | 278 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 278 |
| Miami-Dade Library Taxing District | 59 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 59 |
| TOTAL REVENUES: | 639 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 662 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 639 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 662 |
| TOTAL EXPENDITURES: | 639 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 662 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CORAL GABLES BRANCH LIBRARY

PROJECT #: 901060

DESCRIPTION: Replace HVAC chiller and cooling tower, renovate the historic fountains and interior of library, and provide landscape improvements
 LOCATION: 3443 Segovia St
 Coral Gables

District Located: 7
 District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|--------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 491 | 89 | 0 | 0 | 0 | 0 | 0 | 0 | 580 |
| Miami-Dade Library Taxing District | 1,250 | 1,247 | 797 | 0 | 0 | 0 | 0 | 0 | 3,294 |
| TOTAL REVENUES: | 1,741 | 1,336 | 797 | 0 | 0 | 0 | 0 | 0 | 3,874 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,200 | 1,877 | 797 | 0 | 0 | 0 | 0 | 0 | 3,874 |
| TOTAL EXPENDITURES: | 1,200 | 1,877 | 797 | 0 | 0 | 0 | 0 | 0 | 3,874 |

CORAL REEF BRANCH LIBRARY

PROJECT #: 904340

DESCRIPTION: Provide various miscellaneous repairs and renovations as needed
 LOCATION: 9211 Coral Reef Dr
 Unincorporated Miami-Dade County

District Located: 8
 District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 520 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 570 |
| Miami-Dade Library Taxing District | 815 | 227 | 0 | 0 | 0 | 0 | 0 | 0 | 1,042 |
| TOTAL REVENUES: | 1,335 | 277 | 0 | 0 | 0 | 0 | 0 | 0 | 1,612 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,004 | 508 | 0 | 0 | 0 | 0 | 0 | 0 | 1,512 |
| Permitting | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| Planning and Design | 70 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70 |
| Project Administration | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| TOTAL EXPENDITURES: | 1,104 | 508 | 0 | 0 | 0 | 0 | 0 | 0 | 1,612 |

CULMER/OVERTOWN BRANCH LIBRARY

PROJECT #: 904520

DESCRIPTION: Provide various miscellaneous repairs and renovations as needed
 LOCATION: 350 NW 13 St
 City of Miami

District Located: 3
 District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 40 | 195 | 0 | 0 | 0 | 0 | 0 | 0 | 235 |
| Capital Asset Series 2007 Bond Proceeds | 91 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 91 |
| TOTAL REVENUES: | 131 | 195 | 0 | 0 | 0 | 0 | 0 | 0 | 326 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 130 | 195 | 0 | 0 | 0 | 0 | 0 | 0 | 325 |
| Technology Hardware/Software | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| TOTAL EXPENDITURES: | 131 | 195 | 0 | 0 | 0 | 0 | 0 | 0 | 326 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DISTRICT 6 LIBRARIES - REPAIR AND RENOVATIONS

PROJECT #: 903150

DESCRIPTION: Provide various miscellaneous repairs and renovations to the District 6 West Flagler library
 LOCATION: Various Sites District Located: 6
 Various Sites District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 243 | 307 | 0 | 0 | 0 | 0 | 0 | 0 | 550 |
| TOTAL REVENUES: | 243 | 307 | 0 | 0 | 0 | 0 | 0 | 0 | 550 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 229 | 307 | 0 | 0 | 0 | 0 | 0 | 0 | 536 |
| Project Administration | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 |
| TOTAL EXPENDITURES: | 243 | 307 | 0 | 0 | 0 | 0 | 0 | 0 | 550 |

DORAL BRANCH - REPLACEMENT FOR STOREFRONT LIBRARY

PROJECT #: 906640

DESCRIPTION: Design and construct a 15,000 sq ft library in the Doral area to replace the existing leased storefront library that currently serves the community
 LOCATION: To Be Determined District Located: 12
 Doral District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 508 | 8,492 | 0 | 0 | 0 | 0 | 0 | 0 | 9,000 |
| Miami-Dade Library Taxing District | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
| TOTAL REVENUES: | 535 | 8,492 | 0 | 0 | 0 | 0 | 0 | 0 | 9,027 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 0 | 4,200 | 0 | 0 | 0 | 0 | 0 | 0 | 4,200 |
| Construction | 308 | 3,992 | 0 | 0 | 0 | 0 | 0 | 0 | 4,300 |
| Furniture Fixtures and Equipment | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| Permitting | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
| Planning and Design | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| TOTAL EXPENDITURES: | 535 | 8,492 | 0 | 0 | 0 | 0 | 0 | 0 | 9,027 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$233,000 and includes 4 FTE(s)

EDISON CENTER BRANCH LIBRARY

PROJECT #: 904360

DESCRIPTION: Replace the HVAC system and install new flooring and impact resistant windows
 LOCATION: 531 NW 62 St District Located: 3
 City of Miami District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 575 | 260 | 0 | 0 | 0 | 0 | 0 | 0 | 835 |
| TOTAL REVENUES: | 575 | 260 | 0 | 0 | 0 | 0 | 0 | 0 | 835 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 479 | 260 | 0 | 0 | 0 | 0 | 0 | 0 | 739 |
| Planning and Design | 56 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 56 |
| Project Administration | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| TOTAL EXPENDITURES: | 575 | 260 | 0 | 0 | 0 | 0 | 0 | 0 | 835 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

HIALEAH GARDENS BRANCH - REPLACEMENT FOR STOREFRONT LIBRARY

PROJECT #: 903240

DESCRIPTION: Design and construct a 13,500 sq ft library in Hialeah Gardens to replace the existing leased storefront library that currently serves the community

LOCATION: 13501 NW 107 Ave
Hialeah Gardens

District Located: 12
District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|--------------|--------------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 586 | 2,240 | 6,174 | 0 | 0 | 0 | 0 | 0 | 9,000 |
| Miami-Dade Library Taxing District | 1,334 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,334 |
| TOTAL REVENUES: | 1,920 | 2,240 | 6,174 | 0 | 0 | 0 | 0 | 0 | 10,334 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 0 | 62 | 83 | 0 | 0 | 0 | 0 | 0 | 145 |
| Construction | 0 | 1,538 | 5,131 | 0 | 0 | 0 | 0 | 0 | 6,669 |
| Furniture Fixtures and Equipment | 0 | 0 | 466 | 0 | 0 | 0 | 0 | 0 | 466 |
| Land Acquisition/Improvements | 1,334 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,334 |
| Permitting | 0 | 107 | 36 | 0 | 0 | 0 | 0 | 0 | 143 |
| Planning and Design | 415 | 160 | 0 | 0 | 0 | 0 | 0 | 0 | 575 |
| Project Administration | 171 | 280 | 178 | 0 | 0 | 0 | 0 | 0 | 629 |
| Technology Hardware/Software | 0 | 93 | 280 | 0 | 0 | 0 | 0 | 0 | 373 |
| TOTAL EXPENDITURES: | 1,920 | 2,240 | 6,174 | 0 | 0 | 0 | 0 | 0 | 10,334 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$423,000 and includes 4 FTE(s)

KENDALE LAKES BRANCH LIBRARY

PROJECT #: 200000719

DESCRIPTION: Replace chiller and controls

LOCATION: 15202 SW 88th Street
Unincorporated Miami-Dade County

District Located: 11
District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Miami-Dade Library Taxing District | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450 |
| TOTAL REVENUES: | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 70 | 316 | 0 | 0 | 0 | 0 | 0 | 0 | 386 |
| Planning and Design | 20 | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 34 |
| Project Administration | 10 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 30 |
| TOTAL EXPENDITURES: | 100 | 350 | 0 | 0 | 0 | 0 | 0 | 0 | 450 |

KENDALL BRANCH LIBRARY

PROJECT #: 908160

DESCRIPTION: Replace roof, HVAC system and controls

LOCATION: 9101 SW 97 Ave
Unincorporated Miami-Dade County

District Located: 7
District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|-----------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 435 | 80 | 0 | 0 | 0 | 0 | 0 | 0 | 515 |
| Miami-Dade Library Taxing District | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 |
| TOTAL REVENUES: | 1,135 | 80 | 0 | 0 | 0 | 0 | 0 | 0 | 1,215 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 407 | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 467 |
| Furniture Fixtures and Equipment | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 |
| Project Administration | 28 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 48 |
| TOTAL EXPENDITURES: | 1,135 | 80 | 0 | 0 | 0 | 0 | 0 | 0 | 1,215 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

KEY BISCAYNE BRANCH LIBRARY

PROJECT #: 905640

DESCRIPTION: Provide various miscellaneous repairs and renovations as needed

LOCATION: 299 Crandon Blvd
Key Biscayne

District Located: 7
District(s) Served: Systemwide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|----------|----------|----------|----------|----------|----------|------------|------------|
| BBC GOB Financing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 285 | 285 |
| TOTAL REVENUES: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 285 | 285 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 285 | 285 |
| TOTAL EXPENDITURES: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 285 | 285 |

KILLIAN BRANCH LIBRARY

PROJECT #: 908050

DESCRIPTION: Construct a 12,000 sq ft library

LOCATION: 11162 SW 87 Ct
Unincorporated Miami-Dade County

District Located: 7
District(s) Served: Systemwide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|--------------|--------------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 250 | 2,000 | 6,736 | 0 | 0 | 0 | 0 | 0 | 8,986 |
| BBC GOB Series 2005A | 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12 |
| BBC GOB Series 2008B | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Miami-Dade Library Taxing District | 1,366 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,366 |
| TOTAL REVENUES: | 1,630 | 2,000 | 6,736 | 0 | 0 | 0 | 0 | 0 | 10,366 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Art Allowance | 0 | 91 | 0 | 0 | 0 | 0 | 0 | 0 | 91 |
| Construction | 0 | 1,220 | 5,736 | 0 | 0 | 0 | 0 | 0 | 6,956 |
| Furniture Fixtures and Equipment | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Land Acquisition/Improvements | 1,366 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,366 |
| Planning and Design | 250 | 689 | 0 | 0 | 0 | 0 | 0 | 0 | 939 |
| Project Administration | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 |
| TOTAL EXPENDITURES: | 1,630 | 2,000 | 6,736 | 0 | 0 | 0 | 0 | 0 | 10,366 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$500,000 and includes 7 FTE(s)

LEMON CITY BRANCH LIBRARY

PROJECT #: 901240

DESCRIPTION: Provide various miscellaneous repairs and renovations as needed

LOCATION: 430 NE 61 St
City of Miami

District Located: 3
District(s) Served: Systemwide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 105 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 305 |
| Miami-Dade Library Taxing District | 0 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
| TOTAL REVENUES: | 105 | 227 | 0 | 0 | 0 | 0 | 0 | 0 | 332 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 62 | 227 | 0 | 0 | 0 | 0 | 0 | 0 | 289 |
| Permitting | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| Planning and Design | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| Project Administration | 13 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13 |
| TOTAL EXPENDITURES: | 105 | 227 | 0 | 0 | 0 | 0 | 0 | 0 | 332 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

LITTLE RIVER BRANCH - REPLACEMENT LIBRARY

PROJECT #: 9010560

DESCRIPTION: Construct a new 13,000 sq ft library to replace the existing Little River Branch that currently serves the community
 LOCATION: 110 NE 79 St District Located: 3
 City of Miami District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|--------------|------------|------------|------------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 0 | 200 | 200 | 245 | 0 | 0 | 0 | 0 | 645 |
| Capital Asset Series 2007 Bond Proceeds | 1,697 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,697 |
| Miami-Dade Library Taxing District | 202 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 202 |
| TOTAL REVENUES: | 1,899 | 200 | 200 | 245 | 0 | 0 | 0 | 0 | 2,544 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 252 | 0 | 170 | 172 | 0 | 0 | 0 | 0 | 594 |
| Land Acquisition/Improvements | 1,584 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,584 |
| Permitting | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Planning and Design | 0 | 200 | 30 | 73 | 0 | 0 | 0 | 0 | 303 |
| Project Administration | 61 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61 |
| TOTAL EXPENDITURES: | 1,899 | 200 | 200 | 245 | 0 | 0 | 0 | 0 | 2,544 |

MAIN BRANCH LIBRARY AND CULTURAL CENTER PLAZA

PROJECT #: 112987

DESCRIPTION: Renovate the first floor of the Main Branch Library to include the installation of new flooring and the remodeling of the children's area; and renovate the Cultural Plaza
 LOCATION: 101 W Flagler St District Located: 5
 City of Miami District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 778 | 987 | 0 | 0 | 0 | 0 | 0 | 0 | 1,765 |
| Miami-Dade Library Taxing District | 268 | 691 | 0 | 0 | 0 | 0 | 0 | 0 | 959 |
| TOTAL REVENUES: | 1,046 | 1,678 | 0 | 0 | 0 | 0 | 0 | 0 | 2,724 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 948 | 1,678 | 0 | 0 | 0 | 0 | 0 | 0 | 2,626 |
| Project Administration | 98 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 98 |
| TOTAL EXPENDITURES: | 1,046 | 1,678 | 0 | 0 | 0 | 0 | 0 | 0 | 2,724 |

MIAMI LAKES BRANCH LIBRARY

PROJECT #: 905710

DESCRIPTION: Replace the HVAC system and controls and the resurface the parking lot area
 LOCATION: 6699 Windmill Gate Rd District Located: 13
 Miami Lakes District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 288 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 288 |
| BBC GOB Series 2005A | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 24 |
| BBC GOB Series 2008B | 48 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 48 |
| Capital Asset Series 2007 Bond Proceeds | 286 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 286 |
| Miami-Dade Library Taxing District | 610 | 59 | 0 | 0 | 0 | 0 | 0 | 0 | 669 |
| TOTAL REVENUES: | 1,256 | 59 | 0 | 0 | 0 | 0 | 0 | 0 | 1,315 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 408 | 559 | 0 | 0 | 0 | 0 | 0 | 0 | 967 |
| Planning and Design | 190 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 190 |
| Project Administration | 158 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 158 |
| TOTAL EXPENDITURES: | 756 | 559 | 0 | 0 | 0 | 0 | 0 | 0 | 1,315 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

MISCELLANEOUS SYSTEMWIDE LIBRARY CAPITAL

PROJECT #: 200000395

DESCRIPTION: Provide miscellaneous repairs and renovations systemwide to various library facilities
 LOCATION: Various Sites District Located: Systemwide
 Various Sites District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Miami-Dade Library Taxing District | 103 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 603 |
| TOTAL REVENUES: | 103 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 603 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 103 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 603 |
| TOTAL EXPENDITURES: | 103 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 603 |

NORTH CENTRAL BRANCH LIBRARY

PROJECT #: 906620

DESCRIPTION: Provide various miscellaneous repairs and renovations as needed
 LOCATION: 9590 NW 27 Ave District Located: 2
 Unincorporated Miami-Dade County District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 414 | 206 | 0 | 0 | 0 | 0 | 0 | 0 | 620 |
| TOTAL REVENUES: | 414 | 206 | 0 | 0 | 0 | 0 | 0 | 0 | 620 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 392 | 146 | 0 | 0 | 0 | 0 | 0 | 0 | 538 |
| Permitting | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| Project Administration | 18 | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 78 |
| TOTAL EXPENDITURES: | 414 | 206 | 0 | 0 | 0 | 0 | 0 | 0 | 620 |

NORTH DADE REGIONAL LIBRARY

PROJECT #: 903670

DESCRIPTION: Replace the roof and chiller, install new flooring, and expand the young adult and children's area
 LOCATION: 2455 NW 183 St District Located: 1
 Miami Gardens District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 2,286 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,286 |
| BBC GOB Series 2013A | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 |
| Miami-Dade Library Taxing District | 578 | 601 | 0 | 0 | 0 | 0 | 0 | 0 | 1,179 |
| TOTAL REVENUES: | 2,878 | 601 | 0 | 0 | 0 | 0 | 0 | 0 | 3,479 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,521 | 601 | 0 | 0 | 0 | 0 | 0 | 0 | 3,122 |
| Permitting | 29 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29 |
| Planning and Design | 145 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 145 |
| Project Administration | 183 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 183 |
| TOTAL EXPENDITURES: | 2,878 | 601 | 0 | 0 | 0 | 0 | 0 | 0 | 3,479 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

NORTH SHORE BRANCH LIBRARY

PROJECT #: 906880

DESCRIPTION: Provide various miscellaneous repairs and renovations as needed

LOCATION: 7501 Collins Ave
Miami Beach

District Located: 4
District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|-----------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 65 | 290 | 0 | 0 | 0 | 0 | 0 | 0 | 355 |
| TOTAL REVENUES: | 65 | 290 | 0 | 0 | 0 | 0 | 0 | 0 | 355 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 65 | 290 | 0 | 0 | 0 | 0 | 0 | 0 | 355 |
| TOTAL EXPENDITURES: | 65 | 290 | 0 | 0 | 0 | 0 | 0 | 0 | 355 |

SOUTH DADE REGIONAL LIBRARY

PROJECT #: 902220

DESCRIPTION: Install a new HVAC system and replace controls

LOCATION: 10750 SW 211 St
Cutler Bay

District Located: 8
District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 284 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 284 |
| BBC GOB Series 2008B | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| BBC GOB Series 2008B-1 | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| Miami-Dade Library Taxing District | 1,853 | 137 | 0 | 0 | 0 | 0 | 0 | 0 | 1,990 |
| TOTAL REVENUES: | 2,153 | 137 | 0 | 0 | 0 | 0 | 0 | 0 | 2,290 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 851 | 1,313 | 0 | 0 | 0 | 0 | 0 | 0 | 2,164 |
| Permitting | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Planning and Design | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 |
| Project Administration | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60 |
| TOTAL EXPENDITURES: | 977 | 1,313 | 0 | 0 | 0 | 0 | 0 | 0 | 2,290 |

WEST DADE REGIONAL LIBRARY

PROJECT #: 906200

DESCRIPTION: Renovate the interior and exterior of the library and provide various miscellaneous repairs to include HVAC replacement and upgrades to terraces and public bathrooms

LOCATION: 9445 Coral Way
Unincorporated Miami-Dade County

District Located: 10
District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 729 | 251 | 0 | 0 | 0 | 0 | 0 | 0 | 980 |
| Miami-Dade Library Taxing District | 766 | 174 | 0 | 0 | 0 | 0 | 0 | 0 | 940 |
| TOTAL REVENUES: | 1,495 | 425 | 0 | 0 | 0 | 0 | 0 | 0 | 1,920 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,495 | 425 | 0 | 0 | 0 | 0 | 0 | 0 | 1,920 |
| TOTAL EXPENDITURES: | 1,495 | 425 | 0 | 0 | 0 | 0 | 0 | 0 | 1,920 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

WEST KENDALL REGIONAL LIBRARY

PROJECT #: 200000491



DESCRIPTION: Replace the HVAC system; provide build out of space for the YouMake Miami and the training/business incubator programs to include new carpet, painting, furniture, fixtures, and equipment; and provide as needed various repairs and renovations to the facility

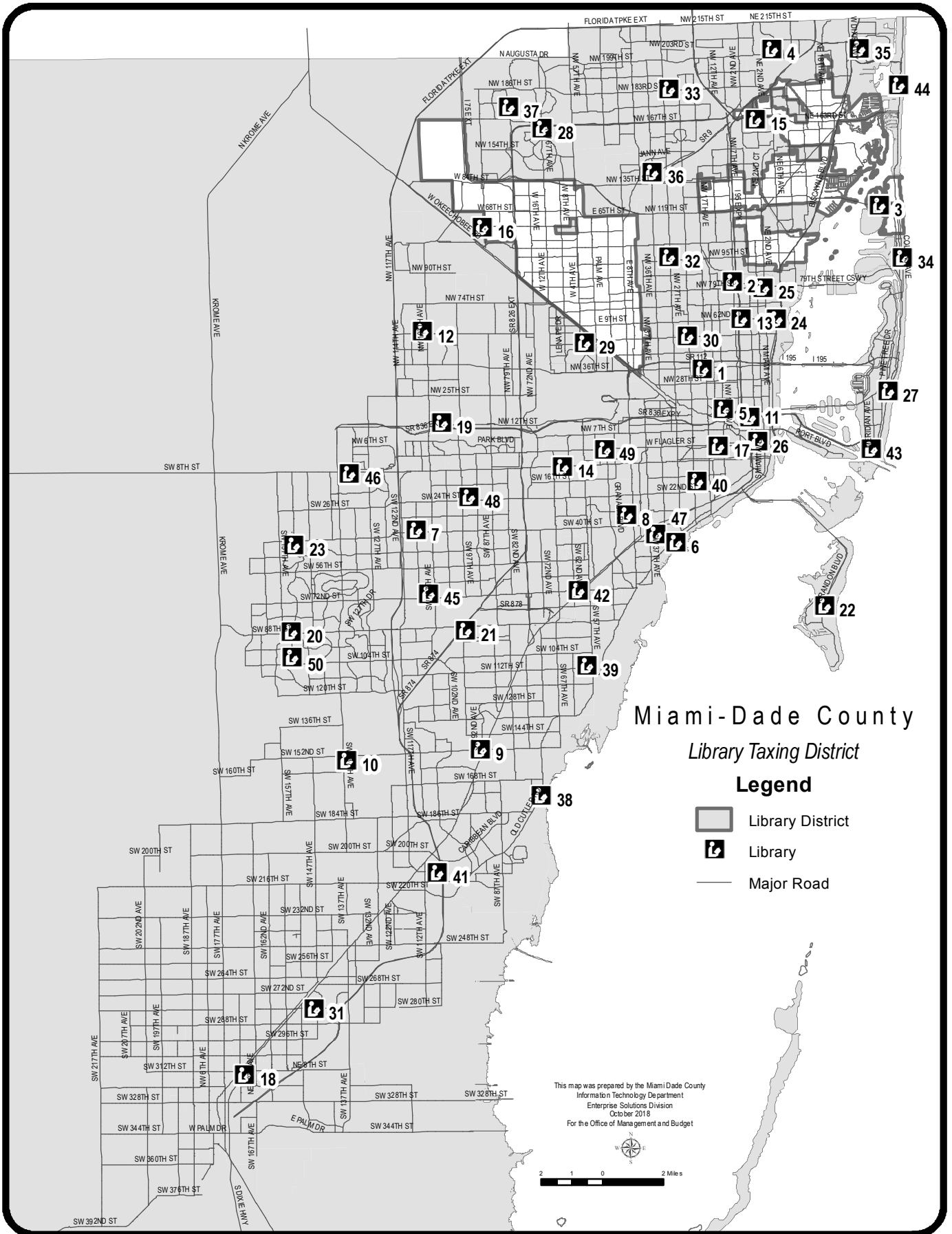
LOCATION: 10201 Hammocks Blvd District Located: 11
 Unincorporated Miami-Dade County District(s) Served: Systemwide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Miami-Dade Library Taxing District | 1,393 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,793 |
| TOTAL REVENUES: | 1,393 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,793 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,393 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,793 |
| TOTAL EXPENDITURES: | 1,393 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,793 |

UNFUNDED CAPITAL PROJECTS

| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|---|-----------------------|--|
| ALLAPATTAH - IMPACT WINDOWS AND STOREFRONT | 1799 NW 35 St | 110 |
| CIVIC CENTER - KIOSK REPLACEMENT | 1501 NW 12 Ave | 400 |
| COCONUT GROVE - INTERIOR/EXTERIOR RENOVATIONS | 2875 McFarlane Rd | 700 |
| COCONUT GROVE - ROOF REPLACEMENT AND IMPACT WINDOWS | 2875 McFarlane Rd | 500 |
| CORAL GABLES - IMPACT WINDOWS AND STOREFRONT | 3443 Segovia St | 650 |
| CORAL GABLES - INTERIOR RENOVATIONS (PHASE 2) | 3443 Segovia St | 716 |
| CORAL REEF - IMPACT WINDOWS AND STOREFRONT | 9211 Coral Reef Dr | 150 |
| CULMER/OVERTOWN - IMPACT WINDOWS AND STOREFRONT | 350 NW 13 St | 125 |
| CULMER/OVERTOWN - INTERIOR/EXTERIOR RENOVATIONS | 350 NW 13 St | 300 |
| FURNITURE, FIXTURES, AND EQUIPMENT | Various Sites | 2,000 |
| FUTURE LIBRARY BRANCHES - EXPANSION | To Be Determined | 50,000 |
| HOMESTEAD - RENOVATIONS | 700 N Homestead Blvd | 300 |
| KENDALL - IMPACT WINDOWS AND STOREFRONT | 9101 SW 97 Ave | 225 |
| KEY BISCAYNE - IMPACT WINDOWS AND STOREFRONT | 299 Crandon Blvd | 225 |
| KEY BISCAYNE - INTERIOR RENOVATIONS | 299 Crandon Blvd | 500 |
| KEY BISCAYNE BRANCH - REPLACEMENT BRANCH | 299 Crandon Blvd | 8,360 |
| LEMON CITY - IMPACT WINDOWS AND STOREFRONT | 430 NE 61 St | 135 |
| LITTLE RIVER BRANCH - REPLACEMENT BRANCH | 110 NE 79 St | 8,000 |
| MIAMI BEACH - HVAC REPLACEMENT | 227 22 St | 900 |
| MIAMI BEACH - ROOF REPLACEMENT | 227 22 St | 800 |
| MIAMI LAKES - IMPACT WINDOWS AND STOREFRONT | 6699 Windmill Gate Rd | 225 |
| MIAMI LAKES BRANCH - OUTSIDE VERANDA AND WALKWAY | 6699 Windmill Gate Rd | 500 |
| NARANJA - REPLACE CHILLER, PUMPS AND CONTROLS | 14850 SW 280 St | 500 |
| NORTH CENTRAL - IMPACT WINDOWS AND STOREFRONT | 9590 NW 27 Ave | 135 |
| NORTH DADE REGIONAL - IMPACT WINDOWS AND STOREFRONT | 2455 NW 183 St | 650 |
| NORTH SHORE - EXTERIOR RENOVATIONS | 7501 Collins Ave | 160 |
| NORTH SHORE - REPAIR GLASS ENCLOSURE | 7501 Collins Ave | 200 |
| SOUTH DADE REGIONAL - IMPACT WINDOWS AND STOREFRONT | 10750 SW 211 St | 400 |
| SOUTH DADE REGIONAL - RENOVATIONS | 10750 SW 211 St | 750 |
| SOUTH DADE REGIONAL - ROOF REPLACEMENT | 10750 SW 211 St | 750 |
| SOUTH MIAMI - AIR HANDLER REPLACEMENT | 6000 Sunset Dr | 300 |
| WEST DADE REGIONAL - AIR HANDLER RERPLACEMENT | 9445 Coral Way | 150 |
| WEST DADE REGIONAL - HVAC CHILLER REPLACEMENT | 9445 Coral Way | 600 |
| WEST DADE REGIONAL - IMPACT WINDOWS AND STOREFRONT | 9445 Coral Way | 850 |
| WEST DADE REGIONAL - RENOVATIONS AND PARKING | 9445 Coral Way | 650 |
| WYNWOOD BRANCH (WYNWOOD COMMUNITY CENTER) - NEW | 2905 NW 2 Ave | 524 |
| UNFUNDED TOTAL | | 82,440 |

FY 2018-19 Adopted Budget and Multi-Year Capital Plan



FY 2018-19 Adopted Budget and Multi-Year Capital Plan

Miami-Dade Public Library System

| | | | |
|----|---|----|--|
| 1 | Allapattah Branch 1799 NW 35 St, Miami 33142 | 26 | Main Library 101 W Flagler St, Miami 33130 |
| 2 | Arcola Lakes Branch 8240 NW 7 Ave, Miami 33150 | 27 | Miami Beach Regional 227 22 St, Miami Beach 33139 |
| 3 | Bay Harbor Islands Branch 1175 95 Street, Bay Harbor Islands 33154 | 28 | Miami Lakes Branch 6699 Windmill Gate Rd, Miami Lakes 33014 |
| 4 | California Club Branch 700 Ives Dairy Rd, Miami 33179 | 29 | Miami Springs Branch 401 Westward Dr, Miami Springs 33166 |
| 5 | Civic Center Branch 1501 NW 12 Ave, Miami 33136 | 30 | Model City Branch 2211 NW 54 St, Miami 33142 |
| 6 | Coconut Grove Branch 2875 McFarlane Rd, Miami 33133 | 31 | Naranja Branch 14850 SW 280 St, Miami 33032 |
| 7 | Concord Branch 3882 SW 112 Ave, Miami 33165 | 32 | North Central Branch 9590 NW 27 Ave, Miami 33147 |
| 8 | Coral Gables Branch 3443 Segovia St, Coral Gables 33134 | 33 | North Dade Regional 2455 NW 183 St, Miami 33056 |
| 9 | Coral Reef Branch 9211 Coral Reef Dr, Miami 33157 | 34 | North Shore Branch 7501 Collins Ave, Miami Beach 33141 |
| 10 | Country Walk Branch 15433 SW 137 Ave, Miami 33177 | 35 | Northeast Dade – Aventura Branch 2930 Aventura Blvd, Aventura 33180 |
| 11 | Culmer/Overtown Branch 350 NW 13 St, Miami 33136 | 36 | Opa-locka Branch 780 Fisherman St, Opa-locka 33054 |
| 12 | Doral Branch 10785 NW 58 St, Doral 33178 | 37 | Palm Springs North Branch 17601 NW 78 Ave, Miami 33015 |
| 13 | Edison Center Branch 531 NW 62 St, Miami 33150 | 38 | Palmetto Bay Branch 17641 Old Cutler Rd, Miami 33157 |
| 14 | Fairlawn Branch 6376 SW 8 St, West Miami 33144 | 39 | Pinecrest Branch 5835 SW 111 St, Pinecrest 33156 |
| 15 | Golden Glades Branch 100 NE 166 St, Miami 33162 | 40 | Shenandoah Branch 2111 SW 19 St, Miami 33145 |
| 16 | Hialeah Gardens Branch 11300 NW 87 Ct, Hialeah Gardens 33018 | 41 | South Dade Regional 10750 SW 211 St, Miami 33189 |
| 17 | Hispanic Branch 1398 SW 1 St, Miami 33135 | 42 | South Miami Branch 6000 Sunset Dr, South Miami 33143 |
| 18 | Homestead Branch 700 N Homestead Blvd, Homestead 33030 | 43 | South Shore Branch 131 Alton Rd, Miami Beach 33139 |
| 19 | International Mall Branch 10315 NW 12 St, Miami 33172 | 44 | Sunny Isles Beach Branch 18070 Collins Ave, Sunny Isles Beach 33160 |
| 20 | Kendale Lakes Branch 15205 SW 88 St, Miami 33196 | 45 | Sunset Branch 10855 SW 72 St, Miami 33173 |
| 21 | Kendall Branch 9101 SW 97 Ave, Miami 33176 | 46 | Tamiami Branch 13250 SW 8 St, Miami 33184 |
| 22 | Key Biscayne Branch 299 Crandon Blvd, Key Biscayne 33149 | 47 | Virrick Park Branch 3255 Plaza St, Miami 33133 |
| 23 | Lakes of the Meadow Branch 4284 SW 152 Ave, Miami 33185 | 48 | West Dade Regional 9445 Coral Way, Miami 33165 |
| 24 | Lemon City Branch 430 NE 61 St, Miami 33137 | 49 | West Flagler Branch 5050 W Flagler St, Miami 33134 |
| 25 | Little River Branch 160 NE 79 St, Miami 33138 | 50 | West Kendall Regional 10201 Hammocks Blvd, Miami 33196 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

Parks, Recreation and Open Spaces

The Parks, Recreation and Open Spaces (PROS) Department builds, operates, manages and maintains one of the largest and most diverse park systems in the country consisting of over 270 parks and over 13,800 acres of passive and active park lands. The Department's five strategic objectives and priority areas include fiscal sustainability, placemaking/ design excellence, health and fitness, conservation and stewardship, and performance excellence. Parks embody key values that make them essential services to the community, they include: economic value and growth; health and environmental benefits; and social importance. These elements are critical to establishing and maintaining economic competitiveness and quality of life in Miami-Dade County. The Department provides opportunities for health, happiness and prosperity for residents and visitors of Miami-Dade County through the Board of County Commissioners-approved Parks & Open Spaces Master Plan, consisting of a connected system of parks, public spaces, natural and historic resources, greenways, blue-ways and complete streets, guided by principles of access, equity, beauty, sustainability, and multiple benefits.

The Department operates as both a countywide park system serving 2.7 million residents and as a local parks department for the unincorporated area serving approximately 1.2 million residents. The Department acquires, plans, designs, constructs, maintains, programs and operates County parks and recreational facilities; provides summer camps, afterschool and weekend programs for youth; provides programs for active adults, the elderly and people with disabilities; and provides unique experiences at Zoo Miami and seven Heritage Parks: Crandon, Deering Estate, Fruit and Spice, Greynolds, Haulover, Homestead Bayfront and Matheson Hammock Park. Additionally, PROS provides various community recreational activities including campgrounds, 17 miles of beaches, ballfields, tennis, volleyball, and basketball courts, an equestrian center, picnic shelters, playgrounds, fitness zones, swimming pools, recreation centers, sports complexes, a gun range, and walking and bicycle trails.

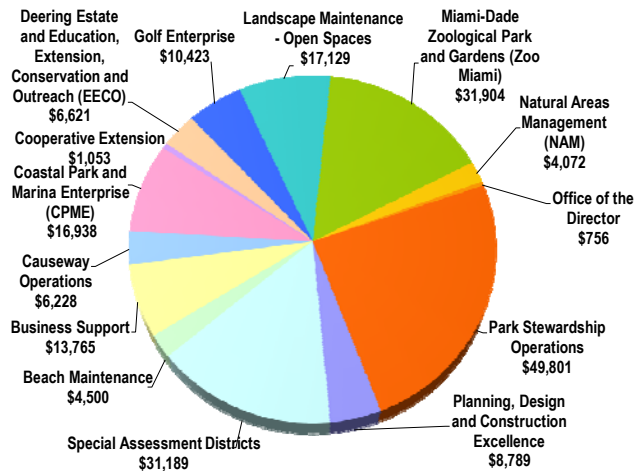
The Department manages 26,000 acres of environmentally endangered lands, and natural and environmental experiences are offered through five nature centers/preserves and Eco-Adventure programs. The Department provides education in agriculture, sustainable gardening, marine science, food and nutrition through Agriculture and Cooperative Extension services.

As part of both the Recreation and Culture and Neighborhood and Infrastructure strategic areas, the Department manages revenue generating facilities including six golf courses, one tennis center, six marinas, Deering Estate, Fruit & Spice Park, Trail Glades Range and Zoo Miami. The Department attracts regional, national and international events, including equestrian shows at the Ronald Reagan Equestrian Center and track and field meets. The Department also provides landscape maintenance, security guard services and street lighting for special assessment districts; administers toll collection on the Rickenbacker and Venetian Causeways; manages roadway landscape maintenance, roadside safety tractor mowing, and lot clearing services; and facilitates the planting of trees, palms, and landscaping to provide aesthetic enhancements, through Neat Streets and the Million Trees Miami initiative.

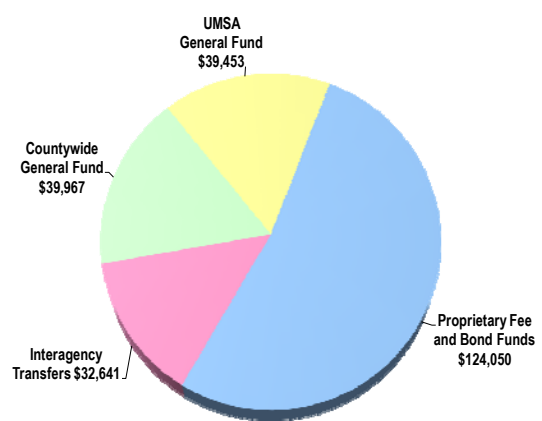
The Department coordinates many activities with a variety of stakeholders including residents, homeowners' associations, community councils, municipalities, groups involved in sports and recreational development, environmental groups, community-based organizations, and neighborhood groups.

FY 2018-19 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| | | | | | | | | | | | | | |
|---|---|----------------------------|---|--|------------------------|------------------------|---|---|--|---|--|------------------------|------------------------|
| OFFICE OF THE DIRECTOR | | | | | | | | | | | | | |
| <ul style="list-style-type: none"> Provides overall leadership and direction for departmental operations; coordinates special projects, intergovernmental affairs, and departmental fundraising efforts; and serves on the board of the Parks Foundation, the Neat Streets Miami Board, the Sports Tourism Advisory Committee, and the Zoo Oversight Board | | | | | | | | | | | | | |
| <u>FY 17-18</u> 5 | <u>FY 18-19</u> 5 | | | | | | | | | | | | |
| <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td colspan="2" style="text-align: center;">BUSINESS SUPPORT</td> </tr> <tr> <td colspan="2"> <ul style="list-style-type: none"> Supports the Department in the areas of budget, finance, grants management, human resources, employee development, procurement, contracts management, information technology, marketing, public information, and communications </td> </tr> <tr> <td style="text-align: center;"><u>FY 17-18</u> 78</td> <td style="text-align: center;"><u>FY 18-19</u> 88</td> </tr> </table> | BUSINESS SUPPORT | | <ul style="list-style-type: none"> Supports the Department in the areas of budget, finance, grants management, human resources, employee development, procurement, contracts management, information technology, marketing, public information, and communications | | <u>FY 17-18</u> 78 | <u>FY 18-19</u> 88 | <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td colspan="2" style="text-align: center;">PARK STEWARDSHIP OPERATIONS</td> </tr> <tr> <td colspan="2"> <ul style="list-style-type: none"> Operates parks, including basic support to patrons, rentals, programming partnerships, campgrounds, ballfields, tennis centers, and community events; provides for facility and equipment maintenance service that manages, protects and improves the safety and overall long-term condition of park assets </td> </tr> <tr> <td style="text-align: center;"><u>FY 17-18</u> 268</td> <td style="text-align: center;"><u>FY 18-19</u> 332</td> </tr> </table> | PARK STEWARDSHIP OPERATIONS | | <ul style="list-style-type: none"> Operates parks, including basic support to patrons, rentals, programming partnerships, campgrounds, ballfields, tennis centers, and community events; provides for facility and equipment maintenance service that manages, protects and improves the safety and overall long-term condition of park assets | | <u>FY 17-18</u> 268 | <u>FY 18-19</u> 332 |
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| <u>FY 17-18</u> 78 | <u>FY 18-19</u> 88 | | | | | | | | | | | | |
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| GOLF ENTERPRISE | | | | | | | | | | | | | |
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| <u>FY 17-18</u> 24 | <u>FY 18-19</u> 24 | | | | | | | | | | | | |
| LANDSCAPE MAINTENANCE - OPEN SPACES | | | | | | | | | | | | | |
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| <u>FY 17-18</u> 51 | <u>FY 18-19</u> 50 | | | | | | | | | | | | |
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| BEACH MAINTENANCE | | | | | | | | | | | | | |
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| <u>FY 17-18</u> 44 | <u>FY 18-19</u> 44 | | | | | | | | | | | | |
| COOPERATIVE EXTENSION | | | | | | | | | | | | | |
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| <u>FY 17-18</u> 17 | <u>FY 18-19</u> 18 | | | | | | | | | | | | |
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| CAUSEWAY OPERATIONS | | | | | | | | | | | | | |
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| <u>FY 17-18</u> 19 | <u>FY 18-19</u> 20 | | | | | | | | | | | | |

The FY 2018-19 total number of full-time equivalent positions is 1,933

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 29,069 | 29,941 | 37,953 | 39,967 |
| General Fund UMSA | 30,753 | 27,143 | 30,127 | 39,453 |
| Carryover | 292 | 9,230 | 14,331 | 16,545 |
| Carryover - Special Taxing District | 0 | 5,004 | 1,428 | 4,821 |
| Causeway Toll Revenues | 0 | 13,792 | 18,171 | 17,839 |
| Fees and Charges | 21,515 | 22,131 | 22,880 | 19,282 |
| Golf Course Fees | 6,908 | 6,574 | 7,576 | 7,606 |
| Interdepartmental Transfer | 3,310 | 4,372 | 3,853 | 4,089 |
| Interest Earnings | 0 | 201 | 0 | 100 |
| Marina Fees and Charges | 11,092 | 12,609 | 12,221 | 12,615 |
| Miscellaneous Revenues | 0 | 64 | 83 | 103 |
| Other Revenues | 254 | 122 | 140 | 142 |
| Special Taxing District Revenue | 0 | 26,137 | 32,810 | 25,155 |
| Zoo Miami Fees and Charges | 14,189 | 14,902 | 15,373 | 15,753 |
| Convention Development Tax | 10,836 | 17,836 | 7,600 | 11,600 |
| Interagency Transfers | 555 | 1,119 | 1,159 | 1,152 |
| Reimbursements from Departments | 10,727 | 11,598 | 12,465 | 13,053 |
| Reimbursements from Taxing Jurisdictions | 0 | 1,228 | 2,211 | 2,336 |
| Secondary Gas Tax | 4,203 | 4,203 | 4,482 | 4,500 |
| Total Revenues | 143,703 | 208,206 | 224,863 | 236,111 |
| Operating Expenditures Summary | | | | |
| Salary | 59,900 | 69,353 | 70,223 | 75,064 |
| Fringe Benefits | 19,140 | 24,687 | 29,058 | 31,977 |
| Court Costs | 44 | 60 | 45 | 64 |
| Contractual Services | 14,067 | 31,263 | 28,258 | 27,696 |
| Other Operating | 25,965 | 36,824 | 39,470 | 43,964 |
| Charges for County Services | 17,510 | 20,922 | 21,235 | 21,817 |
| Grants to Outside Organizations | -128 | -44 | 0 | 0 |
| Capital | 1,850 | 1,256 | 2,177 | 2,586 |
| Total Operating Expenditures | 138,348 | 184,321 | 190,466 | 203,168 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | 2,241 | 3,382 | 13,152 | 11,325 |
| Distribution of Funds In Trust | 160 | 374 | 250 | 255 |
| Debt Service | 335 | 4,003 | 5,166 | 5,235 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 2,905 | 15,829 | 16,128 |
| Total Non-Operating Expenditures | 2,736 | 10,664 | 34,397 | 32,943 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|---|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 17-18 | Adopted FY 18-19 | Budget FY 17-18 | Adopted FY 18-19 |
| Strategic Area: Transportation | | | | |
| Causeway Operations | 4,869 | 6,228 | 19 | 20 |
| Strategic Area: Recreation and Culture | | | | |
| Office of the Director | 774 | 756 | 5 | 5 |
| Business Support | 13,090 | 13,765 | 78 | 88 |
| Coastal Park and Marina | 17,845 | 16,938 | 80 | 89 |
| Enterprise (CPME) | | | | |
| Cooperative Extension | 971 | 1,053 | 17 | 18 |
| Deering Estate and Education, Extension, Conservation and Outreach (EECO) | 5,525 | 6,621 | 31 | 39 |
| Golf Enterprise | 9,105 | 10,423 | 24 | 24 |
| Park Stewardship Operations | 44,697 | 49,801 | 268 | 332 |
| Planning, Design and Construction Excellence | 8,861 | 8,789 | 59 | 60 |
| Miami-Dade Zoological Park and Gardens (Zoo Miami) | 29,386 | 31,904 | 220 | 234 |
| Strategic Area: Neighborhood and Infrastructure | | | | |
| Beach Maintenance | 4,041 | 4,500 | 44 | 44 |
| Landscape Maintenance - Open Spaces | 14,487 | 17,129 | 75 | 81 |
| Natural Areas Management (NAM) | 3,675 | 4,072 | 51 | 50 |
| Special Assessment Districts | 33,140 | 31,189 | 69 | 79 |
| Total Operating Expenditures | 190,466 | 203,168 | 1,040 | 1,163 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Actual FY 17-18 | Budget FY 18-19 |
| Advertising | 824 | 915 | 766 | 483 | 713 |
| Fuel | 2,080 | 1,658 | 1,701 | 1,536 | 1,699 |
| Overtime | 923 | 1,408 | 823 | 1,832 | 962 |
| Rent | 921 | 1,015 | 1,016 | 1,583 | 1,177 |
| Security Services | 383 | 12,016 | 11,474 | 12,670 | 7,831 |
| Temporary Services | 298 | 310 | 129 | 113 | 109 |
| Travel and Registration | 224 | 189 | 326 | 216 | 156 |
| Utilities | 10,677 | 11,909 | 12,052 | 13,229 | 11,466 |

ADOPTED FEE ADJUSTMENTS FOR SERVICES

| Fee Adjustments | Current Fee FY 17-18 | Adopted Fee FY 18-19 | Dollar Impact FY 18-19 |
|---|-------------------------|-------------------------|---------------------------|
| <ul style="list-style-type: none"> • Various Fee Increases | Various | Various | \$241,000 |

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director provides overall leadership and direction for departmental operations; coordinates special projects, intergovernmental affairs, marketing, public information, communications, and departmental fundraising efforts; and serves on the board of the Parks Foundation, the Zoo Miami Foundation, the Zoo Oversight Board, the Deering Estate Foundation, and the Sports Tourism Advisory Committee.

- Oversees the implementation of the Open Space Master Plan
- Oversees community maintenance and aesthetics through the Office of Neat Streets Miami (NSM)
- Oversees the implementation of the Recreation Program Plan, which is focused on the health and wellness of children, adults, and senior citizens
- Represents PROS at the state and national level through participation in the Florida Recreation and Park Association (FRPA), the National Recreation and Park Association (NRPA), the City Park Alliance, and the Florida Sterling Council
- Responsible for strategic business planning including the development and monitoring of the business plan, performance measures, and continuous improvement
- Oversees Million Trees Miami, Adopt-a-Road, Street Tree Matching Grant programs and implementation of the Safer People, Safer Streets Local Action Plan through the Office of Neat Streets Miami (NSM)
- Maintains the Department's profile at the state and national level enhance its competitive position with respect to grants, sustainability partners and P3 partnerships

DIVISION COMMENTS

- In FY 2018-19, the Department will celebrate the 90th anniversary of the Miami-Dade County park system
- In FY 2017-18, the Parks Foundation was awarded a \$1.825 million annual grant from The Children's Trust, to be jointly managed with the Department, to provide funding for the Fit 2 Lead Youth Development and Internship Program; the grant expires in FY 2021-22

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DIVISION: BUSINESS SUPPORT

The Business Support Division oversees business operations and support services, including budget and financial management, human resources, information technology, business development, procurement and contract management, training, communications, and warehouse.

- Provides human resource services, including hiring, training, retention, discipline, and risk management
- Creates and maintains the technological infrastructure that supports fiscal and program operations, and promotes visitor access to services
- Provides general accounting support; coordinates the operating and capital budget and materials management
- Provides contract management and procurement support for commodities, services, and revenue operations
- Integrates marketing communications, promoting revenue generating services, parks, programs, activities, and attractions
- Develops and fosters relationships with philanthropic organizations, public and private funders, and the Parks Foundation
- Oversees grants, volunteer coordination, and the Adopt-A-Park program

Strategic Objectives - Measures

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|-----------|-----------|-----------|-----------|-----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Ensure the availability of human and fiscal resources to effectively operate the department | Value of fundraising contributions received* | OC | ↑ | \$421,494 | \$542,119 | \$600,000 | \$963,797 | \$550,000 |

*FY 2017-18 Actual was higher than anticipated due to the rollout of fundraising within the Neat Streets program; 85 percent of the funds raised supported tree plantings at parks and public right-of-ways

DIVISION COMMENTS

- In FY 2018-19, the Department will complete the implementation of a Marina Management Software System (Havenstar) to improve the customer experience, including account management and online access, with financial controls and patron account security
- In FY 2018-19, the Department will complete the first phase of the fleet replacement program; this \$3.805 million phase has replaced 99 light and heavy vehicles in the department inventory that are out of service or beyond their useful life
- The FY 2018-19 Adopted Budget for the Business Support Division includes ten positions converted from part-time to full-time that will improve administrative functions by reducing turnover

DIVISION: BEACH MAINTENANCE

The Beach Maintenance Division cleans and maintains 17 miles of public beaches, including Golden Beach, Sunny Isles, Bal Harbour, Surfside, Haulover, Miami Beach and Crandon Park beach.

- Maintains the largest Regional Park in the system - 17 miles of coastal beaches that receive the highest use of any park and comprise the most visible tourist attraction in Miami-Dade County
- Removes garbage from over 800 trash cans at least once a day and multiple times a day in high use areas
- Collects and disposes of all litter on the beach daily and twice a day during peak season
- Sifts and cleans the beach face up to 18 times per year in high use areas
- Maintains boat exclusion buoys

Strategic Objectives - Measures

- NI3-5: Maintain and restore waterways and beaches

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain the cleanliness and aesthetic appeal of public beaches | Tons of debris removed from beaches | OP | ↔ | 1,673 | 1,620 | 1,600 | 1,350 | 1,500 |
| | City of Miami Beach Cleanliness Assessment score (1 = Very Clean; 6 = Very Dirty) | OC | ↓ | 1.48 | 1.75 | 1.50 | 1.55 | 1.60 |

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DIVISION: CAUSEWAY OPERATIONS

The Causeway Operations Division manages the Rickenbacker and Venetian Causeways.

- Oversees the day-to-day toll collection operations
- Oversees the day-to-day maintenance of causeway facilities

Strategic Objectives - Measures

- TP3-1: Maintain roadway infrastructure

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain service standard for Rights-of-Way | Street sweepings completed on the Rickenbacker Causeway system* | OP | ↔ | 365 | 305 | 365 | 283 | 365 |

*FY 2016-17 Actuals and FY 2017-18 Actuals were impacted by Hurricane Irma recovery efforts

DIVISION COMMENTS

- In FY 2018-19, work will continue on the William Powell Bridge expansion joint and fender system replacement project along the Rickenbacker Causeway
- In FY 2018-19, the Department expects to complete the bicycle safety lane (green paint) program for both the Rickenbacker and Venetian causeways; the lane program for the Rickenbacker Causeway will extend the lanes from their current terminus on Key Biscayne through Virginia Key to the toll plaza on the mainland
- In FY 2018-19, the Department will begin to develop a Project Development and Environment (PD&E) Study for the Rickenbacker Causeway, in coordination with the Florida Department of Transportation (FDOT) and the Department of Transportation and Public Works (DTPW); long range plans will be developed for the Rickenbacker Causeway to address sea level rise and Bear Cut bridge replacement
- The FY 2018-19 Adopted Budget includes the Chief, Causeway Division position transferred from the Special Assessment District Division

DIVISION: COASTAL PARK AND MARINA ENTERPRISE (CPME)

The Coastal Park and Marina Enterprise Division manages the operation of seven parks, six public marinas, and the Crandon Tennis Center.

- Oversees day-to-day operations of Bill Bird Marina, Pelican Harbor Marina, Crandon Marina, Matheson Hammock Marina, Herbert Hoover Marina, and Black Point Marina
- Oversees the day-to-day operations of Haulover Park, Greynolds Park, Crandon Park, Matheson Hammock Park, Chapman Field Park, Homestead Bayfront Park, and Black Point Park

Strategic Objectives - Measures

- RC2-2: Ensure facilities are safe, clean and well-run

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|-----------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Manage marine and coastal facilities effectively | Marina occupancy rate | OC | ↑ | 100% | 100% | 99% | 100% | 100% |

DIVISION COMMENTS

- In FY 2018-19, construction of the Pelican Marina boat ramp parking lot renovation will commence and the Pelican Island Day Dock will be completed and placed into service, partially funded with a grant from the Florida Inland Navigation District
- In FY 2018-19 construction of Greynolds Park renovations and improvements will be completed, including renovations of bike paths, new perimeter fencing, and information booths
- In FY 2018-19, the Department will host the Love-In concert at Greynolds Park (\$97,000)
- In FY 2018-19, the Department will install WiFi service and security cameras at the Bill Bird Marina at Haulover Park

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- The FY 2018-19 Adopted Budget includes nine positions converted from part-time to full-time that will improve operations by reducing employee turnover
- In FY 2018-19, the Department projects \$380,000 in debt service payments for various marina capital improvements; the debt is expected to be retired in FY 2021-22

DIVISION: COOPERATIVE EXTENSION

The Cooperative Extension Division serves as the liaison between Miami-Dade County and the University of Florida on scientific research and education related to agriculture, water conservation, weather, the environment, families, and lawns and gardens.

- Administers the Florida Yards and Neighborhoods and Water Conservation programs
- Oversees the 4-H Youth Development program
- Provides education and training in commercial crop agriculture and landscape maintenance including pesticide application, gardening and home lawn care
- Provides nutrition and health education for low income families, seniors and children

Strategic Objectives - Measures

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Efficiently implement Cooperative Extension educational programs | Number of educational and outreach programs conducted by Cooperative Extension | OP | ↔ | 883 | 834 | 600 | 495 | 500 |
| | Number of participants attending Cooperative Extension educational programs* | OP | ↔ | 19,421 | 20,566 | 15,000 | 20,837 | 13,500 |

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes funding from the Water and Sewer Department (WASD) to fund the Florida Yards and Neighborhoods Program and Landscape Irrigation Water Conservation Programming (\$285,000), and from Regulatory and Economic Resources (RER), Solid Waste Management (DSWM) and Transportation and Public Works (DTPW) for positions and operating costs related to environmental educational services, commercial agricultural and horticultural programs, and homeowner horticultural programs (\$124,000, \$25,000, and \$46,000, respectively)
- Based on the existing interdepartmental Memorandum of Understanding (MOU) with DSWM, Cooperative Extension will continue conducting educational programs for Miami-Dade residents about proper composting practices to reduce yard waste and distribute compost bins purchased by DSWM; 240 bins will be provided through the expiration of the MOU on December 31, 2018
- The FY 2018-19 Adopted Budget includes one Urban Horticultural Program Specialist position converted from part-time to full-time to reduce employee turnover
- The FY 2018-19 Adopted Budget includes a \$150,000 grant match for the Florida Avocado Administrative Committee to help combat Laurel Wilt

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DIVISION: DEERING ESTATE AND EDUCATION, EXTENSION, CONSERVATION AND OUTREACH (EECO)

The Deering Estate and Education, Extension, Conservation and Outreach (EECO) Division manages and operates the Deering Estate, Fruit and Spice Park, Eco Adventures, and Nature Centers.

- Preserves the historical, archeological, environmental, and cultural legacy of the Deering Estate at Cutler and maintains the Estate's status on the National Register of Historic Places
- Manages the historical and environmental preservation of the facilities, grounds, and natural areas
- Hosts guided bike tours, bird walks, night hikes, butterfly walks, pontoon boat cruises, and canoe and kayak tours and rentals
- Provides art and cultural offerings through the "Artist in Residence" program and historic and contemporary art exhibits; manages a collection of historic art and fine furnishings from the Deering family
- Hosts four major outdoor special events a year: "Holiday Tree Lighting Ceremony," Valentine's Day "Moonlight and Music," "Deering Seafood Festival," and "Festival of the Arts"
- Administers "Living Classroom" programs and outreach programs to schools year round; these include spring, summer, and winter camps for school age children, focusing on history, archeology, nature, and art
- Manages the Eco Adventure Tours and its five nature centers, providing guided tours that highlight South Florida's sub-tropical parks, unique wilderness areas and historic sites through activities like kayaking, snorkeling, canoe trips, and biking
- Manages and preserves the Fruit and Spice Park, a unique 35 acre botanical garden with over 500 varieties of fruits, vegetables, spices, herbs, nuts, and other commercially important plant specimens from around the world
- Conducts sea turtle nesting surveys and provides monitoring and reporting to the Florida Fish and Wildlife Conservation Commission and Department of Environmental Protection

Strategic Objectives - Measures

- RC2-1: Increase attendance at recreational and cultural venues

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--------------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Increase participation at Deering Estate and Destinations | Earned Revenue as Percent of Budget* | EF | ↑ | 39.0% | 26.4% | 33.7% | 28.9% | 30.0% |
| | Deering Estate attendance* | OC | ↑ | 72,780 | 65,666 | 83,000 | 73,204 | 83,400 |
| | Deering Estate Website Visitors | IN | ↔ | 172,278 | 166,029 | 250,000 | 195,288 | 200,000 |
| | Deering Estate Volunteer Hours | IN | ↔ | 15,146 | 18,909 | 16,800 | 19,918 | 19,500 |
| | Fruit and Spice Park admissions | OC | ↑ | 18,293 | 21,756 | 18,500 | 18,195 | 18,000 |

*FY 2016-17 and FY 2017-18 Actuals were lower than anticipated due to extended closures from Hurricanes Matthew and Irma

DIVISION COMMENTS

- In FY 2017-18 the Deering Estate was featured as the 2018 Design Showhouse in partnership with the Junior League of Miami, engaging over 20 national and international interior designers; enhancing the park assets and increasing visitor interest throughout the PROS system
- In FY 2017-18, through the Sea Turtle Conservation Program, all of the beach lighting at Haulover Park was retrofitted to sea turtle friendly lighting
- In FY 2018-19, the Department will complete phase 2 of the archeological and geologic survey of the Deering Estate; the phase 1 survey revealed 11 new archeological sites and four new terrestrial caves
- The FY 2018-19 Adopted Budget includes eight positions converted from part-time to full-time that will improve operations by reducing employee turnover

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DIVISION: GOLF ENTERPRISE

The Golf Enterprise Division oversees the day-to-day operations of the six County-owned golf courses and five clubhouses: Briar Bay, Country Club of Miami East and West, Crandon Golf at Key Biscayne, Greynolds, and Palmetto (including the Palmetto Mini-Golf).

- Administers the collection of fees, develops programs, and coordinates new player development
- Coordinates and hosts local community tournaments held at the various County-owned golf courses
- Oversees the grounds maintenance of the County-owned golf courses

Strategic Objectives - Measures

- RC2-2: Ensure facilities are safe, clean and well-run

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|------------------------------------|---------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Manage golf facilities effectively | Golf rounds played* | OP | ↔ | 171,405 | 166,625 | 189,000 | 166,806 | 175,000 |

*FY 2017-18 Actual was impacted by Hurricane Irma.

DIVISION COMMENTS

- In FY 2017-18, the Golf Enterprise made the final debt service payment on loans for Country Club of Miami improvements and completed the associated improvements (\$371,000)
- In FY 2017-18, the Golf Enterprise completed two irrigation projects at Crandon Golf at Key Biscayne which reduced potable water consumption used in irrigation by approximately \$150,000

DIVISION: LANDSCAPE MAINTENANCE - OPEN SPACES

Provides Right-of-Way Assets and Aesthetics Management (RAAM), right-of-way tree maintenance, and other open space landscaping and grounds maintenance services.

- Maintains the grounds of County-owned rights-of-way
- Trims and maintains the trees along public rights-of-way and at various public areas throughout the County
- Maintains 40 County-owned parks containing baseball, softball, soccer, and football fields
- Provides contracted landscaping services to other County departments

Strategic Objectives - Measures

- NI4-3: Preserve and enhance well maintained public streets and rights of way

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Ensure the safety and aesthetic value of the public tree canopy | Percentage of safety tree trimming requests completed within 30 calendar days* | EF | ↑ | 94% | 89% | 90% | 28% | 90% |
| | Percentage of County planted trees fertilized and watered on schedule* | EF | ↑ | 40% | 24% | 66% | 21% | 66% |
| | Trees maintained in parks by the Tree Crews* | OP | ↔ | 8,619 | 5,467 | 10,800 | 3,488 | 10,800 |
| | Service requests received for tree trimming* | IN | ↔ | 3,073 | 3,075 | 2,900 | 2,047 | 2,900 |

* FY 2017-18 Actual was lower than anticipated due to the reallocation of resources to address Hurricane Irma recovery efforts

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| • NI4-3: Preserve and enhance well maintained public streets and rights of way | | | | | | | | |
|--|--|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Ensure the safety and aesthetic value of public rights-of-way | Cycles of roadway median mowing completed by RAAM | OP | ↔ | 17 | 14 | 17 | 17 | 20 |
| | Service requests received for overgrown swales** | IN | ↔ | 660 | 371 | 580 | 611 | 580 |
| | Cycles of roadside mowing completed by RAAM | OP | ↔ | 11 | 11 | 12 | 12 | 12 |
| | Service requests received for visual obstructions** | IN | ↔ | 1,163 | 2,388 | 1,050 | 913 | 1,050 |
| | Cycles of vertical mow trim completed by RAAM** | OP | ↔ | 2 | 2 | 2 | 1 | 2 |
| | Vacant lots maintained by RAAM as a result of code enforcement actions** | OP | ↔ | 667 | 761 | 980 | 638 | 800 |

**FY 2017-18 Actual impacted by Hurricane Irma

DIVISION COMMENTS

- During FY 2017-18, the Department concluded its Hurricane Irma debris clean-up efforts with the removal of 476,000 cubic yards of debris, 70,816 hanging limbs, 1,843 leaning trees and 3,343 stumps in an area that included three debris reduction sites, 270 countywide parks, the County's Metrorail System, and Miami-Dade County owned roadways in approximately 1,310 grid sections
- In FY 2018-19, the Department will continue to provide 36 cycles of litter pick-up and 24 cycles of mowing along the 22 miles of Metrorail rights-of-way, 21 Metrorail stations, 19 Metromover stations, 20.5 miles of Busway, and all Miami-Dade Transit Maintenance Facilities (\$1.696 million)
- In FY 2018-19, the Department will continue providing lot clearing and maintenance services for County-owned vacant lots and remediation enforcement of privately-owned vacant lots in violation of local codes; and will continue to the FY 2017-18 level of mowing cycles in the lot clearing program specific to the 18th Avenue Corridor, funded through the Pay-As-You-Go Capital Improvement Fund (CIF)
- In FY 2018-19, the Department will increase its grounds maintenance along County rights-of-way for medians to 20 cycles per year from 17 cycles per year; roadside maintenance cycles will remain at 12 cycles per year
- The FY 2018-19 Adopted Budget includes funding for countywide and UMSA tree canopy enhancement (\$500,000 each for a total of \$1 million) funded through Pay-As-You-Go Capital Improvement Fund (CIF)
- The FY 2018-19 Adopted Budget includes five PROS Landscape Technician positions converted from part-time to full-time that will improve service delivery by reducing turnover and the transfer of one Landscape Technician position from Natural Areas Management to meet customer demand for landscape maintenance activities

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DIVISION: NATURAL AREAS MANAGEMENT (NAM)

The Natural Areas Management Division provides stewardship services to environmentally endangered lands throughout the County through the removal of invasive exotic plant and animal species, and wildland fire management.

- Implements the Environmentally Endangered Lands (EEL) Program, removing invasive non-native plants from these preserves
- Restores and maintains over 26,800 acres across 89 nature preserves in both parks and environmentally endangered lands
- Participates in the Everglades Cooperative Invasive Species Management Area, a regional partnership focused on the control of invasive plants and animals in South Florida

Strategic Objectives - Measures

- NI3-6: Preserve and enhance natural areas

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Ensure the health of natural areas and native plant species | Natural area acres maintained* | OP | ↔ | 3,045 | 2,289 | 2,300 | 1,657 | 2,300 |

*FY 2017-18 Actual was lower than anticipated due to mid-year reallocation of resources to address Hurricane Irma recovery efforts

DIVISION COMMENTS

- In FY 2018-19, the NAM Division will contract with Fairchild Tropical Garden to provide biological monitoring services (\$60,000)
- In FY 2017-18 the Division released the second edition of Miami-Dade County's Management Plan for the Richmond Pine Rocklands, which was created to serve as a reference for Richmond land owners, land managers, neighbors, and other interested parties for information on the area's natural resources
- In FY 2017-18, after extensive research and trials, NAM implemented a new methodology to eradicate one of our most persistent and problematic invasive plants, Burma Reed (*Neyraudia reynaudiana*), with the intent of eradicating it from the County's natural areas
- The FY 2018-19 Adopted Budget includes a reimbursement of \$3 million from the EEL fund for conservation, management, and maintenance of natural preserves
- In FY 2018-19, NAM will continue to seek out and sustain partnerships to improve South Florida's natural areas, such as the natural areas at Kendall Indian Hammocks Park maintained with the assistance of TERRA Environmental Research Institute, invasive animal and plant surveying with the Everglades Cooperative Invasive Species Management Area (ECISMA), and Seminole Wayside Park with Johnson Engineering, Inc.
- The FY 2018-19 Adopted Budget includes the transfer of one Landscape Technician to Landscape Maintenance – Open Spaces to support customer requested landscape maintenance activities

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DIVISION: PARK STEWARDSHIP OPERATIONS

The Park Stewardship Operations Division operates parks, including basic support to patrons, rentals, programming partnerships, campgrounds, ball fields, tennis centers, and community events.

- Provides out-of-school summer camps, learn to swim programs, afterschool and weekend programs and services for youth, active adults, elderly and people with disabilities and manages programming partners
- Provides oversight of park operations, including the security and supervision of parks/facilities, litter removal and custodial services, parking, support for programming partners, facility rentals, and athletic turf maintenance
- Provides facility maintenance and repair, grounds maintenance and landscaping services to all parks and facilities
- Manages and operates the Trail Glades Range Sport Shooting Facility and provides educational training classes in basic pistol and rifle use
- Manages the operations and maintenance of the Ronald Reagan Equestrian Center at Tropical Park
- Operates 16 active pools, including A.D Barnes, Arcola, Arcola Lakes Senior Center, Camp Owaissa Bauer, Goulds, Gwen Cherry, Little River, Marva Y. Bannerman, Naranja, Norman and Jean Reach, North Pointe, Rockway, Sgt. Delancy, South Dade, Tamiami, Tropical Estates, and West Perrine

Strategic Objectives - Measures

- RC1-1: Ensure parks, libraries, and cultural facilities are accessible to residents and visitors

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Build and maintain safe and accessible park and recreation facilities | Emergency facility maintenance requests responded to within 24 hours | EF | ↑ | 97% | 95% | 95% | 90% | 95% |

- RC2-2: Ensure facilities are safe, clean and well-run

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|-------------------------------------|-----------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Manage parks facilities effectively | Trail Glades Gun Range Admissions | OP | ↔ | 45,400 | 41,313 | 42,300 | 37,273 | 42,300 |
| | Building Rentals | OP | ↔ | 1,769 | 1,710 | 2,285 | 2,440 | 2,500 |
| | Picnic Shelter Rentals | OP | ↔ | 8,038 | 4,871 | 5,800 | 8,149 | 5,000 |
| | Campground Rentals* | OP | ↔ | 53,934 | 59,661 | 50,490 | 69,587 | 61,000 |

* FY 2017-18 Actual reflects increased demand due to transient labor responding to Hurricane Irma recovery work

- RC2-3: Keep parks and green spaces beautiful

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|--|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Establish mowing cycles and tree maintenance schedules | Mowing cycles for higher-traffic community and neighborhood parks | OP | ↔ | 20 | 15 | 15 | 15 | 15 |
| | Mowing cycles for lower-traffic community and neighborhood parks | OP | ↔ | 16 | 11 | 12 | 12 | 12 |

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| <ul style="list-style-type: none"> RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests | | | | | | | | |
|--|---|----|---|----------|----------|----------|----------|----------|
| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
| | | | | Actual | Actual | Budget | Actual | Target |
| Partner and oversee recreational opportunities for residents | Equestrian Center Rentals | OP | ↔ | 30 | 15 | 30 | 25 | 30 |
| | PROS volunteers | IN | ↔ | 12,535 | 12,535 | 9,180 | 13,415 | 11,250 |
| | Summer Camp Registrations | OP | ↔ | 7,577 | 8,602 | 7,660 | 7,128 | 7,700 |
| | Disability Services Program Registrations | OP | ↔ | 807 | 867 | 800 | 867 | 800 |
| | After School Registrations* | OP | ↔ | 1,875 | 1,194 | 1,400 | 1,719 | 1,500 |
| | Senior Program Registrations | OP | ↔ | 1,445 | 1,340 | 1,500 | 2,308 | 1,500 |
| | Learn to Swim Registrations | OP | ↔ | 13,227 | 13,588 | 12,400 | 13,887 | 15,000 |

*FY 2018-19 Target reflects enhanced funding allowing for additional participation in after-school programs such as Fit2Lead and Fit2Play.

DIVISION COMMENTS

- Through the Youth Sports Championship Series, which was created in conjunction with youth sports organizations, schools and municipalities, the Department continues to reach and inspire children throughout the County; in FY 2017-18, the Department expects to reach over 9,000 participants and in FY 2018-19 the Department expects over 9,500 participants
- The FY 2018-19 Adopted Budget continues funding support for the Miami International Agriculture, Horse and Cattle Show (\$250,000)
- In FY 2018-19, PROS will continue to operate the Fit2Play program for 1,300 to 1,600 children; the Proposed Budget includes additional funding for Fit2Play and Fit2Lead programs increasing the number of children served up to 200 for after-school and summer camp programming (\$500,000)
- In FY 2018-19, PROS will continue the implementation of the Fit2Lead program; the program was initiated in FY 2015-16 to provide positive out of school activities for youth aged 12 to 14 and leadership internships for youth aged 15 to 19; in FY 2017-18, PROS enrolled 378 program participants and had 99 paid interns (75 interns funded by PROS and 24 interns funded by CareerSource South Florida); in FY 2018-19, PROS anticipates enrolling over 700 program and 100 paid interns
- In FY 2018-19, the Department will implement fee increases for various park services, within the limits of fee ranges approved by the Board of County Commissioners
- In FY 2018-19, sports turf maintenance cycles will continue at a level of 63 cycles per year
- The FY 2018-19 Adopted Budget includes enhancements totaling nine full-time positions and forty-two part-time FTEs to operate new park facilities at South Dade Aquatic Center (\$816,000) and Father Gerard Jean Juste Community Center at Oak Grove Park (\$1.762 million); the South Dade Aquatic Center is scheduled to be operational in summer of 2018 and the Father Gerard Jean Juste Community Center is scheduled to be open in spring 2019 providing recreational activities to the community
- The FY 2018-19 Adopted Budget includes 48 positions converted from part-time to full-time to reduce employee turnover and the transfer of one position to Special Assessment Districts; eight full time and 19 part time positions are required to facilitate functions at North Pointe Community Center that were previously performed by a vendor
- In FY 2017-18, the Department was awarded a \$1.355 million programming grant (spread over five years) from The Children's Trust to conduct after-school and summer programming for economically disadvantaged children

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DIVISION: PLANNING, DESIGN AND CONSTRUCTION EXCELLENCE

The Planning, Design, and Construction Excellence Division provides long-range planning and research for the park system, develops general park site plans, coordinates and implements the capital program, and actively manages the lands under its purview, with the goal of building and creating memorable experiences.

- Develops and implements long-range plans such as the Parks and Open Space Master plan (OSMP) and the Recreation and Community Health Plan
- Acquires and provides property management for park land to meet park levels of service and improve quality of life through walkability and access to parks, public spaces, natural areas, and historic sites
- Provides project management, architecture, engineering, landscape architecture, and construction management for capital projects

Strategic Objectives - Measures

- RC1-1: Ensure parks, libraries, and cultural facilities are accessible to residents and visitors

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|---|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Build and maintain safe and accessible park and recreation facilities | Acres of park land per 1,000 residents in unincorporated Miami-Dade County* | OC | ↑ | 3.52 | 3.49 | 3.49 | 3.49 | 3.46 |

* FY 2017-18 Actual was corrected to reflect the actual population figures for the UMSA area

DIVISION COMMENTS

- In FY 2018-19, the Department will complete construction of the next phase of the ADA transition plan implementation; this phase consists of making all restrooms and park offices in the top ten County parks ADA accessible
- In FY 2017-18, the Division completed the solicitation of a pool of professional consultants and has initiated the design of projects for the balance of the Department's Building Better Communities General Obligation Bond (BBC GOB) allocation; the Department expects to complete all BBC-GOB projects by FY 2021-22
- The FY 2018-19 Adopted Budget includes one position converted from part-time to full-time to reduce employee turnover

DIVISION: SPECIAL ASSESSMENT DISTRICTS

The Special Assessment District Division administers special taxing districts created by the Board of County Commissioners.

- Provides enhanced landscaping services to 119 special assessment districts including tree care, enhancements to community entrances, community walls, lake maintenance, lake fountains, and irrigation systems
- Provides guard services for 27 special assessment districts
- Provides street lighting services for 864 special assessment districts

DIVISION COMMENTS

- The FY 2018-19 Adopted Budget includes 1,012 active Special Assessment Districts (864 Street Lighting, 27 Security Guard, 119 Multipurpose Maintenance and two Capital/Road Maintenance Special Assessment Districts), of which 138 districts will require a special assessment rate increase
- In FY 2018-19, 40 acres of protected natural areas, made up of undeveloped mitigation lands set aside for conservation and protection under government agency permits within the special taxing districts, will be maintained
- In FY 2017-18, the Department transferred 16 guard and two multipurpose districts to various municipalities, as well as one guard district to an existing Community Development District; in FY 2018-19, the Department is on track to transfer one guard, 29 lighting, and three multipurpose districts to municipalities
- The FY 2018-19 Adopted Budget includes nine positions converted from part-time to full-time to reduce employee turnover plus an overage position approved in FY 2017-18; one position was transferred to the Causeway Division to oversee capital development and one position was transferred from Park Stewardship Operations to assist with a backlog of administrative functions

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

DIVISION: MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

The Miami-Dade Zoological Park and Gardens (Zoo Miami) oversees the day-to-day operations of the zoo. Its mission is to encourage an appreciation for the world's wildlife by creating opportunities for people to connect with animals.

- Meets rigorous standards for animal care, education, wildlife conservation, and science to maintain national Association of Zoos and Aquariums (AZA) accreditation
- Maintains all exhibits, facilities, and landscaping
- Promotes a rewarding visitor experience through customer service, exhibits, programs, and amenities
- Develops and implements a comprehensive marketing program, in conjunction with the Zoo Miami Foundation, that builds interest in and support of Zoo Miami
- Creates and delivers educational programs, in conjunction with the Zoo Miami Foundation, that promote respect for animals and nature

Strategic Objectives - Measures

- RC2-1: Increase attendance at recreational and cultural venues

| Objectives | Measures | | | FY 15-16 | FY 16-17 | FY 17-18 | FY 17-18 | FY 18-19 |
|-------------------------------------|---------------------------------------|----|---|----------|----------|-----------|----------|-----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Increase participation at Zoo Miami | Earned revenue (dollars in thousands) | OC | ↑ | \$14,188 | \$14,902 | \$15,373 | \$16,224 | \$15,753 |
| | Zoo Miami attendance | OC | ↑ | 903,867 | 931,931 | 1,050,000 | 964,878 | 1,000,000 |

DIVISION COMMENTS

- In FY 2017-18, Zoo Miami hosted a number of special events including Zoo Boo, Zoo Lights, Amnesty Day, Egg Safari, Brew at the Zoo and \$10 Days; Zoo Lights ran for 13 weekend nights with a total attendance of 32,797, the highest since its inception in 2009
- The FY 2018-19 Adopted Budget includes \$200,000 allocated to fund a Jazz Festival at Zoo Miami
- The FY 2018-19 Adopted Budget includes 14 positions converted from part-time to full-time that will improve operations by reducing turnover of critical positions
- In FY 2017-18, Zoo Miami continued the field research station for Miami-Dade County Public Schools' BioTECH @ Richmond Heights 9-12; Miami's exclusive zoology and botany magnet high school, in partnership with Zoo Miami, provides students with an advanced level math and science curriculum focused on Conservation Biology
- In FY 2017-18, Zoo Miami's attendance and revenue were adversely impacted by Hurricane Irma which caused the closure of the Zoo for 37 days (from Sept. 7-Oct. 13) and by an unusually rainy May, including Sub-tropical Storm Alberto, which caused the Zoo to close over Memorial Day weekend
- In FY 2017-18, Zoo Miami opened Nourish 305, its first indoor, air conditioned dining facility, featuring fresh made flatbread pizzas, sandwiches and salads in a fast casual service setting

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

| Department Operational Unmet Needs | | | |
|--|---|------------------------|------------------|
| Description | (dollars in thousands) | | Positions |
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Fund conversion of 16 part-time positions to full-time throughout the Department to improve the delivery of services | \$0 | \$125 | 16 |
| Fund 81 full-time equivalent positions throughout the PROS system to address maintenance, programming, facilities, and other operational needs department-wide | \$0 | \$4,860 | 81 |
| Fund an additional 27 maintenance cycles for sports turf | \$0 | \$289 | 0 |
| Fund one additional landscaping cycle in order to improve the health and aesthetics of the County's tree inventory | \$225 | \$355 | 1 |
| Fund summer program to serve an additional 4,796 children, restoring program capacity to FY 2007-08 level of 12,381 children | \$0 | \$2,433 | 68 |
| Fund conversion of three part-time Park Manager 1 positions to three full-time Park Manager 2 positions at Amelia Earhart, Greynolds and Tropical Parks, to improve operations and administration | \$0 | \$47 | 3 |
| Fund four part-time Recreation Specialist 1 positions to support recreational programming activities of the Wellness and Fitness Program | \$0 | \$162 | 4 |
| Establish a recurring annual fund for the replacement and maintenance of critical equipment for work units including, but not limited to, Zoo Miami, Operations, Grounds Maintenance, Tree Crews, Deering Estate, Destinations and Beach Maintenance | \$0 | \$2,600 | 0 |
| Fund an additional 21 Park Enforcement Specialist and three Park Security Supervisor positions to monitor parks countywide | \$510 | \$1,518 | 24 |
| Fund three additional Tree Crews to improve the safety, health and aesthetics of trees in parks and roadways (RAAM, CPME and Operations) | \$540 | \$603 | 9 |
| Fund two positions in Neat Streets Miami to extend services outside of the Downtown Development Authority domain, elevate the Adopt-a-Road Program and the Million Trees Miami Initiative, and advance implementation of the Aesthetics Master Plan and the Safer People, Safer Streets Plan | \$0 | \$195 | 2 |
| Fund additional part-time staff positions to better address the stewardship, compatible visitor use and awareness of the unique resources of the Deering Estate | \$0 | \$355 | 13 |
| Fund conservation management and maintenance of natural preserves including PROS Natural Areas and Environmentally Endangered Lands (EEL) Natural Areas as mandated by permits or agreements | \$0 | \$5,400 | 0 |
| Fund improved communications outreach: increase television, outdoor and direct mail advertising to help generate more consumer traffic at revenue generating facilities | \$0 | \$780 | 0 |
| Fund Inventory Management System for the purchase, storage, and consumption of inventory and utilization of equipment in the completion of work orders, tying lifecycle costs to assets | \$250 | \$0 | 0 |
| Fund General Plan updates for parks countywide to align facility improvements with the Recreational Needs Assessment | \$0 | \$975 | 0 |
| Fund seven full-time positions for Procurement, Warehouse and Human Resources to improve business processes such as recruitment and implement BidSync | \$0 | \$312 | 7 |
| Fund five additional grounds maintenance cycles at high traffic community and neighborhood parks | \$0 | \$505 | 0 |
| Total | \$1,525 | \$21,514 | 228 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 | FY 23-24 | FUTURE | TOTAL |
|--|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Revenue | | | | | | | | | |
| 2008 Sunshine State Financing | 291 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 291 |
| BBC GOB Financing | 63,605 | 33,840 | 51,261 | 50,591 | 29,478 | 0 | 0 | 0 | 228,775 |
| BBC GOB Interest | 1,329 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,329 |
| BBC GOB Series 2005A | 13,599 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,599 |
| BBC GOB Series 2008B | 13,882 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,882 |
| BBC GOB Series 2008B-1 | 21,509 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21,509 |
| BBC GOB Series 2011A | 6,533 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,533 |
| BBC GOB Series 2013A | 17,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 17,250 |
| BBC GOB Series 2014A | 17,018 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 17,018 |
| Capital Asset Series 2010 Bonds | 2,038 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,038 |
| Capital Asset Series 2016 Bonds | 2,503 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,503 |
| Causeway Toll Revenue | 6,785 | 8,804 | 13,100 | 6,400 | 5,050 | 11,850 | 11,050 | 0 | 63,039 |
| Comm. Dev. Block Grant | 3,518 | 693 | 0 | 0 | 0 | 0 | 0 | 0 | 4,211 |
| Convention Development Tax Funds | 326 | 1,525 | 0 | 0 | 0 | 0 | 0 | 0 | 1,851 |
| Economic Development Transportation Fund 2017 | 5,993 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,993 |
| FDOT 2016 SUN Trail | 0 | 0 | 0 | 8,000 | 0 | 0 | 0 | 0 | 8,000 |
| FDOT 2017 SUN Trail | 0 | 0 | 0 | 0 | 0 | 5,161 | 0 | 0 | 5,161 |
| FDOT 2017 TAP | 0 | 0 | 0 | 0 | 0 | 0 | 628 | 0 | 628 |
| FDOT Funds | 16,599 | 956 | 2,000 | 0 | 0 | 0 | 0 | 0 | 19,555 |
| FDOT-County Incentive Grant Program | 1,962 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,962 |
| FEMA Hazard Mitigation Grant | 0 | 3,225 | 0 | 0 | 0 | 0 | 0 | 0 | 3,225 |
| FEMA Reimbursements | 3,000 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 3,300 |
| Florida Boating Improvement Fund | 3,788 | 829 | 0 | 0 | 0 | 0 | 0 | 0 | 4,617 |
| Florida Inland Navigational District | 3,930 | 1,304 | 0 | 0 | 0 | 0 | 0 | 0 | 5,234 |
| Future Financing | 0 | 910 | 6,197 | 6,197 | 7,559 | 10,398 | 14,931 | 15,560 | 61,752 |
| IT Funding Model | 0 | 650 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |
| Non-County Contributions | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| Park Impact Fees | 43,186 | 4,386 | 0 | 0 | 0 | 0 | 0 | 0 | 47,572 |
| Pay-As-You-Go CIF | 4,150 | 3,050 | 150 | 775 | 0 | 0 | 0 | 0 | 8,125 |
| PROS Departmental Trust Fund | 574 | 494 | 0 | 0 | 0 | 0 | 0 | 0 | 1,068 |
| Recreational Trails Program (RTP) Grant | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| Road Impact Fees | 30,050 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,050 |
| S. Fl. Water Mgmt. District Grant | 152 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 152 |
| Safe Neigh. Parks (SNP) Proceeds | 473 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 473 |
| Utility Service Fee | 1,325 | 6,650 | 7,250 | 50 | 50 | 50 | 50 | 0 | 15,425 |
| Total: | 285,568 | 68,116 | 79,958 | 72,013 | 42,137 | 27,459 | 26,659 | 15,560 | 617,470 |
| Expenditures | | | | | | | | | |
| Strategic Area: TP | | | | | | | | | |
| Bridges, Infrastructure, Neighborhood Improvements | 3,150 | 6,750 | 5,550 | 4,550 | 2,550 | 2,550 | 6,050 | 0 | 31,150 |
| Causeway Improvements | 6,276 | 2,960 | 9,550 | 1,850 | 2,500 | 9,300 | 5,000 | 0 | 37,436 |
| Hurricane Repairs | 4,000 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 4,400 |
| Pedestrian Paths and Bikeways | 450 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |
| Strategic Area: RC | | | | | | | | | |
| ADA Accessibility Improvements | 1,256 | 90 | 923 | 0 | 0 | 0 | 0 | 0 | 2,269 |
| Beach Projects | 0 | 85 | 415 | 0 | 0 | 0 | 0 | 0 | 500 |
| Computer and Systems Automation | 0 | 650 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |
| Environmental Projects | 2,961 | 5,789 | 7,250 | 50 | 50 | 50 | 50 | 0 | 16,200 |
| Facility Improvements | 2,690 | 3,813 | 0 | 0 | 0 | 0 | 0 | 0 | 6,503 |
| Local Parks - New | 17,382 | 10,074 | 10,808 | 9,808 | 0 | 0 | 0 | 0 | 48,072 |
| Local Parks - Renovation | 47,762 | 8,720 | 6,916 | 4,875 | 2,904 | 0 | 0 | 0 | 71,177 |
| Marina Improvements | 8,292 | 2,927 | 300 | 3,700 | 0 | 0 | 0 | 0 | 15,219 |
| Metropolitan Parks - Renovation | 85,495 | 16,822 | 38,041 | 46,315 | 26,274 | 0 | 0 | 0 | 212,947 |
| Park, Recreation, and Culture Projects | 7,081 | 6,752 | 1,515 | 0 | 0 | 0 | 0 | 0 | 15,348 |
| Pedestrian Paths and Bikeways | 47,477 | 14,209 | 8,548 | 6,598 | 15,859 | 15,559 | 15,559 | 15,560 | 139,369 |
| Zoo Miami Improvements | 11,776 | 124 | 100 | 0 | 0 | 0 | 0 | 0 | 12,000 |
| Strategic Area: NI | | | | | | | | | |
| Environmental Projects | 1,000 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| Physical Environment | 750 | 1,330 | 0 | 0 | 0 | 0 | 0 | 0 | 2,080 |
| Total: | 247,798 | 82,195 | 89,916 | 77,746 | 50,137 | 27,459 | 26,659 | 15,560 | 617,470 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2018-19, the Department will complete construction on the 19,000 square foot Haitian Community Center also known as Father Gerard Jean Juste Community Center and the 13,000 square foot aquatic facility at Oak Grove Park
- In FY 2018-19, the Department projects \$2.686 million in debt service payments for the Rickenbacker Causeway, including the \$31.61 million Revenue Bond, Series 2014 used for the Bear Cut and West Bridge infrastructure repairs
- In FY 2018-19, the Division projects \$340,000 in debt service payments for the \$3.25 million Capital Asset Bond Series 2016A used for the "Lostman's River" boat ride
- In FY 2018-19, the Department projects \$743,000 in debt service payments for the Venetian Causeway, including the \$4.915 million Capital Asset Bond, Series 2016A used for the East Bascule and Purdy Avenue Bridge infrastructure repairs
- The Department's FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes the purchase of 164 vehicles (\$5.772 million) for the replacement of its aging fleet funded with lease purchase financing (\$4.17 million) and operational funds (\$1.595 million); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption, and overtime associated with equipment failure; the County's fleet replacement plan is included under Non-Departmental project #2000000511
- In FY 2018-19, the Department will complete two new LEED Community Recreation Centers at North Glade and Live Like Bella Park, the first LEED certified recreation centers for the Department; both recreation centers will include energy efficient HVAC systems and LED lighting; the total project costs for both centers is \$2.675 million; as a result of the energy efficient equipment being installed at the recreation centers, it is projected that the Department will experience some operational savings in the long-term
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes countywide projects totaling \$165.057 million in Building Better Communities General Obligation Bond (BBC-GOB) proceeds for future years; the Department expects to spend \$33.84 million in FY 2018-19
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes \$3.115 million in Pay-As-You-Go Capital Improvement Fund (CIF) funding, to include \$1.135 million for various park environmental, electrical, structural, and 40-year recertification needs, \$830,000 for lot clearing, \$500,000 for countywide and \$500,000 for Unincorporated Municipal Service Area tree canopy expansion, and \$150,000 for a grant match for the Matheson Seawall project
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes \$795,000 in Convention Development Tax (CDT) funding for various projects to include structural and safety repairs at Zoo Miami and Deering Estate
- In FY 2018-19, the CDT will also fund the necessary grant match for the installation of synthetic turf for the football field (in partnership with the National Football League) at Gwen Cherry Park in preparation for Super Bowl LIV in FY 2019-20; synthetic turf minimizes injuries to players as it provides for a consistent surface for athletes to play on and requires no water, pesticides, or fertilizer, providing a savings to the Department in the long-term; the total project cost is \$1.4 million with an annual estimated operating impact of \$162,000 beginning in FY 2019-20
- In FY 2018-19, the Department expects to acquire right-of-way paths for the Ludlam Trail Corridor from Florida East Coast Industries; total cost is programmed at \$118.563 million with \$40.993 million programmed towards land acquisition, \$62.237 million towards construction, and \$15.333 million for planning and design
- The FY 2018-19 Adopted Budget and Multi-Year Capital Plan includes \$15.425 million of Utility Service Fee funding to be used for environmental remediation at Continental Park (\$2.925 million), Devon Aire Park (\$5.175 million), Brothers to the Rescue (\$1.55 million), Kendall Indian Hammocks Park (\$1.15 million), Modello Park (\$2.775 million), and Ives Estates Park (\$350,000), and partial funding at Millers Pond Park (\$1.5 million)
- In FY 2018-19, the Department will continue to reconfigure the causeway roadway for vehicular, bicycle, and pedestrian traffic flow along the Rickenbacker Causeway (\$7.595 million, \$1.245 million programmed in FY 2018-19)

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROJECTS

(dollars in thousands)

40-YEAR RECERTIFICATION - VARIOUS PARKS

PROJECT #: 200000282

DESCRIPTION: Provide 40-year certification inspections on all park buildings as required to include minor repairs as needed
 LOCATION: Various Sites
 Throughout Miami-Dade County

District Located: Countywide
 District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Pay-As-You-Go CIF | 350 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 350 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 350 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL EXPENDITURES: | 350 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |

A.D. BARNES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 931150

DESCRIPTION: Construct areawide park improvements including leisure access expansion, maintenance facility, enhancements to facilities for the disabled, shelter renovations, and vehicle and pedestrian circulation
 LOCATION: 3401 SW 72 Ave
 Unincorporated Miami-Dade County

District Located: 6
 District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|------------|------------|------------|----------|----------|----------|--------------|
| BBC GOB Financing | 606 | 600 | 600 | 600 | 500 | 0 | 0 | 0 | 2,906 |
| BBC GOB Series 2005A | 432 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 432 |
| BBC GOB Series 2008B | 430 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 430 |
| BBC GOB Series 2008B-1 | 232 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 232 |
| TOTAL REVENUES: | 1,700 | 600 | 600 | 600 | 500 | 0 | 0 | 0 | 4,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,581 | 600 | 600 | 600 | 500 | 0 | 0 | 0 | 3,881 |
| Permitting | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Planning and Design | 67 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 67 |
| Project Administration | 51 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51 |
| TOTAL EXPENDITURES: | 1,700 | 600 | 600 | 600 | 500 | 0 | 0 | 0 | 4,000 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$291,000 and includes 1 FTE(s)

ACADIA PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 200000431

DESCRIPTION: Local park improvements (GOB 357)
 LOCATION: 5351 NW 195 Dr
 Unincorporated Miami-Dade County

District Located: 1
 District(s) Served: 1

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|-----------|----------|----------|----------|----------|----------|----------|-----------|
| BBC GOB Financing | 0 | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 18 |
| TOTAL REVENUES: | 0 | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 18 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 18 |
| TOTAL EXPENDITURES: | 0 | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 18 |

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PROJECT #: 935930



ADA ACCESSIBILITY IMPROVEMENTS - AMELIA EARHART PARK

DESCRIPTION: Remove ADA barriers and improve access for park patrons
 LOCATION: 11900 NW 42 Ave
 Hialeah

District Located: 13
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|-----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 12 | 10 | 96 | 0 | 0 | 0 | 0 | 0 | 118 |
| BBC GOB Series 2013A | 28 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28 |
| BBC GOB Series 2014A | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75 |
| TOTAL REVENUES: | 115 | 10 | 96 | 0 | 0 | 0 | 0 | 0 | 221 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 89 | 10 | 96 | 0 | 0 | 0 | 0 | 0 | 195 |
| Planning and Design | 26 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26 |
| TOTAL EXPENDITURES: | 115 | 10 | 96 | 0 | 0 | 0 | 0 | 0 | 221 |

ADA ACCESSIBILITY IMPROVEMENTS - BLACK POINT PARK

PROJECT #: 932230



DESCRIPTION: Remove ADA barriers and improve access for park patrons
 LOCATION: 24775 SW 87 Ave
 Unincorporated Miami-Dade County

District Located: 8
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|-----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 13 | 10 | 34 | 0 | 0 | 0 | 0 | 0 | 57 |
| BBC GOB Series 2013A | 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30 |
| BBC GOB Series 2014A | 111 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 111 |
| TOTAL REVENUES: | 154 | 10 | 34 | 0 | 0 | 0 | 0 | 0 | 198 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 123 | 10 | 34 | 0 | 0 | 0 | 0 | 0 | 167 |
| Planning and Design | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| TOTAL EXPENDITURES: | 154 | 10 | 34 | 0 | 0 | 0 | 0 | 0 | 198 |

ADA ACCESSIBILITY IMPROVEMENTS - CHAPMAN FIELD PARK

PROJECT #: 933690

DESCRIPTION: Remove ADA barriers and improve access for park patrons
 LOCATION: 13601 Old Cutler Rd
 Palmetto Bay

District Located: 8
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|-----------|-----------|-----------|----------|----------|----------|----------|----------|-----------|
| BBC GOB Financing | 10 | 10 | 15 | 0 | 0 | 0 | 0 | 0 | 35 |
| BBC GOB Series 2014A | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| TOTAL REVENUES: | 14 | 10 | 15 | 0 | 0 | 0 | 0 | 0 | 39 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 10 | 10 | 15 | 0 | 0 | 0 | 0 | 0 | 35 |
| Planning and Design | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| TOTAL EXPENDITURES: | 14 | 10 | 15 | 0 | 0 | 0 | 0 | 0 | 39 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

ADA ACCESSIBILITY IMPROVEMENTS - CRANDON PARK

PROJECT #: 9310080

DESCRIPTION: Remove ADA barriers and improve access for park patrons

LOCATION: 4000 Crandon Blvd
Unincorporated Miami-Dade County

District Located: 7
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 10 | 10 | 214 | 0 | 0 | 0 | 0 | 0 | 234 |
| BBC GOB Series 2013A | 34 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34 |
| BBC GOB Series 2014A | 67 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 67 |
| TOTAL REVENUES: | 111 | 10 | 214 | 0 | 0 | 0 | 0 | 0 | 335 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 86 | 10 | 214 | 0 | 0 | 0 | 0 | 0 | 310 |
| Planning and Design | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| TOTAL EXPENDITURES: | 111 | 10 | 214 | 0 | 0 | 0 | 0 | 0 | 335 |

ADA ACCESSIBILITY IMPROVEMENTS - HAULOVER PARK

PROJECT #: 932200

DESCRIPTION: Remove ADA barriers and improve access for park patrons

LOCATION: 10800 Collins Ave
Unincorporated Miami-Dade County

District Located: 4
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 51 | 10 | 113 | 0 | 0 | 0 | 0 | 0 | 174 |
| BBC GOB Series 2013A | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 44 |
| BBC GOB Series 2014A | 81 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 81 |
| TOTAL REVENUES: | 176 | 10 | 113 | 0 | 0 | 0 | 0 | 0 | 299 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 153 | 10 | 113 | 0 | 0 | 0 | 0 | 0 | 276 |
| Planning and Design | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23 |
| TOTAL EXPENDITURES: | 176 | 10 | 113 | 0 | 0 | 0 | 0 | 0 | 299 |

ADA ACCESSIBILITY IMPROVEMENTS - LARRY AND PENNY THOMPSON PARK

PROJECT #: 935470

DESCRIPTION: Remove ADA barriers and improve access for park patrons

LOCATION: 12451 SW 184 St
Unincorporated Miami-Dade County

District Located: 9
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 14 | 10 | 116 | 0 | 0 | 0 | 0 | 0 | 140 |
| BBC GOB Series 2013A | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 24 |
| BBC GOB Series 2014A | 118 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 118 |
| TOTAL REVENUES: | 156 | 10 | 116 | 0 | 0 | 0 | 0 | 0 | 282 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 127 | 10 | 116 | 0 | 0 | 0 | 0 | 0 | 253 |
| Planning and Design | 29 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29 |
| TOTAL EXPENDITURES: | 156 | 10 | 116 | 0 | 0 | 0 | 0 | 0 | 282 |

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ADA ACCESSIBILITY IMPROVEMENTS - MATHESON HAMMOCK PARK

PROJECT #: 937340



DESCRIPTION: Remove ADA barriers and improve access for park patrons
 LOCATION: 9610 Old Cutler Rd District Located: 7
 Coral Gables District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|-----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 16 | 10 | 70 | 0 | 0 | 0 | 0 | 0 | 96 |
| BBC GOB Series 2013A | 35 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35 |
| BBC GOB Series 2014A | 81 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 81 |
| TOTAL REVENUES: | 132 | 10 | 70 | 0 | 0 | 0 | 0 | 0 | 212 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 100 | 10 | 70 | 0 | 0 | 0 | 0 | 0 | 180 |
| Planning and Design | 32 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32 |
| TOTAL EXPENDITURES: | 132 | 10 | 70 | 0 | 0 | 0 | 0 | 0 | 212 |

ADA ACCESSIBILITY IMPROVEMENTS - TAMAMI PARK

PROJECT #: 931600



DESCRIPTION: Remove ADA barriers and improve access for park patrons
 LOCATION: 11201 SW 24 St District Located: 11
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 202 | 10 | 163 | 0 | 0 | 0 | 0 | 0 | 375 |
| TOTAL REVENUES: | 202 | 10 | 163 | 0 | 0 | 0 | 0 | 0 | 375 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 142 | 10 | 163 | 0 | 0 | 0 | 0 | 0 | 315 |
| Planning and Design | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60 |
| TOTAL EXPENDITURES: | 202 | 10 | 163 | 0 | 0 | 0 | 0 | 0 | 375 |

ADA ACCESSIBILITY IMPROVEMENTS - TROPICAL PARK

PROJECT #: 939000



DESCRIPTION: Remove ADA barriers and improve access for park patrons
 LOCATION: 7900 SW 40 St District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 4 | 10 | 102 | 0 | 0 | 0 | 0 | 0 | 116 |
| BBC GOB Series 2013A | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22 |
| BBC GOB Series 2014A | 170 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 170 |
| TOTAL REVENUES: | 196 | 10 | 102 | 0 | 0 | 0 | 0 | 0 | 308 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 178 | 10 | 102 | 0 | 0 | 0 | 0 | 0 | 290 |
| Planning and Design | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18 |
| TOTAL EXPENDITURES: | 196 | 10 | 102 | 0 | 0 | 0 | 0 | 0 | 308 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

ADA COMPLIANCE VARIOUS LOCATIONS

PROJECT #: 200000662

DESCRIPTION: ADA Improvements to various locations
 LOCATION: Various Locations
 Not Applicable

District Located: Countywide
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|-----------|-----------|----------|----------|----------|----------|----------|----------|-----------|
| Capital Asset Series 2016 Bonds | 53 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53 |
| TOTAL REVENUES: | 53 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 32 | 21 | 0 | 0 | 0 | 0 | 0 | 0 | 53 |
| TOTAL EXPENDITURES: | 32 | 21 | 0 | 0 | 0 | 0 | 0 | 0 | 53 |

AMELIA EARHART PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 9310040

DESCRIPTION: Construct park improvements including completion of sports complex, mountain biking course, recreation facility and area, vehicle and pedestrian circulation, utility upgrades, and landscaping
 LOCATION: 11900 NW 42 Ave
 Hialeah

District Located: 13
 District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--|--------------|------------|--------------|---------------|--------------|----------|----------|----------|---------------|
| BBC GOB Financing | 2,767 | 973 | 2,749 | 10,400 | 3,292 | 0 | 0 | 0 | 20,181 |
| BBC GOB Series 2005A | 198 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 198 |
| BBC GOB Series 2008B | 91 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 91 |
| BBC GOB Series 2008B-1 | 451 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 451 |
| BBC GOB Series 2011A | 82 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 82 |
| BBC GOB Series 2013A | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75 |
| BBC GOB Series 2014A | 1,722 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,722 |
| Recreational Trails Program (RTP) Grant | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| TOTAL REVENUES: | 5,586 | 973 | 2,749 | 10,400 | 3,292 | 0 | 0 | 0 | 23,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 4,626 | 973 | 2,749 | 10,400 | 3,292 | 0 | 0 | 0 | 22,040 |
| Permitting | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Planning and Design | 738 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 738 |
| Project Administration | 221 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 221 |
| TOTAL EXPENDITURES: | 5,586 | 973 | 2,749 | 10,400 | 3,292 | 0 | 0 | 0 | 23,000 |

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ARCOLA LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 938870



DESCRIPTION: Construct a new one story senior center building, outdoor aquatic pool, vehicular and pedestrian circulation, parking, and landscaping irrigation

LOCATION: 1301 NW 83 St
Unincorporated Miami-Dade County

District Located: 2
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 324 | 222 | 0 | 0 | 0 | 0 | 0 | 0 | 546 |
| BBC GOB Interest | 229 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 229 |
| BBC GOB Series 2005A | 209 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 209 |
| BBC GOB Series 2008B | 176 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 176 |
| BBC GOB Series 2008B-1 | 119 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 119 |
| BBC GOB Series 2011A | 865 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 865 |
| BBC GOB Series 2013A | 2,325 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,325 |
| BBC GOB Series 2014A | 1,531 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,531 |
| TOTAL REVENUES: | 5,778 | 222 | 0 | 0 | 0 | 0 | 0 | 0 | 6,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 5,283 | 222 | 0 | 0 | 0 | 0 | 0 | 0 | 5,505 |
| Permitting | 21 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21 |
| Planning and Design | 356 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 356 |
| Project Administration | 118 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 118 |
| TOTAL EXPENDITURES: | 5,778 | 222 | 0 | 0 | 0 | 0 | 0 | 0 | 6,000 |

BACKFLOW PREVENTERS AT VARIOUS PARKS

PROJECT #: 200000319



DESCRIPTION: Install backflow preventers per WASD mandate at 28 sites

LOCATION: Various Sites
Unincorporated Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2016 Bonds | 202 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 202 |
| TOTAL REVENUES: | 202 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 202 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 147 | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 202 |
| TOTAL EXPENDITURES: | 147 | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 202 |

BEACH MAINTENANCE FACILITY (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 939730



DESCRIPTION: Renovate or replace areawide beach maintenance facility at North Shore Open Space Park

LOCATION: Vicinity of 76 St and Collins Ave
Miami Beach

District Located: 4
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|-----------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 0 | 85 | 415 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 0 | 85 | 415 | 0 | 0 | 0 | 0 | 0 | 500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 85 | 415 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL EXPENDITURES: | 0 | 85 | 415 | 0 | 0 | 0 | 0 | 0 | 500 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

BICYCLE PROJECT - BASCULE GRATES (STUDY, GRADING, BALANCES)

PROJECT #: 200000261

DESCRIPTION: Install bicycle-friendly grating on both Venetian Causeway bascule bridges
 LOCATION: Venetian Cswy District Located: 3, 4
 Venetian Causeway/Roadway District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Causeway Toll Revenue | 450 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |
| TOTAL REVENUES: | 450 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 450 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |
| TOTAL EXPENDITURES: | 450 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |

BICYCLE PROJECT - RICKENBACKER CAUSEWAY

PROJECT #: 200000270

DESCRIPTION: Reconfigure causeway roadway for vehicular, bicycle, and pedestrian traffic flow
 LOCATION: Rickenbacker Cswy District Located: 7
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|------------|------------|--------------|--------------|----------|----------|--------------|
| Causeway Toll Revenue | 1,000 | 289 | 500 | 850 | 1,000 | 3,000 | 0 | 0 | 6,639 |
| FDOT Funds | 0 | 956 | 0 | 0 | 0 | 0 | 0 | 0 | 956 |
| TOTAL REVENUES: | 1,000 | 1,245 | 500 | 850 | 1,000 | 3,000 | 0 | 0 | 7,595 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,000 | 1,245 | 500 | 850 | 1,000 | 3,000 | 0 | 0 | 7,595 |
| TOTAL EXPENDITURES: | 1,000 | 1,245 | 500 | 850 | 1,000 | 3,000 | 0 | 0 | 7,595 |

BICYCLE PROJECT - RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2


PROJECT #: 200000269

DESCRIPTION: Improve bicycle lanes, signage, and pavement markings in area surrounding Rickenbacker Toll Plaza
 LOCATION: Rickenbacker Cswy District Located: 7
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|------------|------------|----------|----------|----------|----------|----------|------------|
| Causeway Toll Revenue | 0 | 450 | 150 | 0 | 0 | 0 | 0 | 0 | 600 |
| TOTAL REVENUES: | 0 | 450 | 150 | 0 | 0 | 0 | 0 | 0 | 600 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 450 | 150 | 0 | 0 | 0 | 0 | 0 | 600 |
| TOTAL EXPENDITURES: | 0 | 450 | 150 | 0 | 0 | 0 | 0 | 0 | 600 |

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BICYCLE PROJECT - RICKENBACKER CAUSEWAY TRAFFIC STUDY


PROJECT #: 200000267 

DESCRIPTION: Prepare traffic study to determine feasibility of bicycle lane improvements
LOCATION: Rickenbacker Cswy
 City of Miami

District Located: 7
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Causeway Toll Revenue | 185 | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| TOTAL REVENUES: | 185 | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Planning and Design | 185 | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| TOTAL EXPENDITURES: | 185 | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |

BICYCLE PROJECT - VENETIAN CAUSEWAY


PROJECT #: 200000262 

DESCRIPTION: Provide appropriate bicycle lanes throughout Venetian Causeway to include striping and signage
LOCATION: Venetian Cswy
 Venetian Causeway/Roadway

District Located: 3, 5
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|------------|
| Causeway Toll Revenue | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 | 350 |
| TOTAL REVENUES: | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 | 350 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 | 350 |
| TOTAL EXPENDITURES: | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 | 350 |

BICYCLE PROJECT - VIRGINIA KEY PARKING LOT ENTRANCE

PROJECT #: 200000268 

DESCRIPTION: Improve bicycle safety by relocating Virginia Key Beach parking lot entrance
LOCATION: Virginia Key
 City of Miami

District Located: 7
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|------------|------------|----------|----------|----------|----------|----------|------------|
| Causeway Toll Revenue | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 400 |
| TOTAL REVENUES: | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 400 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 400 |
| TOTAL EXPENDITURES: | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 400 |

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BIKE PATH - IMPROVEMENTS ALONG SFWMD CANALS (BUILDING BETTER COMMUNITIES BOND PROGRAM) PROJECT #: 934080

DESCRIPTION: Construct surface improvements and bikeways along the South Florida Water Management District (SFWMD) canals
 LOCATION: Various Sites District Located: Countywide
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 508 | 446 | 0 | 0 | 0 | 0 | 0 | 0 | 954 |
| BBC GOB Series 2005A | 37 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37 |
| BBC GOB Series 2008B-1 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9 |
| FDOT Funds | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| TOTAL REVENUES: | 1,554 | 446 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 400 | 403 | 0 | 0 | 0 | 0 | 0 | 0 | 803 |
| Planning and Design | 451 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 851 |
| Project Administration | 303 | 43 | 0 | 0 | 0 | 0 | 0 | 0 | 346 |
| TOTAL EXPENDITURES: | 1,154 | 846 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 |

BIKE PATH - IMPROVEMENTS ON SNAKE CREEK BRIDGE (BUILDING BETTER COMMUNITIES BOND PROGRAM) PROJECT #: 936990

DESCRIPTION: Construct a pedestrian bridge over Interstate I-95, South Florida Rail Corridor, and Snake Creek Canal
 LOCATION: I-95 at Snake Creek Canal District Located: 1, 4
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 231 | 169 | 460 | 0 | 0 | 0 | 0 | 0 | 860 |
| BBC GOB Series 2008B | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| BBC GOB Series 2008B-1 | 137 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 137 |
| FDOT Funds | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| TOTAL REVENUES: | 671 | 169 | 460 | 0 | 0 | 0 | 0 | 0 | 1,300 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 231 | 169 | 460 | 0 | 0 | 0 | 0 | 0 | 860 |
| Planning and Design | 440 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 440 |
| TOTAL EXPENDITURES: | 671 | 169 | 460 | 0 | 0 | 0 | 0 | 0 | 1,300 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$36,000

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

BIKE PATH - IMPROVEMENTS ON SNAPPER CREEK TRAIL (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 932040



DESCRIPTION: Construct surface and intersection improvements to Snapper Creek Trail from Tamiami Park to Kendall Indian Hammocks Park

LOCATION: Along SW 117 Ave from SW 16 St to SW 79 St District Located: Countywide
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 150 | 150 | 200 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 150 | 150 | 200 | 0 | 0 | 0 | 0 | 0 | 500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 150 | 150 | 200 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL EXPENDITURES: | 150 | 150 | 200 | 0 | 0 | 0 | 0 | 0 | 500 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$23,000

BIKE PATH - LUDLAM (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 939080



DESCRIPTION: Acquire right-of-way and develop path along former Florida East Coast (FEC) Railroad

LOCATION: FEC railroad from Dadeland North to NW 12 St District Located: 6, 7
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---|---------------|---------------|--------------|---------------|---------------|---------------|---------------|---------------|----------------|
| BBC GOB Financing | 173 | 1,562 | 0 | 0 | 0 | 0 | 0 | 0 | 1,735 |
| Economic Development Transportation Fund 2017 | 5,993 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,993 |
| FDOT 2016 SUN Trail | 0 | 0 | 0 | 8,000 | 0 | 0 | 0 | 0 | 8,000 |
| FDOT 2017 SUN Trail | 0 | 0 | 0 | 0 | 0 | 5,161 | 0 | 0 | 5,161 |
| FDOT 2017 TAP | 0 | 0 | 0 | 0 | 0 | 0 | 628 | 0 | 628 |
| FDOT Funds | 5,294 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,294 |
| Future Financing | 0 | 910 | 6,197 | 6,197 | 7,559 | 10,398 | 14,931 | 15,560 | 61,752 |
| Road Impact Fees | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| TOTAL REVENUES: | 41,460 | 2,472 | 6,197 | 14,197 | 7,559 | 15,559 | 15,559 | 15,560 | 118,563 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 0 | 0 | 15,559 | 15,559 | 15,559 | 15,560 | 62,237 |
| Land Acquisition/Improvements | 31,562 | 9,431 | 0 | 0 | 0 | 0 | 0 | 0 | 40,993 |
| Planning and Design | 173 | 2,766 | 6,197 | 6,197 | 0 | 0 | 0 | 0 | 15,333 |
| TOTAL EXPENDITURES: | 31,735 | 12,197 | 6,197 | 6,197 | 15,559 | 15,559 | 15,559 | 15,560 | 118,563 |

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$577,000

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BISCAYNE SHORES AND GARDENS - COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 200000377

DESCRIPTION: Construct new community center at Biscayne Shores and Gardens Park
 LOCATION: 15525 NE 14 Ave North Miami
 District Located: 3
 District(s) Served: 3, 4



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|--------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 234 | 266 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL REVENUES: | 234 | 266 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 234 | 266 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL EXPENDITURES: | 234 | 266 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,500 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$50,000

BISCAYNE SHORES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 933730

DESCRIPTION: Construct local park improvements including building construction, vehicle and pedestrian circulation, picnic area, landscaping, and utilities upgrades
 LOCATION: NE 116 St and NE 14 Ave Unincorporated Miami-Dade County
 District Located: 3
 District(s) Served: 3, 4



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 1,239 | 253 | 0 | 0 | 0 | 0 | 0 | 0 | 1,492 |
| BBC GOB Series 2014A | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| TOTAL REVENUES: | 1,247 | 253 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,239 | 253 | 0 | 0 | 0 | 0 | 0 | 0 | 1,492 |
| Planning and Design | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| TOTAL EXPENDITURES: | 1,247 | 253 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |

CAMP MATECUMBE (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 937010

DESCRIPTION: Construct areawide park improvements including building demolition, renovations, and construction, playground, athletic fields and courts, vehicle and pedestrian circulation, landscaping, and utilities upgrades
 LOCATION: SW 120 St and SW 137 Ave Unincorporated Miami-Dade County
 District Located: 11
 District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|--------------|--------------|--------------|----------|----------|----------|--------------|
| BBC GOB Financing | 1,015 | 1,431 | 1,000 | 1,075 | 1,000 | 0 | 0 | 0 | 5,521 |
| BBC GOB Series 2005A | 235 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 235 |
| BBC GOB Series 2008B | 48 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 48 |
| BBC GOB Series 2008B-1 | 156 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 156 |
| BBC GOB Series 2013A | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| BBC GOB Series 2014A | 32 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32 |
| TOTAL REVENUES: | 1,494 | 1,431 | 1,000 | 1,075 | 1,000 | 0 | 0 | 0 | 6,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 862 | 763 | 1,000 | 1,075 | 1,000 | 0 | 0 | 0 | 4,700 |
| Permitting | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| Planning and Design | 614 | 668 | 0 | 0 | 0 | 0 | 0 | 0 | 1,282 |
| Project Administration | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 |
| TOTAL EXPENDITURES: | 1,494 | 1,431 | 1,000 | 1,075 | 1,000 | 0 | 0 | 0 | 6,000 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CAMP OWAISSA BAUER (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 934860

DESCRIPTION: Construct areawide park improvements including building renovation, pedestrian circulation, trails, and landscaping
 LOCATION: 17001 SW 264 St District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|-----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 107 | 86 | 10 | 0 | 0 | 0 | 0 | 0 | 203 |
| BBC GOB Series 2005A | 312 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 312 |
| BBC GOB Series 2008B | 388 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 388 |
| BBC GOB Series 2008B-1 | 97 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 97 |
| TOTAL REVENUES: | 904 | 86 | 10 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 791 | 86 | 10 | 0 | 0 | 0 | 0 | 0 | 887 |
| Planning and Design | 113 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 113 |
| TOTAL EXPENDITURES: | 904 | 86 | 10 | 0 | 0 | 0 | 0 | 0 | 1,000 |

CHAPMAN FIELD PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 933530

DESCRIPTION: Construct areawide park improvements including vehicle and pedestrian circulation, building construction, trails, signage, landscaping, utilities, and park lighting
 LOCATION: 13601 Old Cutler Rd District Located: 8
 Palmetto Bay District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|------------|--------------|--------------|----------|----------|----------|--------------|
| BBC GOB Financing | 151 | 393 | 733 | 1,000 | 1,000 | 0 | 0 | 0 | 3,277 |
| BBC GOB Series 2008B | 219 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 219 |
| BBC GOB Series 2008B-1 | 1,429 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,429 |
| BBC GOB Series 2013A | 64 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 64 |
| BBC GOB Series 2014A | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11 |
| TOTAL REVENUES: | 1,874 | 393 | 733 | 1,000 | 1,000 | 0 | 0 | 0 | 5,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,457 | 393 | 733 | 1,000 | 1,000 | 0 | 0 | 0 | 4,583 |
| Permitting | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9 |
| Planning and Design | 408 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 408 |
| TOTAL EXPENDITURES: | 1,874 | 393 | 733 | 1,000 | 1,000 | 0 | 0 | 0 | 5,000 |

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$80,000

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CHARLES DEERING ESTATE (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 937580



DESCRIPTION: Construct areawide park improvements including rehydration of wetlands, south addition improvements, fencing, vehicle and pedestrian circulation, and landscaping

LOCATION: 16701 SW 72 Ave
Palmetto Bay

District Located: 8
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 2,194 | 1,317 | 521 | 0 | 0 | 0 | 0 | 0 | 4,032 |
| BBC GOB Series 2008B | 203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 203 |
| BBC GOB Series 2008B-1 | 517 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 517 |
| BBC GOB Series 2011A | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 |
| BBC GOB Series 2013A | 203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 203 |
| BBC GOB Series 2014A | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| TOTAL REVENUES: | 3,162 | 1,317 | 521 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,871 | 1,317 | 521 | 0 | 0 | 0 | 0 | 0 | 4,709 |
| Permitting | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| Planning and Design | 285 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 285 |
| Project Administration | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| TOTAL EXPENDITURES: | 3,162 | 1,317 | 521 | 0 | 0 | 0 | 0 | 0 | 5,000 |

CHARLES DEERING ESTATE - STRUCTURAL SAFETY

PROJECT #: 200000739



DESCRIPTION: Provide structural inspections of facility and repair where required to ensure the safety of staff and visitors

LOCATION: 16701 SW 72 Ave
Palmetto Bay

District Located: 8
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Convention Development Tax Funds | 131 | 430 | 0 | 0 | 0 | 0 | 0 | 0 | 561 |
| TOTAL REVENUES: | 131 | 430 | 0 | 0 | 0 | 0 | 0 | 0 | 561 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 61 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 561 |
| TOTAL EXPENDITURES: | 61 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 561 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

CHUCK PEZOLDT PARK

PROJECT #: 936340

DESCRIPTION: Construct a community center and other park improvements to include athletic fields and courts, vehicle and pedestrian circulation, playground, landscaping irrigation, picnic area, and utilities

LOCATION: SW 168 St and SW 157 Ave District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|--------------|--------------|------------|----------|----------|----------|--------------|
| BBC GOB Financing | 373 | 500 | 1,600 | 1,100 | 775 | 0 | 0 | 0 | 4,348 |
| BBC GOB Series 2013A | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| BBC GOB Series 2014A | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Park Impact Fees | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| TOTAL REVENUES: | 1,375 | 500 | 1,600 | 1,100 | 775 | 0 | 0 | 0 | 5,350 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 500 | 1,600 | 2,100 | 775 | 0 | 0 | 0 | 4,975 |
| Permitting | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Planning and Design | 373 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 373 |
| TOTAL EXPENDITURES: | 375 | 500 | 1,600 | 2,100 | 775 | 0 | 0 | 0 | 5,350 |

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$60,000

COLONIAL DRIVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 934630

DESCRIPTION: Construct park improvements including building renovations, athletic field upgrades, irrigation upgrades, and playground

LOCATION: 10750 SW 156 Terr District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 310 | 311 | 0 | 0 | 0 | 0 | 0 | 0 | 621 |
| BBC GOB Series 2005A | 315 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 315 |
| BBC GOB Series 2008B | 170 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 170 |
| BBC GOB Series 2008B-1 | 46 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 46 |
| BBC GOB Series 2013A | 69 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 69 |
| BBC GOB Series 2014A | 104 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 104 |
| TOTAL REVENUES: | 1,014 | 311 | 0 | 0 | 0 | 0 | 0 | 0 | 1,325 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 927 | 311 | 0 | 0 | 0 | 0 | 0 | 0 | 1,238 |
| Permitting | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Planning and Design | 85 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85 |
| TOTAL EXPENDITURES: | 1,014 | 311 | 0 | 0 | 0 | 0 | 0 | 0 | 1,325 |

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$79,000

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS

PROJECT #: 931590

DESCRIPTION: Construct park improvements for CDBG eligible projects

LOCATION: Various Sites District Located: Unincorporated Municipal Service Area
 Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Comm. Dev. Block Grant | 3,164 | 693 | 0 | 0 | 0 | 0 | 0 | 0 | 3,857 |
| TOTAL REVENUES: | 3,164 | 693 | 0 | 0 | 0 | 0 | 0 | 0 | 3,857 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,164 | 693 | 0 | 0 | 0 | 0 | 0 | 0 | 2,857 |
| Planning and Design | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| TOTAL EXPENDITURES: | 3,164 | 693 | 0 | 0 | 0 | 0 | 0 | 0 | 3,857 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

COUNTRY VILLAGE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 938840

DESCRIPTION: Construct park improvements including athletic fields, courts, and pedestrian circulation
 LOCATION: 6550 NW 188 Terr District Located: 1
 Unincorporated Miami-Dade County District(s) Served: 1, 2, 13

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|-----------|-----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 0 | 75 | 19 | 0 | 0 | 0 | 0 | 0 | 94 |
| BBC GOB Series 2005A | 86 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86 |
| BBC GOB Series 2008B | 1,018 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,018 |
| BBC GOB Series 2008B-1 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 |
| TOTAL REVENUES: | 1,404 | 75 | 19 | 0 | 0 | 0 | 0 | 0 | 1,498 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,296 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,296 |
| Permitting | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Planning and Design | 100 | 75 | 19 | 0 | 0 | 0 | 0 | 0 | 194 |
| Project Administration | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| TOTAL EXPENDITURES: | 1,404 | 75 | 19 | 0 | 0 | 0 | 0 | 0 | 1,498 |

CRANDON PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 939060

DESCRIPTION: Construct improvements including master plan requirements, building construction and renovation, tennis center renovation, cart pathways, landscaping, vehicle and pedestrian circulation, beach area, amusement area, landscaping, natural area restoration, utilities, and marina enhancements
 LOCATION: 4000 Crandon Blvd District Located: 7
 Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|--------------|--------------|--------------|--------------|----------|----------|----------|---------------|
| BBC GOB Financing | 3,552 | 2,320 | 2,240 | 3,170 | 1,750 | 0 | 0 | 0 | 13,032 |
| BBC GOB Series 2005A | 505 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 505 |
| BBC GOB Series 2008B | 884 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 884 |
| BBC GOB Series 2008B-1 | 4,251 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,251 |
| BBC GOB Series 2011A | 1,812 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,812 |
| BBC GOB Series 2013A | 2,308 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,308 |
| BBC GOB Series 2014A | 208 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 208 |
| TOTAL REVENUES: | 13,520 | 2,320 | 2,240 | 3,170 | 1,750 | 0 | 0 | 0 | 23,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 11,996 | 2,263 | 2,240 | 3,170 | 1,750 | 0 | 0 | 0 | 21,419 |
| Permitting | 296 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 296 |
| Planning and Design | 912 | 57 | 0 | 0 | 0 | 0 | 0 | 0 | 969 |
| Project Administration | 316 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 316 |
| TOTAL EXPENDITURES: | 13,520 | 2,320 | 2,240 | 3,170 | 1,750 | 0 | 0 | 0 | 23,000 |

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DEBBIE CURTIN PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 200000500

DESCRIPTION: Develop Debbie Curtin Park (Palm Glade)
 LOCATION: 22821 SW 112 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: 8

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 123 | 252 | 0 | 0 | 0 | 0 | 0 | 0 | 375 |
| TOTAL REVENUES: | 123 | 252 | 0 | 0 | 0 | 0 | 0 | 0 | 375 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 252 | 0 | 0 | 0 | 0 | 0 | 0 | 252 |
| Planning and Design | 123 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 123 |
| TOTAL EXPENDITURES: | 123 | 252 | 0 | 0 | 0 | 0 | 0 | 0 | 375 |

DEERWOOD BONITA LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 932630

DESCRIPTION: Construct park improvements including a general plan and irrigation
 LOCATION: SW 144 St and SW 122 Ave District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9, 11

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 752 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 775 |
| TOTAL REVENUES: | 752 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 775 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 752 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 775 |
| TOTAL EXPENDITURES: | 752 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 775 |

EDEN LAKES PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 936230

DESCRIPTION: Construct local park improvements include open play field, courts, playground, picnic area, pedestrian circulation, and landscaping
 LOCATION: SW 162 Ave and SW 47 St District Located: 11
 Unincorporated Miami-Dade County District(s) Served: 11

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|-----------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 0 | 40 | 433 | 0 | 0 | 0 | 0 | 0 | 473 |
| BBC GOB Series 2011A | 270 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 270 |
| BBC GOB Series 2013A | 692 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 692 |
| BBC GOB Series 2014A | 64 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 64 |
| TOTAL REVENUES: | 1,026 | 40 | 433 | 0 | 0 | 0 | 0 | 0 | 1,499 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 743 | 40 | 433 | 0 | 0 | 0 | 0 | 0 | 1,216 |
| Permitting | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| Planning and Design | 271 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 271 |
| Project Administration | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| TOTAL EXPENDITURES: | 1,026 | 40 | 433 | 0 | 0 | 0 | 0 | 0 | 1,499 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

ELECTRICAL SAFETY PROGRAM - VARIOUS PARKS

PROJECT #: 200000283

DESCRIPTION: Repair outdoor electrical facilities at various parks identified through Department's Outdoor Electrical Safety Program
Inspection

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Pay-As-You-Go CIF | 200 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 450 |
| TOTAL REVENUES: | 200 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 450 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Building Acquisition/Improvements | 135 | 315 | 0 | 0 | 0 | 0 | 0 | 0 | 450 |
| TOTAL EXPENDITURES: | 135 | 315 | 0 | 0 | 0 | 0 | 0 | 0 | 450 |

ENVIRONMENTAL REMEDIATION - BROTHERS TO THE RESCUE

PROJECT #: 200000731

DESCRIPTION: Perform environmental remediation

LOCATION: 2420 SW 72 Ave
Unincorporated Miami-Dade County

District Located: 6
District(s) Served: 6



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| Utility Service Fee | 150 | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,550 |
| TOTAL REVENUES: | 150 | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,550 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,400 |
| Planning and Design | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 |
| TOTAL EXPENDITURES: | 150 | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,550 |

ENVIRONMENTAL REMEDIATION - COLONIAL DRIVE PARK

PROJECT #: 200000310

DESCRIPTION: Perform environmental remediation

LOCATION: 10750 SW 156 Ter
Unincorporated Miami-Dade County

District Located: 9
District(s) Served: 9



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Capital Asset Series 2016 Bonds | 255 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 255 |
| Pay-As-You-Go CIF | 1,500 | 520 | 0 | 0 | 0 | 0 | 0 | 0 | 2,020 |
| TOTAL REVENUES: | 1,755 | 520 | 0 | 0 | 0 | 0 | 0 | 0 | 2,275 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,611 | 539 | 0 | 0 | 0 | 0 | 0 | 0 | 2,150 |
| Planning and Design | 125 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125 |
| TOTAL EXPENDITURES: | 1,736 | 539 | 0 | 0 | 0 | 0 | 0 | 0 | 2,275 |

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ENVIRONMENTAL REMEDIATION - CONTINENTAL PARK

PROJECT #: 200000489

DESCRIPTION: Perform environmental remediation
 LOCATION: 10000 SW 82 Ave
 Unincorporated Miami-Dade County

District Located: 7
 District(s) Served: 7

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|--------------|--------------|----------|----------|----------|----------|----------|--------------|
| Utility Service Fee | 325 | 1,300 | 1,300 | 0 | 0 | 0 | 0 | 0 | 2,925 |
| TOTAL REVENUES: | 325 | 1,300 | 1,300 | 0 | 0 | 0 | 0 | 0 | 2,925 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 1,300 | 1,300 | 0 | 0 | 0 | 0 | 0 | 2,600 |
| Planning and Design | 325 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 325 |
| TOTAL EXPENDITURES: | 325 | 1,300 | 1,300 | 0 | 0 | 0 | 0 | 0 | 2,925 |

ENVIRONMENTAL REMEDIATION - DEVON AIRE PARK

PROJECT #: 200000488

DESCRIPTION: Perform environmental remediation
 LOCATION: 10400 SW 122 Ave
 Unincorporated Miami-Dade County

District Located: 8
 District(s) Served: 8

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|--------------|--------------|----------|----------|----------|----------|----------|--------------|
| Utility Service Fee | 375 | 1,400 | 3,400 | 0 | 0 | 0 | 0 | 0 | 5,175 |
| TOTAL REVENUES: | 375 | 1,400 | 3,400 | 0 | 0 | 0 | 0 | 0 | 5,175 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 1,400 | 3,400 | 0 | 0 | 0 | 0 | 0 | 4,800 |
| Planning and Design | 375 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 375 |
| TOTAL EXPENDITURES: | 375 | 1,400 | 3,400 | 0 | 0 | 0 | 0 | 0 | 5,175 |

ENVIRONMENTAL REMEDIATION - HAMMOCKS COMMUNITY PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 932290

DESCRIPTION: Perform environmental remediation
 LOCATION: 9885 Hammocks Blvd
 Unincorporated Miami-Dade County

District Located: 11
 District(s) Served: 11

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|-----------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 1,770 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 1,794 |
| BBC GOB Series 2014A | 456 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 456 |
| TOTAL REVENUES: | 2,226 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 2,250 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,226 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 2,250 |
| TOTAL EXPENDITURES: | 2,226 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 2,250 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

ENVIRONMENTAL REMEDIATION - IVES ESTATES PARK

PROJECT #: 200000612

DESCRIPTION: Perform environmental remediation monitoring
 LOCATION: 20901 NE 16 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: 1

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|------------|
| Utility Service Fee | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 | 350 |
| TOTAL REVENUES: | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 | 350 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 0 | 300 |
| Planning and Design | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 |
| TOTAL EXPENDITURES: | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 | 350 |

ENVIRONMENTAL REMEDIATION - KENDALL INDIAN HAMMOCKS

PROJECT #: 200000733

DESCRIPTION: Perform environmental remediation
 LOCATION: 11395 SW 79 St District Located: 10
 Unincorporated Miami-Dade County District(s) Served: 10

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|-----------|------------|--------------|----------|----------|----------|----------|----------|--------------|
| Utility Service Fee | 50 | 100 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,150 |
| TOTAL REVENUES: | 50 | 100 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,150 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Planning and Design | 50 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 150 |
| TOTAL EXPENDITURES: | 50 | 100 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,150 |

ENVIRONMENTAL REMEDIATION - MILLERS POND PARK

PROJECT #: 200000312

DESCRIPTION: Perform environmental remediation
 LOCATION: 13350 SW 47 St District Located: 10
 Unincorporated Miami-Dade County District(s) Served: 10

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| Capital Asset Series 2016 Bonds | 201 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 201 |
| Utility Service Fee | 100 | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL REVENUES: | 301 | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,701 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 106 | 1,495 | 0 | 0 | 0 | 0 | 0 | 0 | 1,601 |
| Planning and Design | 50 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| TOTAL EXPENDITURES: | 156 | 1,545 | 0 | 0 | 0 | 0 | 0 | 0 | 1,701 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

ENVIRONMENTAL REMEDIATION - MODELLO PARK

PROJECT #: 200000633

DESCRIPTION: Perform environmental remediation
 LOCATION: 28450 SW 152 Ave District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|--------------|--------------|----------|----------|----------|----------|----------|--------------|
| Utility Service Fee | 275 | 1,000 | 1,500 | 0 | 0 | 0 | 0 | 0 | 2,775 |
| TOTAL REVENUES: | 275 | 1,000 | 1,500 | 0 | 0 | 0 | 0 | 0 | 2,775 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 1,000 | 1,500 | 0 | 0 | 0 | 0 | 0 | 2,500 |
| Planning and Design | 275 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275 |
| TOTAL EXPENDITURES: | 275 | 1,000 | 1,500 | 0 | 0 | 0 | 0 | 0 | 2,775 |

FATHER GERARD JEAN JUSTE COMMUNITY CENTER - NEW HAITIAN COMMUNITY CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 935350

DESCRIPTION: Construct a 19,000 sq ft Haitian community center and a 13,000 sq ft aquatic facility
 LOCATION: 690 NE 159 St District Located: 2
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|--------------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 5,523 | 5,000 | 1,025 | 0 | 0 | 0 | 0 | 0 | 11,548 |
| BBC GOB Series 2008B | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| BBC GOB Series 2008B-1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| BBC GOB Series 2013A | 174 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 174 |
| BBC GOB Series 2014A | 845 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 845 |
| TOTAL REVENUES: | 6,575 | 5,000 | 1,025 | 0 | 0 | 0 | 0 | 0 | 12,600 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 5,955 | 5,000 | 1,025 | 0 | 0 | 0 | 0 | 0 | 11,980 |
| Permitting | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| Planning and Design | 605 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 605 |
| Project Administration | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| TOTAL EXPENDITURES: | 6,575 | 5,000 | 1,025 | 0 | 0 | 0 | 0 | 0 | 12,600 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$1,762,000 and includes 24 FTE(s)

FOREST LAKES PARK

PROJECT #: 200000314

DESCRIPTION: Walkway renovation; install new playground equipment; resurface court
 LOCATION: 16351 SW 99 St District Located: 11
 Unincorporated Miami-Dade County District(s) Served: 11

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2016 Bonds | 310 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 310 |
| TOTAL REVENUES: | 310 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 310 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 239 | 71 | 0 | 0 | 0 | 0 | 0 | 0 | 310 |
| TOTAL EXPENDITURES: | 239 | 71 | 0 | 0 | 0 | 0 | 0 | 0 | 310 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

GREENWAYS AND TRAILS - COMMISSION DISTRICT 1 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)

PROJECT #: 932610



DESCRIPTION: Continue development of North Dade Greenway including Snake Creek Trail and a new bike trail on Snake Creek Bridge
 LOCATION: North Miami-Dade County District Located: 1
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 405 | 324 | 150 | 0 | 0 | 0 | 0 | 0 | 879 |
| BBC GOB Series 2008B | 193 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 193 |
| BBC GOB Series 2008B-1 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23 |
| BBC GOB Series 2011A | 63 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 63 |
| BBC GOB Series 2013A | 379 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 379 |
| BBC GOB Series 2014A | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| FDOT Funds | 3,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,700 |
| TOTAL REVENUES: | 4,788 | 324 | 150 | 0 | 0 | 0 | 0 | 0 | 5,262 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 4,224 | 324 | 150 | 0 | 0 | 0 | 0 | 0 | 4,698 |
| Planning and Design | 564 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 564 |
| TOTAL EXPENDITURES: | 4,788 | 324 | 150 | 0 | 0 | 0 | 0 | 0 | 5,262 |

GREENWAYS AND TRAILS - COMMISSION DISTRICT 8 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)

PROJECT #: 936760



DESCRIPTION: Development of South Dade Greenway including trails and segments
 LOCATION: South Miami-Dade County District Located: 8
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|-----------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 433 | 46 | 0 | 0 | 0 | 0 | 0 | 0 | 479 |
| BBC GOB Series 2008B | 507 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 507 |
| BBC GOB Series 2008B-1 | 401 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 401 |
| BBC GOB Series 2011A | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60 |
| BBC GOB Series 2013A | 184 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 184 |
| BBC GOB Series 2014A | 589 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 589 |
| FDOT Funds | 3,630 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,630 |
| TOTAL REVENUES: | 5,804 | 46 | 0 | 0 | 0 | 0 | 0 | 0 | 5,850 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 5,597 | 46 | 0 | 0 | 0 | 0 | 0 | 0 | 5,643 |
| Permitting | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 |
| Planning and Design | 61 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61 |
| Project Administration | 131 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 131 |
| TOTAL EXPENDITURES: | 5,804 | 46 | 0 | 0 | 0 | 0 | 0 | 0 | 5,850 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

GREENWAYS AND TRAILS - COMMISSION DISTRICT 9 (BUILDING BETTER COMMUNITIES BOND PROGRAM) (PROJ #51)

PROJECT #: 937230

DESCRIPTION: Development of South Dade Greenway including Biscayne Trail Segments C and D
 LOCATION: West Miami-Dade County District Located: 9
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|--------------|------------|------------|----------|----------|----------|--------------|
| BBC GOB Financing | 500 | 477 | 1,541 | 401 | 300 | 0 | 0 | 0 | 3,219 |
| FDOT Funds | 2,675 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,675 |
| TOTAL REVENUES: | 3,175 | 477 | 1,541 | 401 | 300 | 0 | 0 | 0 | 5,894 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,300 | 477 | 1,541 | 401 | 300 | 0 | 0 | 0 | 5,019 |
| Planning and Design | 875 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 875 |
| TOTAL EXPENDITURES: | 3,175 | 477 | 1,541 | 401 | 300 | 0 | 0 | 0 | 5,894 |

GREYNOLDS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 936600

DESCRIPTION: Construct areawide park improvements including building construction and restoration, pedestrian circulation, natural areas restoration, playground improvements, and landscaping
 LOCATION: 17530 W Dixie Hwy District Located: 4
 North Miami Beach District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|--------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 2,424 | 1,843 | 1,377 | 0 | 0 | 0 | 0 | 0 | 5,644 |
| BBC GOB Series 2008B | 290 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290 |
| BBC GOB Series 2008B-1 | 83 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 83 |
| BBC GOB Series 2011A | 101 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 101 |
| BBC GOB Series 2013A | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 |
| BBC GOB Series 2014A | 819 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 819 |
| TOTAL REVENUES: | 3,782 | 1,843 | 1,377 | 0 | 0 | 0 | 0 | 0 | 7,002 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 3,147 | 1,843 | 1,377 | 0 | 0 | 0 | 0 | 0 | 6,367 |
| Planning and Design | 623 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 623 |
| Project Administration | 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12 |
| TOTAL EXPENDITURES: | 3,782 | 1,843 | 1,377 | 0 | 0 | 0 | 0 | 0 | 7,002 |

GWEN CHERRY PARK - BALL FIELDS RENOVATION

PROJECT #: 200000299

DESCRIPTION: Renovate ball fields, basketball court demolition, and track and field repairs
 LOCATION: 7090 NW 22 Ave District Located: 2
 Unincorporated Miami-Dade County District(s) Served: 2, 3

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2016 Bonds | 173 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 173 |
| Comm. Dev. Block Grant | 354 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 354 |
| TOTAL REVENUES: | 527 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 527 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 470 | 57 | 0 | 0 | 0 | 0 | 0 | 0 | 527 |
| TOTAL EXPENDITURES: | 470 | 57 | 0 | 0 | 0 | 0 | 0 | 0 | 527 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

GWEN CHERRY PARK - SYNTHETIC TURF

PROJECT #: 200000743

DESCRIPTION: Convert football field to synthetic turf; NFL Grassroots Grant funding match
 LOCATION: 7090 NW 22 Ave District Located: 2
 Unincorporated Miami-Dade County District(s) Served: 2, 3

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|----------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| Convention Development Tax Funds | 0 | 900 | 0 | 0 | 0 | 0 | 0 | 0 | 900 |
| Non-County Contributions | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| TOTAL REVENUES: | 0 | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,400 |

| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| Construction | 0 | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,400 |
| TOTAL EXPENDITURES: | 0 | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 1,400 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$162,000

HAULOVER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 932740

DESCRIPTION: Construct park improvements including building construction and renovation, vehicle and pedestrian circulation, beach area, development of the great lawn, landscaping, and jetty pier
 LOCATION: 10801 Collins Ave District Located: 4
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------|---------------|------------|--------------|--------------|--------------|----------|----------|----------|---------------|
| BBC GOB Financing | 2,487 | 970 | 2,853 | 4,284 | 3,200 | 0 | 0 | 0 | 13,794 |
| BBC GOB Series 2005A | 2,102 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,102 |
| BBC GOB Series 2008B | 2,018 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,018 |
| BBC GOB Series 2008B-1 | 2,872 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,872 |
| BBC GOB Series 2011A | 404 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 404 |
| BBC GOB Series 2013A | 1,244 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,244 |
| BBC GOB Series 2014A | 566 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 566 |
| TOTAL REVENUES: | 11,693 | 970 | 2,853 | 4,284 | 3,200 | 0 | 0 | 0 | 23,000 |

| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|------------|--------------|--------------|--------------|----------|----------|----------|---------------|
| Construction | 10,751 | 970 | 2,853 | 4,284 | 3,200 | 0 | 0 | 0 | 22,058 |
| Permitting | 140 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140 |
| Planning and Design | 776 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 776 |
| Project Administration | 26 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26 |
| TOTAL EXPENDITURES: | 11,693 | 970 | 2,853 | 4,284 | 3,200 | 0 | 0 | 0 | 23,000 |

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$17,000

HIGHLAND OAKS PARK

PROJECT #: 200000301

DESCRIPTION: Renovate walkway pavement; upgrade fences and benches; replace park signage; and re-seal and re-stripe parking lot; Natural Areas Management Permits
 LOCATION: 20300 NE 21 Ave District Located: 4
 Unincorporated Miami-Dade County District(s) Served: 1, 4

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|----------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2016 Bonds | 160 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160 |
| TOTAL REVENUES: | 160 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160 |

| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Construction | 150 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 160 |
| TOTAL EXPENDITURES: | 150 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 160 |

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IVES ESTATES TOT LOT

PROJECT #: 200000296



DESCRIPTION: Install playground equipment and shade structures
 LOCATION: 19598 NE 12 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: 1

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2016 Bonds | 165 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 165 |
| TOTAL REVENUES: | 165 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 165 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 116 | 49 | 0 | 0 | 0 | 0 | 0 | 0 | 165 |
| TOTAL EXPENDITURES: | 116 | 49 | 0 | 0 | 0 | 0 | 0 | 0 | 165 |

JEFFERSON REAVES SR. PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 935270



DESCRIPTION: Construct local park improvements including courts and picnic areas
 LOCATION: 3100 NW 50 St District Located: 3
 Unincorporated Miami-Dade County District(s) Served: 3

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 19 | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 106 |
| BBC GOB Series 2005A | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94 |
| TOTAL REVENUES: | 113 | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 113 | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| TOTAL EXPENDITURES: | 113 | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |

KENDALL INDIAN HAMMOCKS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 931720



DESCRIPTION: Construct park improvements including recreation center construction, athletic fields, dog park, vehicle and pedestrian circulation, and utilities upgrades
 LOCATION: 11395 SW 79 St District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|--------------|------------|------------|--------------|------------|----------|----------|----------|--------------|
| BBC GOB Financing | 371 | 500 | 509 | 1,000 | 879 | 0 | 0 | 0 | 3,259 |
| BBC GOB Series 2005A | 19 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19 |
| BBC GOB Series 2008B | 41 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41 |
| BBC GOB Series 2014A | 4,581 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,581 |
| TOTAL REVENUES: | 5,012 | 500 | 509 | 1,000 | 879 | 0 | 0 | 0 | 7,900 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 375 | 500 | 509 | 1,000 | 879 | 0 | 0 | 0 | 3,263 |
| Land Acquisition/Improvements | 4,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,500 |
| Planning and Design | 137 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 137 |
| TOTAL EXPENDITURES: | 5,012 | 500 | 509 | 1,000 | 879 | 0 | 0 | 0 | 7,900 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

KENDALL SOCCER PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 936860



DESCRIPTION: Construct areawide park improvements including building construction, athletic fields, playground, pedestrian circulation, picnic areas, and landscaping

LOCATION: SW 127 Ave and SW 80 St District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 300 | 613 | 0 | 0 | 0 | 0 | 0 | 0 | 913 |
| BBC GOB Series 2005A | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| BBC GOB Series 2008B | 2,853 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,853 |
| BBC GOB Series 2008B-1 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| BBC GOB Series 2014A | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9 |
| TOTAL REVENUES: | 3,387 | 613 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 3,331 | 613 | 0 | 0 | 0 | 0 | 0 | 0 | 3,944 |
| Permitting | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| Project Contingency | 51 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51 |
| TOTAL EXPENDITURES: | 3,387 | 613 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$43,000

LAGO MAR PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 934730



DESCRIPTION: Construct restroom building, vehicular and pedestrian circulation, and field improvements

LOCATION: SW 162 Ave and SW 80 St District Located: 11
 Unincorporated Miami-Dade County District(s) Served: 11

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|------------|------------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 0 | 235 | 260 | 200 | 0 | 0 | 0 | 0 | 695 |
| BBC GOB Series 2005A | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| BBC GOB Series 2008B | 63 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 63 |
| BBC GOB Series 2008B-1 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| BBC GOB Series 2011A | 192 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 192 |
| BBC GOB Series 2014A | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| TOTAL REVENUES: | 306 | 235 | 260 | 200 | 0 | 0 | 0 | 0 | 1,001 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 192 | 235 | 260 | 200 | 0 | 0 | 0 | 0 | 887 |
| Permitting | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| Planning and Design | 64 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 64 |
| Project Administration | 43 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 43 |
| TOTAL EXPENDITURES: | 306 | 235 | 260 | 200 | 0 | 0 | 0 | 0 | 1,001 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$123,000

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

LARRY AND PENNY THOMPSON PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 937120



DESCRIPTION: Construct areawide park improvements to include trails, aquatic facility, beach, lake picnic facilities, and campground renovations such as increasing the space size of all 240 existing RV spaces and the renovation of four campground bathrooms

LOCATION: 12451 SW 184 St
Unincorporated Miami-Dade County

District Located: 9
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|--------------|--------------|--------------|----------|----------|----------|--------------|
| BBC GOB Financing | 1,235 | 678 | 1,200 | 1,550 | 1,550 | 0 | 0 | 0 | 6,213 |
| BBC GOB Series 2005A | 141 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 141 |
| BBC GOB Series 2008B | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16 |
| BBC GOB Series 2008B-1 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| BBC GOB Series 2013A | 130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130 |
| BBC GOB Series 2014A | 95 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95 |
| TOTAL REVENUES: | 1,622 | 678 | 1,200 | 1,550 | 1,550 | 0 | 0 | 0 | 6,600 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,262 | 678 | 1,200 | 1,550 | 1,550 | 0 | 0 | 0 | 6,240 |
| Permitting | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23 |
| Planning and Design | 330 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 330 |
| Project Administration | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| TOTAL EXPENDITURES: | 1,622 | 678 | 1,200 | 1,550 | 1,550 | 0 | 0 | 0 | 6,600 |

LITTLE RIVER PARK

PROJECT #: 200000297



DESCRIPTION: Install new field lighting system

LOCATION: 10525 NW 24 Ave
Unincorporated Miami-Dade County

District Located: 2
District(s) Served: 2

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2016 Bonds | 199 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 199 |
| TOTAL REVENUES: | 199 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 199 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 44 | 155 | 0 | 0 | 0 | 0 | 0 | 0 | 199 |
| TOTAL EXPENDITURES: | 44 | 155 | 0 | 0 | 0 | 0 | 0 | 0 | 199 |

LIVE LIKE BELLA PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 9310840



DESCRIPTION: Construct park improvements including building renovation

LOCATION: 29305 Illinois Rd
Unincorporated Miami-Dade County

District Located: 8
District(s) Served: 8

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 269 | 906 | 100 | 0 | 0 | 0 | 0 | 0 | 1,275 |
| TOTAL REVENUES: | 269 | 906 | 100 | 0 | 0 | 0 | 0 | 0 | 1,275 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 906 | 100 | 0 | 0 | 0 | 0 | 0 | 1,006 |
| Planning and Design | 153 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 153 |
| Project Administration | 116 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 116 |
| TOTAL EXPENDITURES: | 269 | 906 | 100 | 0 | 0 | 0 | 0 | 0 | 1,275 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 1

PROJECT #: 9340351

DESCRIPTION: Acquire and develop park land within PBD 1

LOCATION: Park Benefit District 1
Unincorporated Miami-Dade County

District Located: 1, 2, 3, 4, 5, 6, 10, 12, 13
District(s) Served: 1, 2, 3, 4, 5, 6, 10, 12, 13

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|---------------|--------------|--------------|--------------|----------|----------|----------|----------|---------------|
| Park Impact Fees | 11,655 | 825 | 0 | 0 | 0 | 0 | 0 | 0 | 12,480 |
| TOTAL REVENUES: | 11,655 | 825 | 0 | 0 | 0 | 0 | 0 | 0 | 12,480 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Land Acquisition/Improvements | 5,157 | 2,441 | 2,441 | 2,441 | 0 | 0 | 0 | 0 | 12,480 |
| TOTAL EXPENDITURES: | 5,157 | 2,441 | 2,441 | 2,441 | 0 | 0 | 0 | 0 | 12,480 |

LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 2

PROJECT #: 9340361

DESCRIPTION: Acquire and develop park land within PBD 2

LOCATION: Park Benefit District 2
Unincorporated Miami-Dade County

District Located: 5, 6, 7, 8, 9, 10, 11
District(s) Served: 5, 6, 7, 8, 9, 10, 11

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|---------------|--------------|--------------|--------------|----------|----------|----------|----------|---------------|
| Park Impact Fees | 19,018 | 1,638 | 0 | 0 | 0 | 0 | 0 | 0 | 20,656 |
| TOTAL REVENUES: | 19,018 | 1,638 | 0 | 0 | 0 | 0 | 0 | 0 | 20,656 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Land Acquisition/Improvements | 8,614 | 4,014 | 4,014 | 4,014 | 0 | 0 | 0 | 0 | 20,656 |
| TOTAL EXPENDITURES: | 8,614 | 4,014 | 4,014 | 4,014 | 0 | 0 | 0 | 0 | 20,656 |

LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 3

PROJECT #: 9340281

DESCRIPTION: Acquire and develop park land within PBD 3

LOCATION: Park Benefit District 3
Unincorporated Miami-Dade County

District Located: 8, 9
District(s) Served: 8, 9

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|---------------|--------------|--------------|--------------|----------|----------|----------|----------|---------------|
| Park Impact Fees | 11,513 | 1,923 | 0 | 0 | 0 | 0 | 0 | 0 | 13,436 |
| TOTAL REVENUES: | 11,513 | 1,923 | 0 | 0 | 0 | 0 | 0 | 0 | 13,436 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Land Acquisition/Improvements | 3,377 | 3,353 | 3,353 | 3,353 | 0 | 0 | 0 | 0 | 13,436 |
| TOTAL EXPENDITURES: | 3,377 | 3,353 | 3,353 | 3,353 | 0 | 0 | 0 | 0 | 13,436 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

LOCAL PARKS - COMMISSION DISTRICT 02 (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 933490



DESCRIPTION: Construct improvements to existing local parks to include renovation and upgrades
 LOCATION: Various Sites District Located: 2
 Various Sites District(s) Served: 2

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 2,623 | 277 | 500 | 0 | 0 | 0 | 0 | 0 | 3,400 |
| BBC GOB Series 2008B-1 | 235 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 235 |
| BBC GOB Series 2011A | 26 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26 |
| BBC GOB Series 2013A | 188 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 188 |
| BBC GOB Series 2014A | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 |
| TOTAL REVENUES: | 3,222 | 277 | 500 | 0 | 0 | 0 | 0 | 0 | 3,999 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,782 | 277 | 500 | 0 | 0 | 0 | 0 | 0 | 3,559 |
| Planning and Design | 215 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 215 |
| Project Administration | 225 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225 |
| TOTAL EXPENDITURES: | 3,222 | 277 | 500 | 0 | 0 | 0 | 0 | 0 | 3,999 |

LOCAL PARKS - COMMISSION DISTRICT 04 (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 938550



DESCRIPTION: Construct improvements to existing local parks to include renovations and upgrades
 LOCATION: Various Sites District Located: 4
 Various Sites District(s) Served: 4

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|-----------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 227 | 50 | 50 | 0 | 0 | 0 | 0 | 0 | 327 |
| TOTAL REVENUES: | 227 | 50 | 50 | 0 | 0 | 0 | 0 | 0 | 327 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 227 | 50 | 50 | 0 | 0 | 0 | 0 | 0 | 327 |
| TOTAL EXPENDITURES: | 227 | 50 | 50 | 0 | 0 | 0 | 0 | 0 | 327 |

LOCAL PARKS - COMMISSION DISTRICT 10 (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 932050



DESCRIPTION: Construct improvements to existing local parks to include renovations and upgrades
 LOCATION: Various Sites District Located: 10
 Various Sites District(s) Served: 10

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 295 | 393 | 267 | 0 | 0 | 0 | 0 | 0 | 955 |
| BBC GOB Series 2005A | 521 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 521 |
| BBC GOB Series 2008B-1 | 265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 265 |
| BBC GOB Series 2013A | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18 |
| BBC GOB Series 2014A | 340 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 340 |
| TOTAL REVENUES: | 1,439 | 393 | 267 | 0 | 0 | 0 | 0 | 0 | 2,099 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,343 | 393 | 267 | 0 | 0 | 0 | 0 | 0 | 2,003 |
| Planning and Design | 96 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 96 |
| TOTAL EXPENDITURES: | 1,439 | 393 | 267 | 0 | 0 | 0 | 0 | 0 | 2,099 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

LOCAL PARKS - COMMISSION DISTRICT 11 (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 937700

DESCRIPTION: Construct improvements to existing local parks to include renovations and upgrades
 LOCATION: Various Sites District Located: 11
 Various Sites District(s) Served: 11

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 1,645 | 344 | 0 | 0 | 0 | 0 | 0 | 0 | 1,989 |
| BBC GOB Series 2005A | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| BBC GOB Series 2008B | 283 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 283 |
| BBC GOB Series 2008B-1 | 384 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 384 |
| BBC GOB Series 2011A | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| BBC GOB Series 2013A | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| BBC GOB Series 2014A | 113 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 113 |
| TOTAL REVENUES: | 2,656 | 344 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,522 | 344 | 0 | 0 | 0 | 0 | 0 | 0 | 2,866 |
| Permitting | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| Planning and Design | 109 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 109 |
| TOTAL EXPENDITURES: | 2,656 | 344 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000 |

LOCAL PARKS - COMMISSION DISTRICT 13 (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 9310370

DESCRIPTION: Construct improvements to existing local parks to include renovations and upgrades
 LOCATION: Various Sites District Located: 13
 Various Sites District(s) Served: 13

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|------------|------------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 758 | 273 | 477 | 675 | 0 | 0 | 0 | 0 | 2,183 |
| BBC GOB Series 2005A | 468 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 468 |
| BBC GOB Series 2008B | 46 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 46 |
| BBC GOB Series 2008B-1 | 86 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86 |
| TOTAL REVENUES: | 1,358 | 273 | 477 | 675 | 0 | 0 | 0 | 0 | 2,783 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 890 | 50 | 477 | 675 | 0 | 0 | 0 | 0 | 2,092 |
| Planning and Design | 468 | 223 | 0 | 0 | 0 | 0 | 0 | 0 | 691 |
| TOTAL EXPENDITURES: | 1,358 | 273 | 477 | 675 | 0 | 0 | 0 | 0 | 2,783 |

LOT CLEARING

PROJECT #: 606000

DESCRIPTION: Clear and maintain vacant County-owned property; clear Category 1, 2, and 3 level private lots that are overgrown and/or abandoned in the unincorporated area
 LOCATION: Unincorporated Miami-Dade County District Located: Unincorporated Municipal Service Area
 Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|------------|----------|----------|----------|----------|----------|----------|------------|
| Pay-As-You-Go CIF | 0 | 830 | 0 | 0 | 0 | 0 | 0 | 0 | 830 |
| TOTAL REVENUES: | 0 | 830 | 0 | 0 | 0 | 0 | 0 | 0 | 830 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 830 | 0 | 0 | 0 | 0 | 0 | 0 | 830 |
| TOTAL EXPENDITURES: | 0 | 830 | 0 | 0 | 0 | 0 | 0 | 0 | 830 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

MARINA CAPITAL PLAN

PROJECT #: 932660

DESCRIPTION: Plan, develop, and construct improvements to each of the six County-owned marinas
 LOCATION: Various Sites District Located: 4, 5, 6, 7, 8, 9
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|--------------------------------------|--------------|--------------|----------|----------|----------|----------|----------|----------|---------------|
| Florida Boating Improvement Fund | 3,788 | 829 | 0 | 0 | 0 | 0 | 0 | 0 | 4,617 |
| Florida Inland Navigational District | 3,930 | 1,304 | 0 | 0 | 0 | 0 | 0 | 0 | 5,234 |
| PROS Departmental Trust Fund | 574 | 494 | 0 | 0 | 0 | 0 | 0 | 0 | 1,068 |
| TOTAL REVENUES: | 8,292 | 2,627 | 0 | 0 | 0 | 0 | 0 | 0 | 10,919 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 8,292 | 2,627 | 0 | 0 | 0 | 0 | 0 | 0 | 10,919 |
| TOTAL EXPENDITURES: | 8,292 | 2,627 | 0 | 0 | 0 | 0 | 0 | 0 | 10,919 |

MATHESON HAMMOCK - SEAWALL REPAIR

PROJECT #: 200000844

DESCRIPTION: Replace and repair 675 linear feet of the Matheson Hammock seawall
 LOCATION: 9610 Old Cutler Rd District Located: 7
 Coral Gables District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------|----------|--------------|------------|--------------|----------|----------|----------|----------|--------------|
| FEMA Hazard Mitigation Grant | 0 | 3,225 | 0 | 0 | 0 | 0 | 0 | 0 | 3,225 |
| Pay-As-You-Go CIF | 0 | 150 | 150 | 775 | 0 | 0 | 0 | 0 | 1,075 |
| TOTAL REVENUES: | 0 | 3,375 | 150 | 775 | 0 | 0 | 0 | 0 | 4,300 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 0 | 3,700 | 0 | 0 | 0 | 0 | 3,700 |
| Planning and Design | 0 | 300 | 300 | 0 | 0 | 0 | 0 | 0 | 600 |
| TOTAL EXPENDITURES: | 0 | 300 | 300 | 3,700 | 0 | 0 | 0 | 0 | 4,300 |

MATHESON HAMMOCK PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 932110

DESCRIPTION: Construct areawide park improvements including building restoration, maintenance center relocation, vehicle and pedestrian circulation, natural area restoration, and landscaping
 LOCATION: 9610 Old Cutler Rd District Located: 7
 Coral Gables District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|--------------|------------|------------|----------|----------|----------|--------------|
| BBC GOB Financing | 729 | 880 | 1,029 | 800 | 500 | 0 | 0 | 0 | 3,938 |
| BBC GOB Series 2005A | 2,011 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,011 |
| BBC GOB Series 2008B | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 24 |
| BBC GOB Series 2008B-1 | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| BBC GOB Series 2014A | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| TOTAL REVENUES: | 2,792 | 880 | 1,029 | 800 | 500 | 0 | 0 | 0 | 6,001 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,888 | 820 | 1,029 | 800 | 500 | 0 | 0 | 0 | 5,037 |
| Permitting | 339 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 339 |
| Planning and Design | 517 | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 577 |
| Project Administration | 48 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 48 |
| TOTAL EXPENDITURES: | 2,792 | 880 | 1,029 | 800 | 500 | 0 | 0 | 0 | 6,001 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$20,000

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

MEDSOUTH PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 935660

DESCRIPTION: Construct park improvements including courts, playground, vehicle and pedestrian circulation, picnic areas, exercise station, and landscaping

LOCATION: SW 280 St and SW 130 Ave
Unincorporated Miami-Dade County

District Located: 9
District(s) Served: 9

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|------------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 0 | 163 | 162 | 0 | 0 | 0 | 0 | 0 | 325 |
| TOTAL REVENUES: | 0 | 163 | 162 | 0 | 0 | 0 | 0 | 0 | 325 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 163 | 162 | 0 | 0 | 0 | 0 | 0 | 325 |
| TOTAL EXPENDITURES: | 0 | 163 | 162 | 0 | 0 | 0 | 0 | 0 | 325 |

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$35,000

NARANJA PARK

PROJECT #: 200000309

DESCRIPTION: Renovation of recreation center

LOCATION: 14150 SW 264 St
Unincorporated Miami-Dade County

District Located: 9
District(s) Served: 9

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2016 Bonds | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120 |
| TOTAL REVENUES: | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 81 | 39 | 0 | 0 | 0 | 0 | 0 | 0 | 120 |
| TOTAL EXPENDITURES: | 81 | 39 | 0 | 0 | 0 | 0 | 0 | 0 | 120 |

NORTH GLADE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 931420

DESCRIPTION: Construct various park improvements

LOCATION: 17355 NW 52 Ave
Unincorporated Miami-Dade County

District Located: 1
District(s) Served: 1

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|--------------|-----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 151 | 1,000 | 93 | 0 | 0 | 0 | 0 | 0 | 1,244 |
| BBC GOB Series 2008B | 156 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 156 |
| TOTAL REVENUES: | 307 | 1,000 | 93 | 0 | 0 | 0 | 0 | 0 | 1,400 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 141 | 1,000 | 93 | 0 | 0 | 0 | 0 | 0 | 1,234 |
| Planning and Design | 146 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 146 |
| Project Administration | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| TOTAL EXPENDITURES: | 307 | 1,000 | 93 | 0 | 0 | 0 | 0 | 0 | 1,400 |

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NORTH TRAIL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 934610



DESCRIPTION: Construct local park improvements including picnic areas, athletic fields and courts, pedestrian circulation, and landscaping

LOCATION: NW 8 St and NW 127 Ave
Unincorporated Miami-Dade County

District Located: 12
District(s) Served: 12

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|--------------|------------|--------------|----------|----------|----------|--------------|
| BBC GOB Financing | 171 | 700 | 1,534 | 400 | 1,000 | 0 | 0 | 0 | 3,805 |
| BBC GOB Series 2011A | 517 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 517 |
| BBC GOB Series 2013A | 613 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 613 |
| BBC GOB Series 2014A | 224 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 224 |
| TOTAL REVENUES: | 1,525 | 700 | 1,534 | 400 | 1,000 | 0 | 0 | 0 | 5,159 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,525 | 700 | 1,534 | 400 | 1,000 | 0 | 0 | 0 | 5,159 |
| TOTAL EXPENDITURES: | 1,525 | 700 | 1,534 | 400 | 1,000 | 0 | 0 | 0 | 5,159 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$500,000 and includes 3 FTE(s)

OAK GROVE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 935510



DESCRIPTION: Construct local park improvements including restroom renovation, playground, picnic area, pedestrian circulation improvements, and landscaping

LOCATION: 690 NE 159 St
Unincorporated Miami-Dade County

District Located: 2
District(s) Served: 2

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|-----------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 650 | 68 | 200 | 0 | 0 | 0 | 0 | 0 | 918 |
| TOTAL REVENUES: | 650 | 68 | 200 | 0 | 0 | 0 | 0 | 0 | 918 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 650 | 68 | 200 | 0 | 0 | 0 | 0 | 0 | 918 |
| TOTAL EXPENDITURES: | 650 | 68 | 200 | 0 | 0 | 0 | 0 | 0 | 918 |

PARKS RECREATION MANAGEMENT SYSTEM

PROJECT #: 200000953



DESCRIPTION: Provide a software solution for the automation of the Department's business process that will provide mobile technology for remote field work and a front-end solution for administration and support staff, as well as provide a citizen portal that will streamline the procurement of the Department's offerings to the public to include but not be limited to facility rentals and camp registration

LOCATION: Countywide
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|------------------------------|----------|------------|----------|----------|----------|----------|----------|----------|------------|
| IT Funding Model | 0 | 650 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |
| TOTAL REVENUES: | 0 | 650 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Technology Hardware/Software | 0 | 650 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |
| TOTAL EXPENDITURES: | 0 | 650 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |

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PARTNERS PARK - BALL FIELD IMPROVEMENTS

PROJECT #: 200000300

DESCRIPTION: Provide for ballfield improvements and walkway connections
 LOCATION: 5536 NW 21 Ave District Located: 3
 Unincorporated Miami-Dade County District(s) Served: 2, 3

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2016 Bonds | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| TOTAL REVENUES: | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 98 | 102 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| TOTAL EXPENDITURES: | 98 | 102 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |

REDLAND FRUIT AND SPICE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 939650

DESCRIPTION: Construct areawide park improvements including the lake, pergola, pedestrian and vehicle circulation, teahouse, and landscaping
 LOCATION: 24801 SW 187 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|--------------|------------|--------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 110 | 246 | 1,000 | 0 | 0 | 0 | 0 | 0 | 1,356 |
| BBC GOB Series 2005A | 1,092 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,092 |
| BBC GOB Series 2008B | 929 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 929 |
| BBC GOB Series 2008B-1 | 623 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 623 |
| TOTAL REVENUES: | 2,754 | 246 | 1,000 | 0 | 0 | 0 | 0 | 0 | 4,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,574 | 246 | 1,000 | 0 | 0 | 0 | 0 | 0 | 2,820 |
| Land Acquisition/Improvements | 1,097 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,097 |
| Permitting | 71 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71 |
| Planning and Design | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 |
| Project Administration | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| TOTAL EXPENDITURES: | 2,754 | 246 | 1,000 | 0 | 0 | 0 | 0 | 0 | 4,000 |

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$68,000

RICKENBACKER CAUSEWAY - BEAR CUT BRIDGE AND WEST BRIDGE (STUDY)

PROJECT #: 200000274

DESCRIPTION: Perform Project Development and Environment (PD&E) study for determination of bridge service life extension
 LOCATION: Rickenbacker Cswy District Located: 7
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|------------|--------------|--------------|----------|----------|----------|----------|--------------|
| Causeway Toll Revenue | 0 | 500 | 2,500 | 2,000 | 0 | 0 | 0 | 0 | 5,000 |
| TOTAL REVENUES: | 0 | 500 | 2,500 | 2,000 | 0 | 0 | 0 | 0 | 5,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Planning and Design | 0 | 500 | 2,500 | 2,000 | 0 | 0 | 0 | 0 | 5,000 |
| TOTAL EXPENDITURES: | 0 | 500 | 2,500 | 2,000 | 0 | 0 | 0 | 0 | 5,000 |

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RICKENBACKER CAUSEWAY - BRIDGE SCOUR STUDY AND REPAIR

PROJECT #: 200000273

DESCRIPTION: Study underwater effects of tidal scouring on all causeway bridges and repair
 LOCATION: Rickenbacker Cswy District Located: 7
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| Causeway Toll Revenue | 1,500 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 1,900 |
| TOTAL REVENUES: | 1,500 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 1,900 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 1,500 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 1,900 |
| TOTAL EXPENDITURES: | 1,500 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 1,900 |

RICKENBACKER CAUSEWAY - ENTRYWAY GANTRY

PROJECT #: 605560

DESCRIPTION: Remove existing toll booths and replace with overhead gantry system as required by open road toll system
 LOCATION: Rickenbacker Cswy District Located: 7
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|----------|----------|----------|----------|--------------|----------|----------|--------------|
| Causeway Toll Revenue | 0 | 0 | 0 | 0 | 0 | 1,300 | 0 | 0 | 1,300 |
| TOTAL REVENUES: | 0 | 0 | 0 | 0 | 0 | 1,300 | 0 | 0 | 1,300 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 0 | 0 | 0 | 1,250 | 0 | 0 | 1,250 |
| Planning and Design | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 0 | 50 |
| TOTAL EXPENDITURES: | 0 | 0 | 0 | 0 | 0 | 1,300 | 0 | 0 | 1,300 |

RICKENBACKER CAUSEWAY - HOBIE NORTH SIDE BARRIER

PROJECT #: 608560

DESCRIPTION: Provide landscape maintenance and improve shoreline beach and road drainage
 LOCATION: Rickenbacker Cswy District Located: 7
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|--------------|--------------|----------|----------|----------|----------|--------------|
| Causeway Toll Revenue | 300 | 100 | 6,000 | 1,000 | 0 | 0 | 0 | 0 | 7,400 |
| FDOT Funds | 0 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| TOTAL REVENUES: | 300 | 100 | 8,000 | 1,000 | 0 | 0 | 0 | 0 | 9,400 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 8,000 | 1,000 | 0 | 0 | 0 | 0 | 9,000 |
| Planning and Design | 300 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 400 |
| TOTAL EXPENDITURES: | 300 | 100 | 8,000 | 1,000 | 0 | 0 | 0 | 0 | 9,400 |

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RICKENBACKER CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS

PROJECT #: 200000116

DESCRIPTION: Construct various infrastructure improvements on Rickenbacker Causeway to include bridge structures, roadway, and pavement sections

LOCATION: Rickenbacker Cswy
City of Miami

District Located: 7
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| Causeway Toll Revenue | 400 | 400 | 400 | 0 | 0 | 0 | 0 | 0 | 1,200 |
| TOTAL REVENUES: | 400 | 400 | 400 | 0 | 0 | 0 | 0 | 0 | 1,200 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 400 | 400 | 400 | 0 | 0 | 0 | 0 | 0 | 1,200 |
| TOTAL EXPENDITURES: | 400 | 400 | 400 | 0 | 0 | 0 | 0 | 0 | 1,200 |

RICKENBACKER CAUSEWAY - VIRGINIA KEY & HOBIE ISLAND HURRICANE REPAIRS

PROJECT #: 200000840

DESCRIPTION: Hurricane repairs of the Hobie and Virginia Key south beaches and parking lots; temporary shoring of the NW abutment of the William Powell Bridge.

LOCATION: Rickenbacker Cswy
City of Miami

District Located: 7
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Causeway Toll Revenue | 1,000 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100 |
| FEMA Reimbursements | 3,000 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 3,300 |
| TOTAL REVENUES: | 4,000 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 4,400 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 4,000 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 4,400 |
| TOTAL EXPENDITURES: | 4,000 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 4,400 |

RICKENBACKER CAUSEWAY - WILLIAM POWELL BRIDGE - JOINTS, FENDERS & NAV LIGHTS

PROJECT #: 200000272

DESCRIPTION: Replace bridge joints, repair fender system and navigational lights on William Powell Bridge

LOCATION: Rickenbacker Cswy
City of Miami

District Located: 7
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|--------------|------------|----------|----------|----------|----------|----------|--------------|
| Causeway Toll Revenue | 100 | 4,000 | 300 | 0 | 0 | 0 | 0 | 0 | 4,400 |
| TOTAL REVENUES: | 100 | 4,000 | 300 | 0 | 0 | 0 | 0 | 0 | 4,400 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 100 | 4,000 | 300 | 0 | 0 | 0 | 0 | 0 | 4,400 |
| TOTAL EXPENDITURES: | 100 | 4,000 | 300 | 0 | 0 | 0 | 0 | 0 | 4,400 |

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RICKENBACKER CAUSEWAY FOR WEST AND BEAR CUT BRIDGES

PROJECT #: 200000275

DESCRIPTION: Renovate/rehabilitate the West and Bear Cut bridges on the Rickenbacker Causeway
 LOCATION: Rickenbacker Cswy City of Miami District Located: 7 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|----------|----------|----------|----------|--------------|--------------|--------------|----------|---------------|
| Causeway Toll Revenue | 0 | 0 | 0 | 0 | 1,500 | 5,000 | 5,000 | 0 | 11,500 |
| TOTAL REVENUES: | 0 | 0 | 0 | 0 | 1,500 | 5,000 | 5,000 | 0 | 11,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 0 | 0 | 1,500 | 5,000 | 5,000 | 0 | 11,500 |
| TOTAL EXPENDITURES: | 0 | 0 | 0 | 0 | 1,500 | 5,000 | 5,000 | 0 | 11,500 |

RON EHMANN PARK

PROJECT #: 200000303

DESCRIPTION: Provide sewer connection; renovate walkway; improve access control; and resurface courts
 LOCATION: 10995 SW 97 Ave Unincorporated Miami-Dade County District Located: 7 District(s) Served: 7, 8

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2016 Bonds | 180 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180 |
| TOTAL REVENUES: | 180 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 9 | 161 | 0 | 0 | 0 | 0 | 0 | 0 | 170 |
| Planning and Design | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| TOTAL EXPENDITURES: | 19 | 161 | 0 | 0 | 0 | 0 | 0 | 0 | 180 |

ROYAL COLONIAL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 935850


DESCRIPTION: Construct local park improvements including picnic area, vehicle and pedestrian circulation, landscaping, and utilities
 LOCATION: SW 147 Ave and SW 280 St Unincorporated Miami-Dade County District Located: 9 District(s) Served: 9

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|------------|------------|------------|----------|----------|----------|--------------|
| BBC GOB Financing | 207 | 165 | 250 | 500 | 250 | 0 | 0 | 0 | 1,372 |
| BBC GOB Series 2008B-1 | 28 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28 |
| TOTAL REVENUES: | 235 | 165 | 250 | 500 | 250 | 0 | 0 | 0 | 1,400 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 210 | 165 | 250 | 500 | 250 | 0 | 0 | 0 | 1,375 |
| Planning and Design | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| TOTAL EXPENDITURES: | 235 | 165 | 250 | 500 | 250 | 0 | 0 | 0 | 1,400 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$140,000

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SAFE NEIGHBORHOOD PARKS BOND PROGRAM - MISCELLANEOUS CAPITAL IMPROVEMENTS

PROJECT #: 935370 

DESCRIPTION: Provide miscellaneous capital improvements at various parks
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Safe Neigh. Parks (SNP) Proceeds | 473 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 473 |
| TOTAL REVENUES: | 473 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 473 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 373 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 473 |
| TOTAL EXPENDITURES: | 373 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 473 |

SERENA LAKES PARK

PROJECT #: 200000308 

DESCRIPTION: Playground Improvements
 LOCATION: 13965 SW 180 St District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 8, 9

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2016 Bonds | 115 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 115 |
| TOTAL REVENUES: | 115 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 115 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 68 | 47 | 0 | 0 | 0 | 0 | 0 | 0 | 115 |
| TOTAL EXPENDITURES: | 68 | 47 | 0 | 0 | 0 | 0 | 0 | 0 | 115 |

SHARMAN PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 938680 

DESCRIPTION: Construct park improvements including the development of a general plan, renovation of facilities, and irrigation
 LOCATION: SW 219 St and SW 123 Ave District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 74 | 150 | 312 | 0 | 0 | 0 | 0 | 0 | 536 |
| BBC GOB Series 2013A | 64 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 64 |
| TOTAL REVENUES: | 138 | 150 | 312 | 0 | 0 | 0 | 0 | 0 | 600 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 150 | 312 | 0 | 0 | 0 | 0 | 0 | 462 |
| Permitting | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| Planning and Design | 134 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 134 |
| TOTAL EXPENDITURES: | 138 | 150 | 312 | 0 | 0 | 0 | 0 | 0 | 600 |

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SOUTH DADE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 931390



DESCRIPTION: Plan and construct local park improvements including an aquatic facility
 LOCATION: 16350 SW 280 St District Located: 8
 Unincorporated Miami-Dade County District(s) Served: 8

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 4,171 | 295 | 0 | 0 | 0 | 0 | 0 | 0 | 4,466 |
| BBC GOB Series 2005A | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| BBC GOB Series 2008B | 263 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 263 |
| BBC GOB Series 2008B-1 | 190 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 190 |
| BBC GOB Series 2014A | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75 |
| TOTAL REVENUES: | 4,705 | 295 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 4,152 | 295 | 0 | 0 | 0 | 0 | 0 | 0 | 4,447 |
| Permitting | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 24 |
| Planning and Design | 437 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 437 |
| Project Administration | 92 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 92 |
| TOTAL EXPENDITURES: | 4,705 | 295 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |

SOUTHRIDGE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 932030



DESCRIPTION: Construct areawide park improvements to include the completion of the stadium, a 5,350 sq ft community recreation center, a 4,920 sq ft training pool, a 1,400 sq ft splash pad, and various other park improvements
 LOCATION: 19355 SW 114 Ave District Located: 9
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|------------|--------------|--------------|--------------|----------|----------|----------|--------------|
| BBC GOB Financing | 200 | 535 | 3,000 | 1,800 | 1,000 | 0 | 0 | 0 | 6,535 |
| BBC GOB Series 2008B | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22 |
| BBC GOB Series 2008B-1 | 2,267 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,267 |
| BBC GOB Series 2011A | 195 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195 |
| BBC GOB Series 2013A | 81 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 81 |
| BBC GOB Series 2014A | 62 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62 |
| TOTAL REVENUES: | 2,827 | 535 | 3,000 | 1,800 | 1,000 | 0 | 0 | 0 | 9,162 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 2,578 | 535 | 3,000 | 1,800 | 1,000 | 0 | 0 | 0 | 8,913 |
| Permitting | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Planning and Design | 240 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 240 |
| Project Administration | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| TOTAL EXPENDITURES: | 2,827 | 535 | 3,000 | 1,800 | 1,000 | 0 | 0 | 0 | 9,162 |

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$1,000,000

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TRAIL GLADES RANGE (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 9310910

DESCRIPTION: Provide area-wide park improvements to include but not be limited to building and range construction/renovation, mitigation, land acquisition, RV parking, restroom building, and trap and skeet range improvements

LOCATION: SW 8 St and 177 Ave
Unincorporated Miami-Dade County

District Located: 12
District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-----------------------------------|--------------|-----------|------------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 2,324 | 99 | 100 | 0 | 0 | 0 | 0 | 0 | 2,523 |
| BBC GOB Interest | 1,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100 |
| BBC GOB Series 2005A | 1,580 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,580 |
| BBC GOB Series 2008B | 499 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 499 |
| BBC GOB Series 2008B-1 | 1,283 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,283 |
| BBC GOB Series 2011A | 367 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 367 |
| BBC GOB Series 2013A | 912 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 912 |
| BBC GOB Series 2014A | 684 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 684 |
| S. Fl. Water Mgmt. District Grant | 152 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 152 |
| TOTAL REVENUES: | 8,901 | 99 | 100 | 0 | 0 | 0 | 0 | 0 | 9,100 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 5,963 | 99 | 100 | 0 | 0 | 0 | 0 | 0 | 6,162 |
| Land Acquisition/Improvements | 1,454 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,454 |
| Permitting | 77 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 77 |
| Planning and Design | 1,029 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,029 |
| Project Administration | 378 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 378 |
| TOTAL EXPENDITURES: | 8,901 | 99 | 100 | 0 | 0 | 0 | 0 | 0 | 9,100 |

TREE CANOPY EXPANSION - COUNTYWIDE

PROJECT #: 200000339

DESCRIPTION: Continue to enhance right-of-way tree canopies

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Pay-As-You-Go CIF | 1,000 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL REVENUES: | 1,000 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Land Acquisition/Improvements | 1,000 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| TOTAL EXPENDITURES: | 1,000 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 |

TREE CANOPY EXPANSION - UNINCORPORATED MUNICIPAL SERVICE AREA

PROJECT #: 200000331

DESCRIPTION: Continue to enhance the County's tree canopy

LOCATION: Various Sites
Unincorporated Miami-Dade County

District Located: Unincorporated Municipal Service Area
District(s) Served: N/A



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Pay-As-You-Go CIF | 750 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 |
| TOTAL REVENUES: | 750 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Land Acquisition/Improvements | 750 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 |
| TOTAL EXPENDITURES: | 750 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 |

FY 2018 - 19 Adopted Budget and Multi-Year Capital Plan

TREE ISLANDS PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 9310720

DESCRIPTION: Construct areawide park development to include environmental mitigation, recreation center building, walkways, vehicle circulation, landscaping, and picnic area

LOCATION: SW 24 St and SW 142 Ave
Unincorporated Miami-Dade County

District Located: 11
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|--------------|--------------|------------|----------|----------|----------|--------------|
| BBC GOB Financing | 635 | 1,053 | 1,024 | 1,000 | 800 | 0 | 0 | 0 | 4,512 |
| BBC GOB Series 2005A | 61 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61 |
| BBC GOB Series 2008B | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 87 |
| BBC GOB Series 2008B-1 | 331 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 331 |
| BBC GOB Series 2011A | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| BBC GOB Series 2013A | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| TOTAL REVENUES: | 1,123 | 1,053 | 1,024 | 1,000 | 800 | 0 | 0 | 0 | 5,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 560 | 1,053 | 1,024 | 1,000 | 800 | 0 | 0 | 0 | 4,437 |
| Permitting | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| Planning and Design | 340 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 340 |
| Project Administration | 213 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 213 |
| TOTAL EXPENDITURES: | 1,123 | 1,053 | 1,024 | 1,000 | 800 | 0 | 0 | 0 | 5,000 |

TROPICAL PARK

PROJECT #: 200000325

DESCRIPTION: Provide sewer connection per mandate

LOCATION: 7900 SW 40 St
Unincorporated Miami-Dade County

District Located: 10
District(s) Served: 6, 7, 10

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|---------------------------------|------------|-----------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2016 Bonds | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| TOTAL REVENUES: | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 77 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| TOTAL EXPENDITURES: | 77 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |

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TROPICAL PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 937040

DESCRIPTION: Construct areawide park improvements including equestrian and boxing center expansion, stadium upgrades, dog park, vehicle and pedestrian circulation improvements, landscaping, and utilities upgrades

LOCATION: 7900 SW 40 St District Located: 10
Unincorporated Miami-Dade County District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|------------|------------|------------|------------|----------|----------|----------|---------------|
| BBC GOB Financing | 4,504 | 201 | 274 | 199 | 100 | 0 | 0 | 0 | 5,278 |
| BBC GOB Series 2005A | 962 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 962 |
| BBC GOB Series 2008B | 816 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 816 |
| BBC GOB Series 2008B-1 | 260 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260 |
| BBC GOB Series 2011A | 260 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260 |
| BBC GOB Series 2013A | 7,011 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,011 |
| BBC GOB Series 2014A | 413 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 413 |
| TOTAL REVENUES: | 14,226 | 201 | 274 | 199 | 100 | 0 | 0 | 0 | 15,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 12,469 | 201 | 274 | 199 | 100 | 0 | 0 | 0 | 13,243 |
| Permitting | 33 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 |
| Planning and Design | 1,484 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,484 |
| Project Administration | 240 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 240 |
| TOTAL EXPENDITURES: | 14,226 | 201 | 274 | 199 | 100 | 0 | 0 | 0 | 15,000 |

VENETIAN BRIDGE - PLANNING AND DESIGN

PROJECT #: 607640

DESCRIPTION: Plan and design a new bridge system for the Venetian Causeway

LOCATION: Venetian Cswy District Located: 3, 4, 5
Venetian Causeway/Roadway District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|-------------------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| 2008 Sunshine State Financing | 291 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 291 |
| Capital Asset Series 2010 Bonds | 2,038 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,038 |
| FDOT-County Incentive Grant Program | 1,962 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,962 |
| Road Impact Fees | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 |
| TOTAL REVENUES: | 4,341 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,341 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Planning and Design | 4,091 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 4,341 |
| TOTAL EXPENDITURES: | 4,091 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 4,341 |

VENETIAN CAUSEWAY - BRIDGE REPLACEMENT MATCHING FUNDS

PROJECT #: 200000266

DESCRIPTION: Provide matching funds for future bridge replacement

LOCATION: Venetian Cswy District Located: 3, 4
Venetian Causeway/Roadway District(s) Served: Countywide



| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------|---------------|
| Causeway Toll Revenue | 1,500 | 2,000 | 2,500 | 2,500 | 2,500 | 2,500 | 6,000 | 0 | 19,500 |
| TOTAL REVENUES: | 1,500 | 2,000 | 2,500 | 2,500 | 2,500 | 2,500 | 6,000 | 0 | 19,500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 0 | 2,500 | 2,500 | 2,500 | 6,000 | 0 | 13,500 |
| Planning and Design | 1,500 | 2,000 | 2,500 | 0 | 0 | 0 | 0 | 0 | 6,000 |
| TOTAL EXPENDITURES: | 1,500 | 2,000 | 2,500 | 2,500 | 2,500 | 2,500 | 6,000 | 0 | 19,500 |

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WEST PERRINE PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 931490

DESCRIPTION: Construct local park improvements including the aquatic center, athletic fields and courts, vehicle and pedestrian circulation, landscaping, and irrigation

LOCATION: 17121 SW 104 Ave District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 8, 9

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|--------------|-----------|----------|----------|----------|----------|----------|----------|--------------|
| BBC GOB Financing | 4,770 | 21 | 0 | 0 | 0 | 0 | 0 | 0 | 4,791 |
| BBC GOB Series 2008B | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 24 |
| BBC GOB Series 2008B-1 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| BBC GOB Series 2011A | 58 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58 |
| BBC GOB Series 2013A | 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30 |
| BBC GOB Series 2014A | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75 |
| TOTAL REVENUES: | 4,977 | 21 | 0 | 0 | 0 | 0 | 0 | 0 | 4,998 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 4,770 | 21 | 0 | 0 | 0 | 0 | 0 | 0 | 4,791 |
| Permitting | 57 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57 |
| Planning and Design | 32 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32 |
| Project Administration | 118 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 118 |
| TOTAL EXPENDITURES: | 4,977 | 21 | 0 | 0 | 0 | 0 | 0 | 0 | 4,998 |

WEST PERRINE SENIOR CITIZEN CENTER (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 936310

DESCRIPTION: Renovate, upgrade, or expand the existing West Perrine Senior Center

LOCATION: SW 102 Ave and SW 172 St District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|-----------|----------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 0 | 0 | 490 | 0 | 0 | 0 | 0 | 0 | 490 |
| BBC GOB Series 2008B-1 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| TOTAL REVENUES: | 10 | 0 | 490 | 0 | 0 | 0 | 0 | 0 | 500 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 0 | 0 | 490 | 0 | 0 | 0 | 0 | 0 | 490 |
| Planning and Design | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| TOTAL EXPENDITURES: | 10 | 0 | 490 | 0 | 0 | 0 | 0 | 0 | 500 |

WILD LIME PARK (BUILDING BETTER COMMUNITIES BOND PROGRAM)

PROJECT #: 932080

DESCRIPTION: Construct local park improvements including building renovations, courts, vehicle and pedestrian circulation, playground, picnic area, and landscaping

LOCATION: 11341 SW 147 Ave District Located: 11
 Unincorporated Miami-Dade County District(s) Served: 10, 11

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|------------|------------|------------|----------|----------|----------|----------|----------|------------|
| BBC GOB Financing | 205 | 321 | 150 | 0 | 0 | 0 | 0 | 0 | 676 |
| BBC GOB Series 2013A | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 |
| BBC GOB Series 2014A | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 |
| TOTAL REVENUES: | 250 | 321 | 150 | 0 | 0 | 0 | 0 | 0 | 721 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 210 | 321 | 150 | 0 | 0 | 0 | 0 | 0 | 681 |
| Planning and Design | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| TOTAL EXPENDITURES: | 250 | 321 | 150 | 0 | 0 | 0 | 0 | 0 | 721 |

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**ZOO MIAMI - CONSTRUCTION OF PHASE 3 ZOO WIDE IMPROVEMENTS AND ENTRY
(BUILDING BETTER COMMUNITIES BOND PROGRAM)**

PROJECT #: 936010

DESCRIPTION: Begin construction of Phase 3 - zoo wide improvements to include entry way
 LOCATION: 12400 SW 152 St
 Unincorporated Miami-Dade County

District Located: 9
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------|---------------|------------|------------|----------|----------|----------|----------|----------|---------------|
| BBC GOB Financing | 4,007 | 124 | 100 | 0 | 0 | 0 | 0 | 0 | 4,231 |
| BBC GOB Series 2005A | 878 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 878 |
| BBC GOB Series 2008B | 660 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 660 |
| BBC GOB Series 2008B-1 | 3,702 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,702 |
| BBC GOB Series 2011A | 1,215 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,215 |
| BBC GOB Series 2013A | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| BBC GOB Series 2014A | 1,304 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,304 |
| TOTAL REVENUES: | 11,776 | 124 | 100 | 0 | 0 | 0 | 0 | 0 | 12,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 10,778 | 124 | 100 | 0 | 0 | 0 | 0 | 0 | 11,002 |
| Permitting | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55 |
| Planning and Design | 595 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 595 |
| Project Administration | 348 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 348 |
| TOTAL EXPENDITURES: | 11,776 | 124 | 100 | 0 | 0 | 0 | 0 | 0 | 12,000 |

ZOO MIAMI - STRUCTURAL SAFETY AND SECURITY

PROJECT #: 200000738

DESCRIPTION: Provide structural inspections of facility and repair where required to ensure the safety of animals, staff and, visitors;
 provide improved security throughout the facility

LOCATION: 12400 SW 152 St
 Unincorporated Miami-Dade County

District Located: 9
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
|----------------------------------|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Convention Development Tax Funds | 195 | 195 | 0 | 0 | 0 | 0 | 0 | 0 | 390 |
| TOTAL REVENUES: | 195 | 195 | 0 | 0 | 0 | 0 | 0 | 0 | 390 |
| EXPENDITURE SCHEDULE: | PRIOR | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | FUTURE | TOTAL |
| Construction | 95 | 295 | 0 | 0 | 0 | 0 | 0 | 0 | 390 |
| TOTAL EXPENDITURES: | 95 | 295 | 0 | 0 | 0 | 0 | 0 | 0 | 390 |

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UNFUNDED CAPITAL PROJECTS

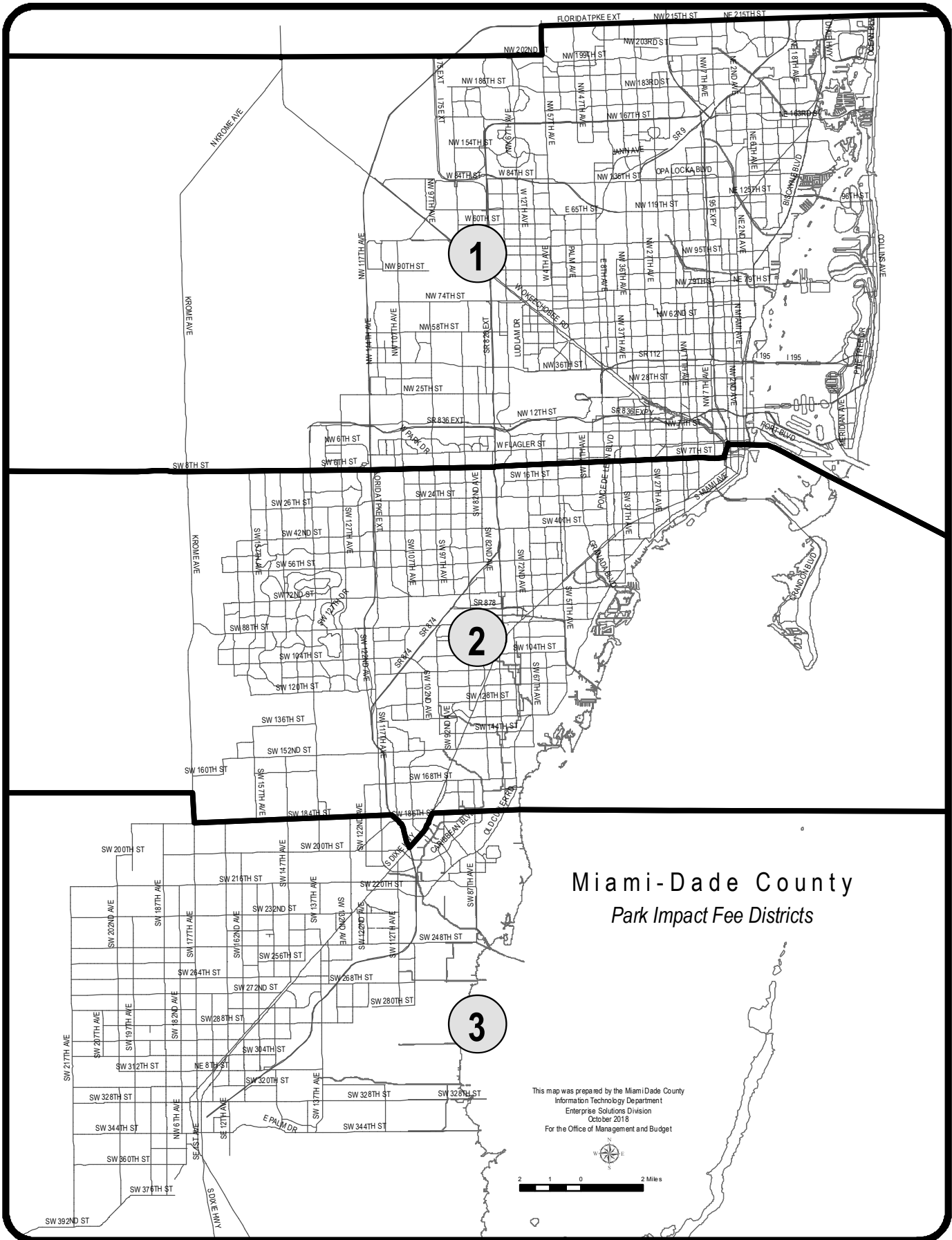
| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|---|--------------------------|--|
| 5-YEAR CAPITAL MAINTENANCE PLAN | Various Sites | 34,823 |
| AD BARNES - PARK RENOVATIONS | 3401 SW 72 Ave | 14,802 |
| ADA TRANSITION PLAN AND FACILITY COMPLIANCE | Various Sites | 9,288 |
| AMELIA EARHART - ENVIRONMENTAL REMEDIATION | 11900 NW 42 Ave | 300 |
| AMELIA EARHART - PARK RENOVATIONS | 11900 NW 42 Ave | 28,877 |
| ARCH CREEK - PARK RENOVATIONS | 1855 NE 135 St | 6,303 |
| ARCOLA LAKES - PARK RENOVATIONS | 1301 NW 83 St | 934 |
| AREAWIDE - PARK DEVELOPMENT | Various Sites | 174,227 |
| AREAWIDE - PARK LAND ACQUISITION | Various Sites | 100,227 |
| BEN SHAVIS - PARK RENOVATIONS | 10395 SW 179 St | 447 |
| BILL SADOWSKI - PARK RENOVATIONS | 17555 SW 79 Ave | 2,671 |
| BIRD BASIN - PARK DEVELOPMENT | 2080 SW 157 Ave | 8,587 |
| BISCADO - PARK DEVELOPMENT | 29150 SW 193 Ave | 839 |
| BISCAYNE GARDENS - PARK DEVELOPMENT | 15951 NW 2 Ave | 932 |
| BLACK POINT PARK AND MARINA - DOCK/FACILITY RENOVATIONS | 24775 SW 87 Ave | 1,757 |
| BRIAR BAY - FACILITY IMPROVEMENTS | SW 128 St and SW 90 Ave | 519 |
| BRIAR BAY GOLF COURSE - RENOVATIONS | 9399 SW 134 St | 782 |
| BRIAR BAY LINEAR - PARK DEVELOPMENT | 9275 SW 136 St | 1,284 |
| BROTHERS TO THE RESCUE - LIGHTING | 2420 SW 72 Ave | 230 |
| BROTHERS TO THE RESCUE - PARK RENOVATIONS | 2420 SW 72 Ave | 679 |
| CAMP MATECUMBE (BOYSTOWN) - PARK RENOVATIONS | SW 120 St and SW 137 Ave | 4,620 |
| CAMP OWAISSA BAUER - PARK RENOVATIONS | 17001 SW 264 St | 609 |
| CARIBBEAN - PARK IMPROVEMENTS | 11900 SW 200 St | 199 |
| CHAPMAN FIELD - PARK DEVELOPMENT | 13601 Old Cutler Rd | 10,910 |
| CHARLES BURR - PARK DEVELOPMENT | 20150 SW 127 Ave | 1,103 |
| CHARLES DEERING ESTATE - CAPITAL IMPROVEMENTS | 16701 SW 72 Ave | 5,830 |
| CHARLES DEERING ESTATE - DEFERRED MAINTENANCE | 16701 SW 72 Ave | 1,610 |
| CHARLES DEERING ESTATE - LOSS OF USE | 16701 SW 72 Ave | 925 |
| CHARLES DEERING ESTATE - MAJOR EQUIPMENT PURCHASES | 16701 SW 72 Ave | 812 |
| CHARLES DEERING ESTATE - MANDATES | 16701 SW 72 Ave | 2,325 |
| CHARLES DEERING ESTATE - REVENUE GENERATING | 16701 SW 72 Ave | 1,025 |
| CONCORD PARK | 3301 SW 114 Ave | 60 |
| COUNTRY CLUB OF MIAMI GOLF COURSE - RENOVATIONS | 6801 NW 186 St | 2,497 |
| CRANDON - PARK RENOVATIONS | 4000 Crandon Blvd | 70,667 |
| DEBBIE CURTIN - PARK DEVELOPMENT | 22821 SW 112 Ave | 6,125 |
| EAST GREYNOLDS - PARK RENOVATIONS | 16700 Biscayne Blvd | 1,507 |
| ECO ADVENTURES IMPROVEMENTS | Countywide | 15,196 |
| FRANCISCO HUMAN RIGHTS - PARK IMPROVEMENTS | 9445 SW 24 St | 431 |
| GLENWOOD - PARK IMPROVEMENTS | 3155 NW 43 St | 215 |
| GOLD COAST RAILROAD MUSEUM - DEVELOPMENT | 12400 SW 152 St | 28,965 |
| GREENWAYS AND TRAILS | Various Sites | 4,917 |
| GREENWAYS AND TRAILS - BISCAYNE/EVERGLADES DEVELOPMENT | South Dade Greenway | 47,488 |
| GREENWAYS AND TRAILS - CONNECTION GAPS | Various Sites | 3,581 |
| GREENWAYS AND TRAILS - NORTH DADE DEVELOPMENT | North Dade Greenway | 34,767 |
| GREENWAYS AND TRAILS - SOUTH DADE DEVELOPMENT | South Dade Greenway | 20,000 |
| GWEN CHERRY - FIELD IMPROVEMENTS | 7090 NW 22 Ave | 1,200 |
| HATTIE BAUER - PRESERVE DEVELOPMENT | 26715 SW 157 Ave | 4,966 |
| HAULOVER - PARK IMPROVEMENTS | 10801 Collins Ave | 71,994 |
| HIGHLAND OAKS - PARK IMPROVEMENTS | 20300 NE 24 Ave | 2,131 |
| HOMESTEAD AIR RESERVE - PARK DEVELOPMENT | Moody Dr and Florida Ave | 17,084 |
| HOMESTEAD BAYFRONT - FIRE LINE | 9698 N Canal Dr | 1,800 |
| IVES ESTATES - PARK DEVELOPMENT | 1475 Ives Dairy Rd | 12,854 |
| KENDALL INDIAN HAMMOCKS - PARK DEVELOPMENT | 11395 SW 79 St | 11,770 |
| KENDALL SHOPS - INVENTORY SCANNING EQUIPMENT | 11395 SW 79 St | 137 |
| KINGS GRANT - PARK DEVELOPMENT | 15211 SW 160 St | 595 |
| LAKE STEVENS - PARK DEVELOPMENT | NW 183 St and NW 53 Ave | 6,355 |
| LARRY AND PENNY THOMPSON - PARK RENOVATIONS | 12451 SW 184 St | 1,733 |
| LITTLE RIVER - SPORTS LIGHT REPLACEMENT | 10525 NW 24 Ave | 682 |
| LOCAL PARK - ACQUISITION | Various Sites | 31,004 |
| LOCAL PARK - DEVELOPMENT | Various Sites | 75,456 |
| LOCAL PARK - IMPROVEMENTS | Various Sites | 4,911 |
| MATHESON HAMMOCK - PARK RENOVATIONS | 9610 Old Cutler Rd | 8,558 |

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UNFUNDED CAPITAL PROJECTS (cont'd)

| PROJECT NAME | LOCATION | (dollars in thousands) ESTIMATED PROJECT COST |
|--|--------------------------|--|
| MATHESON HAMMOCK MARINA - RENOVATIONS | 9610 Old Cutler Rd | 2,036 |
| MIAMI-DADE REGIONAL SOCCER - PARK DEVELOPMENT | NW 87 Ave and NW 62 St | 58,411 |
| NARANJA LAKES - PARK DEVELOPMENT | 14410 SW 272 St | 198 |
| NIXON SMILEY PINELAND PRESERVE - IMPROVEMENTS | 13200 SW 124 St | 130 |
| PALMETTO GOLF COURSE - FACILITY IMPROVEMENTS | 9300 SW 152 St | 1,971 |
| PARK FACILITIES - SEWER CONNECTIONS | Countywide | 1,800 |
| PELICAN HARBOR MARINA - DREDGING | 1275 NE 79 St | 800 |
| PELICAN HARBOR MARINA - RENOVATIONS | 1275 NE 79 St | 1,148 |
| PINE ISLAND LAKE - PARK DEVELOPMENT | 12970 SW 268 St | 2,428 |
| PLAYGROUND - SHADE STRUCTURES | Various Sites | 4,933 |
| R. HARDY MATHESON PRESERVE - IMPROVEMENTS | 11191 Snapper Creek Rd | 4,208 |
| REDLAND FRUIT AND SPICE - PARK RENOVATIONS | 24801 SW 187 Ave | 3,546 |
| RON EHMANN - PARK RENOVATIONS | 10995 SW 97 Ave | 600 |
| ROYAL COLONIAL - PARK DEVELOPMENT | 14850 SW 280 St | 11,050 |
| SEA-LEVEL RISE - COASTAL PARKS | Various Sites | 175,473 |
| SEMINOLE WAYSIDE - PARK DEVELOPMENT | 29901 S Dixie Hwy | 3,203 |
| SHARMAN - RECREATION CENTER | 21851 SW 123 Ave | 3,510 |
| SNAKE CREEK - BIKEPATH RENOVATIONS | Sierra Park to I-95 | 14,400 |
| SOUTH DADE - PARKING | 28151 SW 164 Ave | 434 |
| SOUTHRIDGE - PARK DEVELOPMENT | 11250 SW 192 St | 1,300 |
| TAMIAMI - PARK RENOVATIONS | 11201 SW 24 St | 13,264 |
| TAMIAMI LAKES - PARK RENOVATIONS | 13220 SW 18 St | 300 |
| THE WOMEN'S PARK - PARK DEVELOPMENT | 10251 W Flagler St | 2,676 |
| TRAIL GLADES RANGE - DEVELOPMENT | 17601 SW 8 St | 44,468 |
| TREE CANOPY - ADDITIONAL | Various Sites | 1,250 |
| TREE ISLANDS - PARK DEVELOPMENT | SW 24 St and SW 142 Ave | 31,026 |
| TROPICAL - PARK RENOVATIONS | 7900 SW 40 St | 23,869 |
| VIDEO SURVEILLANCE CAMERAS - VARIOUS PARKS | Various Sites | 3,200 |
| WEST KENDALE LAKES - PARK DEVELOPMENT | 6400 Kendale Lakes Dr | 1,427 |
| WEST KENDALL DISTRICT - PARK DEVELOPMENT | SW 120 St and SW 167 Ave | 113,418 |
| WEST PERRINE - PARK RENOVATIONS | 17121 SW 104 Ave | 1,095 |
| WILLIAM RANDOLPH COMMUNITY - PARK DEVELOPMENT | 11950 SW 228 St | 2,137 |
| ZOO MIAMI - ANIMAL ENCLOSURES | 12400 SW 152 St | 1,000 |
| ZOO MIAMI - DEFERRED MAINTENANCE | 12400 SW 152 St | 14,752 |
| ZOO MIAMI - ENVIRONMENTAL MANDATES | 12400 SW 152 St | 675 |
| ZOO MIAMI - LOSS OF USE (PARKING LOT LIGHTING) | 12400 SW 152 St | 800 |
| ZOO MIAMI - MASTER PLAN REFRESH IMPROVEMENTS | 12400 SW 152 St | 434,000 |
| ZOO MIAMI - MONORAIL SYSTEM RENOVATIONS | 12400 SW 152 St | 15,000 |
| ZOO MIAMI - REVENUE GENERATING | 12400 SW 152 St | 500 |
| ZOO MIAMI - SEWER PACKAGE TREATMENT FACILITY | 12400 SW 152 St | 12,000 |
| ZOO MIAMI - UTILITIES INFRASTRUCTURE | 12400 SW 152 St | 1,400 |
| ZOO MIAMI - VETERINARY HOSPITAL | 12400 SW 152 St | 12,000 |
| ZOO MIAMI - ZOO WIDE FACELIFTS | 12400 SW 152 St | 1,846 |
| UNFUNDED TOTAL | | 1,931,805 |

FY 2018-19 Adopted Budget and Multi-Year Capital Plan



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