Office of the Citizens' Independent Transportation Trust

Municipal Transit Contracting Services Overview

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Agenda

1	Background
2	Service Offerings
3	Phase I → Phase II Report
4	Recommendations
5	Boilerplate Contracts
6	Next Steps
7	Q&A



1. Background

The Office of the CITT and its Strategic Financial Consultant, JLL, is performing a Phase II Municipal Transit Service Contract Analysis

Alignment of Goals

Analyze County fixedroute and on-demand service offerings to determine cost differences and drivers

Due Diligence

Detailed review of:

- RFPs
- Proposals
- Contracts
- Extensions
- Quarterly Reports
- Phase I Report

Approach

After document review:

- Municipality interviews / Q&A
- Quantitative and qualitative analysis
- Boilerplate contract development based on report findings

Deliverables

Provide OCITT and municipalities with:

- Phase II Report
- Findings & Recommendations
- Boilerplate contracts for both fixed-route and on-demand



2. Service Offerings

Fun Facts

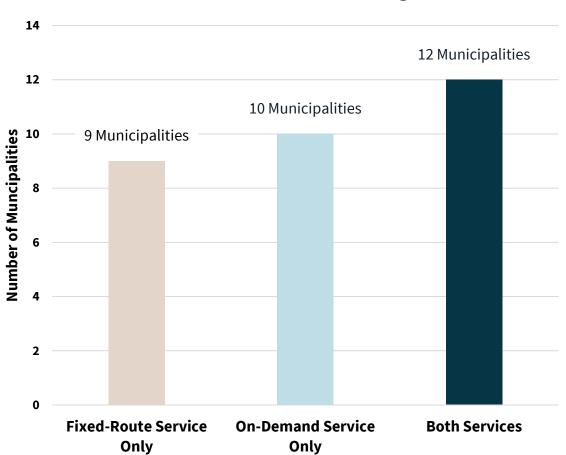
- 33 Municipalities participate in the PTP Surtax program
- 31 Municipalities operate a fixed-route or on-demand service
- 2 Municipalities do not provide either service

Fixed-route

- 3 Municipalities self-operate its service
- 3 Different service providers throughout the County
- 4 Different vehicle models

On-demand

- Municipalities self-operate its service
- 3 Different service providers throughout the County
- 4 Different vehicle models



Transit Service Offerings



2. Service Offerings

Fixed-Route Scope of Services

Service Procured	Number	Municipality
Operations	1	Coral Gables
Operations + Maintenance	1	Miami
		Doral
	7	Hialeah
Onerations + Maintenance +		Hialeah Gardens
Operations + Maintenance + Fuel		Homestead
		North Miami
		North Miami Beach
		Sweetwater
	9	Aventura
		Cutler Bay
		Miami Beach
Operations + Maintenance +		Miami Gardens
Operations + Maintenance + Fuel + Vehicle		Miami Shores
		Miami Springs
		Opa-locka
		Pinecrest
		Virginia Gardens

On-Demand Scope of Services

Service Procured	Number	Municipality
		Aventura
		Bal Harbour Village
		Bay Harbor Islands
		Biscayne Park
		Coral Gables
		Cutler Bay
		Doral
		Florida City
		Hialeah
	22	Homestead
Full-service		Key Biscayne
		Miami
		Miami Beach
		Miami Lakes
		North Bay Village
		North Miami
		North Miami Beach
		Palmetto Bay
		Pinecrest
		South Miami
		Surfside
		West Miami



3. Phase I \rightarrow Phase II Report

Fixed Route Analyzed Municipalities $17 \rightarrow 21$ Average Hourly Rate Change **↑21 %** Vehicle Type

On Demand

Analyzed Municipalities

 $10 \rightarrow 22$

Average Hourly Rate Change

 $\uparrow 16\%$

Freebee XL \rightarrow Tesla

4. Recommendations

Stand	ard	Contract
Stallu	alu	CUIILIALL

Template contracts with standardized terms & conditions can help municipalities secure optimal terms and standardized pricing across the County

Performance Requirements

Encourage service providers to adhere to a <u>standard level of service</u> across the County through clear measurable standards and associated penalties

Cost Breakdown

Require service providers to detail their <u>price for different levels</u> <u>of service</u> to enhance financial transparency, providing the municipality with the ability to increase or decrease service

Advertisement Sharing

Introduce <u>monetization</u> <u>opportunities</u> across all municipalities to reduce the hourly rate charged to the municipalities Contract Terms and Extensions

Standardize the contract length with an optional extension to <u>enhance uniformity,</u> <u>market</u> <u>competitiveness</u>, and reduce risk

To improve efficiency, consistency, and cost-effectiveness across different municipalities while maintaining service quality



5. Boilerplate Contracts

CITT, in concert with JLL, is developing boilerplate contracts for municipalities to use for both fixed-route and on-demand service offerings.

Fixed-Route

A.8. Service Rates

The Municipality shall pay an hourly rate of [\$xx.xx] per Vehicle, which annual contract cost shall not exceed [\$xxx,xxx.xx] for the Services described herein.

At the Municipality's sole discretion, Services can be modified to accommodate the Municipality. If the Municipality modifies the Services or requests a change of Service consistent with options (a) through (d) below, the Municipality shall pay the Contractor the respective hourly rate for those options.

[Municipality to delete the Service that is contemplated in the Agreement]

a. Operations Provided by Contractor

The Municipality shall pay an hourly rate of [*\$xx.xx*] per Vehicle.

b. Operations + Maintenance Provided by Contractor

The Municipality shall pay an hourly rate of [\$xx.xx] per Vehicle.

c. Operations + Maintenance + Vehicles Provided by Contractor

The Municipality shall pay an hourly rate of [\$xx.xx] per Vehicle.

d. Operations + Maintenance + Vehicles + Fuel Provided by Contractor

A.5. Service Rates

[The Municipality shall pay an hourly rate of [\$xx.xx] per Vehicle, which annual contract cost shall not exceed [\$xxx,xxx.xx]. Any additional hours will be billed at a maximum hourly rate of [\$xx.xx] per Vehicle.

On-Demand

Or

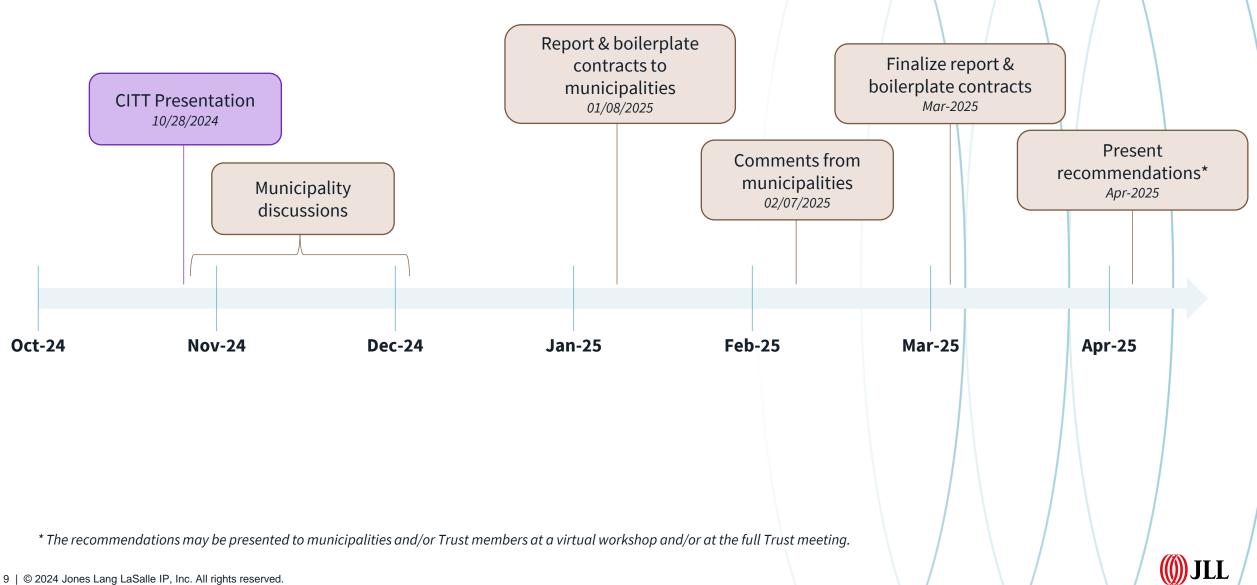
The Municipality shall pay an hourly rate for each type of Vehicle as shown in the table below. The annual contract cost shall not exceed [*\$xxx,xxx.xx*].]

	Hourly Rate	Additional Hourly Rate
Vehicle Type 1	[\$xx.xx]	[<i>\$xx.xx</i>]
Vehicle Type 2	[\$xx.xx]	[<i>\$xx.xx</i>]



The Municipality shall pay an hourly rate of [\$xx.xx] per Vehicle.

6. Next Steps



7. Q&A





Thank you

