

Memorandum



Date: April 8, 2014

Agenda Item No. 1(F)1

To: Honorable Chairwoman Rebeca Sosa
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

A handwritten signature in dark ink, appearing to read "Carlos A. Gimenez".

Subject: Sunset Review of County Boards for 2014 - The Dr. Antonio Jorge Social and
Economic Development Council (SEDC)

In accordance with the provisions of Section 2-11.40 of the Code of Miami-Dade County, I am transmitting the 2014 Sunset Review of County Boards Report for the Dr. Antonio Jorge Social and Economic Development Council. The Board approved the attached report at its meeting of January 17, 2014 and has recommended the continuation of its board.

A handwritten signature in dark ink, appearing to read "Jack Osterholt".

Jack Osterholt
Deputy Mayor

mayor04314

Date: March 1, 2014

To: Carlos A. Gimenez
Mayor

From: Dr. Raul Moncarz
Chairperson, Social and Economic Development Council

Subject: Sunset Review of County Boards for 2012 – The Dr. Antonio Jorge Social and Economic Development Council.

Pursuant to Section 2-11.40 of the Code of Miami-Dade County, I am submitting the 2014 Sunset Review of County Boards Report for the Dr. Antonio Jorge Social and Economic Development Council for transmittal to the Board of County Commissioners (BCC). The Board approved the attached report at its meeting of January 17, 2014.

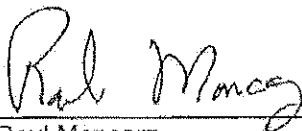
It is recommended that the BCC approve the continuation of the Social and Economic Development Council.

BACKGROUND

The SEDC was created on October 17, 2001 by Resolution R-1087-01, and establishing the SEDC in Article XCIX of the County code by Ordinance #02-120 on July 9, 2002.

The SEDC provides information and recommendations to the Mayor and the Board of County Commissioners of Miami-Dade County regarding short and long-term economic policies and actions to promote economic growth and development, with special attention to the needs of low income segments of population and reducing socio-economic disparities.

The SEDC monitors and assesses socio-economic trends in Miami-Dade County and provides input into the development of County economic development plans and the preparation of the resource allocation plans as these relate to the strategic economic development goals and objectives of the overall Strategic Plan and the economic development objectives expressed in the County's Comprehensive Development Master Plan.



Dr. Raul Moncarz
Board Chairperson

**SUNSET REVIEW QUESTIONNAIRE
MIAMI-DADE COUNTY BOARDS
2014**

I. GENERAL INFORMATION

1. Name of Board reporting: **The Dr. Antonio Jorge Social and Economic Development Council**
2. Indicate number of board members, terms of office, and number of vacancies:
Number of Board Members: 22
Terms of Office: N/A – Tenured
Number of Vacancies: 1
3. Identify number of meetings and members' attendance (Attach records reflecting activity from **Jan. 1, 2012** through **December 31, 2013**):
Number of Meetings: 21
Number of Meetings with a Quorum: 21
Attendance Records: (Attachment 1) 2011-12 and 2012-13 Attendance Log.
4. What is the source of your funding? The SEDC receives no direct funding. The work is done by the volunteer members of the Council and is supported by county staff from Sustainability, Planning and Economic Enhancement
5. Date of Board Creation: October 17, 2001 the BCC adopted Resolution R-1087-01.
6. Attach a copy of the ordinance creating the Board (Please include all subsequent amendments). (Attachment 2)

Attachment 3: (1) Resolution R-1087-01 & Ordinance #02-120 Creating the Board; (2) Ordinance #08-117 Amending Article XCIX relating to the SEDC; and (3) Ordinance #09-99 Amending Section 2-1442 of the Code; to exempt the existing members of the SEDC from the term limitations applicable under Section 2-11.38.2(b) of the Code.

7. Include the Board's Mission Statement or state its purpose:

To suggest and recommend to the Mayor and the Board of County Commissioners of Miami-Dade county the appropriate short and long-term policies and measures to reactivate the economy of the county, with special attention to the needs of low income segments of population in an effort to reduce the social economic disparities. The SEDC provides budget recommendations consistent with its purpose annually to BCC. (See Example in Attachment 4)

8. Attach the Board's standard operating procedures, if any.

The SEDC does not have a set of by-laws, but is governed by the County Resolution and Ordinances mentioned in (6) above and in attachments to this report.

9. Attach a copy of the Board's By-Laws, if any.

The SEDC does not have a set of by-laws, but is governed by the County Resolution.

10. Attach a copy of the Board minutes approving the Sunset Review Questionnaire, including a vote of the membership. (Attachment 6) Minutes of January 17, 2014

**SUNSET REVIEW QUESTIONNAIRE
MIAMI-DADE COUNTY BOARDS
2014**

II. EVALUATION CRITERIA

1. Is the Board serving the purpose for which it was created? (Please provide detailed information)

Yes. The SEDC is monitoring and assessing socio-economic trends in Miami-Dade County. The Council provides input during the development of County economic development plans, the economic development objectives expressed in the County's Comprehensive Development Master Plan and the strategic economic development goals and objectives of the overall Strategic Plan brought before the Council by County administration or the Board of County Commissioners.

2. Is the Board serving current community needs? (Please provide detailed information)

Yes. The Council meets on a regular basis (usually monthly) to review economic trends and forces affecting economic conditions affecting Miami-Dade County low-income residents, and discuss how the County may better promote economic development.

3. What are the Board's major accomplishments?

- a. Last 24 months

The SEDC has authored and published several policy position papers or letters with recommendations on revenue issues and education; provided input and feedback on economic trends. The SEDC worked with the Office of Economic Development Coordination in the monitoring the social and economic trends in Miami-Dade County, and provided comments on the proposed service and resource allocation priorities of the BCC relative to socio-economic development.

The SEDC has received a wide variety of presentations/testimony from organizations and County departments on issues facing Miami-Dade County such as healthcare, Medicare fraud, child care and child development, affordable housing, living wage labor practices, poverty, effect of government sequester and shut down, and juvenile detention.

February 2012 SEDC Members contributed to creating the Miami-Dade County Strategic Plan.

July 20, 2012 hosted Mr. Charles Scurr, Executive Director of the Citizens Independent Transit Trust. SEDC expressed that with more lower-income working class persons working at the airport, who cannot afford the expenses of owning a car, the airport would be better served if there were a direct link from the north to the airport.

July 20, 2012 hosted Mr. Hugo Salazar from the Office of Management and Budget. Mr. Salazar reviewed the upcoming County Budget. SEDC recommended the County pursue avenues to invest in more/better technology that would make the County more efficient.

September 20, 2012 hosted Dr. Sherry Krubitch and Mr. Bobby Gornto from Miami Dade County Public Schools (MDPS). Council noted the high rate of unemployment among African Americans and Hispanics and inquired the avenues that MDPS are taking to remedy this situation. Questioned the high dropout rate and how this issue is being addressed. Established economics is a determining factor in graduation rate.

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MIAMI-DADE COUNTY BOARDS
2014**

October 19, 2012 Mr. David Schwartz, Executive Director of the Florida International Bankers Association (FIBA), and has expertise in regulatory compliance in international banking and anti- money laundering procedures. At FIBA Mr. Schwartz is responsible for overseeing legislative affairs. SEDC wanted to establish the probability/ correlation of money laundry with destination casinos and determine how to prevent such.

November 16, 2012 hosted Dr. Irma Becerra, President of Engagement, FIU, to ascertain, the obstacles of education in low-income areas and the challenges students face, how to improve education in urban areas, and how to counter the rising cost of higher education.

January 2013 SEDC Member met with representatives of Miami Dade College to discuss the Future Smart Cities Conference.

February 15, 2013 hosted presentation by Ms. Betsy Havens from Florida Legal Services on the Patient Care and Affordable Care Act. Assessed due to the socioeconomic impact, Miami-Dade County should support Medicare expansion.

March 15, 2013 hosted Mr. Samuel Gilmore, from the Community Small Business Enterprise Advisory Board (CSBEAB). Discussed the possibility of creating a "Statistical Study Appendix" with comprehensive data on a selected number of key issues, a set of proposals for social net time redevelopment of Miami-Dade County and basic statistics as to where the County is headed.

March 21, 2103 toured the University of Miami's Life Science and Technology Park.

April 19, 2013 hosted Mr. Angel Petisco, Director of the Miami-Dade County Information Technology Department for an update on the Miami-Dade County Smart Cities initiatives.

April 19, 2013 hosted Ms. Judy Rosenbaum to obtain knowledge on changes in Medicaid and Medicare and the subsequent local impact. Determined Medicare fraud is prevalent and protecting seniors from identity theft and Medicare fraud is paramount. Suggested Ms. Rosenbaum contact the County's Community Relation and Outreach Board for ideas on educating seniors against identity theft and Medicare fraud.

May 24, 2013 hosted Ms. Lucia Davis-Raiford, Director, Miami-Dade Community Action and Human Services Department (CAHS) to determine the challenges of Early Childhood Education/Head Start. The average cost per child for Head Start is \$6,300 and the cost is \$11,000 per Early Head Start child. Heard a presentation from Professor Charles Bleiker on Voluntary Pre-Kindergarten (VPK). VPK works primarily with low to moderate income children. The cost per child is \$2,500 and the program is three hours per day and doesn't provide supportive services. Despite inadequate early academic development in the infancy and/or toddler stage(s), within one year, VPK can prepare kids for a kindergarten learning environment. VPK focuses on literacy and math.

May 24, 2013 adopted the Destination Casinos in South Florida/ Socio-Economic Conditions study for subsequent presentation to the BCC. Adopted motion to

**SUNSET REVIEW QUESTIONNAIRE
MIAMI-DADE COUNTY BOARDS
2014**

motion to send a letter of support to County Officials for the Stop Sign Program, placing educational posters in public places in an effort to prevent/negate identity theft against senior citizens.

September 11, 2013 the SEDC submitted the Destination Casino Study to the BCC delineating the pros and cons of allowing resort casinos in Miami-Dade County. (Study submitted to BCC 09/11/13)(Attachment 5- Cover Letter to Study)

September 13, 2013, provided a social economic assessment of the County to the BCC for the budget process.

October 18, 2013 initiated discussion on transportation issues of Miami-Dade County.

b. Since established

The inaugural meeting for the SEDC was held on April 29, 2002. The SEDC has met regularly from 2002 to 2009. The Department of Planning and Zoning made the initial presentation of the proposed Economic Element of the Miami-Dade County Comprehensive Master Plan to the SEDC on June 19, 2002. The SEDC reviewed/commented on the Economic Element until it was finally adopted by the BCC on April 14, 2004, and is now participating in the Evaluation and Appraisal Report process as the County reviews and revises its CDMP. Reviewed and critiqued departmental business plans related to the socio-economic strategic plan priority outcomes for the FY 2003-04, FY 2004-05 and FY 2005-06 FY 2006-07 Proposed Resource Allocation and Multi-Year Capital Plan. Provided comments on the proposed service and resource allocation priorities of the Mayor and County Manager relative to socio-economic development for the FY 2003-04, FY 2004-05, FY 2005-06 FY 2006-07, FY 2007-08, FY2008-09 to the Mayor and BCC. The SEDC has received a wide variety of presentations/testimony from county departments on issues facing Miami-Dade County such as healthcare, affordable housing, work force housing, living wage labor practices, poverty, Homestead Exemption, General Obligation Bond 2004, economic development, community development, ethics, social issues, social services, immigration, ethnic relations, CDBG funding levels, Urban Economic Revitalization, Metro Miami Action Plan, Public Health Trust, OSBM, CAA, OCED, DHS, MDHA, MDP&Z.

In 2007 at the urging and close direction of the SEDC, the Department of Planning and Zoning provided the staff support for preparing a compilation of data and SEDC policy recommendations highlighting important socio-economic trends and areas of economic development policy priorities – the "Overview of the Socio-Economic Condition of Miami-Dade County".

In 2008 the County hired its first Chief Economist, a longstanding recommendation of the SEDC.

In FY2008-09 the County established the Office of Economic Development Coordination which included the Chief Economist as well as some additional staff. This too was encouraged by the SEDC, and this Office is providing real dividends to the County in the form of high quality research and analysis.

In 2010 the SEDC held a public conference/workshop *Funding Government: Strategies for Generating Revenue through Reform & Economic Development*. That workshop was held in the BCC chambers and televised. The workshop

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2014**

brought together academics and prominent local elected official to discuss long-term economic trends and policy approaches.

In 2011 the SEDC organized and sponsored a public conference/workshop titled *Accelerating Job growth through Economic Development*. This conference was also held in the Commission chambers and televised via MDTV. The conference speakers included Dr. Thomas O'Neil, Executive Director, Economic Gardening, University of Central Florida; Dr. Nancy Borkowski, Clinical Associate Professor, College of Business, FIU and healthcare industry expert; Dr. Mike Hampton, Dean, School of Hospitality and Tourism Management, FIU; and Mr. Manny Mercia, Sr. VP and CEO International Trade and Business Development, Enterprise Florida, Inc.

In 2012 initiated the Destination Casino Study and researched money laundering and labor practices pertaining to destination casinos in Miami-Dade County.

Facilitated discussions promoting innovation and improved performance and graduation rates in urban public schools for an improved labor force.

September 11, 2013 the SEDC completed the Destination Casinos study and submitted it to the BCC.

The SEDC monitored the area of public transportation for the purpose of improving access for low-income constituents and improving efficiency, and return on investment for the County (continuation to 2014).

The SEDC submits budget recommendation letters to the BCC yearly.

4. Is there any other board, either public or private, which would better serve the function of this board?

No, there is no other board, either public or private, which would better serve the function of the SEDC.

5. Should the ordinance creating the Board be amended to better enable the Board to serve the purpose for which it was created? (If "Yes", attach proposed changes)

No, the ordinance creating the Board should not be amended

6. Should the Board's membership requirements be modified?

No, the Board's membership requirements should not be modified.

7. What is the operating cost of the Board, both direct and indirect? (Report on FY 2012 and FY 2013)

Members of the SEDC provide their services pro-bono. In 2012 and 2013 the Regulatory and Economic Resources Office of Economic Development and International Trade provided staff support to the SEDC from existing staff resources as part of the department's annual budget. Photocopying, mailing and costs for logistical support are also reflected in the department's budget.

8. Describe the Board's performance measures developed to determine its own effectiveness in achieving its stated goals.

The SEDC provides policy recommendations relative to social-economic development in Miami-Dade County to the BCC through the Economic Development and Social Services Committee.

SEDC MEMBERS ATTENDANCE LOG: JAN 2012- DEC 2012 (22 Member Board)/ VACANT POSITION (4)															
X=Present A=Absent A(E)=Excused Absence V-Vacant NA=Not Applicable															
NAMES	Jan 26, 12	Feb 17, 12	March 16, 12	April 20, 12	May 18, 12	June 15, 12	July 20, 12	Aug 17, 12	Sept 21, 12	Oct 20, 12	Nov 16, 12	Dec 11, 12 No Meeting	Present	Absent	Excused Absence
BORKOWSKI, DR. NANCY Appointed 4/4/11	A(E)	A(E)	X	A(E)	A(E)	X	A(E)	A(E)	X	X	X	N/A	5	0	6
CASTILLO, ROSENDO Appointed 4/21/09	A(E)	A(E)	A(E)	X	A(E)	A(E)	X	X	X	X	X	N/A	6	0	5
ESPINO, MARIA D Dr. Appointed 02/07	X	X	X	X	X	X	X	X	X	X	X	N/A	11	0	0
KERBEL, MARCOS Appointment 1/20/2011	X	X	AE	X	A(E)	X	A(E)	X	X	X	X	N/A	8	0	3
LUNER, KENNETH Dr. - Appointed 7/9/02	X	X	X	X	X	X	X	A(E)	X	X	X	N/A	10	0	1
LOPEZ-CALLEJA, J Appointed 10/19/10	X	X	X	X	A(E)	X	A(E)	X	X	X	X	N/A	9	0	2
MONCARZ, ELISA Appointed 1/10/08	X	X	A(E)	X	A(E)	X	A(E)	X	X	X	A(E)	N/A	7	0	4
MONCARZ, RAUL Dr. Appointed 7/9/02	X	X	A(E)	X	A(E)	X	X	X	X	X	A(E)	N/A	8	0	3
MUNOZ, GERMAN Dr. Appointed 3/6/07	A(E)	A(E)	A(E)	A(E)	A(E)	A(E)	A(E)	A(E)	A(E)	A(E)	A(E)	N/A	0	0	11
OCHOA, ROLANDO DBA Appointed 6/15/12							X	A(E)	X	A(E)	X	N/A	3	0	2
PELLET, PEDRO R. Dr. Appointed 10/24/06	X	X	X	A(E)	A(E)	A(E)	A(E)	X	X	X	A(E)	N/A	6	0	5
PERMUY, JESUS Mr. Appointed 10/24/06	X	X	X	X	X	A(E)	A(E)	X	X	A	X	N/A	8	1	2
PETERSON, BRIAN Dr. Appointed 12/16/08	X	A(E)	A(E)	X	X	X	X	X	X	A(E)	X	N/A	8	0	3
SACO, ROBERTO Appointed 4/20/12					X	X	X	X	A(E)	X	X	N/A	6	0	1
SALAZAR, J. CARRILLO Dr. Appointed 7/9/02	A(E)	A(E)	A(E)	A	X	A(E)	X	X	A(E)	A	A	N/A	3	3	5
WEST, BERNADETTE Dr. Appointed 10/18/05	X	X	X	X	X	A(E)	X	X	X	A(E)	X	N/A	9	0	2
VALDES, REINALDO - Appointed 10/20/09	A	X	X	X	X	X	X	X	X	X	X	N/A	11	0	0
RODRIGUEZ, LEONARDO Dr. Appointed 7/9/02 (Resigned 6/17/12) EX OFFICIO 9/21/02	A(E)	X	A	A	A(E)	A(E)							1	2	3

Updated 9/07/12

SEDC MEMBERS ATTENDANCE LOG: JAN 2013- DEC 2013 (22 Member Board) VACANT POSITIONS (1)													
X=Present A=Absent AE=Excused Absence V=Vacant NA=Not Applicable													
NAME	Jan 15, 13	Feb 15, 13	March 15, 13	April 15, 13	May 15, 13	June 15, 13	July 15, 13 No Meeting	Aug 15, 13	Sept 15, 13	Oct 15, 13	Nov 15, 13	Dec 15, 13	Present
BASCOM, DR. WILBUR Appointed 11/16/12	AE	A	X	X	AE	A	NA	AE	A	X	X	NA	4
BORKOWSKI, DR. NANCY Appointed 4/4/11	AE	X	AE	X	AE	AE	NA	X	AE	X	X	NA	5
BRESLIN, THOMAS DR. Appointed 4/4/13							NA	X	X	X	X	NA	4
CASTILLO, ROSENDO * Appointed 4/21/09	AE	X	X	A		A	NA	AE	X	X	X	NA	5
CORNELIUS, ALEXANDRA Appointed 9/18/13										X	AE	NA	1
ESPINO, MARIA DOLORES Dr. * Appointed 02/07	X	X	X	X	AE	AE	NA	X	AE	X	X	NA	7
KERBEL, MARCOS - Appointment 1/20/2011	X	X	X	X	A	X	NA	AE	X	X	X	NA	8
LEON, SANTIAGO Appointed 9/18/13										X	X	NA	2
LIPNER, KENNETH Dr. * Appointed 7/9/02	AE	X	X	A	X	X	NA	X	X	X	X	NA	8
LOPEZ-CALLEJA, J Appointed 10/19/10	AE	X	X	AE	X	AE	NA	X	AE	X	X	NA	6
MONCARZ, ELISA *Appointed 1/10/08	X	X	AE	AE	X	AE	NA	X	X	X	X	NA	7
MONCARZ, RAUL Dr. * Appointed 7/9/02	X	X	AE	AE	X	X	NA	X	X	X	X	NA	8
MUNOZ, GERMAN Dr. *Appointed 3/6/07 Deceased	AE	AE	AE	AE	AE	AE	NA	AE					0
OCHOA, ROLANDO Dr. - Appointed 6/15/12	AE	X	X	X	A	AE	NA	X	X	X	X	NA	7
PELLET, PEDRO F. Dr. * Appointed 10/24/06	AE	AE	X	X	X	X	NA	X	X	AE	X	NA	7
PERMUY, JESUS Mr. *- Appointed 10/24/06	X	AE	X	X	AE	X	NA	A	A	X	X	NA	6
PETERSON, BRIAN Dr. *- Appointed 12/16/08	X	X	X	X	X	AE	NA	X	X	AE	X	NA	8
SACO, ROBERTO Appointed 4/20/12	X	X	AE	X	AE	AE	NA	AE	AE	X	X	NA	5
SALAZAR, J. CARRILLO Dr. *- Appointed 7/9/02	AE	AE	X	X	A	A	NA	A	AE	X	X	NA	4
EUNJU, SUH Dr. - Appointed 11/16/12	AE	X	AE	X	AE	AE	NA	AE	X	X	X	NA	5
VALDES, REINALDO- Appointed 10/20/09	X	X	X	X	X	X	NA	X	X	X	X	NA	10
WEST, BERNADETTE Dr. *- Appointed 10/18/05	X	AE	X	AE	A	X	NA	A	A	X	X	NA	5
VACANT	V	V	V	V	V	V	V	V	V				

*8 year term limit does not apply

Approved _____ Mayor
Veto _____
Override _____

Special Item No. 3
10-17-01

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
DADE COUNTY, FLORIDA

RESOLUTION NO. R-1087-01

RESOLUTION CREATING THE SOCIAL AND ECONOMIC
DEVELOPMENT COUNCIL FOR MIAMI-DADE COUNTY

WHEREAS, the terrorist attacks on September 11, 2001 have had a devastating impact upon the social and economic fabric of Miami-Dade County; and

WHEREAS, the Mayor of Miami-Dade County declared a Local State of Emergency on October 2, 2001; and

WHEREAS, a general slowdown in aviation, the tourism industry, the trades and the construction industry has caused severe socioeconomic hardship for countless residents of Miami-Dade County; and

WHEREAS, the Board believes that the creation of a think tank charged with the responsibility of developing a short-term and long-term plan to address the social and economic consequences of the downturn, and to reinvigorate the rate of economic development is in the best interest of the County,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. Creation of Board. There is hereby created and established in Miami-Dade County an advisory board to be known as the Social and Economic Development Council for Miami-Dade County ("Council").

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Section 2.
nine members:

Initial Membership. The Council shall initially consist of the following

- a. Dr. Robert Cruz, Associate Professor of Economics and International Business at Barry University;
- b. Dr. Antonio Jorge, Professor of Political Economy at Florida International University and Senior Research Scholar at the University of Miami's Graduate School of International Studies;
- c. Dr. Kenneth Lipner, Professor of Urban Economics at Florida International University;
- d. Dr. Raul Moncarz, Professor of Finance and Vice-Provost for Academic Affairs, Florida International University;
- e. Dr. Valerie Patterson, Professor and Associate Director of the School of Policy and Management at Florida International University;
- f. Athalie Range, Community Leader.
- g. Dr. Jorge Salazar-Carrillo, Professor of Economics and Director of the Center for Economic Research, Florida International University;
- h. Dr. Albert Smith, President, Florida Memorial College;
- i. Tony Villamil, Chairman of the Beacon Council's Economic Roundtable and Chairperson of the Governor's Council of Economic Advisors; and

A copy of the resume of each member is attached hereto.

Section 3. Organization. Dr. Antonio Jorge shall serve as the Chairperson of the Council and Dr. Albert Smith shall serve as the Vice Chairperson. A majority of the members of the Council shall constitute a quorum. The Council shall adopt a schedule of regular meetings. Special meetings of the Council may be called by the Chairperson or upon the written request of five (5) members. All meetings of the Council shall be public and written minutes shall be maintained.

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Section 4. **Duties and Functions.** The Council shall be charged with the following duties, functions and responsibilities and will report to the Economic Development and Housing Committee:

- a. To suggest and recommend to the Mayor and Commissioners of Miami-Dade County the appropriate short-run policies and measures to reactivate the economy of the County, with special attention to the needs of low income segments of the population;
- b. To actively participate in and coordinate the efforts for the conceptualization, formulation and implementation of a long-run strategy for the acceleration of the social and economic development of Miami-Dade County.

The resulting socioeconomic plan should aim at the rapid increase in the per-capita income of the general population as well as at the diversification of the local economy and the substantial reduction in the prevailing rates of poverty in the County;

- c. To provide a forum and medium for governmental officers and community leaders to study and address the socioeconomic consequences of the terrorist attacks of September 11, 2001;
- d. To make findings and recommendations on a quarterly basis to the Mayor of Miami-Dade County and the Board of County Commissioners regarding the necessary measures to ensure full recovery and future socioeconomic development.

Section 5. **Staff Support.** The County Manager shall provide adequate departmental staff support and access to the necessary resources to enable the Council to carry out its duties, functions and responsibilities.

The foregoing resolution was sponsored by Commissioner Javier D. Souto and Commissioner Dorrin D. Rolle and offered by Commissioner Javier D. Souto, who moved its adoption. The motion was seconded by Commissioner Gwen Margolis and upon being put to a vote, the vote was as follows:

Dr. Miriam Alonso	aye	Bruno A. Barreiro	absent
Dr. Barbara M. Carey-Shuler	absent	Betty T. Ferguson	aye
Gwen Margolis	aye	Joe A. Martinez	absent
Jimmy L. Morales	aye	Dennis C. Moss	aye
Dorrin D. Rolle	aye	Natacha Seijas	aye
Katy Sorenson	aye	Rebeca Sosa	aye
Javier D. Souto	aye		

The Chairperson thereupon declared the resolution duly passed and adopted this 17th day of October, 2001. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.



MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: KAY SULLIVAN
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

GKS

Gerald K. Sanchez

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
DADE COUNTY, FLORIDA

MEMORANDUM

Amended
Substitute No. 2
Agenda Item No. 4(F)

TO: Hon. Chairperson and Members
Board of County Commissioners

DATE: July 9, 2002

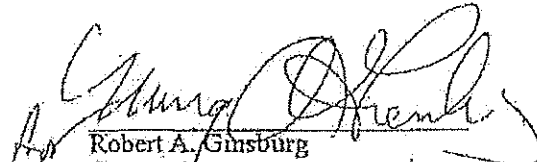
FROM: Robert A. Ginsburg
County Attorney

SUBJECT: Ordinance creating the Social
and Economic Development
Council

O#02-120

The accompanying ordinance was prepared and placed on the agenda at the request of Senator Javier D. Souto, Commissioner Dorrin D. Rolle and Commissioner Rebeca Sosa.

This substitute differs from the original by adding six additional members to the Council and by fixing the quorum for the Council at five members.


Robert A. Ginsburg
County Attorney

RAG/jls



MEMORANDUM

TO: Honorable Chairperson and Members
Board of County Commissioners

DATE: July 9, 2002

SUBJECT: Ordinance creating the Social and
Economic Development Council

FROM: Steve Shiver 
County Manager

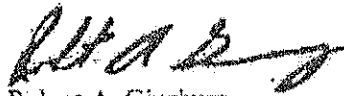
The proposed ordinance creating the Social and Economic Development Council
will have no fiscal impact on Miami-Dade County.



MEMORANDUM

TO: Honorable Chairperson and Members
Board of County Commissioners

DATE: July 9, 2002

FROM: 
Robert A. Ginsburg
County Attorney

Amended
Substitute No. 2
SUBJECT: Agenda Item No. 4(F)

Please note any items checked.

- ☒ "4-Day Rule" (Applicable if raised)
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of private business sector impact required
- ☒ Bid waiver requiring County Manager's written recommendation
- ☐ Ordinance creating a new board requires detailed County Manager's report for public hearing
- ☐ "Sunset" provision required
- ☐ Legislative findings necessary

Approved _____ Mayor
Veto _____
Override _____

Amended
Substitute No. 2
Agenda Item No. 4(F)
7-9-02

ORDINANCE NO. 02-120

ORDINANCE CREATING THE SOCIAL AND ECONOMIC
DEVELOPMENT COUNCIL FOR MIAMI-DADE COUNTY;
SETTING FORTH MEMBERSHIP, ORGANIZATION, DUTIES
AND FUNCTIONS; PROVIDING SEVERABILITY,
INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

WHEREAS, the terrorist attacks on September 11, 2001 have had a devastating impact upon the social and economic fabric of Miami-Dade County; and

WHEREAS, the Mayor of Miami-Dade County declared a Local State of Emergency on October 5, 2001; and

WHEREAS, a general slowdown in aviation, the tourism industry, the trades and the construction industry has caused severe socioeconomic hardship for countless residents of Miami-Dade County; and

WHEREAS, the Board believes that the creation of a think tank charged with the responsibility of developing a short-term and long-term plan to address the social and economic consequences of the downturn, and to reinvigorate the rate of economic development is in the best interest of the County,

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Amended
Substitute No. 2
Agenda Item No. 4(F)
Page 2

Section 1. . Creation of Board. There is hereby created and established in Miami-Dade County an advisory board to be known as the Social and Economic Development Council for Miami-Dade County ("Council").

Section 2. Initial Membership. The Council shall initially consist of the following eighteen members:

- a. Dr. Robert Cruz, Associate Professor of Economics and International Business at Barry University;
- b. Dr. Antonio Jorge, Professor of Political Economy at Florida International University and Senior Research Scholar at the University of Miami's Graduate School of International Studies;
- c. Dr. Kenneth Lipner, Professor of Urban Economics at Florida International University;
- d. Dr. Raul Moncarz, Professor of Finance and Vice-Provost for Academic Affairs, Florida International University;
- e. Dr. Valerie Patterson, Professor and Associate Director of the School of Policy and Management at Florida International University;
- f. Athalie Range, Community Leader.
- g. Dr. Jorge Salazar-Carrillo, Professor of Economics and Director of the Center for Economic Research, Florida International University;
- h. Dr. Albert Smith, President, Florida Memorial College;
- i. Tony Villamil, Chairman of the Beacon Council's Economic Roundtable and Chairperson of the Governor's Council of Economic Advisors;
- j. Dr. Marvin Dunn, Associate Professor and Chair, Psychology Department, Florida International University;

Amended
Substitute No. 2
Agenda Item No. 4(F)
Page 3

- k. Dr. Aida Levitan, co-chairman and chief executive officer of Publicis Sanchez & Levitan (PS&L);
- l. John Due, Assistant to Division Director, Division of Citizen Participation, Miami-Dade County Community Action Agency;
- m. Jose Raul Fox, Businessman;
- n. Dr. Willic Williams, Professor of Mathematics (Emeritus), Florida International University;
- o. Dr. Leonardo Rodriguez, Professor of Management and Accounting for the School of Business, Florida International University;
- p. Marta Flores, Radio Host, Radio Mambi;
- q. Maritza Gutierrez President, Creative Idcas, and;
- r. Guillermo Olmedillo, former Director, Miami-Dade County Department of Planning and Zoning.

Section 3. **Organization.** Dr. Antonio Jorge shall serve as the Chairperson of the Council and Dr. Albert Smith shall serve as the Vice Chairperson. Five (5) members of the Council shall constitute a quorum. The Council shall adopt a schedule of regular meetings. Special meetings of the Council may be called by the Chairperson or upon the written request of five (5) members. All meetings of the Council shall be public and written minutes shall be maintained.

Section 4. **Duties and Functions.** The Council shall be charged with the following duties, functions and responsibilities and will report to the Economic Development and Housing Committee:

- a. To suggest and recommend to the Mayor and Commissioners of Miami-Dade County the appropriate short-run policies and measures to reactivate the economy.

Amended
Substitute No. 2
Agenda Item No. 4(F)
Page 4

of the County, with special attention to the needs of low income segments of the population;

- b. To actively participate in and coordinate the efforts for the conceptualization, formulation and implementation of a long-run strategy for the acceleration of the social and economic development of Miami-Dade County. The resulting socioeconomic plan should aim at the rapid increase in the per-capita income of the general population as well as at the diversification of the local economy and the substantial reduction in the prevailing rates of poverty in the County;
- c. To provide a forum and medium for governmental officers and community leaders to study and address the socioeconomic consequences of the terrorist attacks of September 11, 2001;
- d. To make findings and recommendations on a quarterly basis to the Mayor of Miami-Dade County and the Board of County Commissioners regarding the necessary measures to ensure full recovery and future socioeconomic development.
- e. To analyze the economic development element of the Comprehensive Development Master Plan.

Section 5. **Staff Support.** The County Manager shall provide adequate departmental staff support and access to the necessary resources to enable the Council to carry out its duties, functions and responsibilities.

Section 6. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 7. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of this ordinance, including any sunset provision, shall become and be made a part of the Code of Miami-Dade County, Florida. The sections of this ordinance may

Amended
Substitute No. 2
Agenda Item No. 4(F)
Page 5

be renumbered or relettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

Section 8. This ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

Section 9. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: JUL 09 2002

Approved by County Attorney as
to form and legal sufficiency:

RAE

Prepared by:

DAVIDS

Terrence A. Smith

Sponsored by Sen. Javier D. Souto, Commissioner Dorrin D. Rolle
and Commissioner Rebeca Soza

MEMORANDUM

Agenda Item No. 7(H)

TO: Honorable Chairman Bruno A. Barreiro
and Members, Board of County Commissioners


DATE: October 7, 2008

FROM: R. A. Cuevas, Jr.
County Attorney

SUBJECT: Ordinance amending Article
XCIX; relating to the Social
Economic Development
Council

This ordinance was amended by the Economic Development and Human Services Committee as follows: the amendments make appointment of council members and ex-officio members subject to ratification by the Board of County Commissioners and require the reports by the Council to the Economic Development and Human Services Committee to be biannually.

The accompanying ordinance was prepared and placed on the agenda at the request of Prime Sponsor Senator Javier D. Souto.



R. A. Cuevas, Jr.
County Attorney

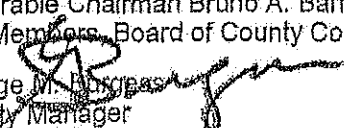
RAC/bw

Memorandum



Date: October 7, 2008

To: Honorable Chairman Bruno A. Barreiro
and Members, Board of County Commissioners

From: George M. Buscenas 
County Manager

Subject: Ordinance amending Article XCIX; relating to the Social and Economic Development Council

The ordinance relating to the Social and Economic Development Council will not have a fiscal impact to Miami-Dade County.



Jennifer Glazer-Moon, Director
Office of Strategic Business Management

fis06308



MEMORANDUM

(Revised)

TO: Honorable Chairman Bruno A. Barreiro
and Members, Board of County Commissioners

DATE: October 7, 2008

FROM: 
R. A. Cuevas, Jr.
County Attorney

SUBJECT: Agenda Item No. 7(H)

Please note any items checked.

- ☐ "4-Day Rule" ("3-Day Rule" for committees) applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Bid waiver requiring County Manager's written recommendation
- ☐ Ordinance creating a new board requires detailed County Manager's report for public hearing
- ☐ Housekeeping item (no policy decision required)
- ☐ No committee review

3

Approved _____ Mayor

Veto _____

Override _____

ORDINANCE NO. _____

ORDINANCE AMENDING ARTICLE XCIX OF
THE CODE OF MIAMI-DADE COUNTY,
FLORIDA, RELATING TO THE SOCIAL AND
ECONOMIC DEVELOPMENT COUNCIL,
PROVIDING SEVERABILITY, INCLUSION IN
THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS
OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. Section 2-1442 of the Code of Miami-Dade County, Florida is
hereby amended to read as follows:¹

Sec. 2-1442. ~~[[Initial]]~~ Membership

>>(a)<<The Council shall initially consist of the following
seventeen (17) members:

* * * *

>>(b) Commencing on November 1, 2008 the Council shall
consist of twenty-two (22) voting members. The Council, by a
majority vote of its membership shall, subject to ratification by the
Board of County Commissioners, appoint its own members.<<

Section 2. Section 2-1443 of the Code of Miami-Dade County, Florida is
hereby amended to read as follows:

Sec. 2-1443. Organization.

¹ Words stricken through and/or ~~[[double bracketed]]~~ shall be deleted.
Words underscored and/or >>double arrowed<< constitute the amendment
proposed. Remaining provisions are now in effect and remain unchanged.

>>(a)<< Dr. Antonio Jorge shall serve as the Chairperson of the Council~~[[and Dr. Albert Smith shall serve as the Vice Chairperson]]~~. Five (5) members of the Council shall constitute a quorum. The Council shall adopt a schedule of regular meetings. Special meetings of the Council may be called by the Chairperson or upon the written request of five (5) members. All meetings of the Council shall be public and written minutes shall be maintained.

>>(b) Ex-officio members. The Council may, from time to time, subject to ratification by the Board of County Commissioners, appoint ex-officio, non-voting members to the Council. The ex-officio members shall not count towards a quorum. The Council may remove any ex-officio member, with or without cause. The Council may appoint whatever number of ex-officio members the Council deems necessary. There shall be no attendance requirement for ex-officio members.<<

* * * *

Section 3. Section 2-1444 of the Code of Miami-Dade County, Florida is hereby amended to read as follows:

Sec. 2-1444. Duties and Functions.

The Council shall be charged with the following duties, functions and responsibilities and will report >>biannually<< to the Economic Development and Housing Committee:

* * * *

Section 4. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 5. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of this ordinance, including any sunset provision, shall become and be made part of the Code of Miami-Dade County, Florida. The sections of this ordinance may

5

be re-numbered or re-lettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

Section 6. This ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

PASSED AND ADOPTED:

Approved by County Attorney as
to form and legal sufficiency.



Prepared by:

Shannon D. Summerset

Prime Sponsor: Senator Javier D. Souto

MEMORANDUM

Agenda Item No. 7 (H)

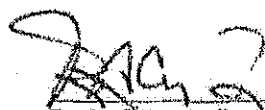
TO: Honorable Chairman Dennis C. Moss
and Members, Board of County Commissioners

DATE: (Second Reading 11-3-09)
September 1, 2009

FROM: R. A. Cuevas, Jr.
County Attorney

SUBJECT: Ordinance amending Section
2-1442 of the Code; to exempt
the existing members of the
Social and Economic
Development Council from
the term limitations
applicable under Section 2-
11.38.2(b) of the Code

The accompanying ordinance was prepared and placed on the agenda at the request of
Prime Sponsor Senator Javier D. Souto.



R. A. Cuevas, Jr.
County Attorney

RAC/jls

Memorandum



Date: November 3, 2009

To: Honorable Chairman Dennis C. Moss
and Members, Board of County Commissioners

From: George M. Burges
County Manager

Subject: Ordinance amending Section 2-1442 of the Code; to exempt the existing members of the Social and Economic Development Council from the term limitations applicable under Section 2-1 1.3 8.2(b) of the Code

The ordinance related to the Social and Economic Development Council term limitations will not have a fiscal impact to Miami-Dade County.



Assistant County Manager

fis00510

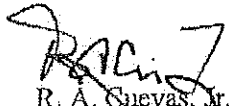


MEMORANDUM

(Revised)

TO: Honorable Chairman, Dennis C. Moss
and Members, Board of County Commissioners

DATE: November 3, 2009

FROM: 
R. A. Cuevas, Jr.
County Attorney

SUBJECT: Agenda Item No. 7(H)

Please note any items checked.

- ☐ "4-Day Rule" ("3-Day Rule" for committees) applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Bid waiver requiring County Mayor's written recommendation
- ☐ Ordinance creating a new board requires detailed County Manager's report for public hearing
- ☐ Housekeeping item (no policy decision required)
- ☐ No committee review

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 7(H)
11-3-09

ORDINANCE NO. _____

ORDINANCE AMENDING SECTION 2-1442 OF THE CODE OF MIAMI-DADE COUNTY TO EXEMPT THE EXISTING MEMBERS OF THE SOCIAL AND ECONOMIC DEVELOPMENT COUNCIL FROM THE TERM LIMITATIONS APPLICABLE UNDER SECTION 2-11.38.2(b) OF THE CODE OF MIAMI-DADE COUNTY; PROVIDING SEVERABILITY, INCLUSION IN THE CODE AND EFFECTIVE DATE

WHEREAS, the Social and Economic Development Council ("the Council") established by Ordinance 2002-120 has been providing valuable information and recommendations to the Board of County Commissioners; and

WHEREAS, many of the current members of the Council have been working together as a cohesive group to discharge its advisory responsibilities to the Board of County Commissioners which the Board acknowledges and appreciates; and

WHEREAS, under the provisions of Section 2-11.38.2(b) of the Code of Miami-Dade County, many of the economic experts on the Council would be required to resign from the Council during 2010; and

WHEREAS, the Council will be able to more effectively discharge its responsibilities to the Board of County Commissioners if the current members are not automatically required to resign at the end of the term prescribed under Section 2-11.38.2(b); and

WHEREAS, during the difficult economic times currently facing Miami-Dade County, maintaining the advisory capacity of the Council is in the best interest of the health, safety and welfare of Miami-Dade County,

BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. Section 2-1442 of the Code of Miami-Dade County, Florida, is hereby amended to read as follows:¹

Sec. 2-1442. Membership.

* * *

>>(c) The provisions of Section 2-11.38.2(b) of the Code of Miami-Dade County shall not apply to current voting members of the Social and Economic Development as of September 30, 2009.<<

Section 2. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.


Section 3. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of this ordinance, including any sunset provision, shall become and be made a part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or relettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

¹ Words stricken through and/or [[double bracketed]] shall be deleted. Words underscored and/or >>double arrowed<< constitute the amendment proposed. Remaining provisions are now in effect and remain unchanged.

Section 4. This ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

PASSED AND ADOPTED:

Approved by County Attorney as
to form and legal sufficiency:

A handwritten signature, likely of the County Attorney, written in dark ink. The signature is stylized and appears to be "Mac" or similar, followed by a horizontal line.

Prepared by:

Eric A. Rodriguez

Prime Sponsor: Senator Javier D. Souto

PART III - CODE OF ORDINANCES
Chapter 2 - ADMINISTRATION

ARTICLE XCIX. SOCIAL AND ECONOMIC DEVELOPMENT COUNCIL

ARTICLE XCIX. SOCIAL AND ECONOMIC DEVELOPMENT COUNCIL ¹⁰⁰¹

Sec. 2-1441. Creation of Board.

Sec. 2-1442. Membership.

Sec. 2-1443. Organization.

Sec. 2-1444. Duties and Functions.

Sec. 2-1445. Staff Support.

Secs. 2-1446—2-1460. Reserved.

Sec. 2-1441. Creation of Board.

There is hereby created and established in Miami-Dade County an advisory board to be known as the Dr. Antonio Jorge Social and Economic Development Council for Miami-Dade County ("Council").

(Ord. No. 02-120, § 1, 7-9-02; Ord. No. 11-78, § 1, 10-4-11)

Sec. 2-1442. Membership.

(a) The Council shall consist of at maximum twenty-two (22) voting members. The Council, by a majority vote of members present, shall appoint its own members and its own chairperson and vice-chairperson. The SEDC may review the credentials of any person interested in serving as an SEDC member.

(b) The provisions of Section 2-11.38.2(b) of the Code of Miami-Dade County shall not apply to current voting members of the Social and Economic Development [Council] as of September 30, 2009.

(Ord. No. 02-120, § 2, 7-9-02; Ord. No. 08-117, § 1, 10-7-08; Ord. No. 09-99, § 1, 11-3-09; Ord. No. 11-78, § 2, 10-4-11)

Sec. 2-1443. Organization.

(a) Five (5) members of the Council shall constitute a quorum. The Council shall adopt a schedule of regular meetings. Special meetings of the Council may be called by the Chairperson or upon the written request of five (5) members. All meetings of the Council shall be public and written minutes shall be maintained.

(b) Ex officio members. The Council may, from time to time appoint ex officio, non-voting members to the Council. The ex officio members shall not count towards a quorum. The Council may remove any ex officio member, with or without cause. The Council may appoint whatever number of ex officio members the Council deems necessary. There shall be no attendance requirement for ex officio members.

(Ord. No. 02-120, § 3, 7-9-02; Ord. No. 08-117, § 2, 10-7-08; Ord. No. 11-78, § 3, 10-4-11)

PART III - CODE OF ORDINANCES

Chapter 2 - ADMINISTRATION

ARTICLE XCIX. SOCIAL AND ECONOMIC DEVELOPMENT COUNCIL

Sec. 2-1444. Duties and Functions.

The Council shall be charged with the following duties, functions and responsibilities and will report blannually to the Economic Development and Housing Committee:

- a. To suggest and recommend to the Mayor and Commissioners of Miami-Dade County the appropriate short-run policies and measures to reactivate the economy of the County, with special attention to the needs of low income segments of the population;
- b. To actively participate in and coordinate the efforts for the conceptualization, formulation and implementation of a long-run strategy for the acceleration of the social and economic development of Miami-Dade County. The resulting socioeconomic plan should aim at the rapid increase in the per-capita income of the general population as well as at the diversification of the local economy and the substantial reduction in the prevailing rates of poverty in the County;
- c. To provide a forum and medium for governmental officers and community leaders to study and address the socioeconomic consequences of the terrorist attacks of September 11, 2001;
- d. To make findings and recommendations on a quarterly basis to the Mayor of Miami-Dade County and the Board of County Commissioners regarding the necessary measures to ensure full recovery and future socioeconomic development.

(Ord. No. 02-120, § 4, 7-9-02; Ord. No. 08-117, § 3, 10-7-08)

Sec. 2-1445. Staff Support.

The County Manager shall provide adequate departmental staff support and access to the necessary resources to enable the Council to carry out its duties, functions and responsibilities.

(Ord. No. 02-120, § 5, 7-9-02)

Secs. 2-1446—2-1460. Reserved.

FOOTNOTE(S):

--- (108) ---

Editor's note— Ord. No. 02-120, §§ 1—5, adopted July 9, 2002, did not specifically amend the Code. Hence, its inclusion herein as article XCIX, §§ 2-1441—2-1445, was at the discretion of the editor. (Back)

Dr. Antonio Jorge Social and Economic Development Council
An Official Miami-Dade County Advisory Board
Created pursuant to Ordinance 02-120

Dr. Raul Moncarz
Chairman

September 13, 2013

The Honorable Chairwoman Rebeca Sosa,
Miami-Dade Board of County Commissioners
HAND DELIVERED to District 6 Commission Office,
Stephen P. Clark Government Center,
111 Northwest First Street, Suite 220

Dear Honorable Chairwoman Sosa,

The Dr. Antonio Jorge Social and Economic Development Council (SEDC) remains committed to the longstanding goal of assisting the County in developing socioeconomic policies that result in a responsible balance between economic development, fundamental social needs, and environmental sustainability. The SEDC is comprised of academics from several of the area's major universities as well as business people from a variety of personal backgrounds. In light of several years of fiscal challenges at the County level, we take this opportunity to express our views regarding the current and future approach to the development of the County's budget as it impacts social and economic development in Miami-Dade.

The Council readily acknowledges that for the past several years many tough decisions affecting taxes and service levels had to be made during the annual budgeting process that comes into sharp public focus between June and October. We believe the burden of difficult budget decisions are likely to continue in the near future. It is paramount that the myriad of hidden economic consequences be taken into account as these decisions to repeatedly cut County operating and capital expenditures are contemplated. These consequences include first, the direct and indirect impacts of County expenditures on local job opportunities and incomes of local residents. Second, they include the impact on the competitiveness of the local economy in the regional, national and global economic environment. Third, public budget decisions in the context of a slow and still fragile recovery can have significant effects (either positive or negative, in the short run or long run) on the quality of life for the most vulnerable members of our community (our children, the elderly and the poor) as well as the working middle class.

Apart from local government services that directly impact the quality of life and play a key role in attracting and retaining population and businesses, the economic impact from local procurement of goods and services and the generation of labor income that support consumer expenditures is very significant. The Bureau of Labor Statistics (BLS) indicates that local government employment, excluding state and federal, is the County's fifth largest industry right behind leisure and hospitality. Included in this "industry" are municipalities, the County and the public school system. Since December 2007 when it accounted for nearly 11.5% of total employment, local government has shed 36,500 jobs (-30%) through last July and now accounts for just over 9% of total employment. In an environment of 8-10% unemployment and private businesses generally reluctant to hire full-time workers, laid-off public sector workers were not shifted to private sector employment. Rather, these jobs as well as the income they represent were lost to the local economy. The decline in local government employment is likely to have directly reduced local consumer buying power by as much as \$1.9 billion per year, increased economic pressure on local businesses, and led to employment losses in the private sector.

The second important area of consequences from local government austerity measures is the competitiveness of the local economy. Today's economy is more competitive than ever. Miami-Dade must not only compete with other counties and regions here in Florida, but also with cities, counties and regions

Dr. Antonio Jorge Social and Economic Development Council

Dr. Raul Moncarz, Chairman

Page 2 of 2.

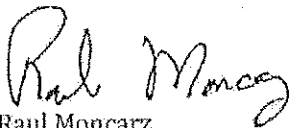
throughout the U.S. and the world. Ours is primarily a service economy implying that, given the advanced state of telecommunications technology, a significant segment of our most prized businesses can easily relocate with barely an interruption in activity and at minimal cost. If the public services they require are degraded or eliminated then that is exactly what they will do. The public services required by Miami-Dade's more important employers are many and vary widely by industry, but they include: construction permitting and inspection services, transportation services for freight and people, education leading to a highly trained and flexible workforce, and a sustainable and livable environment. Not all of these fall under the purview of County government but working with other units of the public sector, we must ensure that all of these needed services are met if Miami-Dade County is to remain relevant in the new economy. Meeting these needs in certain areas will necessarily require an increase in the level of local investment; however in many areas it may only require strategic reallocation of existing financial resources.

After several years of reduced budgets (after adjusted for inflation), the quality of life for the most vulnerable residents in our County has suffered. The consequences of many of these decisions have arisen from policies taken at the state and federal level. The social and economic costs of those decisions, however, will occur locally and county residents will pay the price in terms of lower quality health care, food insecurity, affordable housing, transportation, public safety, and education and job training. While there are many examples of such decision cuts, the most striking example is the state's rejection of federal funding for Medicaid expansion, which ultimately places the responsibility of caring for the uninsured on our public hospital when they seek emergency treatment. Another example is the cuts to State education and job training dollars that puts the competitive position of our local workforce at greater risk.

These challenges are significant and urgent, and the social and economic benefits of maintaining and even increasing public service levels and strategic investments in infrastructure need to be better communicated to the public on a constant basis. Making the case for additional public investments in our economy, the amenities that enhance the quality of life and the social safety net must begin long before the Board needs to take action on the budget. The Council strongly supports and encourages the Board to adopt two-year budgets that are realistic and can be revised each year.

The full membership of the Dr. Antonio Jorge Social and Economic Development Council offers our years of experience and wide-ranging expertise to assist with the effort to identify proactive solutions to these challenges.

Sincerely yours and on behalf of the SEDC,



Dr. Raul Moncarz
College of Business
Florida International University
Founding and Emeritus Professor and Vice Provost

- c. Honorable Members of the Board of County Commissioners
 - Honorable Mayor Carlos Gimenez
 - Deputy Mayor Edward Marquez
 - Deputy Mayor Jack Osterholt
 - Dr. Robert D. Cruz, Chief Economist and Liaison to the SEDC

Dr. Antonio Jorge Social and Economic Development Council

An Official Miami-Dade County Advisory Board

Created pursuant to Ordinance 02-120

Dr. Raul Moncarz
Chairman

September 11, 2013

The Honorable Chairwoman Rebeca Sosa,
Chairwoman, Miami-Dade Board of County Commissioners
HAND DELIVERED to District 6 Commission Office,
Stephen P. Clark Government Center,
111 Northwest First Street, Suite 220

Dear Honorable Chairwoman Sosa,

The expansion of gambling in Florida remains a sensitive issue among the public and state lawmakers. Although last year the Legislature effectively tabled a referendum that if approved by the voters will expand gambling in the state to destination resort casinos, the issue is very likely to be debated again in the not too distant future. In our capacity as an official advisory board to the County Commission and administration, the SEDC presents you with our collective findings regarding this important issue.

This whitepaper, unlike other studies on this issue or claims from either side of the debate, does not take a position regarding whether South Florida should have destination casinos or not. Instead this study intends to lay out the potential effects that may occur from allowing this new form of gambling in Florida. The whitepaper shares the relevant experience of other cities around the world in dealing with casinos, as well as an objective look at the potential economic benefits and possible social costs. We should note that the study includes an extensive bibliography and nearly 70 references.

The whitepaper is focused on the question: if destination casinos do come to Miami-Dade County, what terms would be best for the people of Miami-Dade and the State of Florida? Based on the results of our inquiry, collectively the SEDC offers nine recommendations, summarized as follows:

- Given structural characteristics of the tourism industry that include cyclical volatility and low average wages, the County and State should commit to intensive, joint efforts to promote high-technology industry, particularly biomedical research and biomedical manufacturing.

Dr. Antonio Jorge Social and Economic Development Council

Dr. Raul Moncarz
Chairman

Page 2 of 3

- The most addictive form of gambling and those particularly directed at low-income people should be banned or very restricted by imposing high gaming tax rates or other mechanisms.
- State and federal agencies should be very vigilant in enforcing laws against money laundering in our local gambling establishments regardless of their type or ownership.
- Individuals with minor criminal convictions for non-violent crimes should not be excluded from working in blue-collar and most service jobs in Florida casinos, since these jobs may provide important legal economic opportunities for important sectors of the community.
- Destination resort casinos' net revenues from gambling operations should be taxed at a rate between 20% and 30%, providing enough revenue to successfully attract large numbers of tourists and also generate significant new revenues to state and local governments.
- Destination casinos should be required to train and hire mostly local residents as employees at all levels and should be required to make special efforts to train and hire low-income individuals for entry-level jobs.
- Destination casinos should be required to pay the full costs of infrastructure development (roads), extra police, counseling programs for problem gamblers and other social costs.
- Destination casinos should be required to *encourage* their customers to patronize local businesses and cultural institutions – for example, using mechanisms such as joint marketing efforts and efforts to avoid direct competitions with small local businesses.
- Large, established hotels in South Florida which have already engaged in extensive renovations to be ready for casinos should be given first priority for licenses to operate destination casinos.

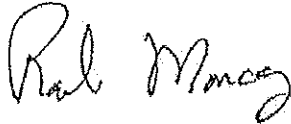
Dr. Antonio Jorge Social and Economic Development Council

Dr. Raul Moncarz
Chairman

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Our mission is to assist in development of effective policy decisions that make our economy and community stronger and provides greater economic opportunity for a broader range of residents. We would very much appreciate the opportunity to provide greater details on this report or answer your questions at a date, time and location that is convenient for you.

Sincerely yours and on behalf of the SEDC,



Dr. Raul Moncarz
College of Business
Florida International University
Founding and Emeritus Professor and Vice Provost

Attachment

c: Honorable Vice Chairperson Lynda Bell
Honorable Commissioner Barbara Jordon
Honorable Commissioner Jean Monestime
Honorable Commissioner Audrey Edmonson
Honorable Commissioner Sally Heyman
Honorable Commissioner Bruno Barreiro
Honorable Commissioner Xavier Suarez
Honorable Commissioner Dennis Moss
Honorable Commissioner Javier Souto
Honorable Commissioner Juan Zapata
Honorable Commissioner Jose "Pepe" Diaz
Honorable Commissioner Esteban Bovo, Jr.
Honorable Mayor Carlos Gimenez
Mr. Jack Osterholt, Deputy Mayor
Mr. Josh Gelfman, Deputy Director, Regulatory and Economic Resources
Dr. Robert D. Cruz, Chief Economist

The Dr. Antonio Jorge Social and Economic Development Council Mission

To improve the quality of life of all residents of Miami Dade County by providing the County Commission and Mayor with timely, objective, transparent, and thoughtful advice on significant social and economic issues. The Council aims to pursue a balanced perspective among economic development, social justice, and environmental sustainability, both in the short and long term.

The Dr. Antonio Jorge Social and Economic Development Council (SEDC)
Meeting Minutes
Friday, January 17, 2014 at 2:00 pm

Members Present - Dr. Thomas Breslin, Dr. Maria Espino, Mr. Marcos Kerbel, Mr. Santiago Leon, Mr. Jose Lopez-Calleja, Dr. Raul Moncarz, Mr. Robert Saco, Dr. Bernadette West, Dr. Pedro Pellet, Dr. Brian Peterson

Staff Present - Dr. Robert Cruz, Mr. Robert Hesler

Excused Absence- Dr. Wilbert Bascom, Dr. Nancy Borkowski, Mr. Rosendo Castillo, Dr. Alexandra Cornelius, Dr. Kenneth Lipner, Prof Elisa Moncarz, Dr. Rolando Ochoa, Mr. Jesus Permuy, Dr. Jorge Salazar-Carrillo, Dr. Eunju Suh, Mr. Reinaldo Valdes

Call to Order/Welcome and Introductions - The January 17, 2014 meeting of the SEDC was called to order by Chairman Dr. Raul Moncarz at 2:15 pm welcoming all members, followed by self-introductions. Dr. Moncarz thanked the members for their dedication to the SEDC.

Approval of Minutes - Dr. Pedro Pellet offered the motion to accept the minutes of the November 15, 2013 SEDC meeting. The motion was seconded by Dr. Thomas Breslin. The motion passed unanimously.

Chairperson's Report - Dr. Moncarz told SEDC Members that the Council has a very bright future with number of projects, ideals, and opportunities ahead for Miami-Dade County.

Sunset Review- Dr. Robert Cruz reviewed the SEDC Sunset Review documents. Dr. Cruz informed the members that the majority of the package would be done by staff, however, input was needed from SEDC Members regarding the accomplishments they would like to see submitted. The SEDC Steering Committee suggested speaker information from previous SEDC meetings will be included, and the document will be revised to include this information. Dr. Cruz requested the Council give Chairman Moncarz the authority to revise the draft Sunset Review document presented to the SEDC and approve the final Sunset Review package for submission to the County in order to meet the submission deadline, which is prior to the next meeting of the SEDC on February 21st.

Dr. Breslin offered the motion to give Chairman Moncarz the authority to revise the draft and approve the final version of the Sunset Review package for submission to the County. Dr. Maria Espino seconded the motion. The motion passed unanimously.

Dr. Nancy Borkowski- Dr. Cruz informed the Council that SEDC Member Dr. Nancy Borkowski has tendered her resignation due to her accepting a position at the University of Alabama. Vice Chairperson Dr. Maria Espino offered the motion for SEDC Members to recognize Dr. Borkowski for her service to the SEDC and congratulate her on her new position. The motion was seconded simultaneously by Dr. Pedro Pellet and Mr. Marcos Kerbel. The motion passed unanimously.

Transportation Whitepaper- Dr. Brian Peterson reviewed the Transportation Whitepaper with Council Members and discussed the concept of Bus Rapid Transit (BRT), which provides separate lanes and traffic signals for buses; and Transit Oriented Developments (TOD), where transit services are anchored with mixed use and economic development, i.e. residential and commercial and/or retail. A discussion ensued regarding the concepts/routes cited in the Whitepaper and the pros and cons of transit development. Dr. Moncarz requested that the Members send their comments on the Whitepaper/Transit to Dr. Peterson and/or Dr. Cruz as soon as possible in the hopes of having a final document approved at the February 21, 2014 SEDC Meeting. Mr. Jose Lopez-Calleja suggested the most recent plans for Transit Development from Miami-Dade County Transit and the Florida Department of Transportation be included in the Whitepaper.

SEDC Goals for 2014- Council Members discussed goals for the 2014 calendar year. Dr. Espino stated in addition to goals, the SEDC should have a work plan and subcommittees to work on the various projects/issues. The Members discussed various topics with economic impact and determined and assessment

will be made by the Steering Committee from the following regarding what the priorities would be in 2014 for the SEDC:

- Utilization of revenue from toll plazas
- Airport City
- Local minimum wage
- Build 305/Local Hiring Policies
- Employee Stock Option Purchases (ESOP)
- Small Business Development
- Coordination of organizations involved in small business development
- Economic Development Committee

Mr. Lopez-Calleja informed the Council of a program by Goldman Sachs to promote economic development through small businesses and offered the motion to invite John Hall, Executive Director for the program to an SEDC meeting. The motion was seconded by Dr. Peterson. The motion passed unanimously.

Enterprise Zone Reauthorization- Dr. Cruz gave a brief overview of the Enterprise Zone Program (EZ), stating the program is an economic development program for areas with pervasive poverty. Dr. Cruz reviewed recent reports released by the State of Florida with Council Members. Dr. Cruz informed the Council that the EZ program will expire December 31, 2015 if the program is not reauthorized. He also stated there is opposition in Tallahassee to reauthorizing the program. Dr. Breslin offered the motion that the SEDC send a letter of support to the Board of County Commission (BCC) urging the County to support the reauthorization of the EZ program. The motion was seconded by Dr. Peterson. The motion passed unanimously.

Dr. Antonio Jorge Award- Dr. Cruz informed the SEDC Members that Senator Javier Souto established the Dr. Antonio Jorge Award and selected Mr. Ralph Sanchez to be the first recipient. Dr. Cruz further stated that the Senator Souto requested the SEDC design the award and select the subsequent recipients. Dr. Espino suggested a picture is image on the award and that the SEDC have a brand logo or seal designed for the award. Mr. Robert Saco suggested flexibility in the type of award so that it may be beneficial to the award recipient. The consensus of the Members is to have a pedestal type award.

New Business- There was a discussion regarding economic analysis. Dr. Pellet volunteered to do an input output analysis for Miami-Dade County. Mr. Saco stated the South Florida Regional Planning Council has just completed the 7-50 Report, 7 Counties in 50 Years, and suggested that a representative of the Council be invited to discuss the findings.

Announcements- Dr. Peterson invited the Council to a fundraiser for the Power U Deterring Violence in School event at his home, February 21, 2014 after the SEDC meeting. Dr. Moncarz invited Members to FIU's 14th Year Celebration scheduled for January 28, 2014 at 8:15 a.m. Mr. Lopez-Calleja announced Dr. Bradley Schiller will be at Miami Dade College January 23, 2014 for a discussion on the slow growth of the economy.

Meeting adjourned at 4:30pm.