

Approved _____ Mayor
Veto _____
Override _____

Agenda Item C
Amended

ORDINANCE NO. O-20-91

ORDINANCE APPROVING AND ADOPTING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; PROVIDING A SHORT TITLE; INCORPORATING THE FISCAL YEAR 2020-21 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED REVENUES AND EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES OR OTHER REVENUES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING, CONFIRMING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET FEES, RATES, AND CHARGES; AUTHORIZING FEES, RATES, AND CHARGES CONSISTENT WITH APPROPRIATIONS, AND PROVIDING FOR THEIR AMENDMENT AND AUTHORIZING SUBSEQUENT AMENDMENTS BY RESOLUTION; AUTHORIZING THE MAYOR OR MAYOR'S DESIGNEE TO NEGOTIATE AND EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING FOR FISCAL YEAR 2020-21 (A) PROVISIONS OF SECTION 2-1799(F)1 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA ("CODE") RELATED TO THE DISPOSITION OF UNALLOCATED CARRYOVER FUNDING IN THE COUNTYWIDE GENERAL FUND BUDGET, AND (B) PROVISIONS OF THE CODE AND RESOLUTIONS REQUIRING EXECUTION OF COUNTY AFFIDAVITS FOR NON-PROFITS RECEIVING CERTAIN COUNTY FUNDING; AMENDING, WAIVING OR RESCINDING, IF NECESSARY, VARIOUS SECTIONS OF THE CODE, APPLICABLE IMPLEMENTING ORDERS, AND OTHER LEGISLATIVE ENACTMENTS TO CONFORM SUCH ENACTMENTS TO THE FISCAL YEAR 2020-21 BUDGET; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR LEGISLATIVE ENACTMENTS; AND PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "Fiscal Year 2020-21 Miami-Dade County Countywide Budget Ordinance."

Section 2. Pursuant to section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2020. Said proposed budget document as submitted to the Board of County Commissioners (“Board”) is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this ordinance; (b) the changes contained in the September 3, 2020 memorandum entitled “Information for First Budget Hearing – FY 2020-21 Proposed Budget,” which changes are noted on the version that shall be attached hereto following final adoption of this ordinance; and (c) the changes contained in the September 17, 2020 memorandum entitled “Information for Second Budget Hearing – FY 2020-21 Proposed Budget,” which changes are noted on the version that shall be attached hereto following final adoption of this ordinance.

Section 3. The Countywide General Fund budget, including the five-year financial plan contained therein, as amended as set forth in this ordinance, is hereby approved, adopted, and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided, and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with section 129.06(2)(d), Florida Statutes, and section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with section 129.06(2)(a), Florida Statutes, and sections 2-1792 through 2-1800A of the Code of Miami-Dade County, Florida (“Code”). The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure

code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved, adopted and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board to borrow money and to issue time warrants, and pursuant to the authority of section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. However, this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. The provisions of section 2-1799(f)1 of the Code requiring that 50 percent of the unallocated carryover funds in the Countywide general fund budget be allocated to the Capital Outlay Reserve fund, now known as the General Government Improvement Fund, in the fiscal year following the fiscal year the funds were identified to

support County services, are waived for Fiscal Year 2020-21 to permit the use of carryover funds in the Countywide general fund budget that remain unallocated as of September 30, 2020 for appropriation to the Fiscal Year 2020-21 Budget as approved by the Board.

Section 8. If cost of living adjustments for County employees under any of the collective bargaining agreements are approved for Fiscal Year 2020-21, the executive directors and managers of the following divisions and offices of the Board of County Commissioners shall receive the same cost of living adjustments for Fiscal Year 2020-21: Commission Auditor; Support Staff; Intergovernmental Affairs, Agenda Coordination; Community Advocacy; and Jay Molina International Trade Consortium.

Section 9. All Implementing Orders, as amended hereby, other actions of the Board setting fees, rates, and charges, and fees, rates, and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved, and may be amended by resolution adopted by the Board during the fiscal year.

Section 10. The Mayor or the Mayor's designee is hereby authorized to negotiate and execute agreements, in the form approved by the County Attorney, for funding allocations for community-based organizations, state agencies, non-profit organizations that operate County facilities, and Mom and Pop Program participants approved in this ordinance as a result of a request for proposals, other formal selection process, or other allocations approved by the Board, including, but not limited to, for work or services resulting from natural disasters or pandemics.

Section 11. Notwithstanding any other provision of the Code or any resolution or implementing order to the contrary, non-profit entities awarded grants of County monies from Elected Officials Discretionary Reserve, County Services Reserve, Commission office funds or Mom and Pop Program funds shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 12. Unless otherwise prohibited by law, this ordinance shall supersede all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions of the Code in conflict herewith.

Section 13. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 14. It is the intention of the Board and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code.

Section 15. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

PASSED AND ADOPTED: September 17, 2020

Approved by County Attorney as
to form and legal sufficiency.

A handwritten signature in black ink, consisting of the letters 'APW' in a stylized, cursive font.

ORD/ITEM C Adopted

COUNTYWIDE GENERAL FUND REVENUE

Net*
2020-21
Budget

TAXES

General Property Tax (Tax Roll: \$324,362,997,164)	\$1,438,082,000
Local Option Gas Tax	43,103,000
Ninth Cent Gas Tax	<u>11,022,000</u>
Subtotal	<u>\$1,492,207,000</u>

OCCUPATIONAL LICENSES

Business Taxes	<u>\$2,062,000</u>
Subtotal	<u>\$2,062,000</u>

INTERGOVERNMENTAL REVENUES

State Sales Tax	\$69,813,000
State Revenue Sharing	61,565,000
Gasoline and Motor Fuels Tax	12,837,000
Alcoholic Beverage Licenses	1,009,000
Secondary Roads	500,000
Race Track Revenue	500,000
State Insurance Agent License Fee	<u>464,000</u>
Subtotal	<u>\$146,688,000</u>

CHARGES FOR SERVICES

Sheriff and Police Fees	\$1,440,000
Other	<u>500,000</u>
Subtotal	<u>\$1,940,000</u>

INTEREST INCOME

Interest	<u>\$4,744,000</u>
Subtotal	<u>\$4,744,000</u>

COUNTYWIDE GENERAL FUND REVENUE (cont'd)

	Net* 2020-21 <u>Budget</u>
<u>OTHER</u>	
Administrative Reimbursements	\$47,227,000
Miscellaneous	<u>3,267,000</u>
Subtotal	<u>\$50,494,000</u>
<u>TRANSFERS</u>	
Transfers	<u>\$3,221,000</u>
Subtotal	<u>\$3,221,000</u>
<u>CASH CARRYOVER</u>	
Cash Carryover	<u>\$21,376,000</u>
Subtotal	<u>\$21,376,000</u>
Total	<u><u>\$1,722,732,000</u></u>

* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

COUNTYWIDE GENERAL FUND EXPENDITURES

	<u>2020-21 Budget</u>
Office of the Mayor	3,677,000
Board of County Commissioners (BCC)	19,499,000
County Attorney	16,480,000
Clerk of Court	6,217,000
Corrections and Rehabilitation	378,289,000
Judicial Administration	33,609,000
Juvenile Services	14,362,000
Legal Aid	3,200,000
Medical Examiner	13,798,000
Miami-Dade Fire Rescue	36,064,000
Miami-Dade Police	228,200,000
Non-departmental - Public Safety	8,904,000
Transportation and Public Works	235,107,000
Non-departmental - Transportation	2,632,000
Cultural Affairs	12,559,000
Park, Recreation and Open Spaces	50,421,000
Non-departmental - Recreation and Culture	4,160,000
Animal Services	17,236,000
Solid Waste Management	10,992,000
Non-departmental - Neighborhood and Infrastructure	606,000
Community Action and Human Services	34,000,000
Public Housing and Community Development	300,000
Public Health Trust	222,563,000
Non-departmental - Health and Human Services	45,307,000
Miami-Dade Economic Advocacy Trust	1,185,000
Regulatory and Economic Resources	3,727,000
Non-departmental - Economic Development	85,225,000
Audit and Management Services	2,265,000
Commission on Ethics and Public Trust	2,404,000
Communications	9,179,000
Elections	32,096,000
Human Resources	7,081,000
Information Technology Department	1,712,000
Inspector General	862,000
Internal Services Department	45,590,000
Management and Budget	4,663,000
Property Appraisal	43,960,000
Non-departmental - General Government	84,601,000
 Total	 <u>\$1,722,732,000</u>


**Schedule incorporates first and second change memo recommendations, including but not limited to, technical adjustments.*

Memorandum



Date: September 3, 2020

To: Honorable Chairwoman Audrey M. Edmonson
and Members, Board of County Commissioners

From: Carlos A. Gimenez 
Mayor

Subject: Information for First Budget Hearing – FY 2020-21 Proposed Budget

This information has been prepared to accompany the Fiscal Year (FY) 2020-21 Budget Ordinances for your consideration at the first budget hearing on September 3, 2020. This document details adjustments identified since the submittal of the FY 2020-21 Proposed Budget (Proposed Budget) on July 13, 2020.

The attached ordinances have been adjusted for technical changes, corrections of scribes' errors, corrections of appropriation posting errors and current estimates of grants. Cash carryover for proprietary funds has been adjusted where appropriate. Waiver of various code provisions and resolutions are recommended, including waiver of Section 2-1799(f)1 of the Code of Miami-Dade County, Florida ("Code") related to the disposition of unallocated carryover funding in the Countywide and Unincorporated Municipal Service Area (UMSA) budgets; waiver of Section 29-7(G) of the Code relating to the use of Documentary Stamp Surtax and waiver of Resolution No. R-924-08 relating to transit fares, fees and charges.

When the Proposed Budget was developed, we assumed that businesses, schools and all other elements of our community would be back to normal by October 2020. We built the budget to maintain current property tax rates and to avoid any layoffs. Operating expenses were curtailed as much as possible and we assumed that vacant positions would not be filled unless they were critical to operations or generated revenue. However, we are still feeling the effects of our efforts to mitigate the impact of the COVID-19 pandemic as a County and community. Activities that affect the overall economy of our community, as well as the revenues that accrue to government are still limited and may have a more prolonged recovery period than originally assumed. Proprietary revenues and expenditures across all County departments continue to be impacted by pandemic mitigation activities. Although many of the expenditures related to pandemic response will be reimbursed through the Federal Emergency Management Agency (FEMA) and/or CARES Act and other federal funding sources, it is still too early to tell if all COVID-19 related expenses, including negotiated hazardous pay supplements, will be reimbursed. Furthermore, the CARES Act does not address revenue losses. Therefore, I recommend that we preserve all existing reserves to address unreimbursed operating expenses and unanticipated revenue losses.

The recommended operating budget adjustments detailed below increase the total operating budget by \$25.518 million in grants and proprietary revenues, but do not include any adjustments to the tax supported portions of the budget. Further refinements to the budget and additional adjustments, if any, will be incorporated as part of the information that will be provided to the Board for the second budget hearing on September 17, 2020.

OPERATING BUDGET

Proprietary Revenues

Aviation

One industry especially impacted by the COVID-19 pandemic is the aviation industry. Flights into and out of Miami International Airport were reduced by 85 percent early in the pandemic and may not ever recover to the levels prior to this point as the habits of travelers may be changed. The Proposed Budget assumed the landing fee would increase to \$2.42 from \$1.62 per passenger. Miami-Dade Aviation Department (MDAD) staff has continued to work with the Miami Airport Affairs Committee (MAAC) on the upcoming fiscal year budget. The MAAC requested the landing fee remain flat to assist the carriers using Miami International Airport. Due to the new and unpredictable challenges facing the aviation industry and to respond to this request, the budgeted transfer to the capital program will be reduced by \$23.4 million. This reduction is anticipated to delay the construction of the Employee Parking Garage, although further adjustments will likely occur. Implementing Order 4-125 has been adjusted to reflect the changes (Attachment A) and will modify the Implementing Order attached to Agenda Item H.

Solid Waste Management

The Proposed Budget assumed that the CPI South, All Urban Consumers issued by the U.S. Bureau of Labor Statistics for July 2020 would be one percent (1%) higher than the prior period. However, the actual CPI for the period increased by only 0.29 percent (0.29%), generating a decrease in disposal revenue of \$731,000, which will be offset by a corresponding reduction to Disposal reserves. The decrease in disposal charges decreases Collections operating cost by \$398,000, which will allow for an increase of the same amount for Collection reserves. Implementing Order 4-68 has been adjusted to reflect the rate changes (Attachment B) and will modify the Implementing Order attached to Agenda Item H.

Grant Adjustments

Administrative Office of the Courts

The Administrative Office of the Courts Proposed Budget inadvertently omitted \$1.499 million of federal grant funds to be received in FY 2020-21. These funds will be used to support Adult Drug Court (\$800,000) and Dependency Drug Court (\$425,000) operations and the Criminal Mental Health project (\$274,000) focused on improving community reentry for adults with co-occurring substance use and mental illnesses.

Homeless Trust

Since the release of the Proposed Budget, the Homeless Trust was awarded a \$1.35 million State of Florida Emergency Solutions Grant (ESG) to prevent, prepare for and respond to coronavirus among individuals and families who are homeless. The grant will provide housing and services to homeless households countywide, specifically for Rapid Rehousing (short- to medium-term rental assistance with support services) and enter into a contract agreement with Chapman Partnership, Inc. to serve homeless households throughout the continuum.

RECOMMENDED FEE ADJUSTMENTS

The Self-Supporting Budget Ordinance (Agenda Item H) includes the proposed fee changes included in the Proposed Budget and amended by the paragraphs above. Fee adjustments include charges for the Aviation Department (rental and other charges), Fire Rescue Services (off-duty fees), Library (various fees), Parks, Recreation and Open Spaces (various fees), Regulatory Economic Resources (Consumer Service fees), the Seaport Department (contractual adjustments), the Solid Waste Management Department (residential household rate and commercial disposal fees adjusted by the CPI, per ordinance) and the Water and Sewer Department (various fees). A memorandum detailing the various fees changes was provided to the Board on August 24, 2020. These fee schedules have all been included as reflected in the revenues of the Proposed Budget.

POSITION ADJUSTMENTS

Additional positions are needed to execute the various projects supported through the Capital Infrastructure Investment Program. The Internal Services (27) and Fire and Rescue Departments (one) require additional positions to support the program as presented in the FY 2020-21 Proposed Budget increasing the total number of recommended full-time equivalent positions by 28 for a total of 28,627. Revisions to the tables of organization are attached as Attachment C.

PAY PLAN

Attached to Agenda Item H is the Pay Plan which contains the rates of pay for all non-bargaining unit and bargaining unit employees. The Pay Plan includes the addition of new classifications, the abolition of obsolete classifications and occupational code and title changes. The pay rates reflected in the Pay Plan will be administered in accordance with the provisions of the Living Wage Ordinance 99-44 and the terms and conditions of the applicable bargaining unit agreements.

Attachments

mayor03620

I O No.: 4-125
 Ordered: 9/19/2020
 Effective: 10/1/2020

Summary of Rates, Fees and Charges
 Miami-Dade Aviation Department
 Miami International Airport

*This Attachment is the Implementing Order of the Aviation Department and consists of (i) ~~aircraft charges~~ Aviation Fees as defined in the 2018 Airline Use Agreement, and (ii) all other charges for the use of MIA and General Aviation Airport facilities. ** All rates, fees and charges for Miami-Dade County's Airport system previously established or approved by the Board continue to apply except to the extent amended or modified in this Attachment*

Rate Description	Rate Application	FY 2019-20 <u>2020-2021</u>
AIRFIELD		
Landing Fees ¹	Per 1,000 lbs. of Gross Landed Weight	\$1.62
Loading Bridge	Per Arrival and Per Departure	\$35.00
Preconditioned Air: Narrow-Body	Per Arrival	\$18.34
Preconditioned Air: Wide-Body	Per Arrival	\$40.58
Preconditioned Air: Jumbo-Body	Per Arrival	\$54.15
TERMINAL		
Domestic Arrival Fee - Per Seat:		
Concourse Use	Per Domestic Arriving Seat	\$2,404.91
Baggage Claim	Per Domestic Arriving Seat	\$0.87.092
Total		<u>\$3,275.83</u>
		<u>\$666,161.83</u>
Domestic Departure Fee - Per Seat:		
Concourse Use	Per Domestic Departing Seat	\$2,404.91
Screening	Per Domestic Departing Seat	\$0.851.44
Baggage Make-up Maintenance (1)	Per Domestic Departing Seat	\$0.841.25
Baggage Make-up Capital (4)	Per Domestic Departing Seat	\$0.310.50
Total		<u>\$4,408.10</u>
International Arrival Fee - Per Seat:		
Concourse Use	Per International Arriving Seat	\$0.00
International Facilities	Per International Arriving Seat	\$10,6612.43
Total		<u>\$10,6612.43</u>
International Departure Fee - Per Seat:		
Concourse Use	Per International Departing Seat	\$2,404.91
Screening	Per International Departing Seat	\$0.851.44
Baggage Make-up Maintenance (1)	Per International Departing Seat	\$0.841.25
Baggage Make-up Capital (4)	Per International Departing Seat	\$0.310.50
Total		<u>\$4,408.10</u>

Rate Description	Rate Application	FY 2019-20 <u>2020-2021</u>
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** (a) Rates, fees and charges set forth in this IO are subject to change during the Fiscal Year in accordance with applicable, regulatory or contractual provisions. Approval of the ~~2019-20-2020-2021~~ Budget by the Board of County Commissioners based on the rates, fees, and charges stated herein constitutes the establishment and authorization of such rates, fees, and charges under Section 25-1.2(a) of the Code of Miami-Dade County.

(b) The Miami-Dade Aviation Department (MDAD) may waive any fee provided for herein for applicants or users that are federal, state, or local governmental or military users, foreign government or military users, or, to the extent a waiver or reduction of the fee is fair, reasonable, and not unjustly discriminatory, other applicants or users under circumstances determined by MDAD to justify a waiver or reduction of the fee.

† Total dollar amounts due for landing and other aviation fees applicable to each type of aircraft are listed on the document entitled "Aviation Charges at Miami International Airport" contained in Section 2 of "Rates, Fees & Charges, FY ~~2019-2020-2021~~" available at MIA's website at www.miami-airport.com. The amounts listed therein shall be used to calculate amounts due for aircraft and aviation activity as reflected in MDAD's invoices.

TERMINAL RENTAL RATES PER SQ. FT.

Class I	Per Square Foot	\$95.00 <u>88.75</u>
Class II	Per Square Foot	\$142.50 <u>133.13</u>
Class III	Per Square Foot	\$95.00 <u>88.75</u>
Class IV	Per Square Foot	\$47.50 <u>44.38</u>
Class V	Per Square Foot	\$23.75 <u>22.19</u>
Class VI	Per Square Foot	\$95.00 <u>88.75</u>

COMMON USE TERMINAL EQUIPMENT (CUTE):

CUTE GATE RATES

Infrastructure Fee (2)	Per Departing Seat	\$0.00
Gate Usage Fee (CUTE Equipment Rental)	Per Departing Seat	\$0.21 <u>28</u>

TICKET COUNTER FEES

Cute Equipment Rental	Per Departing Seat	\$0.54 <u>68</u>
Class I Rental Expense for Ticket Counter	Per Departing Seat	\$0.36 <u>41</u>
Class IV Rental Expense for Baggage Makeup	Per Departing Seat	\$0.76 <u>1.00</u>
CUTE Dynamic Signage (Backwall Displays) (3)	Per Departing Seat	\$0.03 <u>02</u>
Total Ticket Counter Fee	Per Departing Seat	\$1.69<u>2.11</u>

The following footnotes are applicable to the items set forth above:

- (1) American Airlines is excluded from this charge because American Airlines maintains its own baggage system.
- (2) Fee is paid by all MIA passenger air carriers as an increase in the concourse use fee.
- (3) The FY 2020-21 monthly maximum for backwall display is \$50.00 per ticket counter position for CUTE-exempt carriers.
- (4) The Capital Recovery portion of Baggage Make-up is charged to all airlines.

TICKET COUNTER FEE (HOURLY)

Cute Equipment Rental	Per Ticket Counter Hour	\$5.80 <u>6.85</u>
Class I Rental Expense for Ticket Counter	Per Ticket Counter Hour	\$3.85 <u>4.13</u>
Class IV Rental Expense for Baggage Makeup	Per Ticket Counter Hour	\$9.00 <u>11.23</u>
CUTE Dynamic Signage (Back Wall Displays)	Per Ticket Counter Hour	\$0.34 <u>0.23</u>
Total Hourly Ticket Counter Fee	Per Ticket Counter Hour	\$18.96<u>22.44</u>

Rate Description	Rate Application	FY 2019-20 <u>2020-2021</u>
Maximum daily rate	Per Ticket Counter = 12 hrs. x Ticket Counter Usage Fee	\$227.52 <u>269.28</u>
CUTE DYNAMIC SIGNAGE (BACK WALL DISPLAYS)		
Maximum monthly rate	Fee Per Exempt Ticket Counter Position	\$50.00
Annual rate for back-wall displays within leased areas	Fee Per Display	\$1,200.00
CUTE Back-office / Operations / Educational Equipment	Monthly Per Unit	\$168.16 <u>122.80</u>
STANDARD MANUAL CUTE TICKET COUNTER RATES		
Wide-body aircraft (over 200 seats)	Per Flight	\$530.91 <u>628.41</u>
Narrow aircraft (101 seats through 200 seats)	Per Flight	\$303.37 <u>359.09</u>
Regional Commuter aircraft (20 seats through 100 seats)	Per Flight	\$151.69 <u>179.54</u>
Small Turbo aircraft (under 20 seats)	Per Flight	\$75.84 <u>89.77</u>
UNAUTHORIZED MANUAL CUTE TICKET COUNTER RATES (Hrly Rate + 100% Premium)		
Wide-body aircraft (over 200 seats)	Per Flight	\$1,061.81 <u>1,256.81</u>
Narrow aircraft (101 seats through 200 seats)	Per Flight	\$606.75 <u>718.18</u>
Regional Commuter aircraft (20 seats through 100 seats)	Per Flight	\$303.37 <u>359.09</u>
Small Turbo aircraft (under 20 seats)	Per Flight	\$151.69 <u>179.54</u>
MISCELLANEOUS CUTE CHARGES		
TWOV lounges	Hourly Charges	\$5.80 <u>6.85</u>
ITI lounges	Hourly Charges	\$5.80 <u>6.85</u>
ITI baggage	Hourly Charges	\$5.80 <u>6.85</u>
Ramp Baggage Make-up	Hourly Charges	\$5.80 <u>6.85</u>
CRUISE CHECK IN-FACILITY AT MIAMI SEAPORT - MAINTENANCE		
On-site maintenance single circuit	Added to CUTE Hourly Usage Fees	\$10.00
On-site maintenance single circuit Back-up circuit	Added to CUTE Hourly Usage Fees	\$10.34
On-call maintenance (response within two hours <u>single hours</u>) single circuit	Added to CUTE Hourly Usage Fees	\$3.16
On-call maintenance (response within two hours <u>back hours</u>) back-up circuit	Added to CUTE Hourly Usage Fees	\$3.51
COMMON USE SELF SERVICE (CUSS) CHARGES		
Transaction Fee	Per Transaction	\$0.58
Monthly Fee (Desktop Unit)	Per Unit, Per Month	\$49.97 <u>48.78</u>
Monthly Fee (Standalone Unit) per unit, per month	Per Unit, Per Month	\$97.47 <u>93.16</u>
CLOSED-CIRCUIT TELEVISION (CCTV)		
CAMERAS		
PTZ (Pan-Tilt-Zoom)	Each, Per Month	\$24.00
Fixed	Each, Per Month	\$16.00
VIEWING WORKSTATION		
Cellstack/NICE	Each, Per Month	\$614.00

Rate Description	Rate Application	FY 2019-20 2020-2021
Cellstack	Each, Per Month	\$553.00
NICE	Each, Per Month	\$461.00
RECORDING-PER PORT		
NICE Pro (30-day recording)	Each, Per Month	\$14.00
NICE Harmony (20-day recording)	Each, Per Month	\$9.00
PASSENGER AIRCRAFT PARKING FEES		
Passenger Aircraft Regular Parking: Hard Stand	Per day for 1 – 5 days, after 2 hr. grace period	Per Formula
Passenger Aircraft Regular Parking: Remote Position	Per day for 1 – 5 days, after 2 hr. grace period	Per Formula
Passenger Aircraft Regular Parking: Terminal Gate	Per day for 1 – 5 days, after 4 hr. grace period	Per Formula
Overtime Parking	Per 30 minute period – if applicable	\$100.00
Premium Charges	Percent added to existing charges – if applicable	50%
Major Maintenance (Plus Storage Parking Fees)	Per 24 hr. period	\$300.00
<i>Formula for Daily Base Parking Rate = Aircraft Length x Wingspan x (Land Rate + Pavement Rate) divided by 365.</i>		
MAINTENANCE, REPAIR, and OVERHAUL TENANTS (MRO's)	For the privilege of providing MRO services for aircraft at MIA, an MRO is responsible for payment to MDAD of all landing and aviation fees applicable to an aircraft undergoing the MRO's services from the time it arrives at MIA until the time it departs, except to the extent that the MRO user is a Signatory Airline to the 2018 Airline Use Agreement and will therefore pay such fees directly from its own account.	Landing fees, parking charges and other aviation fees vary by aircraft
CARGO AIRCRAFT PARKING POSITION FEES		
< 60,000 lbs. landed weight:		
First 4 hours		\$60.00
Each additional hour		\$15.00
24 hour maximum		\$360.00
Between 60,001 and 270,000 lbs. landed weight		
First 4 hours		\$120.00
Each additional hour		\$30.00
24 hour maximum		\$720.00
>270,000 lbs. in landed weight		
First 4 hours		\$200.00
Each additional hour		\$60.00
24 hour maximum		\$1,400.00
DERELICT OR NON-OPERATING AIRCRAFT (Additional daily parking charges after 60 Days)		\$500.00

Rate Description	Rate Application	FY 2019-20 <u>2020-2021</u>
VIP RAMP BUS ESCORT FEE (CHARTER AIRLINES, MIA)		
Escort/attendant fee	Per hour with 2 hour minimum	\$150.00
GROUND SUPPORT CHARGES		
VDGS (Visual Docking Guidance System) Loading Bridge Fee	Per Aircraft Arrival - In addition to standard Loading Bridge Fee	\$12.00
Stair Truck	Per hour – waived for U.S. Military aircraft	\$100.00
Escort Fee for Aircraft at all GA Airports (including Vehicle)	Per Escort	\$100.00
Escort Fee for Delivery Vehicles or Non-Passenger Vehicles at all GA Airports	Per Escort	\$10.00
Escort Fee for Vehicle Escort for VIP Pickup at General Aviation Aircraft	Per Escort	\$20.00
FUEL STOP FEE		
At Terminal Gate	Equal to concourse fee plus one loading bridge fee	Varies by Aircraft
At General Aviation Center	Equal to one-day parking charge up to two hours	Varies by Aircraft
GENERAL AVIATION CENTER (GAC) FACILITY FEES		
Domestic Fee – GAC Concourse Use Fee	Per Seat	\$2,404.91
International Fee – GAC Concourse Use Fee	Per Seat	\$0.00
International Facility Fee	Per Seat	\$10,6612.43
PUBLIC PARKING		
Standard Vehicle Parking	Variable based on demand (time of day, day of week, availability, etc.)	\$8.00-\$38.00
Valet Parking	For first 1-3 hours or part thereof	\$18.00
Valet Parking - Maximum	Maximum per day	\$30.00
Parking Space Reservation Charge	In addition to vehicle parking rate	\$10.00
EMPLOYEE PARKING		
Employee Parking Decals	Per decal, per month	\$30.00
Motorcycle Parking Fee	Per decal, per year	\$180.00
Long-term Parking Magnetic Cards	Per employee, per month	\$100.00
Contractor Parking Cards	Per card, per year	\$200.00
Towed Vehicles	Per occurrence	\$50.00
GROUND TRANSPORTATION		
Security Deposit per company with less than 10 vehicles		\$500.00
Security Deposit per company with 10 or more vehicles		\$1,000.00
A1—Bus	Per Trip	\$7.00
A2—Van	Per Trip	\$3.00
A3—Limo	Per Trip	\$3,002.00
B1—Hotel/Motel (Small)	Per Trip	\$1.00
B2—Hotel/Motel (Large)	Per Trip	\$2.00
B3—Commercial (Small)	Per Trip	\$2.50
B4—Commercial (Large)	Per Trip	\$3.00

Rate Description	Rate Application	FY 2019-20 <u>2020-2021</u>
C1—Crew Service (Small)	Per Trip	\$1.00
C2—Crew Service (Large)	Per Trip	\$2.00
Class D—Delivery Service	Based on service performed and vehicle size	\$1-\$12.00
B5—Off-Airport Car Rental Companies with less than \$500,000 gross revenues	Each MIA Contract	\$3.00
B6—Off-Airport Car Rental Companies gross revenues between \$500,000 and \$4.9 million	Gross MIA Passenger Revenue	4.5%
B7—Off-Airport Car Rental Companies gross revenues in excess of \$5 million but less than \$20 million	Gross MIA Passenger Revenue	7.5%
B7—Off-Airport Car Rental Companies gross revenues in excess of \$20 million	Gross MIA Passenger Revenue	9.0%
B8—Off Airport Parking Lot Operators Upper Level	Per Trip	\$1.00
(Small vans) Lower Level	Per Trip	\$2.50
B9—Off Airport Parking Lot Operators Upper Level	Per Trip	\$2.00
(Large vans) Lower Level	Per Trip	\$3.00
Class E Vehicles Annual Permit Fee	Per vehicle, per calendar year	\$200.00
Mobile Food Truck Vendor Fee	Per vehicle, per calendar year	\$360.00
Taxicab Operation Fee	Per Trip	\$2.00
Ground Transportation Permit Renewal Fee	Per Permit, annually	\$100.00
Ground Transportation Permit Late Renewal Fee	Per Permit	\$100.00

AUTHORITY TO REVISE OR ADJUST BUILDING AND LAND RENTAL RATES DURING FISCAL YEAR ~~2019-2020-2021~~ FOLLOWING APPROVAL OF THE ~~2019-2020-2021~~ IMPLEMENTING ORDER BY THE BOARD OF COUNTY COMMISSIONERS – The Board hereby establishes the rental rates listed below as being fair, reasonable, and not unjustly discriminatory for the Fiscal year ~~2019-2020-2021~~. If the rental rates listed below are adjusted by the appraisers for the ~~2019-2020-2021~~ Fiscal Year either before the effective date of this Implementing Order or at any time during the Fiscal Year ~~2019-2020-2021~~, the Aviation Department is authorized to amend the rates listed below and impose, during the ~~2019-2020-2021~~ Fiscal Year, the fair market rental rates reflected by any such adjustments made by the appraisers.

MIA LAND RENTAL RATES

1 Airport	Per Sq. Ft.	\$2.05 <u>2.15</u>
1a Vacant land with aircraft access	Per Sq. Ft.	N/A
2 Commercial sites at SEC of NW 36 th St & NW 72 nd Ave	Per Sq. Ft.	\$2.75
3 N.W. 21 st St. and N.W. 39 th Avenue	Per Sq. Ft.	\$3.15 <u>3.35</u>
4 Fuel Farm, NW 72 nd Avenue & eastern Perimeter Road	Per Sq. Ft.	\$2.35
5 N.W. 16 th Street (non-buildable sites)	Per Sq. Ft.	\$0.50
6 Jai-Alai fronton land area & NW 36 th Street Frontage	Per Sq. Ft.	\$2.35 <u>2.45</u>
7 Commercial Sites on NW 12 th St & North of NW 36 th St	Per Sq. Ft.	\$2.10 <u>2.20</u>

Note: There is an additional charge of \$.10 per square foot where special services are provided, such as high intensity lighting, power cost, etc.

PAVING RATES ~~are charged~~ (in addition to land rental rates)

Standard (Vehicular) Existing — Landside	Per Sq. Ft.	\$0.45
Standard (Vehicular) Existing — Airside	Per Sq. Ft.	\$0.70
Heavy Duty (Aircraft) Existing —Airside	Per Sq. Ft.	\$0.90

BUILDING RENTAL RATES - MIA¹

(The current building number is listed first; a number in parentheses appearing after the current building number is the former building number.)

MDAD reserves the right to adjust the following rates to reflect any conditions identified by the appraisers in their reports.

Bldg. # 49 - Offices (A/C)	Annual Sq. Ft.	\$6.00
Bldg. # 49 - Shop (A/C)	Annual Sq. Ft.	\$6.00
Bldg. # 700 - Cargo - <u>Belly Building (Non-A/C)</u>	Annual Sq. Ft.	\$10.25 10.50 (1)
Bldg. # 700 - Offices (A/C) 2nd Floor	Annual Sq. Ft.	\$11.75 (11)
Bldg. # 700 - Offices (A/C) 1st Floor	Annual Sq. Ft.	\$15.00 (1)
Bldg. # 700 - Mezzanine Office (A/C)	Annual Sq. Ft.	\$11.75 12.50 (11)
Bldg. # 700 - 3 rd Floor Storage (storage only) <u>1</u>	Annual Sq. Ft.	\$10.00 (8)
Bldg. # 701 - Cargo - <u>Belly Building (Non A/C)</u>	Annual Sq. Ft.	\$10.25 10.50 (11)
Bldg. # 701 - Offices (A/C) 2nd Floor	Annual Sq. Ft.	\$11.75 (11)
Bldg. # 701 - Offices (A/C) 1st Floor	Annual Sq. Ft.	\$15.00 (1) 1
Bldg. # 701 - Mezzanine Office (A/C)	Annual Sq. Ft.	\$11.75 12.50 (11)
Bldg. # 701 - 3rd Floor Storage (storage only) <u>2</u>	Annual Sq. Ft.	\$10.00 (8)
Bldg. # 702 - Cargo - <u>Belly Building (Non A/C)</u>	Annual Sq. Ft.	\$10.25 10.50 (1) 1
Bldg. # 702 - Offices (A/C) 2nd Floor	Annual Sq. Ft.	\$11.75 (11)
Bldg. # 702 - Offices (A/C) 1st Floor	Annual Sq. Ft.	\$15.00 (1) 1
Bldg. # 702 - Mezzanine Office (A/C)	Annual Sq. Ft.	\$11.75 12.50 (11)
Bldg. # 702 - 3rd Floor Storage (storage only) <u>3</u>	Annual Sq. Ft.	\$10.00 (8)
Bldg. # 703 - Engine Test Cell Bldg. - Storage	Annual Sq. Ft.	\$5.25 (12)
Bldg. # 2120 - Reciprocating Dynamometer Cells	Per Month	\$11,500.00 (8)(13)
Bldg. # 2120 - Large Jet Engine Cells	Per Month	\$13,500.00 (8)(13)
Bldg. # 703A - Test Cell	Per Month	\$13,000.00
Bldg. # 704 (2121) - Warehouse (Non A/C)/ Cargo (Non A/C)	Annual Sq. Ft.	\$5.75 (1) 2
Bldg. # 704 (2121) - Offices (A/C)/ Shop (A/C)/Storage (A/C)	Annual Sq. Ft.	\$6.25 (1) 2
Bldg. # 704 Shop (A/C)	Annual Sq. Ft.	\$6.25 (1)2
Bldg. #704 Storage (A/C)	Annual Sq. Ft.	\$6.25 (1)2
Bldg. # 706 - Cargo - <u>Freighter Building (Non A/C)</u>	Annual Sq. Ft.	\$17.00 (1) 1
Bldg. # 706 - Offices (A/C) 1 st Floor	Annual Sq. Ft.	\$17.00 (1) 1
Bldg. # 706 - <u>Mezzanine Offices (A/C)</u>	Annual Sq. Ft.	\$15.25
Bldg. # 706 - 3rd Floor Storage (storage only) <u>2</u>	Annual Sq. Ft.	\$10.00 (8)
Bldg. # 706 - Airside Ramp	Annual Sq. Ft.	Included in Cargo Rent
Bldg. #706 - Landside Ramp	Annual Sq. Ft.	Included in Cargo Rent
Bldg. # 707 - Cargo - <u>Freighter Building (Non A/C)</u>	Annual Sq. Ft.	\$17.00 (11)
Bldg. # 707 - Cargo - <u>Freighter Building (Non A/C)</u>	Annual Sq. Ft.	\$17.00 (1)
Bldg. # 707 - Offices (A/C) 1 st Floor	Annual Sq. Ft.	\$17.00 (1) 1
Bldg. # 707 - <u>Mezzanine Offices (A/C)</u>	Annual Sq. Ft.	\$15.25
Bldg. # 707 - 3rd Floor Storage (storage only) <u>2</u>	Annual Sq. Ft.	\$10.00 (8)
Bldg. # 707 - Airside Ramp	Annual Sq. Ft.	Included in Cargo Rent
Bldg. # 707 - Landside Ramp	Annual Sq. Ft.	Included in Cargo Rent
Bldg. # 708 - Cargo - <u>Freighter Building (Non A/C)</u>	Annual Sq. Ft.	\$17.00 (11)
Bldg. # 708 - Offices (A/C) 1 st Floor	Annual Sq. Ft.	\$17.00 (1) 1
Bldg. # 708 - <u>Mezzanine Offices (A/C)</u>	Annual Sq. Ft.	\$15.25
Bldg. # 708 - 3rd Floor Storage (storage only) <u>2</u>	Annual Sq. Ft.	\$10.00 (8)
Bldg. # 708 - Airside Ramp	Annual Sq. Ft.	Included in Cargo Rent

Bldg. # 708 – Landside Ramp	Annual Sq. Ft.	Included in Cargo Rent
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¹ Note that the following numbered notes relate to the numbers appearing in parentheses next to various line item rental charges in this section. For example, the "(1)" following the rental charge for "Bldg. #700 – Cargo – Belly Building (Non-A/C)" and some of the other line items relates to note number (1) of the following list, etc. These notes are more fully described in the attached appraisal report: (1) In addition to the building rate charge there is a land rate charge for "Land Under Building" which is added to the building rate; (2) Rent includes electricity, water, and sewer. There is no land charge for office space; (3) If A/C space is rented, tenant pays applicable electric and is responsible for A/C repair and replacement; (4) Hangar 861 and 862 tenants are making improvements and are only paying land rent. Appraised rate includes a charge of \$.10 per square foot as a trash removal fee; (5) Tenant pays minimum guarantee; (6) In addition to rent, tenant pays an opportunity fee of 7.5% of the revenues collected. Tenant is responsible for all maintenance and repairs; (7) Includes land rent and janitorial. Utilities are paid by rental car agencies in MIC; (8) No air conditioning is provided. Only electric for minimal lighting is provided.

<u>Bldg. # 709 LanChile (Airis)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 710 LanChile (Airis)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 711 Arrow Cargo (Aeroterm)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 712 Arrow Cargo (AMB Codina)</u>		<u>Tenant Constructed Building</u>
Bldg. # 714 - Cargo – Freight Building (Non A/C)	Annual Sq. Ft.	\$13.00 (1)
Bldg. # 714 - Offices – First Floor (A/C)	Annual Sq. Ft.	\$13.25 13.50 (1)
<u>Bldg. # 714 – Mezzanine Office</u>	<u>Annual Sq. Ft.</u>	<u>\$13.00</u>
Bldg. # 716A - Cargo – Freight Building (Non A/C)	Annual Sq. Ft.	\$13.50 (1) (15)
Bldg. # 716A - Offices (A/C) <u>1st2nd Floor</u>	Annual Sq. Ft.	\$13.60 15.00 (1) (15)
Bldg. # 716A - Offices (A/C) <u>2nd1st Floor</u>	Annual Sq. Ft.	\$15.00 13.60 (11) (15)
Bldg. # 716A – Airside Ramp	Annual Sq. Ft.	Included in Cargo Rent
Bldg. # 716A – Landside Ramp	Annual Sq. Ft.	Included in Cargo Rent
Bldg. # 716B-J - Cargo – Freight Building (Non A/C)	Annual Sq. Ft.	\$12.50 (1) (15)
Bldg. # 716B-J - Offices (A/C) <u>1st2nd Floor</u>	Annual Sq. Ft.	\$15.00 (11) (15)
Bldg. # 716B-J - Offices (A/C) <u>2nd1st Floor</u>	Annual Sq. Ft.	\$15.00 12.60 (11)
Bldg. # 716B-J – Airside Ramp	Annual Sq. Ft.	Included in Cargo Rent
Bldg. # 716B-J – Landside Ramp	Annual Sq. Ft.	Included in Cargo Rent
Bldg. # 719 (2122) - Governmental Service Bldg. - CCC	Annual Sq. Ft.	\$19.75 3
Bldg. # 741 (2204) - Decompression Chamber	Per Year	\$52,000.00
Bldg. # 805 - Cargo – Freight Building (Non A/C)	Annual Sq. Ft.	\$12.25 (1)
Bldg. # 805 - Offices (A/C)	Annual Sq. Ft.	\$12.25
<u>Bldg. # 807 – UPS (Cargo)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 812 – PPQ Building</u>		<u>MDAD/Tenant Constructed Building</u>
<u>Bldg. # 815 – USDA Veterinary Services</u>		<u>MDAD/Tenant Constructed Building</u>
Bldg. # 820 (1011) - Warehouse (Non A/C)	Annual Sq. Ft.	\$9.50 (1)
Bldg. # 820 (1011) - Offices (A/C)	Annual Sq. Ft.	\$11.00
<u>Bldg. # 831 – Office/Warehouse (FedEx)</u>		<u>Tenant Constructed Building</u>
Bldg. # 836 (1054) - GSE Office/ <u>Sshop (AC)</u>	Annual Sq. Ft.	Demolished
Bldg. # 839 - Hangar (Signature Flight Center)	Annual Sq. Ft.	\$12.00
Bldg. # 839 - Offices (A/C)	Annual Sq. Ft.	\$16.00
Bldg. # 840 - Signature Flight Support (Terminal)	Annual Sq. Ft.	\$20.00
Bldg. # 844 (101) - Hangar - Storage (Non A/C)	Annual Sq. Ft.	\$9.25 (1)
Bldg. # 844 (101) - Offices (A/C)	Annual Sq. Ft.	\$11.75
Bldg. # 844 (101) - Storage (A/C)	Annual Sq. Ft.	\$6.75
Bldg. # 845 (100) - Offices (A/C)	Annual Sq. Ft.	\$16.50 (2) (3)
Bldg. # 845 (100) - Warehouse (Non-A/C)	Annual Sq. Ft.	\$10.75 (3)
Bldg. # 845 (100) - Warehouse (A/C)	Annual Sq. Ft.	\$12.00 (3)

Bldg. # 845 (100) - Warehouse Office (A/C)	Annual Sq. Ft.	\$12.15- (3)
Bldg. # 845 (100) - Simulator (A/C)	Annual Sq. Ft.	\$13.00
Bldg. # 845 (100) - Atrium Space—1st Floor (A/C)	Annual Sq. Ft.	\$19.00 (2) / (3)
Bldg. # 845 (100) - Atrium Space—Above 1st Floor (A/C)	Annual Sq. Ft.	\$19.00 (2) / (3)
<u>Bldg. # 850 – AAR ACS (Maintenance Hangar)</u>		<u>Tenant Constructed Building</u>
Bldg. # 855 (53) - Storage (A/C)	Annual Sq. Ft.	\$5.75 6.00
Bldg. # 856 (52) - Storage (A/C)	Annual Sq. Ft.	\$5.50 6.00
Bldg. # 857 (55) - Wash Rack & Drum Storage	Annual Sq. Ft.	\$6.00
Bldg. # 861-862 (60) - Aircraft Hangars (#6 and #7)	Annual Sq. Ft.	\$10.10 (4) / (1) / (12)
Bldg. # 861-862 (60) - Shops (A/C)	Annual Sq. Ft.	\$6.00 (4) / (12)
Bldg. # 861-862 (60) - Storage (A/C)	Annual Sq. Ft.	\$6.00 (4) / (12)
Bldg. # 861-862 (60) - Offices (A/C)	Annual Sq. Ft.	\$6.50 (4) / (12)
Bldg. # 863 (60-A) - Engine Overhaul and Service	Annual Sq. Ft.	\$5.50
Bldg. # 863 (60-A) - Storage 2nd Floor	Annual Sq. Ft.	\$4.00 (3) / (22)
Bldg. # 863 (60-A) - Offices (A/C) 1 st Floor	Annual Sq. Ft.	\$10.00
Bldg. # 863 (60-A) - Offices (A/C)	Annual Sq. Ft.	\$8.00
Bldg. # 871 (48) - Hangar (Non A/C)	Annual Sq. Ft.	\$9.00 (1)
Bldg. # 871 (48) - Office (A/C)	Annual Sq. Ft.	\$5.50
Bldg. # 871 (48) - Shop <u>and Storage</u> (A/C)	Annual Sq. Ft.	\$4.25 (3) / (22)
Bldg. # 875 (43) - Office (A/C) Pan Am	Annual Sq. Ft.	\$10.50 19)
Bldg. # 875 (43) - Office (A/C) Individual Tenants	Annual Sq. Ft.	\$15.00 (3)
Bldg. # 875 (43) - Simulator Bays (A/C)	Annual Sq. Ft.	\$9.00
Bldg. # 888 (35-35A) – Maintenance- and Training (A/C) Office Space (A/C)	Annual Sq. Ft.	Demolished
<u>Bldg. # 890 – Hanger (Non-A/C)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 890 – Office Space (A/C)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 890 – Storage (A/C)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 890 – Shops (A/C)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 891 – First Floor: Maintenance – Shops (A/C)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 891 – Second Floor: Shops (A/C)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 891 – Third Floor: Shops (A/C)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 891 – Fourth Floor: Storage (Non-A/C)</u>		<u>Tenant Constructed Building</u>
Bldg. # 896 (22) - Hangar—Maintenance (Non A/C)	Annual Sq. Ft.	\$10.10 (1)
Bldg. # 896 (22) – Office Space (A/C) 1 st Floor	Annual Sq. Ft.	\$10.00
Bldg. # 896 (22) - Office Space (A/C) 2nd Floor	Annual Sq. Ft.	\$7.75
Bldg. # 896 (22) - Shops—Maintenance (A/C)	Annual Sq. Ft.	\$5.75
Bldg. # 896 (22) - Third Floor: Storage	Annual Sq. Ft.	\$3.00
Bldg. # 896 (22) - Composite Shop	Annual Sq. Ft.	\$10.00
Bldg. # 896 (22) - Paint Booth	Annual Sq. Ft.	\$10.00
<u>Bldg. # 909 – Flight Training Facility (Airbus)</u>		<u>Tenant Constructed Building</u>
<u>Bldg. # 916 – Cargo Warehouse (Development)</u>		<u>Tenant Constructed Building</u>
Bldg. # 919 (5A) - Office - Entire Building (A/C)	Annual Sq. Ft.	\$10.50
Bldg. # 919 (5A) - Office - Per Floor or less (A/C)	Annual Sq. Ft.	\$13.00
Bldg. # 919 (5A) - Office - Second Floor (Full Service)	Annual Sq. Ft.	\$18.00
Bldg. # 919 (5A) - Storage	Annual Sq. Ft.	\$6.00 (3) / (22)
Bldg. # 919 (5A) - Loading Dock	Annual Sq. Ft.	\$1.75
Bldg. # 2082 - Warehouse (El Dorado) 4	Annual Sq. Ft.	\$2.50
Bldg. # 2082 - Offices (A/C)	Annual Sq. Ft.	\$2.50
Bldg. # 3010 - Cabstand Cafe (A/C)	Annual Sq. Ft.	\$30.00 (5)

Bldg. # 3030 - Offices	Annual Sq. Ft.	\$10.00 (12)
Bldg. # 3030A – Office (A/C) - Wing of Bldg. 3030	Annual Sq. Ft.	\$8,509.00
Bldg. # 3032 - Cafeteria (Non A/C)	Annual Sq. Ft.	\$4.75
Bldg. # 3032 - Cafeteria (A/C)	Annual Sq. Ft.	\$6.50
Bldg. # 3033 - Police Station (A/C)	Annual Sq. Ft.	\$10.00
Bldg. # 3037 - Maintenance-Garage (Non A/C)	Annual Sq. Ft.	\$6,007.00
Bldg. # 3037 - Offices (A/C)	Annual Sq. Ft.	\$6.50
Bldg. # 3038 - Building Services—Maintenance/Office (A/C)	Annual Sq. Ft.	\$6.50
Bldg. # 3040 - Maintenance Shops (Non A/C) and Offices (A/C)	Annual Sq. Ft.	\$6.60 (19)
Bldg. # 3034 - Triturator	Per Year	<i>Decommissioned</i>
Bldg. # 3046 - Offices (A/C)	Annual Sq. Ft.	\$10.00
Bldg. # 3046 - Shop (A/C)	Annual Sq. Ft.	\$6.25 (3)/(22)
Bldg. # 3047 - Offices (A/C)	Annual Sq. Ft.	\$10.00
Bldg. # 3048 - Offices (A/C)	Annual Sq. Ft.	\$10.00
Bldg. # 3049 - Maintenance Garage (Non A/C)	Annual Sq. Ft.	\$7.00
Bldg. # 3050 - Administration Building (Multiple Tenancy)	Annual Sq. Ft.	\$14.25
Bldg. # 3074 - In-Flight Caterers: Kitchen (A/C and Non A/C)	Annual Sq. Ft.	\$8.50 (22)
Bldg. # 3074 – Kitchen	Annual Sq. Ft.	<u>\$8.50 (3)</u>
Bldg. # 3074 – Kitchen (A/C)	Annual Sq. Ft.	<u>\$8.50 (3)</u>
Bldg. # 3077 - Triturator	Per Year	\$22,000.00 (6)/(23)
Bldg. # 3078 - Fuel Building (A/C)	Annual Sq. Ft.	\$10.00
Bldg. # 3078 - Offices (A/C)	Annual Sq. Ft.	\$10.25
Bldg. # 3089 - Parking Garage	Per Space Position, Per Month	\$60.00 (4)
Bldg. # 3091 - Maintenance/Offices (A/C)	Annual Sq. Ft.	\$7,758.00
Bldg. # 3094 - Parking Garage	Per Space Position, Per Month	\$60.00 (4)
<u>Bldg. # 3095-A Hangar Building:</u>		
Bldg. # 3095-A - Hangar Area (Non A/C) – 1 st Floor	Annual Sq. Ft.	\$12.00
Bldg. # 3095-A - Office – 1 st and 2 nd Floors (A/C)	Annual Sq. Ft.	\$9.00 (22)
Bldg. # 3095-A - Shops & Storage 1st and 2 nd Floors	Annual Sq. Ft.	\$8.00 (22)
<u>Bldg. # 3095-B Offices (as renovated):</u>		
Bldg. # 3095-B - Offices—Entire Building (A/C)	Annual Sq. Ft.	\$11.00
Bldg. # 3095-B - Offices—Per Floor (A/C)	Annual Sq. Ft.	\$17.00 (3)
Bldg. # 3095-B - Offices—Penthouse (A/C)	Annual Sq. Ft.	\$20.00 (3)
Bldg. # 3100 - Maintenance Garage (Non A/C)	Annual Sq. Ft.	Demolished
Bldg. # 3101 - Maintenance Garage—Storage (Non A/C)	Annual Sq. Ft.	\$6.00
Bldg. # 3110 - Offices—Security Building	Annual Sq. Ft.	\$21.00
Bldg. # 3150 - Offices (A/C)	Annual Sq. Ft.	\$11.50
Bldg. # 3151 - Maintenance—Shop (Non A/C)	Annual Sq. Ft.	\$6.00
Bldg. # 3151 - Offices (A/C)	Annual Sq. Ft.	\$11.00
Bldg. # 3152 - Service Station (Non A/C)	Annual Sq. Ft.	\$5.75
Bldg. # 3153 - Car Wash Building	Annual Sq. Ft.	\$5.75
Bldg. # 3241 - RCC Office (A/C)	Annual Sq. Ft.	\$26.00 (7)/(20)
Bldg. # 3241 - RCC Storage (A/C)	Annual Sq. Ft.	\$15.00 (7)/(20)
Bldg. # 4001 - Traffic Control Center	Annual Sq. Ft.	\$13.00
Bldg. # 4002 - Public Works Office	Annual Sq. Ft.	\$12.00
Bldg. # 4003 - Corrections Office (A/C)	Annual Sq. Ft.	\$7.50
Bldg. # 4003A - Offices (A/C)	Annual Sq. Ft.	\$7.00
Bldg. # 4003A - Storage (Non A/C)	Annual Sq. Ft.	\$6.00
Bldg. # 4004 - Sign Shop (Non A/C)	Annual Sq. Ft.	\$6.00
MIC - Platform - Unfinished space	Annual Sq. Ft.	\$30.00

OTHER RENTAL RATES

These rates are more fully described in the attached appraisal report. Note that, with respect to antenna installations, any antenna and its associated equipment for data collection, reception, or transmission related to (i) the monitoring of aircraft movements in the air or on the ground or (ii) any other aviation activity as determined by MDAD, shall pay a fee of \$2,500.00 annually per antenna, plus rental charges for the land or any facility on which or in which any antenna or associated equipment is installed, based on MDAD's sole determination of the dimensions of the land or facility allocable to such antenna or equipment. For all other antenna and associated equipment for non-aviation or specialty use, fees and rental charges in an amount not to exceed \$250,000.00 annually shall be separately imposed by MDAD as a condition of a lease, license, or permit applicable to the installation of the antenna or equipment.

Loading Dock (additional area per sq. ft.)	Per Sq. Ft.	\$1.75
Trailer Parking & Modular Units (Single Wide)	Per Space, Per Month	\$250.00
Trailer Parking & Modular Units (Double Wide)	Per Space, Per Month	\$500.00
Trailer Parking & Modular Units (Triple Wide)	Per Space, Per Month	\$600.00
Trailer Parking & Modular Units (Single Wide) - Temporary	Per Space, Per Month	\$250.00
Trailer Parking & Modular Units (Double Wide) - Temporary	Per Space, Per Month	\$500.00
Trailer Parking & Modular Units (Triple Wide) - Temporary	Per Space, Per Month	\$650.00
Tractor Trailer Parking (less than 75 feet, inclusive of cab)	Per Month	\$525.00
Limousines (occupying standard parking space)	Per Space, Per Month	\$55.00
Larger limousines (occupying more than standard parking space)	Per Space, Per Month	\$100.00
Tour buses and buses in excess of 8 feet wide and 18 feet long	Per Space, Per Month	\$200.00
Antennae Installations:	Annually, Per Antenna	\$2,500.00

Any antenna and its associated equipment for data collection, reception, or transmission related to (i) the monitoring of aircraft movements in the air or on the ground or (ii) any other aviation activity as determined by MDAD, shall pay a fee of \$2,500.00 annually per antenna, plus rental charges for the land or any facility on which or in which any antenna or associated equipment is installed, based on MDAD's sole determination of the dimensions of the land or facility allocable to such antenna or equipment. For all other antenna and associated equipment for non-aviation or specialty use, fees and rental charges in an amount not to exceed \$250,000.00 annually shall be separately imposed by MDAD as a condition of a lease, license, or permit applicable to the installation of the antenna or equipment.

- ~~1) Rent includes land.~~
- ~~10) Rates based on approved actual audited construction costs.~~
- ~~11) Rent includes common area janitorial, excludes land.~~
- ~~12) Additional rent may be applicable to recover costs of 40-year recertification and costs of repairs to comply with life safety codes.~~
- ~~15) Rate includes amortization of 40-year recertification and costs of repairs to comply with life safety codes.~~
- ~~19) Appraised rate includes a charge of \$.10 per square foot as a trash removal fee.~~
- ~~20) Includes common area janitorial.~~
- ~~22) Includes land rent and janitorial. Utilities are paid by rental car agencies in MIC.~~
- ~~23) If A/C space the tenant pays applicable electric and is responsible for A/C repairs and replacement.~~
- ~~24) In addition to the rent the tenant will pay an opportunity fee of 7.5% of the revenues collected. Tenant is responsible for all maintenance and repairs.~~

FUEL FLOWAGE FEES - MIA FUEL FARM

Truck Delivery (Opportunity Fee on service to commercial aircraft does not apply)	Per Gallon	0.013704 <u>0.014977</u>
Hydrant Delivery (Opportunity Fee for into-wing service to commercial aircraft does not apply)	Per Gallon	0.017661 <u>0.018410</u>

GENERAL AVIATION AIRPORT FEES

Operational Closure Fee per Airport (or part thereof)	Per Day (or portion thereof)	\$4,800.00
Operational Closure Fee Government Entities	Per Hour (or portion thereof)	\$200.00
Aerial Advertising Fee (3 charges max per aircraft per day)	Per Pick Up and Drop Off	\$14.00

AIRCRAFT PARKING AT GENERAL AVIATION AIRPORTS

M-1 type aircraft (15,000 lbs. or less)	1 – 5 day rate applies for duration	M-1 rate
All other aircraft	Rates increase on days 6, 16 and 31	Same as MIA

OTHER GENERAL AVIATION AIRPORT FEES

Conference Room Rental Fee

(Miami Executive and Opa-Locka Airports)

Non-profit entities	Per Use (4 hour limit)	\$10.00
Other than non-profit entities	Per Use (4 hour limit)	\$50.00
Off-Road Vehicle Parking Fee at Training and Transition Airport	Per Vehicle, Per Fiscal Year or fraction thereof	\$50.00
Fuel flowage fee at the General Aviation Airports	Per Gallon	\$0.08
Usage of Training and Transition Airport	Per Approach	\$28.00
AOA (Aircraft Operating Area) Decal for General Aviation Airport Commercial Vehicles and Equipment	Per Decal	\$10.00
AOA Decal for General Aviation Airport Privately Owned Vehicles and Equipment	Per Decal	\$5.00
AOA Decal Replacement Fee for General Aviation Airport Vehicles and Equipment	Per Decal	\$10.00
AOA Decal Late Application Fee	Per Decal	\$10.00

LAND RENTAL - Opa Locka Executive Airport (OPF)

Aeronautical Land	(Rent/Sq. Ft./Year)	\$0.280.29
Runway 9L Clearance (appraise individually case-by-case as necessary)	(Rent/Sq. Ft./Year)	
Non-Aviation Land: (to be based on individual appraisals on a case-by-case basis as necessary)	(Rent/Sq. Ft./Year)	

PAVEMENT RENTAL

Pavement	(Rent/Sq. Ft./Year)	\$0.05
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NON-AVIATION LAND (Lease No. and Tenant)

Lease No. O-216 - Miami-Dade Dept. of Corrections	(Rent/Sq. Ft./Year)	\$1.20
Lease No. O-1519 - Miami-Dade Water & Sewer Dept.	(Rent/Sq. Ft./Year)	\$0.95
Lease No. O-8088 - Schaecter – clear zone (see note 2)	(Rent/Sq. Ft./Year)	\$0.550.567
Lease No. O-7889 - Miami Lakes Office Condo - clearzone	(Rent/Sq. Ft./Year)	\$0.65

BUILDING RENTAL (see note 1)

Building 40E (3)	(Rent/Sq. Ft./Year)	\$8.55
Building 40C (2)	(Rent/Sq. Ft./Year)	\$8.15
Building 40W (1)	(Rent/Sq. Ft./Year)	\$8.30
Building 41E (3)	(Rent/Sq. Ft./Year)	\$8.15
Building 41C (2)	(Rent/Sq. Ft./Year)	\$8.15
Building 41W (1)	(Rent/Sq. Ft./Year)	\$8.15
Building 45	(Rent/Sq. Ft./Year)	\$7.20
Building 46	(Rent/Sq. Ft./Year)	\$13.50
Building 47	(Rent/Sq. Ft./Year)	\$7.30
Building 107 Office	(Rent/Sq. Ft./Year)	\$19.00
Building 107 Dorm	(Rent/Sq. Ft./Year)	\$20.00

Note 1: Annual rent/SF excluding land or pavement

Note 2: Rent subject to annual 3% increase

LAND RENTAL - Miami Executive Airport (TMB)

Aeronautical Land	(Rent/Sq. Ft./Year)	\$0.24
Non-Aviation Land: (to be based on individual appraisals on a case-by-case basis as necessary)	(Rent/Sq. Ft./Year)	
PAVEMENT RENTAL		
Pavement	(Rent/Sq. Ft./Year)	\$0.05
FARM LAND		
Farm Land – minimum bid	(Rent/Acre/Year)	\$500.00
BUILDING RENTAL (Aviation Tenants)		
Building 102	(Rent/Sq. Ft./Year)	\$3.35
Building 109	(Rent/Sq. Ft./Year)	\$3.60
Building 109A	(Rent/Sq. Ft./Year)	\$3.35
Building 109B	(Rent/Sq. Ft./Year)	\$3.35
Building 114	(Rent/Sq. Ft./Year)	\$3.30
Building 121	(Rent/Sq. Ft./Year)	\$5.80
Building 123	(Rent/Sq. Ft./Year)	\$5.75
Building 221	(Rent/Sq. Ft./Year)	\$3.65
Building 222	(Rent/Sq. Ft./Year)	\$2.55
Building 247	(Rent/Sq. Ft./Year)	\$6.30
Building 504	(Rent/Sq. Ft./Year)	\$4.95
Building 225	(Rent/Sq. Ft./Year)	\$3.40
Building 226	(Rent/Sq. Ft./Year)	\$1.30
Building 227	(Rent/Sq. Ft./Year)	\$3.75
Building 228	(Rent/Sq. Ft./Year)	\$6.70
Building 229	(Rent/Sq. Ft./Year)	\$6.40
Building 501	(Rent/Sq. Ft./Year)	\$8.30
Building 507	(Rent/Sq. Ft./Year)	\$16.50
LAND RENTAL - Homestead General (X51)		
Aeronautical Land	(Rent/Sq. Ft./Year)	\$0.08
PAVEMENT RENTAL		
Pavement	(Rent/Sq. Ft./Year)	\$0.05
FARM LAND		
Farm Land – minimum bid	(Rent/Acre/Year)	\$450.00
BUILDING RENTAL - AVIATION TENANTS		
Building 2	(Rent/Sq. Ft./Year)	\$3.85
Building 3	(Rent/Sq. Ft./Year)	\$2.80
Building 5	(Rent/Sq. Ft./Year)	\$3.65
Building 10	(Rent/Sq. Ft./Year)	\$3.85
Building 14	(Rent/Sq. Ft./Year)	\$2.80
TELECOMMUNICATIONS		
WIRELESS SERVICE PROVIDERS		
Cellular Telephone Cell Site	Per Cell Site	\$250,000.00
CABLE TELEVISION (CATV) RECOVERY FEE		
Private Offices and Break-Rooms	Per Month, Per Location	\$60.00
Bars, Restaurants and Clubs	Per Month, Per Location	\$215.00
COAXIAL CABLE RECOVERY FEE		
Recovery Fee	Per Month	\$35.00

Installation	Per Location	\$150.00
Additional work (plus material at cost)	Per Hour plus 25%	\$75.00
Equipment rental	Per Month, Per Television	\$20.00
Unauthorized Service	Per Location, Per Month + Monthly Fee}	\$1,000.00
Wireless Data Port with Internet Access Fee	Per Device, Per Month	\$47.50
Wireless Network Access Fee for Multiple Users and Proprietary Tenants	Per Month	\$600.00

OFFSITE FIDS RATE (Flight Information Display)

Network Port Cost	Monthly, Per PC Connection	\$60.00
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EQUIPMENT RENTAL COSTS

42" LCD Display	Monthly	\$50.60
Monitor mounting and security locks	Monthly	\$4.22
PC for Web FIDS	Monthly	\$13.49
Video Extender to drive monitor from PC	Monthly	\$3.37
Dual Video Output Card	Monthly	\$7.00

TELECOMMUNICATIONS FEES (Voice and Data Network)

Switch Access	Monthly Unit Rental / Installation	\$15.00 / \$66.65
Network Access - Public (Single Access)	Monthly Unit Rental / Installation	\$22.50 / \$66.65
Network Access - Public (Network Access)	Monthly Unit Rental / Installation	\$61.25 / \$66.65
M3902 Basic Rel. 3 Digital Phone- 1 Line	Monthly Unit Rental / Installation	\$7.45 / \$133.30
M3903 Enhanced Rel. 3 Digital Phone -3 Line	Monthly Unit Rental / Installation	\$17.65 / \$133.30
M3904 Enhanced Rel. 3 Digital Phone -5 Line	Monthly Unit Rental / Installation	\$22.43 / \$133.30
M3904 Add-On Module	Monthly Unit Rental / Installation	\$7.48 / \$66.65
M39305 Call Center Telephone Rel 3	Monthly Unit Rental / Installation	\$24.21 / \$133.30
Analog Set	Monthly Unit Rental / Installation	\$4.21 / \$133.30
Companion Wireless Telephone	Monthly Unit Rental / Installation	\$19.43 / \$133.30
Conference Phone	Monthly Unit Rental / Installation	\$34.66 / \$133.30
Loud Bell	Monthly Unit Rental / Installation	\$7.90 / Per Quote
Handsfree Headset	Monthly Unit Rental / Installation	\$13.36 / \$133.30
Voice Mail Box	Monthly Unit Rental / Installation	\$6.25 / \$33.33
Authorization Code	Monthly Unit Rental / Installation	\$1.25 / \$33.33
Voice Cable (Fax, Modem, or Clock Programming)	Monthly Unit Rental / Installation	\$3.28 / \$66.65
Level 5 Date Cable	Monthly Unit Rental / Installation	\$3.28 / Per Quote
Ethernet Port	Monthly Unit Rental / Installation	\$75.00 / \$133.30
Internet Access 6MB-1 Public Static IP Address	Monthly Unit Rental / Installation	\$106.25 / \$133.30
Internet Access -12MB -Public Static IP Address	Monthly Unit Rental / Installation	\$212.50 / \$266.60
Additional Static IP Address	Monthly Unit Rental / Installation	\$12.50 / \$66.65
Wireless Data Ports with Internet Access	Monthly Unit Rental / Installation	\$47.50 / N/A
Engineering and Configuring of Wi-Fi Ports	Monthly Unit Rental / Installation	N/A / \$533.20
Wireless Network Access for Multiple Users	Monthly Unit Rental / Installation	\$600.00 / \$1,066.40
One Strand foot of Fiber (MM or SM)	Monthly Unit Rental / Installation	\$0.019 / Per Quote
SC Connector in Fiber Patch Panel	Monthly Unit Rental / Installation	\$4.20 / \$33.33
Fiber Termination	Monthly Unit Rental / Installation	N/A / \$133.30
Copper Cable per pair foot	Monthly Unit Rental / Installation	\$0.006 / Per Quote
Black filled Copper Cables per pair foot	Monthly Unit Rental / Installation	\$0.006 / Per Quote
25 pair Copper Cable per pair foot	Monthly Unit Rental / Installation	\$0.038 / Per Quote

OPPORTUNITY FEE (see below for exclusions)*

Third-Party Vendors providing services to tenants at Miami International Airport (subject to upward or downward adjustments to the extent authorized in Resolution No. R-442-02, and not applicable to vendors who provide goods to concessionaires for resale to the public)	Percentage of Gross Revenues	7%
Third-Party Vendors making sales to the public at Miami International Airport (subject to upward or downward adjustments to the extent authorized in Resolution No. R-442-02)	Percentage of Gross Revenues	16% - 25%
Aircraft Maintenance Repair Overhaul (MRO) at Miami International Airport	Percentage of Gross Revenues	3%
Vending machine operators for machines at Miami International Airport	Percentage of Gross Revenues	30%

* The opportunity fees listed in this section do not apply to third-party vendors providing goods and services at the County's General Aviation Airports. However, all other fees listed in the other sections of this Summary of Rates, Fees and Charges, including but not limited to fuel flowage fees, do apply at the County's General Aviation Airports.

The opportunity fees listed in this section also do not apply to goods or services being provided to a local, state, or federal governmental agency conducting operations at any of the County's Airports.

MISCELLANEOUS AIR CARRIER FEES

Disruptive Passenger Fee		Actual costs incurred by the Department
GSE (Ground Service Equipment) Impoundment Fee first 15 days	Per Day	\$10.00
GSE (Ground Service Equipment) Impoundment Fee 16-30 days	Per Day	\$20.00
GSE (Ground Service Equipment) Impoundment Fee 31+ days	Per Day	\$40.00
Aircraft Handling Chock Fee at the General Aviation Center or Remote Locations	Per Aircraft	\$100.00

EMPLOYEE (MDAD TENANT) ID BADGE FEES

Employee Identification Badge Fee	Issuance or Renewal	\$20.00
Lost or Unaccounted Employee ID Badge Fee	1 st Replacement	\$75.00
Lost or Unaccounted Employee ID Badge Fee	2 nd Replacement	\$100.00
Failure to NOTIFY and RETURN Terminated Employee ID Badge Fee	Per Badge	\$100.00
TSA 5% Rule Violation Fee	Per Badge	\$125.00
Fingerprinting Fee	Per Person	\$38.00

Airside Vehicle, Training and Decal/Permit Replacement

Aircraft Operating Area (AOA) Decal	Per Vehicle	\$20.00
AOA Decals (Late Renewal, Lost or Unaccounted) 1st replacement	Per Vehicle	\$75.00
AOA Decals (Lost or Unaccounted) 2nd replacement	Per Vehicle	\$100.00
AOA Driver Training	Per Person	\$15.00
AOA Movement Area Training	Per Person	\$15.00
Loading Bridge Training	Per Person	\$15.00
AOA Permit Replacement Fee (Driver, Movement, Loading Bridge)	Per Permit	\$15.00
AOA Decals Late Application Fee	Per Decal	\$10.00

INTO-PLANE FUELING

Non-commercial Aircraft Fueling	Per Gallon	\$0.08
Commercial Service Fueling into Commercial Aircraft	Opportunity Fee and Gallonage Fee Not Applicable to Service	N/A

AIRLINE VIP CLUBS

Opportunity Fee	Percentage of VIP Club Fee Received Per Non-Member Visitor	35% (capped at \$8.40 per visitor)
Concession Fee - Liquor	Gross Liquor Sales	18%
Concession Fee - Other	Gross Amenities	10%

LETTER OF DETERMINATION (LOD), TECHNICAL REVIEWS AND WRITTEN COMMENTS

Airspace Evaluations	Per Evaluation	\$1,000.00
Preliminary LOD Fee (Airspace & Land Use (Height) Restrictions)	Per Project	\$1,700.00
Final LOD Fee (Airspace & Land Use (Height) Restrictions)	Per Project	\$1,700.00
<u>Variance Application Fee (Airport Zoning Regulations)</u>	<u>Per Application</u>	<u>\$1,700.00</u>
Letter of Determination Fee (Land Use Zoning Analysis)	Per Analysis	\$700.00

MDAD Technical Reviews and Written Comments

Cell towers and other structures under 200 feet above mean sea level		\$360.00
Request for written comments		\$360.00
Request for written comments (revised plans)		\$90.00
Development Impact Committee or Equivalent Large-Scale Zoning Hearing Application		\$360.00
Permissible Crane (or Equipment) Height Determination		\$360.00
Permissible Crane (or Equipment) Height Determination Extension Fee		\$90.00
Permissible Crane (or Equipment) Height Determination Additional Coordinates (per set)		\$45.00
Request for New Letter of Determination Due to Expiration		\$360.00

PASSENGER FACILITY CHARGE (PFC)

Per Enplaned Passenger	\$4.50
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OTHER FEES

Auditorium Use Fee (Miami International Airport)	Per Use, Per Day	\$750.00
Room #1	Per Use, Per Day	\$250.00
Room #2	Per Use, Per Day	\$250.00
Room #3	Per Use, Per Day	\$250.00
Consular Lounge Annual Membership Fee	Per Use	\$500.00
Consular Lounge Rental Fee for Non-Member Organizations (1 – 4 hours)	Per Use	\$500.00
Consular Lounge Rental Fee for Non-Member Organizations (8 hours)	Per Use	\$900.00
Interfaith Chapel Fee	Per Scheduled or Secular Service	\$100.00
Digital Media Sales Fee – Fixed	Variable rate depending on unit and other factors	\$50.00 to \$30,000.00
Digital Media Sales Fee – Per 1,000 Impressions	Per 1,000 impressions	\$5.00 to \$50.00
Electric Cart Registration Fee	Per Cart, Per Year	\$25.00
Electric Cart Lost Registration Fee	Per Cart	\$75.00
Electric Cart Late Registration Fee	Per Cart	\$10.00

VENDOR PERMIT APPLICATION FEES

Permit Application Fee for providers of goods and services to airlines and airport tenants at Miami International Airport	Per Application (Non-Refundable)	\$1,000.00
Permit Application Fee for providers of goods and services to airlines and airport tenants at the County's General Aviation Airports	Per Application (Non-Refundable)	\$500.00

PENALTY FEES FOR TENANTS AND USERS

Penalty Fee for Tenants, Subtenants and Other Users Employing Unpermitted Service Vendors:

First occurrence (if cured within 60 days of MDAD notice to the tenant or user)	Per Unpermitted Vendor	\$500.00
Incremental assessments for failure to cure after the 60 day notice to tenant or user	Each 30-day period after cure date	\$500.00
Fee for violating terms of Permit or for any other violations not specifically listed herein	Per Permit, First 30-day period	\$50.00
Fee for continuously violating terms of Permit or for any other violations not specifically listed herein	Per Permit, Each subsequent 30-day period after first 30-day period	\$100.00
Fee for Tenant's Failure to Disclose its Vendors, Sub-tenants, Assignees, Contractors or Sub-contractors (subject to a \$500.00 annual cap at the County's General Aviation Airports and a \$1,500.00 annual cap at Miami International Airport)	Per each day the failure occurs and continues	\$100.00
Fee for Permittee's failure to Disclose its Customers	Per each day the failure occurs and continues	\$50.00
Late Revenue Reporting Fee (Daily)	Per Day	\$50.00
Late Revenue Reporting Fee (Monthly Maximum)	Maximum per day violation for each monthly period the late reporting occurs	\$750.00
Interest Charged on any Under-reported or Non-reported Revenue	Per month for each month in which the under-reported or non-reported revenue occurs, regardless of the number of days in the month it occurs	1.5%
Wheelchair Lift Fee	Per Use	\$15.00
Security Violation Fee - 1st Offense		\$100.00
Security Violation Fee - 2nd Offense		\$250.00
Security Violation Fee - 3rd Offense		\$500.00
Aircraft Demolition Fee, per month for months 1 through 3	Per Aircraft, Per Month for Months 1 through 3	\$2,000.00
Aircraft Demolition Fee, per month for month 4 and greater	Per Aircraft, Per Month for Month 4 and greater	\$4,000.00
Baggage or Property Impound Fee		
For 1 through 15 days	Per Day, Per Piece	\$5.00
For 16 through 30 days	Per Day, Per Piece	\$10.00
For 31+ days	Per Day, Per Piece	\$20.00
Background Check Fee	Per Background Check	\$168.00 + 15%
Average Electrical Consumption per kilowatt hour (kWh) Charge	Per Kilowatt Hour Consumed	\$0.1065
Airside Enforcement Processing Fee	Per Civil Violation	\$100.00

ANIMAL INSPECTION FACILITY USER FEES

Small Ruminants (Sheep, goats, pigs, swine)	Flat Fee Per Air Waybill	\$25.00
Small Animals (Dogs, cats, & other pet types)	Flat Fee Per Air Waybill	\$15.00
Livestock (Equine, cattle, calves, ovine, caprine, porcine, <u>Ostrich</u> , <u>etc.</u>)	Per Head	\$45.00
Alpaca	Per Head	\$25.00

Poultry (Birds, baby chicks, turkey, etc.)	Flat Fee Per Air Waybill	\$25.00
Other	Flat Fee Per Air Waybill	\$25.00
Remittance Fee Retained by Freight Handler on behalf of MDAD	Percentage of Inspection Fee	5%

VIOLATION FEES FOR AIRPORT CONCESSIONAIRES AND TENANTS

Violation of permitted use of a location	Per Day, Per Location	\$100.00
Failure to maintain required hours of operation	Per Day, Per Location	\$50.00
Failure to submit required documentation and reports	Per Day, Per Report	\$50.00
Failure to submit required documentation and reports	Per Month Maximum	\$750.00
Failure to comply with request for mandatory response	Per Day	\$100.00
Unauthorized advertising	Per Day, Per Location	\$50.00
Failure to maintain premises in a clean state	Per Day, Per Location	\$50.00
Failure to maintain pricing at a level required by agreement, or to conduct surveys as required	Per Day, Per Location	\$50.00
Installation of unapproved items in locations	Per Day, Per Location	\$50.00
Violation of other terms and conditions under a lease, license, permit, or other document: at MDAD's option, (i) a \$75.00 per day rate, (ii) the penalty, rate, or fee provided in the contractual document for the violation, (iii) recovery of the damages to MDAD resulting from the violation, or (iv) termination of the lease or document.	Per Day, Per Location	\$75.00

Non-Terminal Rates, Miami International Airport, Effective as of October 1, 2020 to September 30, 2021

Waronker & Rosen, Inc.

Real Estate Appraisers and Consultants

2260 NW 66th Avenue, Suite 215

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July 30, 2020

Mr. Lester Sola, Director and CEO
Miami-Dade Aviation Department
P.O. Box 592075
Miami, Florida 33159

Re: Miami-Dade Aviation Department
P.O. Box 592075
Miami, Florida 33159

Dear Mr. Sola:

Pursuant to Resolution No. R-34-03, we are submitting a summary of our conclusions for:

- 1) Land Rental Rates
- 2) Paving Rates
- 3) Building Rental Rates
- 4) Parking Rates

Waronker & Rosen, Inc is the contracted appraisal firm for the Miami-Dade County Aviation Department responsible for providing annual rental rates at Miami International Airport, for non-terminal properties. In preparation of annual reports, the following steps are normally taken, however due to the Coronavirus some of these steps could not be completed in full.

- Inspect non-terminal buildings at Miami International Airport
- Gather and analyze land sales in areas surrounding Miami International Airport and derive appropriate rates of return (capitalization rates) on land from various sources
- Inspected non-terminal properties at major hub airports in the United States and interviewed property managers regarding land rental rates and non-terminal building rates
- Interviewed appraisers that estimate land and building rates for other international airports
- Meet with, or interview, MDAD property managers to understand the current supply and demand at MIA, as well as positive and negative factors in leasing land and buildings

Non-Terminal Rates, Miami International Airport, Effective as of October 1, 2020 to September 30, 2021

Mr. Lester Sola, Director
 Miami-Dade Aviation Department
 July 30, 2020

- Gather and analyze office building rental rates in the areas surrounding Miami International Airport. Findings indicate there is a relationship between office building rental rates at Miami International Airport and rental rates within nearby off-airport office buildings. There is no indication of a premium paid for office rents on airport property.
- Gather and analyze warehouse rental rates in the Airport West market area, just west of Miami International Airport as well as surrounding industrial markets. Security, minimum truck transportation and/or the ability to bring an aircraft to a cargo building are benefits of being on-airport. Therefore, on-airport warehouse buildings command a rent premium as compared to those not on airport property.
- Gather and analyze rates for cargo and hangar buildings at international airports considered to be comparable to MIA.

Market rental rates are based on data, analyses and conclusions within a report that is available for review in our office. Market rent is defined as the rental income that a property would most probably command in the open market indicated by the current rents paid for comparable space as of the date of the appraisal.

The rental rates are projected for the period of October 1, 2020 to September 30, 2021. Concern is for any change in values that might occur by October 1, 2020. As of current date, real estate staff at international airports were interviewed and all stated there has been no decrease in non-terminal rates. Other real estate appraisers interviewed confirmed similar statements by other international airports. The rates herein assume no change in market conditions as of October 1, 2020.

Land Rental Rates

Land rental rates have been estimated for seven (7) zones as detailed on Page 5 (Land Rental Rates). Land sales and land rents from properties surrounding Miami International Airport and land rental rates at comparable airports were researched. The following items were considered in concluding to the estimated market land rates:

- Subject land will be limited to airport and aviation purposes
- No assignment of leasehold without approval of Miami-Dade County
- No subordination permitted on said leasehold
- The General Use Master Plan
- In 1994-1995 the MDAD Properties Department at MIA instructed the appraisers that land rental rates for those properties having airside frontage and those adjacent to airside properties should all be valued at the same land rental rate. Instructions were there would be no difference in the land rent for properties with airside access versus those not having airside access. Instructions also were there would be no difference in the land rent based on the size of the property. The estimated market land rent herein is based on these criteria. A change in these instructions would cause a change in the land rents estimated herein.

Non-Terminal Rates, Miami International Airport, Effective as of October 1, 2020 to September 30, 2021

Mr. Lester Sola, Director
 Miami-Dade Aviation Department
 July 30, 2020

After investigation and analysis of the data and consideration to applicable limitations which apply to the area leased within the confines of Miami International Airport, it is our opinion that the market rent of the land, as of October 1, 2020, is as reported on the sheet captioned "*Land Rental Rates*" on Page 5 herein.

The real estate market, specifically the Airport West industrial market, has continued to see rent and price levels for land increasing over the past years. Comparison of rates from competitive airports and consideration to the activity in the local real estate market were cause for an increase in the Zone 1 land rents for the October 1, 2020 to September 30, 2021 period. The increase is from \$2.05 to \$2.15 per square foot representing a 5%+/- increase.

Building Rental Rates

In estimating the building rates for warehouse and office space rentals in the areas surrounding MIA were reviewed. In estimating cargo and hangar rates, rental rates at comparable airports were reviewed. Comparable rental information is contained within the appraisal report which is retained in the appraiser's office.

In addition to the comparable building rental information, also considered was the following:

- Use, occupancy, and utility of subject improvements
- Condition and building life expectancy of improvements
- Supply and demand for such facilities at the airport
- Replacement cost estimate less depreciation
- No assignment of leasehold without approval of the County
- No subordination permitted on said leasehold

Historically when tenants at MIA consider the building rental rates they are paying as too high; they mostly attribute their position to deferred maintenance items that have been brought to the attention of MIA. It is typical for a landlord to perform maintenance such as touch up painting, repair of stress cracks, removal of plant growth in stress cracks or expansion joints, replace/repair signage not specific to one tenant, repair leaks and various other items that are not the responsibility of the tenant.

Repairs which have not been done can affect the longevity of the improvements which ultimately affects the ability to collect rent and the rent level that can be charged. The rental rates estimated herein assume that the building spaces are in rentable condition and are compliant with life safety standards which are typical requirements of the landlord (MIA). Assumed is that the buildings have completed their 40-year recertification required and ten (10) year recertifications (if applicable) and meet the code requirements for Miami-Dade County.

If a building space at Miami International Airport is not in rentable condition, a tenant can be provided with an amortization period/schedule based on the redevelopment cost expenditures. This has the tenant paying for the renovations as opposed to MDAD.

Non-Terminal Rates, Miami International Airport, Effective as of October 1, 2020 to September 30, 2021

Mr. Lester Sola, Director
Miami-Dade Aviation Department
July 30, 2020

Recently deferred maintenance items have been performed which includes painting, signage, replacing lighting with energy efficient LED lighting systems. Continuation of attending to deferred maintenance items has the potential of building rates being maintained or even increased. Other improvements consist of restroom renovations, and integration of signage.

Upon termination of a lease, while the tenant remains in possession of the space to repair the premises back to leasable condition, the tenant will be responsible for land rent and utilities until the space has been repaired and is returned to the possession of MIA.

Parking is an item of concern for the tenants. Common area parking is not quantified as a separate component of rent unless within a garage.

Recommended is establishing an account known as a reserve for replacement allowance. Private property owners, mostly corporate owners, set aside funds annually for deferred maintenance and minor repair items. The amount set aside for replacements is often based on a percentage of the rent collected, or an amount per square foot of the building area. Recommended is MIA collect at minimal \$0.15 per square foot of the total building square footage into a reserve for replacement account. This account would be available to the Real Estate Management Division for minor repairs and deferred maintenance. The ability to cure deferred maintenance items and prepare vacant space quicker, will enhance the remaining life of the improvements, help to offset higher repair expenses in the future and assist in leasing vacant space quicker.

In the previous few years vacancy levels in the cargo belly buildings increased and rental rates were decreased due to the lack of demand. Since 2017 the occupancy levels in these buildings have increased due to greater demand and less supply. Further, MDAD plans to redevelop Building 702 from a cargo belly building to a cargo freighter building, which decreases the supply of cargo belly buildings. This decision to convert a belly building into a freighter building is based on demand levels at MIA for cargo freighter buildings. Buildings 706, 707, 708 and 716 which are cargo freighter buildings continue to have the greatest demand level at MIA.

Respectfully submitted,



Lee H. Waronker, MAI, SRA
State Certified General Real Estate Appraiser
Certificate No. RZ162



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State Certified General Real Estate Appraiser
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Non-Terminal Rates, Miami International Airport, Effective as of October 1, 2020 to September 30, 2021

Land Rental Rates

The following rental rates are to be effective October 1, 2019 and applied to all present and future leaseholds, when applicable. A map of land zone areas is attached.

Land Zone	2017-2018 Rates/Sq.Ft.	2018-2019 Rates/Sq.Ft.	2019-2020 Rates/Sq.Ft.	Proposed 2020-2021 Rates/Sq.Ft.
1 Airport	\$1.90	\$1.95	\$2.05	\$2.15
1a Vacant land with aircraft access	N/A	N/A	N/A	N/A
2 Commercial sites at SEC of NW 36 th St & NW 72 nd Ave	\$2.25	\$2.50	\$2.75	\$2.75
3 N.W. 21 st St. and N.W. 39 th Avenue	\$2.85	\$3.00	\$3.15	\$3.35
4 Fuel Farm, NW 72 nd Avenue & eastern Perimeter Road	\$2.15	\$2.25	\$2.35	\$2.35
5 NW 16 th Street (non-buildable sites)	N/A	\$0.50	\$.50	\$.50
6 Jai-Alai fronton land area & NW 36 th Street Frontage	\$2.25	\$2.25	\$2.35	\$2.45
7 Commercial Sites on NW 12 th St & North of NW 36 th St	\$1.80	\$2.00	\$2.10	\$2.20

NOTE: There is an additional charge of \$.10 per square foot where special services are provided, such as high intensity lighting, power cost, etc.

Paving Rates

Paving rates are charged in addition to land rental rates.

Type of Paving	2018-2019 Rates/Sq.Ft.	2019-2020 Rates/Sq.Ft.	Proposed 2020-2021 Rates/Sq.Ft.
Standard (Vehicular) Landside	\$0.45	\$0.45	\$0.45
Standard (Vehicular) Airside	N/A	\$0.70	\$0.70
Heavy Duty (Aircraft) Existing	\$0.90	\$0.90	\$0.90

Non-Terminal Rates, Miami International Airport, Effective as of October 1, 2020 to September 30, 2021**Building Rental Rates**

Following are estimated annual building rates for the period of October 1, 2020 to September 30, 2021.

Building #	Building Description	2018-2019 Rates	2019-2020 Rates	2020-2021 Proposed Rates
49	Offices (A/C)	\$6.00	\$6.00	\$6.00
	Shop (A/C)	\$6.00	\$6.00	\$6.00
700	Cargo - Belly Building (Non-A/C)	\$10.15 (11)	\$10.25 (11)	\$10.50 (1)
	Offices (A/C) 1st Floor	\$15.00 (11)	\$15.00 (11)	\$15.00 (1)
	Mezzanine Office (A/C)	\$11.75 (11)	\$11.75 (11)	\$12.50
	3 rd Floor Storage (storage only) ¹	\$10.00	\$10.00	\$10.00
701	Cargo - Belly Building (Non-A/C)	\$10.15 (11)	\$10.25 (11)	\$10.50 (1)
	Offices (A/C) 1st Floor	\$15.00 (11)	\$15.00 (11)	\$15.00 (1)
	Mezzanine Office (A/C)	\$11.75 (11)	\$11.75 (11)	\$12.50
	3 rd Floor Storage (storage only) ²	\$10.00	\$10.00	\$10.00
702	Cargo - Belly Building (Non-A/C)	\$10.15 (11)	\$10.25 (11)	\$10.50 (1)
	Offices (A/C) 1st Floor	\$15.00 (11)	\$15.00 (11)	\$15.00 (1)
	Mezzanine Office (A/C)	\$11.75 (11)	\$11.75 (11)	\$12.50
	3 rd Floor Storage (storage only) ³	\$10.00	\$10.00	\$10.00
704	Warehouse (Non-A/C)	\$5.75 (12)	\$5.75 (12)	\$5.75 (1)
	Offices (A/C)	\$6.25 (12)	\$6.25 (12)	\$6.25
	Shop (A/C)	\$6.25 (12)	\$6.25 (12)	\$6.25
	Storage (A/C)	\$6.25 (12)	\$6.25 (12)	\$6.25
706	Cargo - Freighter Building (Non-A/C)	\$16.75 (11)	\$17.00 (11)	\$17.00 (1)
	Offices (A/C) 1st Floor	N/A	\$17.00 (11)	\$17.00 (1)
	Mezzanine Office (A/C)	\$15.00 (11)	\$15.25 (11)	\$15.25
	3 rd Floor Storage (storage only) ²	\$10.00	\$10.00	\$10.00
	Airside Ramp	N/A	Included in cargo rent	Included in cargo rent
707	Cargo - Freighter Building (Non-A/C)	\$16.75 (11)	\$17.00 (11)	\$17.00 (1)
	Offices (A/C) 1st Floor	N/A	\$17.00 (11)	\$17.00 (1)
	Mezzanine Office (A/C)	\$15.00 (11)	\$15.25 (11)	\$15.25
	3 rd Floor Storage (storage only) ²	\$10.00	\$10.00	\$10.00
	Airside Ramp	N/A	Included in cargo rent	Included in cargo rent
708	Cargo - Freighter Building (Non-A/C)	\$16.75 (11)	\$17.00 (11)	\$17.00 (1)
	Offices (A/C) 1st Floor	N/A	\$17.00 (11)	\$17.00 (1)
	Mezzanine Office (A/C)	\$15.00 (11)	\$15.25 (11)	\$15.25
	3 rd Floor Storage (storage only) ²	\$10.00	\$10.00	\$10.00
	Airside Ramp	N/A	Included in cargo rent	Included in cargo rent
708	Landside Ramp	N/A	Included in cargo rent	Included in cargo rent

¹ No air condition is provided. Provided is only electric for minimal lighting.

² Ibid

³ Ibid

Non-Terminal Rates, Miami International Airport, Effective as of October 1, 2020 to September 30, 2021

Building #	Building Description	2018-2019 Rates	2019-2020 Rates	2020-2021 Proposed Rates
709	LanChile (Airis)	Tenant Constructed Building		
710	LanChile (Airis)	Tenant Constructed Building		
711	Arrow Cargo (Aeroterm)	Tenant Constructed Building		
712	Arrow Cargo (AMB Codina)	Tenant Constructed Building		
714	Cargo – Freighter Building (Non-A/C) Offices – First Floor (A/C) Mezzanine Office	\$12.75 \$13.25 N/A	\$13.00 \$13.50 N/A	\$13.00 (1) \$13.50 (1) \$13.00
716A	Cargo – Freight Building (Non-A/C) Offices (A/C) 2 nd Floor Offices (A/C) 1 st Floor Airside Ramp Landside Ramp	\$13.25(11) (15) \$13.60 (11) (15) \$15.00 (11) N/A N/A	\$13.50 (11) (15) \$13.60 (11) (15) \$15.00 (11) Included in Cargo Rent Included in Cargo Rent	\$13.50 (1) \$13.60 \$15.00 Included in Cargo Rent Included in Cargo Rent
716B-J	Cargo – Freight Building (Non-A/C) Offices (A/C) 2 nd Floor Offices (A/C) 1 st Floor Airside Ramp Landside Ramp	\$12.25 (11) (15) \$12.60 (11) (15) \$15.00 (11) N/A N/A	\$12.50 (11) (15) \$12.60 (11) (15) \$15.00 (11) Included in Cargo Rent Included in Cargo Rent	\$12.50 (1) \$12.60 \$15.00 Included in Cargo Rent Included in Cargo Rent
719	Governmental Service Bldg. - CCC	\$19.50 (3)	\$19.75 (3)	\$19.75
741	Decompression chamber	\$52,000 per year	\$52,000 per year	\$52,000 per year
805	Cargo – Freight Building (Non-A/C) Offices (A/C)	\$12.00 \$12.00	\$12.25 \$12.25	\$12.25(1) \$12.25
807	UPS (Cargo)	Tenant Constructed Building		
812	PPQ Building	MDAD/ Tenant Constructed Building		
815	USDA Veterinary Services	MDAD/ Tenant Constructed Building		
820	Warehouse (Non-A/C) Offices (A/C)	\$9.00 \$10.00	\$9.50 \$11.00	\$9.50 (1) \$11.00
831	Office/Warehouse (FedEx)	Tenant Constructed Building		
836	GSE Office/Shop (A/C)	Demolished		
839	Hangar (Signature Flight Center) Offices (A/C)	\$12.00 \$16.00	\$12.00 \$16.00	\$12.00 \$16.00
840	Signature Flight Support (Terminal)	\$20.00	\$20.00	\$20.00
844	Hangar - Storage (Non-A/C) Offices (A/C) Storage (A/C)	\$9.25 (1) \$11.75 \$6.75	\$9.25 (1) \$11.75 \$6.75	\$9.25 (1) \$11.75 \$6.75

Non-Terminal Rates, Miami International Airport, Effective as of October 1, 2020 to September 30, 2021

Building #	Building Description	2018-2019 Rates	2019-2020 Rates	2020-2021 Proposed Rates
845	Atrium Space—1 st Floor (A/C)	\$19.00 (3)	\$19.00 (3)	\$19.00 (2)
	Atrium Space—Above 1 st Floor (A/C)	\$19.00 (3)	\$19.00 (3)	\$19.00 (2)
	Offices (A/C)	\$16.00 (3)	\$16.50 (3)	\$16.50 (2)
	Warehouse (Non-A/C)	\$10.60 (3)	\$10.75 (3)	\$10.75
	Warehouse (A/C)	\$12.00 (3)	\$12.00 (3)	\$12.00
	Warehouse Office (A/C)	\$12.00 (3)	\$12.15 (3)	\$12.15
	Simulator (A/C)	\$12.79	\$13.00	\$13.00
850	AAR ACS (Maintenance Hangar)	Tenant constructed building		
855	Storage (A/C)	\$5.75	\$5.75	\$6.00
856	Storage (A/C)	\$5.50	\$5.50	\$6.00
857	Wash Rack & Drum Storage	\$6.00	\$6.00	\$6.00
861-862 ⁴	Aircraft—Hangars (#6 and #7)	\$10.00 (1) (12)	\$10.10 (1) (12)	\$10.10
	Shops (A/C)	\$5.25 (12)	\$5.25 (12)	\$6.00
	Storage (A/C)	\$5.25 (12)	\$5.25 (12)	\$6.00
	Offices (A/C)	\$6.50 (12)	\$6.50 (12)	\$6.50
863	Engine Overhaul and Service	\$5.50	\$5.50	\$5.50
	Storage 2nd Floor	\$4.00 (22)	\$4.00 (22)	\$4.00 (3)
	Offices (A/C) 1 st Floor	\$10.00	\$10.00	\$10.00
	Offices (A/C)	\$8.00	\$8.00	\$8.00
871	Hangar (Non-A/C)	\$9.00 (1)	\$9.00 (1)	\$9.00 (1)
	Office (A/C)	\$5.50	\$5.50	\$5.50
	Shop and storage	\$4.25 (22)	\$4.25 (22)	\$4.25 (3)
875	Flight Academy			
	Office (A/C) Pan Am	\$10.50 (19)	\$10.50 (19)	\$10.50
	Office (A/C) Individual tenants	\$15.00 (3)	\$15.00 (3)	\$15.00
	Simulator Bays (A/C)	\$9.00	\$9.00	\$9.00
888	Maintenance and Training (A/C)	\$5.75	Demolished	
890	Hangar (Non-A/C)	Tenant Constructed Building		
	Office Space (A/C)			
	Storage (A/C)			
	Shops (A/C)			
891	First Floor: Maintenance-Shops (A/C)	Tenant Constructed Building		
	Second Floor: Shops (A/C)			
	Third Floor: Shops (A/C)			
	Fourth Floor: Storage (Non-A/C)			

⁴ Hangar 861 and 862 the tenants are making improvements and are only paying land rent.

Non-Terminal Rates, Miami International Airport, Effective as of October 1, 2020 to September 30, 2021

Building #	Building Description	2018-2019 Rates	2019-2020 Rates	2020-2021 Proposed Rates
896	Hangar—Maintenance (Non-A/C)	\$10.00 (1)	\$10.10 (1)	\$10.10 (1)
	Office Space (A/C) 1 st Floor	N/A	\$10.00	\$10.00
	Office Space (A/C)	\$7.75	\$7.75	\$7.75
	Shops—Maintenance (A/C)	\$5.75	\$5.75	\$5.75
	Third Floor: Storage	\$3.00	\$3.00	\$3.00
	Composite Shop	\$10.00	\$10.00	\$10.00
	Paint Booth	\$10.00	\$10.00	\$10.00
909	Flight Training Facility (Airbus)	Tenant Constructed Building		
916	Cargo Warehouse (Development)	Tenant Constructed Building		
919	Office-Entire Building (A/C)	\$10.50	\$10.50	\$10.50
	Office - Per Floor or less (A/C)	\$13.00	\$13.00	\$13.00
	Office - Second Floor (Full Service)	\$18.00	\$18.00	\$18.00
	Storage	\$6.00 (22)	\$6.00 (22)	\$6.00 (3)
	Loading Dock	\$1.75	\$1.75	\$1.75
2082	Warehouse (El Dorado)	\$2.50	\$2.50	\$2.50
	Offices (A/C)	\$2.50	\$2.50	\$2.50
3010	Cabstand Cafe (A/C)	\$30.00 (5)	\$30.00 (5)	\$30.00 (5)
3030	Offices	\$10.00 (12)	\$10.00 (12)	\$10.00
3030A	Offices (A/C)—Wing of 3030	\$8.50	\$8.50	\$9.00
3032	Cafeteria (Non-A/C)	\$4.75	\$4.75	\$4.75
	Cafeteria (A/C)	\$6.50	\$6.50	\$6.50
3033	Police Station (A/C)	\$10.00	\$10.00	\$10.00
3037	Maintenance-Garage (Non-A/C)	\$6.00	\$6.00	\$7.00
	Offices (A/C)	\$6.50	\$6.50	\$6.50
3038	Building Services - Maintenance/Office (A/C)	\$6.50	\$6.50	\$6.50
3040	Maintenance Shops (Non-A/C) and Offices (A/C)	\$6.60 (19)	\$6.60 (19)	\$6.60
3034	Triturator	Decommissioned		
3046	Offices (A/C)	\$10.00	\$10.00	\$10.00
	Shop	\$6.25 (22)	\$6.25 (22)	\$6.25 (3)
3047	Offices (A/C)	\$10.00	\$10.00	\$10.00
3048	Offices (A/C)	\$10.00	\$10.00	\$10.00
3049	Maintenance Garage (Non-A/C)	\$7.00	\$7.00	\$7.00
3050	Administration Building (Multiple Tenancy)	\$14.25	\$14.25	\$14.25
3074	In-flight Caterers:			
	Kitchen Kitchen (A/C)	\$8.50 (22)	\$8.50 (22)	\$8.50 (3)
3077	Triturator	\$22,000 yr. (23)	\$22,000 yr. (23)	\$22,000 yr. (6)

Non-Terminal Rates, Miami International Airport, Effective as of October 1, 2020 to September 30, 2021

Building # Old Bldg. #	Building Description	2018-2019 Rates	2019-2020 Rates	2020-2021 Proposed Rates
3078	Fuel Building (A/C) Offices (A/C)	\$10.00 \$10.25	\$10.00 \$10.25	\$10.00 \$10.25
3089	Parking Garage	\$60.00/mo. (4)	\$60.00/mo. (4)	\$60.00/month/space
3091	Maintenance/Offices (A/C)	\$7.75	\$7.75	\$8.00
3094	Parking Garage	\$60.00/mo. (4)	\$60.00/mo. (4)	\$60.00/month/space
3095-A	Hangar Building			
	Hangar Area (Non-A/C) – 1 st Floor	\$11.75	\$12.00	\$12.00
	Office – 1 st and 2 nd Floors	\$9.00 (22)	\$9.00 (22)	\$9.00
	Shops & Storage 1st and 2 nd Floors	\$8.00 (22)	\$8.00 (22)	\$8.00
3095-B	Offices (as renovated):			
	Offices—Entire Building (A/C) Offices—Per Floor (A/C)	\$11.00 \$17.00 (3)	\$11.00 \$17.00 (3)	\$11.00 \$17.00
	Offices—Penthouse (A/C)	\$20.00 (3)	\$20.00 (3)	\$20.00
3100	Maintenance Garage (Non-A/C)	Demolished		
3101	Maintenance Garage—Storage (Non- A/C)	\$6.00	\$6.00	\$6.00
3110	Offices—Security	\$21.00	\$21.00	\$21.00
3150	Offices (A/C)	\$11.50	\$11.50	\$11.50
3151	Maintenance—Shop (Non-A/C)	\$6.00	\$6.00	\$6.00
	Offices (A/C)	\$11.00	\$11.00	\$11.00
3152	Service Station (Non-A/C)	\$5.75	\$5.75	\$5.75
3153	Car Wash Building	\$5.75	\$5.75	\$5.75
3241	RCC Office (A/C)	\$26.00 (20)	\$26.00 (20)	\$26.00 (7)
	RCC Storage (A/C)	\$15.00 (20)	\$15.00 (20)	\$15.00 (7)
4001	Traffic Control Center	\$13.00	\$13.00	\$13.00
4002	Public Works Office	\$12.00	\$12.00	\$12.00
4003	Corrections Office (A/C)	\$7.50	\$7.50	\$7.50
4003A	Offices (A/C)	\$7.00	\$7.00	\$7.00
	Storage (Non-A/C)	\$6.00	\$6.00	\$6.00
4004	Sign Shop (Non-A/C)	\$6.00	\$6.00	\$6.00
MIC	Platform - Unfinished space	\$30.00	\$30.00	\$30.00

Non-Terminal Rates, Miami International Airport, Effective as of October 1, 2020 to September 30, 2021

Additional Rental Rate Estimates

Loading Dock

Loading dock area has an additional rate of \$1.75 per square foot.

Utility Rates

The rental rates herein exclude utilities (water, sewer and electric), except as footnoted. Utilities shall be applied as a separate charge. These rates are not estimated by the appraiser and are supplied by MDAD.

Trailer Parking & Modular Units

Trailer parking has a rate of \$250.00 per space per month for single wide trailers, \$500 per space per month for double wide trailers and \$600 per space per month for a triple wide. Modular units are authorized for temporary use by tenants for office or storage purposes, preceding and/or during construction, and have the rates of \$250.00 per space per month for single wide trailers, \$500 per space per month for double wide trailers and \$650 per space per month for a triple wide.

Automobile Parking

Automobile parking (grade level & non-garage space) has a charge of \$55.00 per space per month. Limousines that occupy no more than a standard parking space/area will be charged \$55 per month. Larger limousines have a rate of \$100 per month. Tour buses and buses more than eight (8) feet wide and 18 feet long have a rate of \$200 per month.

Antenna Installations

Any antenna and its associated equipment for data collection, reception, or transmission related to (i) the monitoring of aircraft movements in the air or on the ground or (ii) any other aviation activity as determined by MDAD, shall pay a fee of \$2,500 annually per antenna, plus rental charges for the land or any facility on which or in which any antenna or associated equipment is installed, based on MDAD's sole determination of the dimensions of the land or facility allocable to such antenna or equipment. For all other antenna and associated equipment for non-aviation or specialty use, fees and rental charges in an amount not to exceed \$250,000.00 annually shall be separately imposed by MDAD as a condition of a lease, license, or permit applicable to the installation of the antenna or equipment.

Full Service

This includes land rent, janitorial and utilities.

Footnotes

Note: Footnotes from previous years have been modified to simplify the rental rates. There are additional considerations that may affect some tenants which no longer have an assigned footnote. The new footnotes now apply solely for identifying the estimated market rents. Additional items in the previous footnotes, and no longer included in the new footnotes, include the following:

- Non-airline tenants shall pay the said per square foot rate or 3% of all gross revenues produced from providing aircraft maintenance services to others, whichever is greater.
- Airline tenants shall pay 3% of all gross revenues produced from providing aircraft maintenance services to others in addition to the said per square foot rental rates.
- Additional rent may be applicable to recover costs of 40-year recertification and costs of repairs to comply with life safety codes.
- In addition to the rent some tenants may pay an opportunity fee of 7.5% of the revenues collected. In this situation the tenant is responsible for all maintenance and repairs.
- Rate includes amortization of 40-year recertification and costs of repairs to comply with life safety codes.
- Common area maintenance is not charged by MDAD

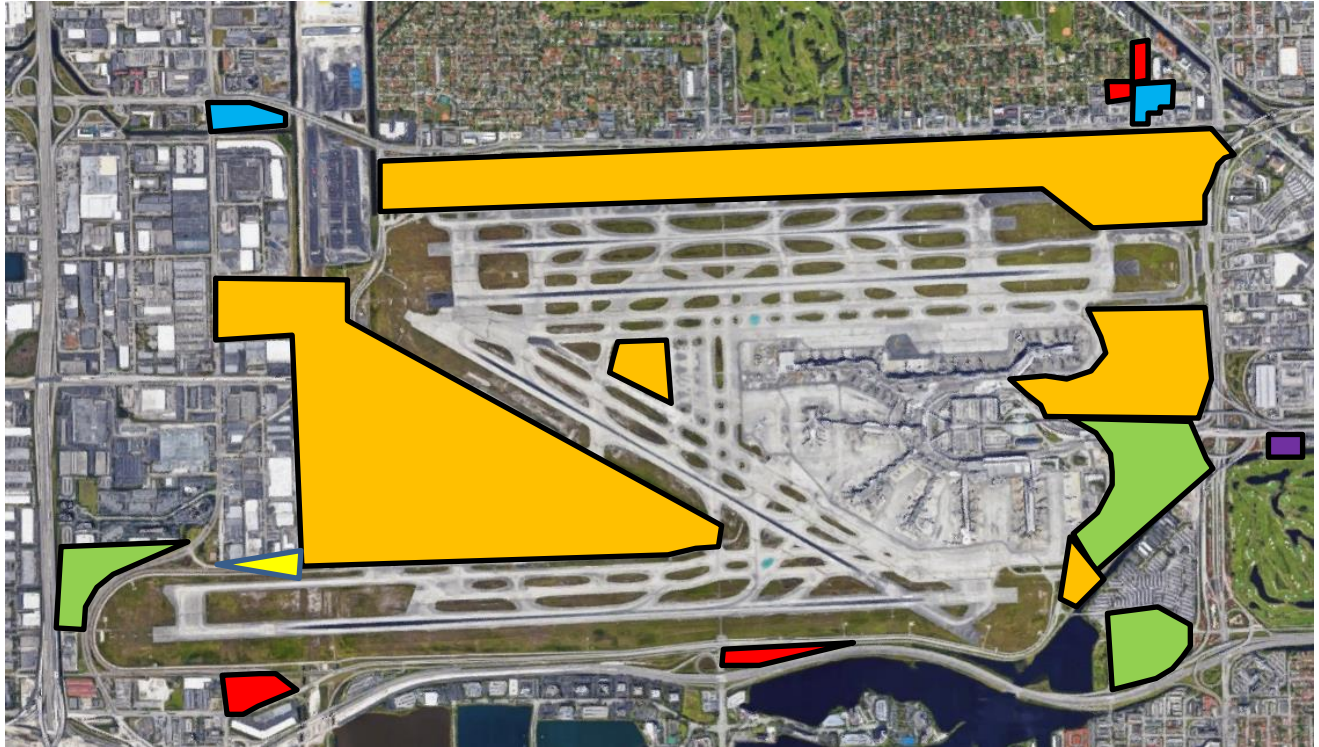
Most of the multi-tenant office rentals have an estimated rent and there is no additional charge for the underlying land rent.

Most of the cargo and hangar buildings have an estimated market rent and in addition the tenant pays for the underlying land rent.

Most of the buildings and the spaces are not separately metered. Miami-Dade County Aviation Department has applicable rate charges to the tenant for electric, air conditioning, et al. These rates are not part of the estimated market rents and are separate from this document.

1. In addition to the building rate charge there is a land rate charge for "Land Under Building" which is added to the building rate.
2. Rent includes electricity, water, and sewer. There is no land charge for office space.
3. If A/C space, tenant pays applicable electric and is responsible for A/C repair and replacement
4. Appraised rate includes a charge of \$.10 per square foot as a trash removal fee.
5. Tenant pays minimum guarantee
6. In addition to rent, tenant pays an opportunity fee of 7.5% of the revenues collected. Tenant is responsible for all maintenance and repairs.
7. Includes land rent and janitorial. Utilities are paid by rental car agencies in MIC.

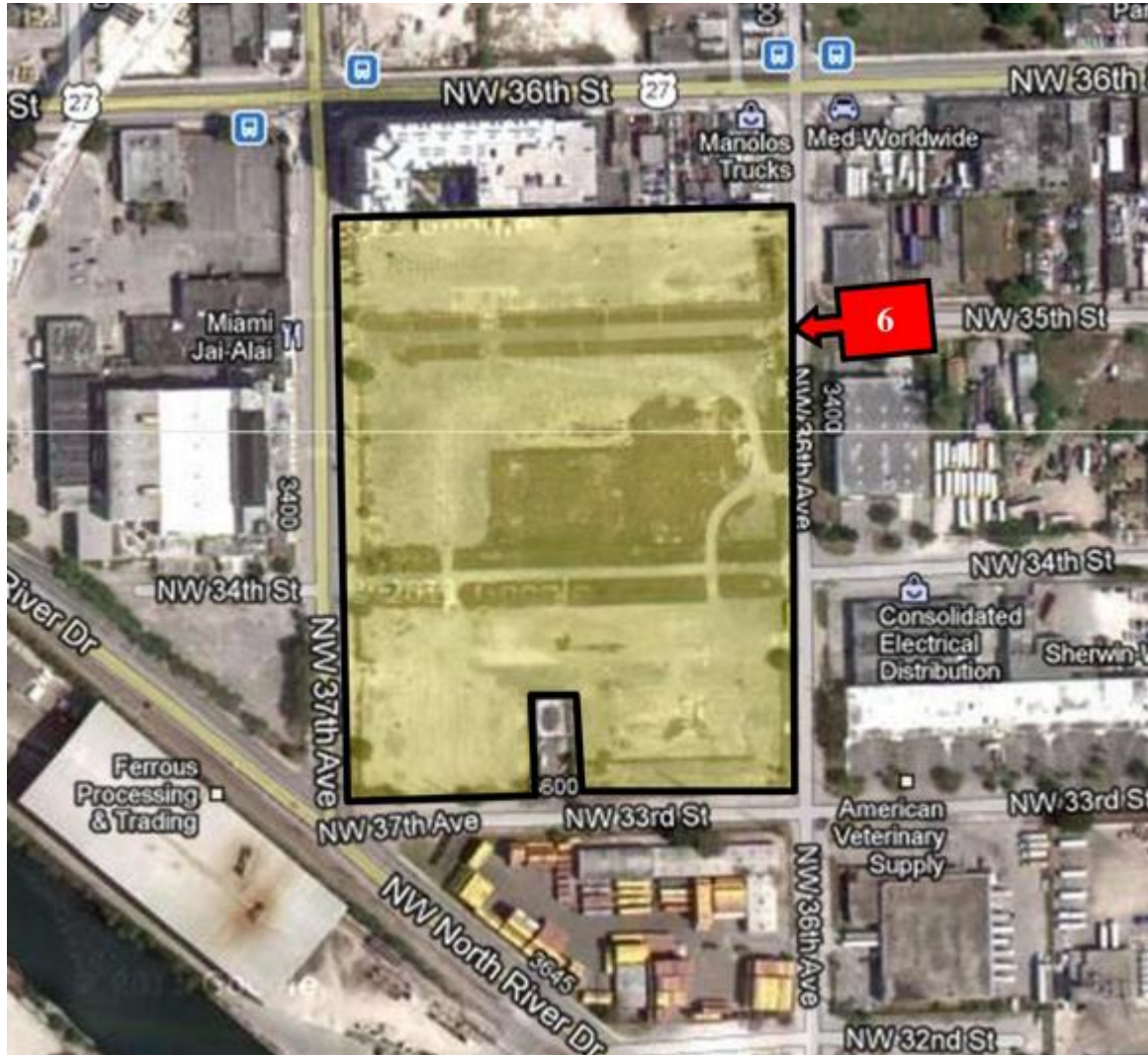
Land Zones 1, 2, 3, 4, 5 & 7



Legend

- Land Zone 1
- Land Zone 2
- Land Zone 3
- Land Zone 4
- Land Zone 5
- Land Zone 7

Land Zone 6





ANDREW H. MAGENHEIMER, MAI
CERT. GEN. RZ1073

THEODORE W. SLACK, MAI
(1902 - 1992)
THEODORE C. SLACK, MAI
(1931 - 2015)
SUE BARRETT SLACK, MAI
(RETIRED)

July 10, 2020

Mr. Robert Warren
Miami-Dade Aviation Department
P.O. Box 025504
Miami, Florida 33102

RE: Miami-Dade Aviation Department
Fiscal Year 2021 General Aviation Rental Rate and Charges Review

Dear Mr. Warren:

Slack, Johnston & Magenheimer, Inc. has been retained to provide appraisal services as part of our professional service agreement approved by EPPRFP-01396. The scope of this analysis is limited to estimates of annual market rent for various properties located at Miami-Dade County's general aviation airports. This letter provides summary information in a restricted report format. Additional information concerning the analysis is retained in our files. This analysis was prepared in compliance with the Uniform Standards of Professional Appraisal Practice (USPAP). The intended use of this report is to make recommendations to Miami-Dade County concerning the rental rates at their general aviation airports and the intended user is the Miami-Dade Aviation Department. Market rent is defined in the Dictionary of Real Estate Appraisal.

The scope of appraisal services includes estimates of the annual market rental rates for various properties at Miami-Dade County's general aviation airports, including Miami-Opa Locka Executive Airport (OPF), Miami Executive Airport (TMB) and Miami Homestead General Aviation Airport (X51). Our analysis has included visits to the airports and the improvements, as well as market research of similar aeronautical and non-aviation properties.

Our general aviation rental rate analysis included a review of the method of establishing rental rates and charges. Generally, airports within Florida do not sell; therefore, determining rental rates and charges based on capitalization of sales prices is not possible. There are two generally acceptable methods of estimating rental rates: 1) a market comparative analysis based on market research and 2) a comparison of non-airport (off-port) land and improvement values to airport (on-port) properties.

It is our opinion that market research produces the best method of estimating rental rates between similar property types. This method serves as the basis for our estimation of fair market annual rental rates for the Miami-Dade County's general aviation airports.

Mr. Robert Warren
July 10, 2020

We have reviewed local and national surveys of airport rates and charges. Our research revealed there is limited, reliable survey information available for annual rental rates at airports in Florida. Our research included a direct survey of over 50 public general aviation, as well as non-hub and small-hub commercial airports within Florida. Our market research focused on general aviation rental rates and charges within Florida based on a direct questionnaire, as well as telephone interviews with several airport managers and fixed base operators. This was a direct survey and the reliability of the information collected is considered good.

The primary focus of our survey was rental rates and charges for airport properties, including both aeronautical and non-aviation uses. The airports have been compared based on location, physical size, annual operations, based aircraft and fuel flowage. The data collected includes statistical information described above, as well as rates and charges for various types of airport properties.

Our survey indicates that, although there is a wide variation in geographic locations and non-aviation property values throughout Florida, there are several similarities in rental rates and charges for various components at general aviation airports. Airports were compared based on activity levels relating to geographic locations, physical size, number and length of runways, based aircraft, annual operations and fuel flowage.

In our research, the primary focus of airport comparisons was based on geographic location and relationships between based aircraft, operations and fuel flowage. The survey information was collected and analyzed for the purpose of comparison to Miami-Dade County's general aviation airports. The airports were compared based on their activity levels, as previously discussed.

Based on our market analysis, we have recommended revising the current rental rates slightly for most of the properties at the County's general aviation airports. It was noted the market conditions for the non-aviation properties at the general aviation airports continue to change based on market sales analysis. It is recommended the County continue to undertake individual appraisals of the non-aviation properties to establish rental rates on a case-by-case basis to best reflect market conditions at the time.

Based on our research and analysis, we recommend continuing most of the rental rates for Fiscal Year 2021. Refer to the attached FY2021 Rental Rate Summary for each airport. The following changes to general aviation rental rates for FY2021 are recommended.

Mr. Robert Warren
July 10, 2020

Miami Homestead General Aviation Airport – Continue the FY2020 rates for FY2021

Miami Executive Airport – Continue the FY 2020 rates for FY2021

Non-Aeronautical Land - We recommend independent review and site appraisals of proposals to rent non-aviation land concerning terms and location on a case-by-case basis to best reflect market conditions at the time.

Miami-Opa Locka Executive Airport -

Aeronautical Land: Increase annual aeronautical land rent \$0.01/SF to \$0.29/SF.

Non-Aeronautical Land - We recommend independent review and site appraisals of proposals to rent non-aviation land concerning terms and location on a case-by-case basis to best reflect market conditions at the time.

OPF Clearzone Parcel O-8088 - Continue 3% annual increase per agreement.

The attached airport rental summaries for Miami-Opa Locka Executive, Miami Executive and Miami Homestead General Aviation Airports reflect our recommendations.

As of this date, the world is in the midst of a global Covid19 pandemic that is impacting everyday life for most. The impact of the pandemic was considered in our analysis. Based on a review of available market data there was a noticeable decrease in general aviation aeronautical activity at the end of the 1st quarter and beginning of the 2nd quarter of 2020, and subsequent signs of recovery. Based on discussion with market participants, rental rate and occupancy levels have not been impacted. We will continue to monitor the situation.

Sincerely,

SLACK, JOHNSTON & MAGENHEIMER, INC.



Andrew H. Magenheimer, MAI
CERT. GEN. RZ1073

Enclosures

\\MDAD\GA.FY21.RATES

CERTIFICATION

We certify that, to the best of our knowledge and belief, ...

- the statements of fact contained in this report are true and correct.
- the reported analyzes, opinions, and conclusions are limited only by the reported assumptions and limiting conditions and are our personal, impartial and unbiased professional analyzes, opinions, and conclusions.
- we have no present or prospective interest in the property that is the subject of this report and we have no personal interest or bias with respect to the parties involved.
- our compensation is not contingent upon the reporting of a predetermined value or direction in value that favors the cause of the client, the amount of the value estimate, the attainment of a stipulated result, or the occurrence of a subsequent event.
- our analysis, opinions, and conclusions were developed, and this report has been prepared, in conformity with the following: 1) the Uniform Standards of Professional Appraisal Practice (USPAP); 2) the Code of Professional Ethics and the Standards of Professional Appraisal Practice of the Appraisal Institute; and 3) the requirements of the State of Florida for state-certified appraisers.
- we have made a personal visit to the property that is the subject of this report.
- Zach Olen, MAI, Cert. Gen. RZ3124, provided significant professional assistance to the person signing this certification.
- the use of this report is subject to the requirements of the State of Florida relating to review by the Real Estate Appraisal Subcommittee of the Florida Real Estate Commission and to the requirements of the Appraisal Institute relating to review by its duly authorized representatives.
- the appraisal assignment was not based on a requested minimum valuation, a specific valuation, or the approval of a loan.
- Slack, Johnston & Magenheimer has performed services regarding the subject property in the past three years.
- as of the date of this report, Andrew H. Magenheimer, has completed the requirements of the continuing education program for Designated Members of the Appraisal Institute.

SLACK, JOHNSTON & MAGENHEIMER, INC.



Andrew H. Magenheimer, MAI
CERT. GEN. RZ1073

Miami - Opa Locka Executive Airport (OPF)				
FY 2021 Property Rental Summary				
LAND RENTAL		Rent/Sq.Ft./Year		
		Actual	Actual	Proposed
		FY2019	FY2020	FY2021
Aeronautical Land		\$0.26	\$0.28	\$0.29
Nonaeronautical Land - appraise individually case-by-case as necessary				
PAVEMENT RENTAL		Rent/Sq.Ft./Year		
		Actual	Actual	Proposed
		FY2019	FY2020	FY2021
Pavement		\$0.05	\$0.05	\$0.05
Non-Aviation Land		Rent/Sq.Ft./Year		
Lease Number/Tenant		Actual	Actual	Proposed
		FY2019	FY2020	FY2021
Lease No.	O-216	\$1.10	\$1.20	\$1.20
Dept. of Corrections				
Lease No.	O-1519	\$0.90	\$0.95	\$0.95
WASA				
Lease No.	O-8088	\$0.534	\$0.550	\$0.567
Schaecter - clearzone (2)				
Lease No.	O-7889	\$0.60	\$0.65	\$0.65
Mia Lks Office Condo - clearzone				
BUILDING RENTAL (1)		Rent/Sq.Ft./Year		
Aviation Tenants		Actual	Actual	Proposed
		FY2019	FY2020	FY2021
Building	40.3e	\$8.30	\$8.55	\$8.55
Building	40.2c	\$7.95	\$8.15	\$8.15
Building	40.1w	\$8.10	\$8.30	\$8.30
Building	41.3e	\$7.95	\$8.15	\$8.15
Building	41.2c	\$7.95	\$8.15	\$8.15
Building	41.1w	\$7.95	\$8.15	\$8.15
Building	45	\$6.90	\$7.20	\$7.20
Building	46	\$13.15	\$13.50	\$13.50
Building	47	\$7.10	\$7.30	\$7.30
Building	107Office	\$19.00	\$19.00	\$19.00
Building	107Dorm	\$20.00	\$20.00	\$20.00
Note 1: Annual rent/SF excluding land or pavement				
Note 2: Rent subject to annual 3% increase				
Last Revised 6/1/2020				
OPF.FY21				

Miami Executive Airport (TMB)			
FY 2021 Property Rental Summary			
LAND RENTAL	Rent/Sq.Ft./Year		
	Actual FY2019	Actual FY2020	Proposed FY2021
Aeronautical Land	\$0.23	\$0.24	\$0.24
Nonaeronautical Land - appraise individually case-by-case as necessary			
PAVEMENT RENTAL	Rent/Sq.Ft./Year		
	Actual FY2019	Actual FY2020	Proposed FY2021
Pavement	\$0.05	\$0.05	\$0.05
FARM LAND	Rent/Acre/Year		
	Actual FY2019	Actual FY2020	Proposed FY2021
Farm Land - minimum bid	\$500	\$500	\$500
BUILDING RENTAL	Rent/Sq.Ft./Year		
	Actual FY2019	Actual FY2020	Proposed FY2021
Aviation Tenants			
Building 102	\$3.35	\$3.35	\$3.35
Building 109	\$3.60	\$3.60	\$3.60
109A	\$3.35	\$3.35	\$3.35
109B	\$3.35	\$3.35	\$3.35
Building 114	\$3.30	\$3.30	\$3.30
Building 121	\$5.60	\$5.80	\$5.80
Building 123	\$5.55	\$5.75	\$5.75
Building 221	\$3.65	\$3.65	\$3.65
Building 222	\$2.30	\$2.55	\$2.55
Building 247	\$6.10	\$6.30	\$6.30
Building 504	\$4.95	\$4.95	\$4.95
Building 225	\$3.40	\$3.40	\$3.40
Building 226	\$1.25	\$1.30	\$1.30
Building 227	\$3.75	\$3.75	\$3.75
Building 228	\$6.45	\$6.70	\$6.70
Building 229	\$6.20	\$6.40	\$6.40
Building 501	\$8.10	\$8.30	\$8.30
Building 507	\$16.50	\$16.50	\$16.50
Last Revised 6/1/2020			
TMB.FY21			

Miami Homestead General Aviation Airport				
FY 2021 Property Rental Summary				
LAND RENTAL		Rent/Sq.Ft./Year		
		Actual FY 2019	Actual FY2020	Proposed FY2021
Aeronautical Land		\$0.07	\$0.08	\$0.08
PAVEMENT RENTAL		Rent/Sq.Ft./Year		
		Actual FY 2019	Actual FY2020	Proposed FY2021
Pavement		\$0.05	\$0.05	\$0.05
FARM LAND		Rent/Acre/Year		
		Actual FY 2019	Actual FY2020	Proposed FY2021
Farm Land - minimum bid		\$450	\$450	\$450
BUILDING RENTAL (1)		Rent/Sq.Ft./Year		
Aviation Tenants		Actual FY 2019	Actual FY2020	Proposed FY2021
Building	2	\$3.85	\$3.85	\$3.85
Building	3	\$2.65	\$2.80	\$2.80
Building	5	\$3.55	\$3.65	\$3.65
Building	10	\$3.85	\$3.85	\$3.85
Building	14	\$2.65	\$2.80	\$2.80
Note 1: Annual rent/SF excluding land or pavement				
Last Revised 6/1/2020				
X51.FY21				

**SLACK
JOHNSTON
MAGENHEIMER**
REAL ESTATE APPRAISERS & CONSULTANTS

7245 SW 87 AVENUE, SUITE 300
MIAMI, FLORIDA 33173

BRIEFING PACKAGE
FISCAL YEAR 2021
RENTAL RATE RECOMMENDATIONS
MIAMI-OPA LOCKA EXECUTIVE AIRPORT
MIAMI EXECUTIVE AIRPORT
MIAMI HOMESTEAD GENERAL AVIATION AIRPORT
MIAMI-DADE COUNTY, FLORIDA

PREPARED FOR

MR. ROBERT WARREN
MIAMI-DADE AVIATION DEPARTMENT
PO Box 025504
MIAMI, FLORIDA 33102

**SLACK
JOHNSTON
MAGENHEIMER**
REAL ESTATE APPRAISERS & CONSULTANTS

ANDREW H. MAGENHEIMER, MAI
CERT. GEN. RZ1073

THEODORE W. SLACK, MAI
(1902 - 1992)
THEODORE C. SLACK, MAI
(1931 - 2015)
SUE BARRETT SLACK, MAI
(RETIRED)

July 10, 2020

Mr. Robert Warren
Miami-Dade Aviation Department
P.O. Box 025504
Miami, Florida 33102

RE: Fiscal Year 2021 General Aviation Rental Rates and Charges Executive Summary

Dear Mr. Warren:

Slack, Johnston & Magenheimer, Inc. is a commercial real estate appraisal, brokerage, consulting firm that has been retained by the Miami-Dade Aviation Department to provide appraisal and consulting services for Miami-Dade County's general aviation airports. Attached please find an executive summary description of the rental rate analysis we prepared for Miami-Dade County's general aviation airports.

Sincerely,

SLACK, JOHNSTON & MAGENHEIMER, INC.



Andrew H. Magenheimer, MAI
CERT. GEN. RZ1073

GA.FY21.BrffPkg

Introduction

Miami-Dade County has an ordinance that provides for the rental rates for the County's general aviation airports to be reviewed on an annual basis by a qualified independent appraiser. Annually, the appraiser makes recommendations to the Miami-Dade Aviation Department (MDAD) who considers the recommendations and brings the matter before the Miami-Dade County Board of County Commissioners (BCC) as part of the annual budget process. Each general aviation airport lease includes a provision that the rental rates may be adjusted annually based on the BCC approval of the recommended rental rates. Slack, Johnston & Magenheimer was selected by MDAD to provide appraisal and consulting services for the County's general aviation airports from a field of qualified applicants on a competitive basis.

Slack, Johnston & Magenheimer

Slack, Johnston & Magenheimer, Inc. is a commercial real estate appraisal, brokerage and consulting firm that has been in business in South Florida for over 50 years. Our firm provides a wide range of valuation services concerning all forms of commercial, industrial and residential real estate, as well as aviation and related uses. For purposes of this analysis, the appraisal and consulting services include real estate associated with Miami-Dade County's general aviation airports, including Miami Homestead General Aviation (X51), Miami Executive (TMB) and Miami-Opa Locka Executive (OPF) Airports, as well as Dade-Collier Training and Transition (TNT) Airport.

Slack, Johnston & Magenheimer has experience providing valuation services for aviation properties throughout Florida. In addition to our consulting contract with MDAD related to their general aviation airports, our firm has completed appraisal and consulting assignments at over 45 commercial and general aviation airports in Florida. Our appraisal and consulting assignments have been performed for airport sponsors, as well as tenants.

Historic Rental Rates

The following is a summary of the most recent changes to the adopted rental rates at the airports.

- FY 2017 adopted rental rates included 1) continuing the rental rates for the land at X51, pavement at all the airports and most of the buildings at the airports, 2) increasing the aeronautical land rental rates at TMB and OPF, as well as the minimum bid for farm land at TMB 3) adjusting the non-aviation land rental rate for several parcels at OPF, 4) increasing rental rates for three buildings at OPF and seven buildings at TMB.

- FY 2018 adopted rental rates included 1) continuing the rental rates for most of the land at X51, pavement at all the airports and most of the buildings at the airports, 2) increasing the aeronautical land rental rates at TMB and OPF, 3) increasing rental rates for three buildings at OPF.

- FY 2019 adopted rental rates included 1) continuing the rental rates for land at X51 and pavement at all the airports, 2) increasing the aeronautical land rental rates at TMB and OPF, 3) increase most of the building rent at the airports.
- FY 2020 adopted rental rates included 1) continuing the rental rates for pavement at all the airports, 2) increasing the rental rates for aeronautical land and select buildings at all the airports, 3) increasing rental rates for three non-aeronautical land parcels at OPF.

Fiscal Year 2021 Rental Rates

In June 2020, Slack, Johnston & Magenheimer made rental rate recommendations to MDAD for the 2020-2021 general aviation fiscal year (FY 2021). We have recommended continuing the pavement rental rates at all the airports and increasing the annual aeronautical land rent rates at OPF. We have further recommended revising the annual rental rates for select aeronautical buildings at the airports. We have further recommended continuing the policy of independent review and site appraisals of proposals to rent non-aviation land at all the airports concerning terms and location on a case-by-case basis to best reflect market conditions at the time.

Scope of Analysis

The scope of our consulting service included a recommendation to MDAD of the market rental rates for the real property at Miami-Dade County's general aviation airports. Our analysis and recommendations were based on visits to the properties and comparative analysis concerning prevailing market rental rates for similar properties at similar airports in Florida, primarily concentrating on general aviation airports in southern Florida. Our analysis of the non-aviation parcels concentrated on non-aviation market activity in the vicinity of each airport, including recent trends in land values in the respective areas.

Our analysis was prepared in compliance with the Uniform Standards of Professional Appraisal Practice (USPAP) as adopted by the Appraisal Standards Board of the Appraisal Foundation. USPAP governs work performed by appraisers certified by the State of Florida, as well as appraisers who possess the MAI designation from the Appraisal Institute.

Highest and Best Use

The scope of this assignment included a highest and best use analysis that reviewed potential uses, as well as market conditions, for the properties. Highest and best use is the reasonably probable and legal use of vacant land or improved property that results in the highest value. Highest and best use analysis includes possible, permissible, feasible, and maximally productive uses of the properties.

Typically, the highest and best use of non-aviation commercial property is dictated by the physical characteristics of the site (size, shape, configuration, location and zoning), as well as the supply and demand for properties with similar characteristics. Generally, the FAA mandates that aeronautical properties may only be used for aeronautical related uses; therefore, it is difficult to quantify the impact of the use restrictions of airport properties as compared to non-aviation properties.

The aeronautical properties at Miami Homestead General Aviation, Miami Executive and Miami-Opa Locka Executive Airports are all located within the Airport Operating Areas (AOA) of each airport, with limited potential uses due to this designation. The AOA is that portion of the airfield "inside the fence", and uses within this area, are limited to aeronautical and related activities. Property uses within the AOA are restricted by the airport's development plan to those providing for the operation of the airfield and related aeronautical uses and non-aviation uses would generally be prohibited. Accordingly, the aeronautical properties at Miami Homestead General Aviation, Miami Executive and Miami - Opa Locka Executive Airports have limited highest and best uses of aeronautical and aviation related uses.

Our analysis of the non-aviation properties at Homestead General Aviation, Miami Executive and Miami - Opa Locka Executive Airports included an analysis of the likely land use and zoning for the parcels if available for non-aviation development.

Valuation Process

There are three generally recognized approaches considered in the fee simple valuation of real property. They include the income, sales comparison, and cost approaches. It should be noted that the appropriateness and reliability of each approach depends on the type of property being appraised, the age and condition of the improvements, if any, and the availability and quality of market data available for analysis.

Inherent in ownership of real estate is the "bundle of rights" that each property possesses. This concept compares the rights of property ownership with a bundle of sticks, with each stick representing individual property rights such as the right to use, sell or lease the property or to choose to exercise any or none of these rights. Miami-Dade County's general aviation airports, like most airports in Florida, are owned by the County and may only be used by leasing the property. Our analysis took into consideration the ownership interest at the airports when considering the appropriate valuation methods.

Our research included a review of the method of establishing rental rates and charges for aeronautical properties. Generally, aeronautical properties within Florida do not sell and; therefore, determining rental rates and charges based on capitalization rates and sales prices is not possible. There are two methods typically utilized to estimate rental rates of aeronautical

properties: 1) market comparative analysis based on market research and 2) a comparison of non-airport (off-port) land values and improvement values to airport (on-port) properties.

It is our opinion that rental rates for aeronautical properties should be compared to other aeronautical properties, as opposed to comparing aeronautical properties to non-aviation properties (e.g., warehouses). As stated, the ownership interests between aeronautical and non-aviation properties differ, as aeronautical properties are typically used through a lease and non-aviation properties are typically owned in fee simple. In addition to the ownership differences in non-aviation and aeronautical properties, the permitted use of properties differ greatly, as aeronautical properties are limited to aeronautical use and non-aviation properties can be used for a much wider variety of uses as dictated by land use and zoning.

It is our opinion the on-port/off-port method of estimating rental rates for aeronautical property is a less reliable way of estimating market rents due to inherent differences (e.g., land use, zoning, ownership, etc.) in aeronautical and non-aviation properties, especially when comparable airport rental information is available.

Furthermore, “market rent” is generally defined as the rent a property would command as indicated by the current rents paid and asked for similar property. It is our opinion that the restriction of use of aeronautical property is so finite that they can not be compared to non-aviation property.

It is our opinion that market research produces the best method of estimating market rental rates between similar property types. This method serves as the basis for our estimation of the fair market annual rental for various aeronautical properties at Miami Homestead General Aviation, Miami Executive and Miami-Opa Locka Executive Airports.

Our analysis of the non-aviation parcels at Miami Homestead General Aviation, Miami Executive and Miami-Opa Locka Executive Airports concentrated on recent market activity concerning primarily land sales transactions in the vicinity of each airport. The market rental rates for the various non-aviation parcels were based either on comparable land rentals or the capitalization approach value.

Valuation Approach

The estimates of the market rental rates for the various aeronautical properties at Miami Homestead General Aviation, Miami Executive and Miami - Opa Locka Executive Airports were primarily based on market research of general aviation rates and charges on a regional basis. We have spoken with aviation consultants on a national basis, as well as reviewed local and national surveys of airport rates and charges. We have also surveyed over 50 airports within Florida. For purposes of this analysis, we have concentrated on rental information from a variety of general aviation to small hub commercial airports. Large and medium hub commercial airports were

excluded from the survey. The data collected includes statistical information described above, as well as rates and charges for various types of aeronautical properties.

Our research indicates that, although there is a wide variation in geographic locations and non-aviation property values throughout the state, there are several similarities in rental rates and charges for various components at general aviation airports.

For purposes of this analysis, we focused on rental rates for aeronautical buildings, land and pavement. The wide variety of airports included in our survey necessitated a review of the units of comparison used to compare airports to one another. Airports were compared based on activity levels relating to geographic locations, physical size, number and length of runways, based aircraft, annual operations and fuel flowage. In our research, the focus of airport comparisons was based on geographic location and relationships between based aircraft, operations and fuel flowage.

Rental Rate Changes - FY 2021

The leases for the aeronautical properties at Miami Homestead General Aviation, Miami Executive and Miami - Opa Locka Executive Airports are somewhat unique in that the rental rates are divided among property types (land, pavement and buildings) and adjusted annually based on appraisals. The airport leases provide separate rental rates for the land, pavement and improvements, although the tenants pay a singular monthly rent payment.

Based on our research, airport owners around Florida use a variety of methods to provide for rental rate adjustments including annual fixed or indexed (CPI) increases and periodic reappraisal. By means of comparison of our recommended rental rates to other methods of increase, it was noted that the average annual increase in the Consumer Price Index (CPI) over the past three years was about 2.6% per year.

Our FY 2021 rental rate recommendation was to continue the current rental rates for most of the properties at Miami Homestead General Aviation, Miami Executive and Miami - Opa Locka Executive Airports. The revisions to the FY 2021 rental rates are summarized as follows:

Miami Homestead General Aviation – Continue the FY2020 rates for FY2021

Miami Executive – Continue the FY2020 rates for FY2021

Non-Aeronautical Land - We recommend independent review and site appraisals of proposals to rent non-aviation land concerning terms and location on a case-by-case basis to best reflect market conditions at the time.

Miami - Opa Locka Executive Airport -

Aeronautical Land - Increase the annual aeronautical land rental rate \$0.01 per square foot to \$0.29 per square foot.

Non-Aeronautical Land - We recommend independent review and site appraisals of proposals to rent non-aviation land concerning terms and location on a case-by-case basis to best reflect market conditions at the time.

OPF Clearzone Parcel O-8088 - Continue 3% annual increase per agreement.

Real Estate, Real Property versus Business Value

Our analysis is limited to an estimate of market rent for the real estate. Real estate is comprised of land and associated improvements attached to the land (e.g. pavement, buildings, etc.). Real property is the interests and benefits associated with the ownership of real estate (e.g. rights to use, sell, lease, etc.).

Business value, or going concern value, is the value contribution of the total tangible assets (e.g. equipment, furnishings, inventory, cash, etc.) and intangible assets (e.g. goodwill, trademarks, contract, etc.) of an established and continuing business enterprise.

The distinctions between real estate and business values are important. For the purposes of our analysis, the value of the real estate represents the market rent the property can command (regardless of the business occupying the property), while the value of the business is inherent in its continued operation and going concern.

I.O. No.: 4-68
ORDERED: ~~9/18/199~~17/20
EFFECTIVE:~~10/1/19~~10/1/20

MIAMI-DADE COUNTY
IMPLEMENTING ORDER

SCHEDULE OF ALL SERVICE LEVELS AND FEES FOR MIAMI-DADE COUNTY
SOLID WASTE SERVICES

AUTHORITY:

The Miami-Dade County Home Rule Charter, including among others, Sections 1.01 and 2.02A, and Chapter 15 of the Code of Miami-Dade County.

SUPERSEDES:

This Implementing Order (IO) supersedes IO 4-68, ordered September ~~22, 2018~~18, 2019, and effective October 1, ~~2018~~2020.

POLICY:

This Implementing Order provides a schedule of all solid waste service levels and fees.

PROCEDURE:

The administration of this Implementing Order is designated to the Director of the Miami-Dade County Department responsible for Solid Waste Management, who shall be responsible for the collection of fees and the delivery of the required services, pursuant to Chapter 15 relating to powers and duties of Solid Waste Management. Every year, or earlier, if need be, the Director shall review all fees in terms of cost and recommend necessary changes to the County Mayor through this implementing order procedure.

DEFINITIONS:

Contract Disposal – use of the County Waste Management System by any person, governmental entity, corporation or partnership that has entered into an Agreement with the County of ten (10) years or greater in duration for such County Solid Waste Management System use.

Non-Contract Disposal – use of the County Waste Management System by any person, governmental entity, corporation or partnership that has not entered into an Agreement with the County of ten (10) years or greater in duration for such County Solid Waste Management System use.

FEE SCHEDULE:

The fee schedule adopted by this Implementing Order is attached hereto and made a part hereof. This official fee schedule is also filed with and subject to the approval of the Board of County Commissioners and on file with the Clerk thereof. Fees that are charged by the County shall be the same as those listed in the official fee schedule on file with the Clerk of the County Commission.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

Approved by the County Attorney as
to form and legal sufficiency _____

Narrative

Introduction

The operations and activities conducted by the Miami-Dade County Department of Solid Waste Management (“DSWM” or the “Department”) are directed primarily by the provisions of Chapter 15 of the Code of Miami-Dade County (the “Code”).

Residential Waste Collection Service

In accordance with the provisions of Sections 15-2 (Solid Waste collections services, container usage, condition, and location) and 15-13 (County collection of solid waste) of the Code, DSWM is authorized to provide waste collections services “to all areas of the County where solid waste collection service is provided” and furthermore that “All residential waste collection within said areas shall, *at the discretion of the Director*, be serviced *only* by the Department”. Additionally, the “Director shall have the power to establish the type of solid waste collection service to be rendered to all areas where County solid waste collection service is provided, and to promulgate rules and regulations not inconsistent herewith”. Section 15-24 of the Code directs the Department to charge and collect fees for the provision of these waste collection services to residential units.

Accordingly, DSWM provides (and collects fees for) waste collection and recycling services to single-family, duplex, triplex and quad living units in unincorporated Miami-Dade County and the cities of Aventura, Cutler Bay, Doral, Miami Gardens, Miami Lakes, Opa-locka, Palmetto Bay, Pinecrest and Sunny Isles Beach. In addition, curbside recycling services (only) are also provided to those cities that have inter-local agreements with Miami-Dade County, including El Portal, Florida City, Medley, Miami Beach, Miami Springs, North Bay Village, South Miami, Virginia Gardens and West Miami.

Other Waste Collection Services

In addition to the services provided to residential units (as outlined in the previous paragraph), and per the provisions of Section 15-14 (Special collections, fees, extra charges) of the Code, the Department is authorized to perform any special collections or waste services not directly addressed in the Chapter “pursuant to such conditions as may be specified by the Director” and is further authorized to charge and collect fees as approved by the Board of County Commissioners (the “Board”). For example, Section 15-2. (Solid waste collection services, container usage, condition and location) of the Code, requires commercial (businesses) and multi-family properties to maintain waste collection service, but offers them the choice of either “the proper governmental agency able to provide such services or that of a licensed solid waste hauler authorized to perform such services.” Accordingly, the Department offers these services to these establishments. Also, per Section 15-14 of the Code, other waste services specifically include the service of removal of any illegally dumped materials and the Department is directed to “charge and collect fees for such services” as provided for by the implementing order.

Section 15-12 (Emergency powers of the Director) of the Code, also provides DSWM with “the authority to suspend, modify or expand services provided by the Department ... in such emergency circumstances as national disasters, civil disorders or other circumstances” and to collect fees accordingly. Through this authorization, and in accordance with the needs of the community, the Department plays a major role in storm debris clean-up following a significant event.

Permitting

In accordance with Section 15-17 of the Code, DSWM is directed to manage the permitting of General Haulers, Landscaping Businesses, Waste Tire Generators and Waste Tire Transporters. The Department is directed to administer the application process, and charge and collect fees accordingly inclusive of application fees (Section 15-17-1), vehicle registration fees (Section 15-17.4), annual permit renewal fees (Section 15-17.6).

Code Enforcement Activities:

As part of its responsibilities, DSWM may prosecute violations of Chapter 15 (Solid Waste Management) of the Code. Violations of this chapter may be prosecuted pursuant to Chapter 8CC (Code Enforcement) of the Code. In addition to the provisions in Section 15-5 of the Code, DSWM may institute civil action in a court of competent jurisdiction to recover damages, civil penalties, and enforce compliance with terms of Chapter 15, as per Section 15-32 (Enforcement and penalties for violations of Chapter 15) of the Code. This includes enforcement provisions of Sections 15-2, 15-2.1, 15-2.2, 15-2.3, 15-5, 15-5.2, 15-6, 15-7, 15-8, 15-17, and 15-25 of the Code. For additional information regarding Code Enforcement, please refer to Miami-Dade County IO No. 2-5 on Code Enforcement.

Waste Disposal Services

Miami-Dade County owns and operates three Landfills and three Regional Transfer Stations for waste disposal and owns the Resources Recovery Facility where waste is converted into energy that is used to power the plant and exported to the power grid. Per the provisions of Section 15-25 of the Code, the Department is directed to charge and collect fees for use of these facilities as approved by the Board.

Additionally, per Section 15-25.2 (Disposal Facility Fee payable to the County) of the Code, private haulers operating in the Disposal Facility Fee area of the County are directed to make a monthly remittance to DSWM in an amount equivalent to fifteen percent (15%), less the 2.5% administrative credit plus any applicable late fees, of the prior month's receipts for collection and disposal services provided in Miami-Dade County, excluding any related to recyclable materials, Construction and Demolition (C&D) debris or compactor leasing.

Also, per Section 15-25 of the Code, the only exemption to the requirement for full fee collection for disposal services is a fifty percent (50%) discount offered to charitable organizations which accept household discards for reuse, reconditioning or repurposing.

SCHEDULE OF WASTE COLLECTION SERVICES Definition of Waste Collection Services

	<u>Service Level</u>
a) 1) Residential and Multi-family Curbside Garbage and Trash Collection (Residential and Multi-family)	•Twice per weekweekly garbage collection (bagged or canned).
b) a.2) Residential and Multi-Family Automated Curbside Garbage and Trash Collection (Residential and Multi-family)	•Twice per weekweekly garbage collection and trash (all materials must be in one or more automated service carts. Materials not in automated service cart will not be picked upcollected).
b) Residential Dumpster Service	Containerized garbage and trash collection service.
c) Bulky WasteCurbside Trash Collection	Two (2) scheduled pickups per calendar year (January 1st through December 31st) of up to twenty-five (25) cubic yards per pickup or one (1) scheduled pickup per calendar year (January 1st through December 31st) of up to fifty (50) cubic yards per pickup.-
d) Neighborhood Trash and Recycling Center (TRC) Service	Access for drop off of residential trash and recyclables (seven (7) days per week) during established operating hours.
e) Curbside Recycling	Once every other week curbside collection of recyclables. Pursuant to Resolution No. R-1137-08, the County has entered into interlocal agreements with municipalities to collect and process their recyclable materials and will charge these municipalities the appropriate rates as delineated in the interlocal agreements.
f.1) Commercial Minimum Collection Service	•Twice per week (limited to 1 cart, per waste unit charged). •Accounts with consistent overages will be increased to the appropriate service level.
f.2) Commercial Automated Minimum Collection Service	Twice per week (limited to one automated service cart per waste unit charged; all materials must be in automated service cart(s). Materials not in automated service cart will not be picked up).

~~g) Commercial Dumpster Service~~

~~Uncompacted rollaway container service with varying number of pickups and container sizes.~~

f) Residential Dumpster Service

Containerized garbage and trash collections service.

g) Onsite Garbage Collection (Commercial)

Twice per week (limited to one cart, per waste unit charged). Accounts with consistent overages will be increased to the appropriate service level.

h) Container Service/Roll-off (Commercial)

Uncompacted rollaway containerized garbage and trash collection service with varying number of pickups and container sizes

i) Emergency and Storm Debris

Removal, transport, processing and disposal of debris prior to (FEMA Category B Emergency Protective Measures) and resulting from (FEMA Category A Debris Removal) storms and natural disasters, whether or not the event triggers a federal emergency declaration

Miami-Dade County Department of Solid Waste Management**

“Providing our customers with exceptional waste collection, recycling and disposal services that protect, preserve and improve our environment and the quality of life in our community.”

Waste Collection Services

	RESIDENTIAL SERVICES	SERVICE DESCRIPTION	COLLECTION MODE	ANNUAL PICK-UPS	FEE COLLECTION	FEE
	Single Family, Duplex, Triplex & Quad				Annual via Tax	
	Garbage, Trash, TRC & Recycling (One Garbage Cart)	Curbside Garbage	(1) 35 - 96 gal. cart	101-104	Annual via Tax	\$484.00
		Curbside Recycling	(1) 35 - 96 gal. cart	26	Annual via Tax	
		Curbside Trash	2 pickups of up to 25 cubic yards each or 1 pickup of up to 50 cubic yards	1 or 2		
		TRC Access	Drop Off	Unlimited access		
	Garbage & Recycling (Multi-family collection per living unit)	Curbside Garbage	(1) 35 - 96 gal. cart	101 - 104	Annual via Tax	\$194.00
		Curbside Recycling	(1) 35 - 96 gal. cart	26		
	TRC Access (only)	TRC Access	Drop Off	Unlimited access	Annual via Tax	\$123.00
	Recycling Service (only)	Curbside Recycling	(1) 35 - 96 gal. cart	26	Annual via Tax	\$43.00
	Multi-Family (Residential Service)				Annual via Tax	
	Residential Dumpster & TRC	Garbage	Shared Dumpster	101 - 104	Annual via Tax	\$373.00
		TRC Access	Drop Off	Unlimited Access		
	Special Services (Residential)					
	Reserve Account (Emergency) <u>(1)</u>	Establish a restricted reserve fund account for storms, emergencies and/or natural disaster up to \$20 million (estimated present value of Category 1 Hurricane in FY 2020-21), amount to be adjusted by CPI annually. This reserve will be utilized to offset funding gaps after all available or all eligible reimbursements have been pursued or received by Department			Annual via Tax	\$10 annually until reserve is met <u>To Be Determined</u>
	Additional Waste Cart	Each additional waste cart for automated Curbside Garbage collection	(1) 35 - 96 gal. cart	101-104	Direct Bill	\$82.00 <u>\$130.00</u>
	<u>Replace Waste Cart without a police report</u>		<u>N/A</u>	<u>N/A</u>	<u>Direct Bill</u>	<u>\$55.00</u>

** Pages 4-11 of Implementing Order 4-68, ordered effective 10/1/2019, are being replaced with a table format with all revisions to the services and fees shown in track changes to show additions (in underline) and deletions (in strike-through).

						Adopted Range	
						Min	Max
	<u>Extra Garbage Pick-Up (per Waste Cart per trip)</u>	<u>Beyond established twice weekly pick-up service</u>	<u>(1) 35 - 96 gal. cart</u>	<u>Per trip</u>	<u>Direct Bill</u>	<u>\$35.00</u>	<u>\$150.00</u>
	<u>EXCESS Curbside Trash per cubic yard</u>	<u>Beyond the established service level</u>	<u>N/A</u>	<u>N/A</u>	<u>Direct Bill</u>	<u>\$25.00</u>	
	Additional Recycling Cart	Curbside Recycling	(1) 35 - 96 gal. cart	26		Free	
	One additional Recycling Cart	Curbside Recycling	65 gal. cart	26	Direct Bill	\$50.00 - \$55.00	
						Adopted Range	
						Min	Max
	<u>Dumpster Garbage (Residential)</u>	<u>Onsite Collection</u>	<u>1 to 8 Cubic Yards</u>	<u>1 to 5</u>	<u>Monthly Invoice</u>	<u>\$65.70</u>	<u>\$5,237.00</u>
						Adopted Range	
						Min	Max
COMMERCIAL SERVICES (Annual)	SERVICE DESCRIPTION	COLLECTION MODE	ANNUAL PICK-UPS	FEE COLLECTION	Adopted Range		
						Min	Max
	Commercial Cart			Annual via Tax			
	Automated Cart (Garbage)	Onsite Collection	96 gal. cart	101-104	Annual via Tax	\$496.00	
	Additional Waste Cart	Each additional waste cart for automated Curbside Garbage collection	(1) 35 - 96 gal. cart	101-104	Direct Bill	\$82.00 \$130	
						Adopted Range	
						Min	Max
COMMERCIAL SERVICES (Monthly)	SERVICE DESCRIPTION	COLLECTION MODE	WEEKLY PICK-UPS	FEE COLLECTION	Adopted Range		
						Min	Max
	Commercial Dumpster / Roll-off			Monthly Invoice			
	<u>Dumpster Garbage</u>	<u>Onsite Collection</u>	<u>1 to 8 Cubic yards</u>	<u>1 to 5</u>	<u>Monthly Invoice</u>	<u>\$65.70</u>	<u>\$5,237.00</u>
	<u>Containerized/Roll-off Trash or Garbage per pickup</u>	<u>Onsite Collection. Cost of disposal will be charged separately</u>	<u>10 to 40 Cubic yards</u>	<u>On call or Scheduled</u>	<u>Monthly Invoice</u>	<u>\$154.20</u>	<u>\$671.81</u>
	<u>Containerized/Roll-off Construction & Demolition per pickup</u>	<u>Onsite Collection. Cost of disposal will be charged separately</u>	<u>10 to 40 Cubic yards</u>	<u>On call or Scheduled</u>	<u>Monthly Invoice</u>	<u>\$100.00</u>	<u>\$500.00</u>
<p>The Director of designee may generate a memorandum annually which sets forth the schedule of fees for uncompacted and compacted rollaway dumpsters, roll-off containers and whole tires per cubic yard service for Miami-Dade County Departments</p>							
OTHER COLLECTION SERVICES	SERVICE DESCRIPTION	COLLECTION MODE	PICK-UPS	FEE COLLECTION	FEE		
	Special/Violation Waste Collection						
	Special Curbside Trash Collection per cubic yard	Containerized Curbside Trash	Curbside	Upon request	Direct bill	\$25.00	

	Violation Waste Removal per Cubic Yard	The minimum charge per occurrence is \$250.00, based on a five (5) cubic yard minimum charge	Curbside Trash	As Needed	Direct bill	\$50.00
	Waste Certification Fee (In accordance with Sec 15-28 (c) of the Miami Dade County Code	Each written certificate, certifying the amount of waste fees due upon any parcel of real property subject to payment of waste fees or certifying that no waste fees are due	n/a	n/a	Direct bill	\$60.00

OTHER COLLECTION SERVICES		SERVICE DESCRIPTION	COLLECTION MODE	PICK-UPS	FEE COLLECTION	FEE
Schedule for Permitted Landscapers						
	Clean Yard Trash disposal by permitted landscaper at TRC (up to 6 cubic yards)	The minimum charge per TRC visit up the 6 cubic yards	Drop off		Direct bill	\$25.52 \$25.60

Other Miscellaneous Services		Service Description	Fee Collection	Fee
Application Review				
	Review of SW Facility Operating Permit	Resource recovery and management facility permit Application	DSWM	\$100.00 \$290.00
	<u>EXPEDITE Review of SW Facility Operating Permit</u>	<u>Resource recovery and management facility permit Application</u>	<u>DSWM</u>	<u>\$340.00</u>
	<u>Review of Planning Application</u>	<u>Review to determine impact to waste collection and/or disposal service</u>	<u>DSWM</u>	<u>\$230.00</u>
	<u>EXPEDITE Review of Planning Application</u>	<u>Review to determine impact to waste collection and/or disposal service</u>	<u>DSWM</u>	<u>\$280.00</u>
	<u>Review of Annexation/Incorporation Application</u>	<u>Review to determine impact to waste collection and/or disposal service</u>	<u>DSWM</u>	<u>\$290.00</u>
	<u>EXPEDITE Review of Annexation/Incorporation Application</u>	<u>Review to determine impact to waste collection and/or disposal service</u>	<u>DSWM</u>	<u>\$340.00</u>

Waste Permit Fees

Permit Fees		Service Description	Fee Collection	Fee
Waste Permit Fees				
	General Hauler Permit	Annual Application/Renewal	DSWM	\$600.00 \$630.00
	General Hauler Vehicle Registration	Annual Vehicle Registration	DSWM	\$70.00 \$74.00
	Landscaper Permit	Annual Business Fee Application/Renewal	DSWM	\$225.00 \$236.00

	Landscaper Vehicle Registration	Annual Vehicle Registration	DSWM	\$\$80.00 \$84.00
	Tire Generator <u>Permit</u>	Annual Business Permit Application/Renewal	DSWM	\$\$25.00 \$26.00
	Tire Generator Location	Annual per location fee	DSWM	\$\$75.00 \$79.00
	Waste Tire Transporter <u>Permit</u>	<u>Annual Business Fee Application/Renewal</u>	DSWM	\$\$25.00 \$26.00
	Waste Tire Transporter Vehicle Registration	Annual Vehicle Registration	DSWM	\$\$25.00 \$26.00
	Background Check Fee (FDLE) These charges are collected by the department and passed through to the Florida Department of Law Enforcement (FDLE). These charges are a requirement of any persons wishing to obtain a general hauler permit as described in section 15-17.4(b)(1) and (2) of the Code of Miami-Dade County. It has been in effect since 1992.	Annual Application/Renewal	FDLE	\$24.00

Civil Court Processing Recovery Fees

	Court Fees (Authorized by Chapter 8CC, Code of Miami-Dade County)	Description	Fee Collection	Fee
	Court Fees			
	Administrative Processing Fee		MDC Clerk of Courts	\$510.00
	Lien Release Fee		MDC Clerk of Courts	\$80.00
	Payoff Letter		MDC Clerk of Courts	\$55.00
	Posting of Notices		MDC Clerk of Courts	\$25.00
	Lien Cancellation Notices		MDC Clerk of Courts	\$25.00
	Photographs, Reports or Other Exhibits		MDC Clerk of Courts	Actual Cost
	County Attorney's Fees		MDC Clerk of Courts	Actual Cost
	Other Court Filing Fees (each document)		MDC Clerk of Courts	Actual Cost

	Returned Check charges per check (Authorized by F/S/ 932/07 (2017))	Description	Fee Collection	Fee
	If face value of check does not exceed \$50.00			\$25.00
	If face value of check exceeds \$50.00 but does not exceed \$300.00			\$30.00
	If face value of check exceeds \$300.00			\$40.00 or an amount up to 5% of the check, whichever is greater

Waste Disposal Services

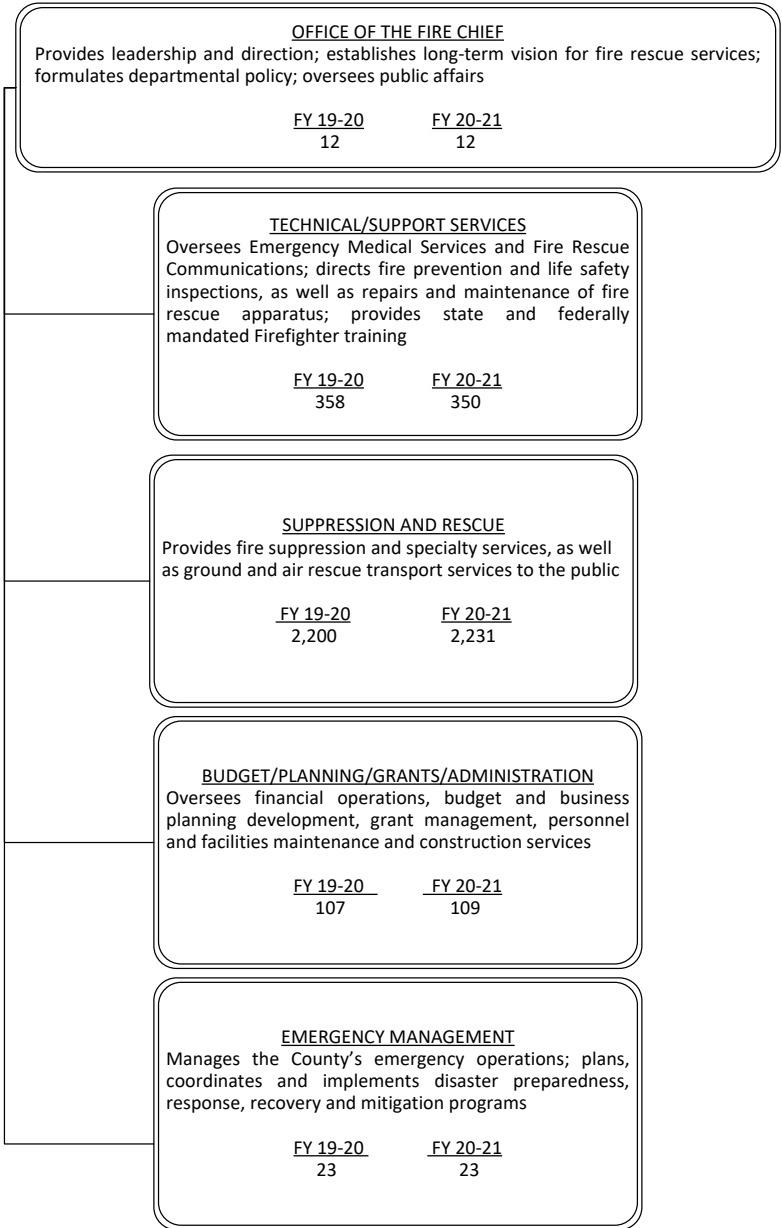
	Disposal System Fees	Service Description	Fee Collection	Fee
	Waste Disposal			Per Ton
	Contract Disposal Fee (per ton)	Waste delivery to Disposal Facilities (Contract rate)	Direct Bill	\$63.38 <u>\$63.57</u>
	Non-Contract Disposal Fee (per ton)	Waste delivery to Disposal Facilities (Non-contract rate)	Direct Bill	\$92.84 <u>\$93.11</u>
	Transfer fee (per ton)	Waste delivery to Transfer Station (added to Disposal Fee)	Direct Bill	\$13.85 <u>\$13.90</u>
	Waste Tires (per ton)	Acceptance of Waste Tires	Direct Bill	\$114.18
	Asbestos (per ton)	Acceptance of Asbestos	Direct Bill	\$100.00
				Adopted Range
				Min Max
	Material Suitable for landfill cover (per ton)	Prior approval is mandatory; otherwise standard rates apply ⁽²⁾	Direct Bill	\$10.00 <u>\$10.00</u> 0 <u>\$32.00</u> \$1.00
	Other			
	Special Handling Fee (per load)	Other solid waste requiring special handling (added to Disposal Fee)	Direct Bill	\$70.42 <u>\$70.63</u>
	Safety Vest	Safety Vest sold at scale houses. Safety vests are required at all disposal sites (landfills and transfer stations)	Direct Bill	\$3.00
	Disposal Facility Fee (Sec. 15-25.2)	15% of prior month WCSA waste fees charged	Due monthly	
	Clean Yard Trash Disposal per cubic yard, by Permitted Landscaper at a Disposal Facility;	Clean Yard Trash conversion factor of 0.121 tons per cubic yard		\$7.76 <u>\$7.70</u>

In the event that the scale(s) at the disposal facilities are unavailable, the disposal fee will be based on the total cubic yard payload capacity of the vehicle converted to tons using the Schedules of Weights and Measures that are available at the Clerk of the Board.

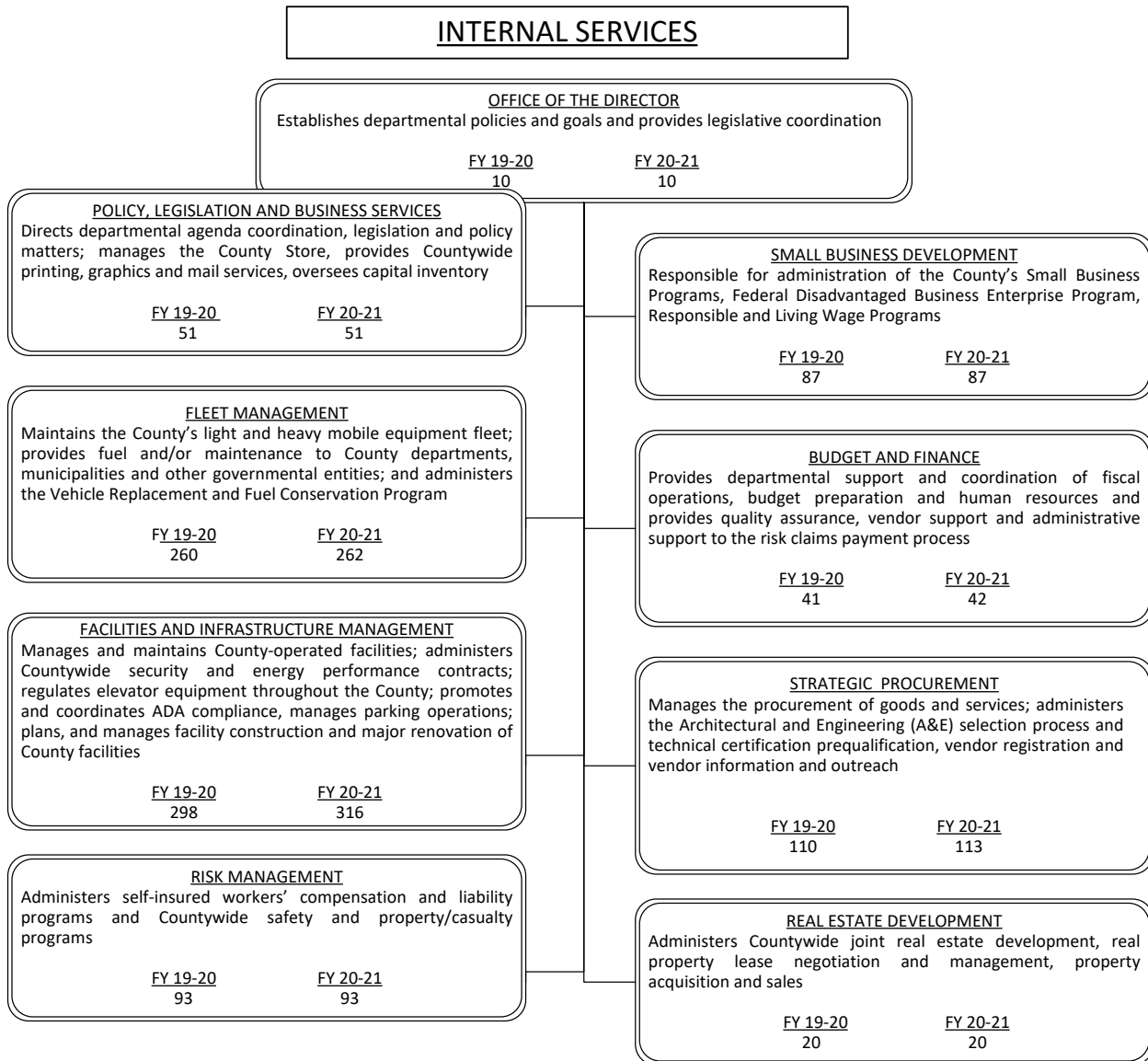
(1) Reserve Account (Emergency) fee will not be assessed for FY 2020-21.

(2) Soil-like material with limited use applications as determined by the Director of Solid Waste Management based on appearance, structural characteristics, and/or physical contents. Receipt of this material is subject to the needs of the Department at the landfill only. Prior arrangement is required. Non-conforming material will be charged at the full tipping fee or may be rejected.

FIRE RESCUE



The FY 2020-21 total number of full-time equivalent positions is 2,767.88




The FY 2020-21 total number of full-time equivalent positions is 1,000.

Memorandum



Date: September 17, 2020

To: Honorable Chairwoman Audrey M. Edmonson
and Members, Board of County Commissioners

From: Carlos A. Gimenez 
Mayor

Subject: Information for Second Budget Hearing – FY 2020-21 Proposed Budget

This memorandum accompanies the FY 2020-21 Budget Ordinances for your consideration at the Second Budget Hearing on September 17, 2020. This document provides information requested and recommendations for budget adjustments for your consideration. The total of all adjustments approved at the first budget hearing and those additional adjustments included in this memorandum results in an increase to the total operating budget of \$250,000. The adjustments included an increase in the total number of recommended positions by two, for a total of 28,629 positions in the County. This total is 220 positions more than authorized in FY 2019-20. As this memorandum was not provided to the Board at least four business days prior to the Second Budget Hearing as required by Ordinance No. 19-46, a waiver of Ordinance No. 19-46 is required.

During the First Budget Hearing on September 3, 2020, the Board of County Commissioners (the Board) approved the tentative millage rates included in the Proposed Budget: Countywide - 4.6669 mills, Unincorporated Municipal Services Area - 1.9283 mills, Fire Rescue Service District - 2.4207 mills and Library System - 0.284 mills. These rates cannot be increased. At these millage rates, the Proposed Budget is balanced and the adjustments included in this memorandum are supported.

Operating Budget Adjustments

Regulatory and Economic Resources Department

In accordance with Resolution No. R-887-20 adopted by the Board on August 31, 2020, and as recommended by the Biscayne Bay Task Force, a Chief Bay Officer and one support staff person will be added to the Regulatory and Economic Resources Department (RER) Office of Resilience section. These positions will be responsible for advising the Board on Biscayne Bay issues and act as a liaison between County Departments, County Boards, external agencies, stakeholder groups and federal, state and local governments. The Chief Bay Officer will report on water quality issues and develop and recommend policies related to the health of Biscayne Bay. Adding this position to the County organization will provide additional focus and coordination for all issues related to Biscayne Bay. It is also expected that these positions would leverage the resources already budgeted and in place within RER for technical and administrative assistance. Funding is provided from RER departmental operating reserves (\$250,000).

Promotional Funds Allocations, Cultural Grants and Community-based Organization Funding

As required by Administrative Order 7-32, Attachments A and B to this memorandum are the reports on Airport and Seaport promotional funds. The total combined promotional fund allocation in the Proposed Budget will be \$497,600. Attachment C reflects cultural programs monitored by Department of Cultural Affairs and Attachment D reflects continuation funding of the General Fund support to community-based organizations (CBOs) pursuant actions taken via motion on November 19, 2019.

Requested Information

Building Better Communities General Obligation Program (BBC GOB)

Last month, the Board approved Resolution No. R-830-20 which reallocated funding from BBC GOB projects that had been completed and from BBC GOB projects for which funding had been originally allocated for financing costs but were no longer needed for existing BBC GOB projects that required additional funds or for the creation of new projects, several of which were general in nature and from which this Board could allocate and approve funds for more specific sites and projects. A number of projects and sites have already been identified to which this funding may be allocated. An item approving the allocations or, if necessary, significant modifications will be prepared that will include funding recommendations for the CHI Community Health of South Florida, Inc. project, as well as roadway, infrastructure and parks projects countywide. It will be presented to the BBC GOB Citizens Advisory Committee and is anticipated to come before the Board during the first quarter of the new fiscal year.

Capital Projects

The FY 2020-21 Proposed Budget includes \$3.34 billion in capital projects. Generally, revenues used to support capital projects may not be used to fund operating activities. Most of these projects are funded through financing proceeds or grants, both of which have restricted uses (\$2.453 billion, or 74 percent). Of the remaining expenditures, approximately \$718 million is from proprietary revenues, gas tax, or other restricted revenues and \$50 million is for debt service payments for projects already constructed. Funding that may be used to support operating expenses is only used for capital investments when the project is critical and no other source of funding is available.

Many people suggested that defunding particular purchases – such as the replacement of the Police Helicopters and the replacement of cars and other light fleet throughout the County – would provide funding for other services desired. This is imprudent for at least two reasons. First, the replacements are sorely needed. Our helicopter fleet is between 9 and 12 years old. The use of helicopters by law enforcement is critical for providing air support to municipal, state and federal law enforcement agencies and first responders, investigative surveillances, assisting in foot and vehicular pursuits, reconnaissance for major events and demonstrations, etc. The average age of the cars we are replacing is 17 years and the mileage is over 107,000 miles. To ensure our employees are operating in safe, reliable and energy efficient vehicles with lower maintenance costs than our current vehicles is very important. The second argument against making this policy change is that the funding identified for the helicopter and vehicle replacements (for General Fund supported departments) is financing proceeds, which cannot be used to support operating expenses.

It was also suggested that the construction of a new jail to replace our current facilities should be cancelled and the funding utilized to support other services. However, as you know, the cost of construction will be funded through a debt issuance, the annual payments for which will be funded by the savings derived from the operations of a new, more efficient facility. Furthermore, our facilities are in disrepair and do not adhere to modern jail standards. We must replace our jail facility, not only for the safety of the inmates, but also for the safety of our employees who must work there every day.

Affordable Housing

The issue of providing funding for affordable housing has been at the forefront of budget discussions for a number of years. In reality, significant funding for affordable housing is budgeted each year. For FY 2020-21, more than \$265 million of funding is included in the budget. From those funds, \$117 million is allocated to 64 projects. More than \$50 million will be made available through competitive solicitations and a new program dedicating \$50 million to guarantee mortgages for home buyers is also funded. The remaining funding supports homeownership activities, including counseling, and program administration. By the end of FY 2019-20, the Affordable Housing Trust Fund will have a balance of more than \$17 million. As

discussed last year, policies that expedite the development and construction of affordable housing need to be in place so that the funding available to support these projects is spent and housing units are brought on-line.

Business Process Changes

It is truly amazing how quickly our organization changed course at the beginning of the COVID-19 pandemic. Buildings that were once filled with bustling offices became quiet, as all of our employees whose jobs would allow began to work from home. Services we did not anticipate could be provided virtually were shifted over in just days. Public meetings, briefings, selection committee meetings, court hearings, even budget development went on-line, encouraged by our desire to keep everyone safe and healthy and tamp down the epidemic. Not everything happened smoothly, and some things happened too quickly, but over the last six months we have learned a lot about how we can effectively deliver service remotely. We have begun to think about what we can and should continue to do virtually and what services should return to pre-pandemic processes.

The Proposed Budget does not include costs or savings associated with these changes. If we are to adopt the business process changes more permanently, there will be upfront costs that will need to be funded. While we made quick investments in information technology infrastructure and other expenses, funded largely by the CARES Act, significant expenditures would be needed if we are going to continue to work this way into the future. Similarly, if we are going to consolidate office space and reduce our footprint, investment would be required to renovate and reconfigure spaces. Once these investments are made, savings will certainly accrue to the County in the form of reduced costs for rents and leases, utilities, janitorial services, etc. More work should be done in order to determine the best ways to conduct the business of government in the future.

Status of the Naming Rights for the American Airlines Arena

The campaign to sell the naming rights for the American Airlines Arena continues to see forward momentum through discussions with several large companies in the technology, financial, insurance and consumer goods industries. Despite the pandemic, the process is continuing to customize a long-term naming rights partnership for the arena that will benefit the taxpayers. The campaign will continue to identify new prospects on an on-going basis until a naming rights contract is secured with the goal being to do so as soon as possible. No additional payments to support operations and maintenance costs of the Arena are required beyond what was included in the FY 2019-20 Budget and the FY 2020-21 Proposed Budget includes funding to support those payments, assuming that no revenue is received from a new naming-right partnership. Should such a partnership materialize before the end of FY 2020-21, that revenue will accrue to the Ballpark Shortfall Reserve.

Reallocating Funding from Law Enforcement to Social Services

The majority of speakers at the First Budget Hearing repeated statements regarding reducing the funding to the Miami-Dade Police Department (MDPD) and Miami-Dade Corrections and Rehabilitation Department (MDCR) and using that funding instead to address social services and other needs in the community. For many years, the community has clamored for more police officers based primarily on the fact that the staffing of MDPD does not meet the standard ratios promulgated by law enforcement experts. Adequate law enforcement is critical to keep the community safe and throughout my administration I have worked to increase the resources available to MDPD and fund investments in MDCR necessary to meet the requirements of our federal consent agreement.

MDPD provides both regional Sheriff services and local services as the municipal police department for UMSA. The regional Sheriff services are constitutionally and statutorily required services and represent about 30 percent of the MDPD budget (\$228 million from the Countywide General Fund). Local patrol and other municipal services represent 51 percent of the MDPD budget (\$398 million from the UMSA General

Fund). In order for funding to be allocated to social services, affordable housing or other regional needs, it must come from the Countywide General Fund. However, those services make up only 30 percent of the total MDPD budget. Furthermore, in order to reduce the budget for MDPD, not only would future hiring have to be frozen, current police officers would have to be laid off. Because our personnel rules call for the least senior police officers to be removed first, we would lose more officers if the average salary is applied. Finally, it would be necessary to demote supervisors in order to keep service in place as the least senior officers are separated. In the future, we would be faced with a gap of employees when retirements take place and a lack of employees available to rise through the ranks to leadership.

Also suggested was the reallocation of funding to sobering centers in order to reduce our jail population. We have reduced our jail population by more than 50 percent since 1998. We have done that by investing in diversion programs, programs in our parks, support services in Community Action and Human Services, alternative court programs and programs for children. The results of the investments we made in prior years, have enabled us to reduce the cost of our jails; it was not immediate savings. Fewer than one percent of all bookings on an annual basis are individuals who have been arrested for public intoxication. Furthermore, unless an individual has been charged with a violent crime or is a habitual offender, he or she is likely eligible for pre-trial release or a myriad of diversion programs currently provided. More than 8,000 individuals who are booked are successfully diverted to one of these programs or released pending trial. Funding a sobering center will not lead to significant savings in the MDCR budget and, if prioritized, should be funded by another source.

Resilience

I am very proud of the work of my Administration to support the future resilience of this community. We were the first county recognized as part of the Rockefeller 100 Cities, we are part of Resilient 305 and we took the opportunity during our most recent refresh of our Strategic Plan to align our goals and priorities with the recognized dimensions of resilience: Health and Wellbeing, Economy and Society, Infrastructure and Environment and Leadership and Strategy. Community resilience means more than just climate change mitigation; it means that we are prepared for short-term shocks and long-term stressors, whether they are expected (sea level rise) or not (pandemics). Our ability to react quickly and continue the provision of critical services, as well as provide for new needs during the COVID-19 pandemic, is a testament to our resilience as an organization and as a community. It is not a surprise that the majority of our activities have been denoted with the leaf emoji. We should not be providing any services that do not enhance community resilience.

Operating Expenses and Flexibility

As I have said many times, we had three goals in developing the Proposed Budget: keep tax rates flat, preserve services and avoid layoffs. In order to accomplish these, we shaved significant resources from our other operating expenses and froze a number of vacant positions. While there may have been a certain amount of flexibility in prior budgets due to inflated operating expenses or savings that occur when a budgeted position remains vacant due to an unexpected separation or the length of employee recruiting time, that slack does not exist in this budget. One area from which it has been suggested that savings may be derived is the travel budget.

The total budget for travel costs is just over \$5 million. Mandatory travel, which includes vehicle inspections, required educational and certification sessions and prisoner interdictions, totals \$2.2 million. Travel that is more discretionary, but still important for effective management and service delivery, such as continuing education and trips to state and federal departments, totals \$2.8 million, \$645,000 of which comes from the General Fund. While we anticipate that travel habits will change and more opportunities will come through virtual means, it is prudent to keep the travel budget as anticipated for the most important functions.

Honorable Chairwoman Audrey M. Edmonson
And Members, Board of County Commissioners
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We did not have the flexibility to build a Future Services Reserve into the Proposed Budget this year from which service needs identified at the budget hearings could be met. I urge the Board to maintain the reserves that are included in the Proposed Budget and not add to the future operating costs of the County. The coming months are very uncertain as we move through the economic crisis created by the global pandemic. If we do not have adequate reserves, should revenues falter, we will be forced to cut services to our community and to eliminate jobs.

Attachments

mayor03820

**MIAMI-DADE AVIATION DEPARTMENT PROMOTIONAL FUNDS
RECOMMENDED EXPENDITURES
Fiscal Year – 2020-2021**

The Budget Ordinance also includes recommendations for Aviation Department Promotional Fund Expenditures totaling \$297,600. As the date of the approved events/program approaches, the Aviation Department will obtain the documentation required by A.O.7-32 from each entity for review by the Aviation Department and the County Attorney’s Office prior to disbursement of funds, and in accordance to the following recommendations.

1. **Miami-Dade County Aviation Department (MDAD)**

Event: Inaugurals for new airlines & routes

Amount recommended: \$15,000

The Aviation Department will co-host inaugural ceremonies for and with new airlines commencing service and with incumbent airlines commencing new routes.

2. **Miami-Dade County Aviation Department (MDAD)**

Event: Community & Global Outreach Programs

Amount recommended: \$175,600

MDAD, in accordance with FAA guidelines, will utilize airport revenues in support of community and global outreach activities as long as such expenditures are directly and substantially related to the operations of Miami International Airport and MDAD’s General Aviation airports. Activities include, among others, The Florida Chamber’s International Business Day in Tallahassee, The Florida Chamber’s International Trade & Logistics Summit in Miami, The Annual World Strategic Forum, The Beacon’s Council’s Annual Business Achievements Event and Annual Report Event, the Miami-Dade Chamber of Commerce events, the Florida Customs Brokers & Forwarders Association (FCBF) General Monthly Meeting sponsorship one month annually, and its Board Installation Event, the FCBF Conference of the Americas, the Greater Miami Convention & Visitors Bureau Annual Report Event, The Greater Miami Chamber of Commerce’s Annual Meeting, The International Air Cargo Association’s (TIACA) Annual General Meeting or Executive Summit, the E-Merge Americas Annual Conference, the World Trade Center-Miami World Trade Month Events and International Trade Achievement Awards event, The India-US Chamber of Commerce Annual Event, and The S.E.U.S-Japan Association Annual Conference. These expenditures will be documented and reviewed on a case-by-case basis to ensure compliance with FAA guidelines.

3. **Miami-Dade County**

Event: Miami-Dade County Days in Tallahassee 2020

Amount recommended: \$3,500

Miami-Dade Days provides a unique opportunity for participants, including local officials and community leaders to discuss legislative priorities affecting Miami International Airport with state legislators in an informal setting.

4. **Florida Airports Council (FAC)**
Events: FAC State Legislative Summit, the FAC Federal Legislative Summit and the FAC Annual Conference
Amount recommended: \$9,000

MDAD will co-sponsor during the FAC State and Federal Summits, as well as the Annual Conference, at which the Department is represented by its Office of Governmental Affairs and the Departmental liaison to FAC.

5. **Miami-Dade County Aviation Department (Airside Operations)**
Event: FAA Meetings for FY – 2020 - 2021
Amount recommended: \$5,000

Airport safety assessment with FAA, airlines, and Chief Pilots; Runway Safety Action Team/FAA meetings with airlines and Chiefs Pilots; FAA drills/meetings reference required drills to meet MIA's 139 Certification as a Commercial Airport; AAAE Trainings regarding required FAA drills to meet MIA's 139 Certification as a Commercial Airport.

6. **Miami-Dade County Aviation Department**
Event: Survival Fire Drill
Amount recommended: \$5,000

The survival drill is conducted by The Fire Department of Miami-Dade Aviation Department to review safety practices.

7. **The International Air Cargo Association (TIACA)**
Event: 2020 Air Cargo Forum
Amount recommended: \$72,000

MDAD will be the official host of the 2020 Air Cargo Forum in Miami. The 2020 Air Cargo Forum is projected to become the largest air cargo & logistics conference and exhibition in the Western Hemisphere.

8. **The Foundation for Democracy in Africa**
Event: AfrICANDO – US – Africa Trade & Investment Symposium / Expo
Amount recommended: \$12,500

AfrICANDO is a unique opportunity to meet producers of high quality and authentic products from Africa and to network with importers, business leaders, investment promotion authorities, Ministers and Ambassadors from Africa.

In summary, these events will provide Miami-Dade County's Aviation Department an excellent opportunity to showcase and promote Miami International Airport and its General Aviation airports. All promotional funds recipients will be required to comply with the requirements of Administrative Order 7-32 governing the expenditure of Miami-Dade County Aviation Department promotional funds, and with the Federal Aviation Administration's guidelines.

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**Seaport Promotional Fund
Recommended Expenditures
FY 2020-21**

As incorporated in Administrative Order 7-32 is the recommendations for the Seaport Promotional Fund expenditures totaling \$200,000 to support the following maritime industry events.

Expenditures of such funds will be spent directly by the Miami-Dade County Seaport Department.

1. Cargo & Cruise Marketing and Community Outreach

Event title: Promotional Program

Amount: \$200,000

This funding will go towards developing strategic campaigns over multiple communication platforms in support of the port's cargo and cruise business as well as community outreach efforts. The program will include intermodal, trade and logistics, as well as travel and tourism marketing efforts in conjunction with the port's cruise and cargo customers and community. Amounts may vary depending on exposure and participation.

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2020-21 GRANT RECOMMENDATIONS
GRANTS PROGRAM (ArtsAcq)			
ArtsAcq	Art Acquisition Grant Program	Miami-Dade based artists competitively selected by the South Florida Cultural Consortium	\$45,000
			Sub-Total: FY 2020-21 Art Acquisition Grants Program:
			\$45,000
ARTS EDUCATION GRANTS AND PROGRAM INITIATIVES (ArtsEd)			
ArtsEd	Arts for Learning/Miami, Inc.	FY 2020-2021 Program Activities	\$363,000
ArtsEd	Fantasy Theatre Factory, Inc.	Fiscal Agent for Arts Education Initiatives and "All Kids Included" Initiatives for Children with Disabilities	\$271,000
			Sub-Total: FY 2020-21 Arts Education and Program Initiatives Grants:
			\$634,000
CAPITAL DEVELOPMENT GRANTS PROGRAM (CAP)			
CAP	Actor's Playhouse Productions, Inc.	Lighting and Sound Equipment Upgrades and Clear-Com Wireless PA System Purchase	\$12,892
CAP	Coral Gables Cinemateque, Inc.	Modernization of the Elevator Equipment at the Coral Gables Cinema	\$13,309
CAP	Friends of the Bass Museum, Inc.	Enhancement of The Bass Museum's Lindemann Family Courtyard - ISC Acoustical Concepts Sound Paneling	\$5,000
CAP	Michael-Ann Russell Jewish Community Center, Inc.	Equipment Purchases for the Alan & Diane Lieberman Theater at the MAR-JCC	\$5,000
CAP	The Dave and Mary Alper Jewish Community Center, Inc.	Air Conditioning Units for the Main Theater and Rotunda Exhibition Space at the Dave and Mary Alper JCC	\$8,587
CAP	The Miami Children's Museum, Inc.	Replacement of ADA Door Openers at the Miami Children's Museum	\$14,669
CAP	Village of Pinecrest	ADA Restroom Renovations at the Terrace Level at Pinecrest Gardens	\$15,543
			Sub-Total: FY 2020-21 Capital Development Program Grants:
			\$75,000
COMMUNITY GRANTS PROGRAM (CG)			
CG	Community Grants Program	Quarterly Grants Program: Competitive application and review opportunities 4 times during each FY	\$660,000
			Sub-Total: FY 2020-21 Community Grants Program:
			\$660,000
CULTURAL ADVANCEMENT GRANTS PROGRAM (ADV)			
ADV	Arts Ballet Theatre of Florida, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Bascomb Memorial Broadcasting Foundation, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Centro Cultural Español de Cooperación Iberoamericana, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	City Theatre, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Coral Gables Cinemateque, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	GableStage, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Living Arts Trust, Inc. d/b/a O Cinema	FY 2020-2021 Season Activities	\$125,000
ADV	Locust Projects, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Miami Dade College - Cultural Affairs Department (MDC Live Arts)	FY 2020-2021 Season Activities - Cultural Affairs Department (MDC Live Arts)	\$125,000
ADV	Miami Dade College - Miami Book Fair Year Round	FY 2020-2021 Season Activities - Miami Book Fair Year Round	\$125,000
ADV	Miami Dade College - Museum of Art and Design	FY 2020-2021 Season Activities - Museum of Art and Design	\$125,000
ADV	Miami Design Preservation League, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Miami Light Project, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Miami New Drama, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Nu Deco Ensemble, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Seraphic Fire, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Teatro Avante, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	The Bakehouse Art Complex, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	The Coral Gables Museum, Corp.	FY 2020-2021 Season Activities	\$125,000
ADV	The Deering Estate Foundation, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	The Rhythm Foundation, Inc.	FY 2020-2021 Season Activities	\$125,000
ADV	Zoetic Stage, Inc.	FY 2020-2021 Season Activities	\$125,000
			Sub-Total: FY 2020-21 Cultural Advancement Program Grants:
			\$2,750,000
CULTURAL DEVELOPMENT GRANTS PROGRAM (CDG)			
CDG	Ballet Flamenco La Rosa, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Chopin Foundation of the United States, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Coral Gables Congregational Church (United Church of Christ), Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Cuban Classical Ballet of Miami, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Florida International University Board of Trustees, for the benefit of the School of Music	FY 2020-2021 Season Activities	\$60,000
CDG	Fundarte, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Miami Beach Garden Conservancy, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Miami Dade College	FY 2020-2021 Season Activities - Koubek Center	\$60,000
CDG	Miami Dade College	FY 2020-2021 Season Activities - Lynn and Louis Wolfson II Florida Moving Image Archive	\$60,000
CDG	Miami Dade College Foundation, Inc.	FY 2020-2021 Season Activities - New World School of the Arts, Dance Division	\$60,000
CDG	Michael-Ann Russell Jewish Community Center, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Olympia Center, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Orchestra Miami, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	Patrons of Exceptional Artists, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	The Dance Now! Ensemble, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	The Dave and Mary Alper Jewish Community Center, Inc.	FY 2020-2021 Season Activities	\$60,000
CDG	The Murray Dranoff Foundation, Inc.	FY 2020-2021 Season Activities	\$60,000
			Sub-Total: FY 2020-21 Cultural Development Program Grants:
			\$1,080,000

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2020-21 GRANT RECOMMENDATIONS
CULTURE SHOCK MIAMI PROGRAM COSTS			
CS	Culture Shock Miami Audience Development Program: Discount Tickets to the Arts for Teens and Young Adults	Programmatic Support	\$614,000
			Sub-Total: FY 2020-21 Culture Shock Miami Program Costs:
			\$614,000
DANCE MIAMI CHOREOGRAPHERS (DMC)			
DMC	Billig, Maya	Choreographer Award	\$10,000
DMC	Buil, Belaxis	Choreographer Award	\$10,000
DMC	Forte, Carla	Choreographer Award	\$10,000
DMC	Godoy, Lazaro	Choreographer Award	\$10,000
DMC	Taran, Alexey	Choreographer Award	\$10,000
DMC	Villaccesses, Enrique	Choreographer Award	\$10,000
DMC	Winter, Pioneer	Choreographer Award	\$10,000
DMC	Dance Miami Choreographers Program	Programmatic costs	\$5,000
			Sub-Total: FY 2020-21 Dance Miami Choreographers Program:
			\$75,000
DEVELOPING ARTS IN NEIGHBORHOODS GRANTS PROGRAM (DAN)			
DAN	Alhambra Music, Inc.	FY 2020-2021 Season Activities	\$12,021
DAN	Artefactus Cultural Project, Inc.	FY 2020-2021 Season Activities	\$11,006
DAN	Bookleggers Library, Inc.	FY 2020-2021 Season Activities	\$12,609
DAN	Civic Chorale of Greater Miami, Inc.	FY 2020-2021 Season Activities	\$12,444
DAN	Dade Heritage Trust, Inc. f/a for Viernes Culturales/Cultural Fridays, Inc.	FY 2020-2021 Season Activities	\$11,348
DAN	Delou Africa, Inc.	FY 2020-2021 Season Activities	\$13,077
DAN	El Ingenio, Inc.	FY 2020-2021 Season Activities	\$11,769
DAN	Florida Guitar Foundation, Inc.	FY 2020-2021 Season Activities	\$12,509
DAN	Florida Opera Prima, Inc.	FY 2020-2021 Season Activities	\$9,427
DAN	Foundation for Emerging Technologies and Arts, Inc.	FY 2020-2021 Season Activities	\$8,630
DAN	Friends of the Japanese Garden, Inc.	FY 2020-2021 Season Activities	\$11,923
DAN	Hispanic-American Lyric Theatre, Inc.	FY 2020-2021 Season Activities	\$10,463
DAN	IlluminArts, Inc.	FY 2020-2021 Season Activities	\$12,499
DAN	Living Arts Trust, Inc. d/b/a O Cinema f/a for Bistoury Physical Theatre and Film Corp.	FY 2020-2021 Season Activities	\$11,654
DAN	Marti Productions, Inc.	FY 2020-2021 Season Activities	\$7,225
DAN	Miami Watercolor Society, Incorporated	FY 2020-2021 Season Activities	\$12,636
DAN	Moksha Arts Collective, Inc.	FY 2020-2021 Season Activities	\$11,107
DAN	Mz Goose, Inc.	FY 2020-2021 Season Activities	\$11,957
DAN	North Miami Community Concert Band, Inc.	FY 2020-2021 Season Activities	\$12,102
DAN	Siudy Flamenco Dance Theater, Inc.	FY 2020-2021 Season Activities	\$10,221
DAN	South Beach Chamber Ensemble, Inc.	FY 2020-2021 Season Activities	\$12,344
DAN	South Florida Bluegrass Association, Inc.	FY 2020-2021 Season Activities	\$12,758
DAN	South Florida Composers' Alliance, Inc.	FY 2020-2021 Season Activities	\$13,479
DAN	South Florida Friends of Classical Music, Inc.	FY 2020-2021 Season Activities	\$12,506
DAN	The Cove Rincon Corp.	FY 2020-2021 Season Activities	\$7,879
DAN	The Miami Classical Guitar Society, Inc.	FY 2020-2021 Season Activities	\$8,887
DAN	Voices of Miami, Inc.	FY 2020-2021 Season Activities	\$10,520
			Sub-Total: FY 2020-21 Developing Arts in Neighborhoods Program Grants:
			\$305,000
FESTIVALS AND SPECIAL EVENTS GRANTS PROGRAM (FEST)			
FEST	Bayfront Park Management Trust Corporation	Downtown Miami New Year's Eve Celebration	\$59,961
FEST	Borscht Corp.	Borscht Film Festival	\$76,697
FEST	Coconut Grove Arts & Historical Association, Inc.	Coconut Grove Arts Festival	\$100,000
FEST	Florida International University Board of Trustees, for the benefit of the School of Hospitality	South Beach Wine & Food Festival	\$100,000
FEST	German American Social Club of Greater Miami, Inc.	Oktoberfest Miami	\$55,395
FEST	Inffinito Art & Cultural Foundation, Inc.	Brazilian Film Festival of Miami	\$58,786
FEST	Junior Orange Bowl Committee, Inc.	Junior Orange Bowl Parade and Festival	\$80,000
FEST	Miami-Broward One Carnival Host Committee, Inc.	Miami Carnival	\$79,787
FEST	Miami Dade College	Miami Book Fair	\$114,687
FEST	Miami Dade College	Miami Film Festival	\$114,687
FEST	Miami Gay and Lesbian Film Festival, Inc.	OUTshine Film Festival	\$65,000
FEST	Miami Hispanic Ballet Corporation	International Ballet Festival of Miami	\$85,000
FEST	University of Wynwood, Inc.	O, Miami Poetry Festival	\$65,000
			Sub-Total: FY 2020-21 Festivals and Special Events Program Grants:
			\$1,055,000
HANNIBAL COX JR. CULTURAL GRANTS PROGRAM (HCJ)			
HCJ	Arca Images, Inc.	FY 2020-2021 Season Activities	\$27,641
HCJ	Artists in Residence in Everglades, Inc.	FY 2020-2021 Season Activities	\$29,530
HCJ	Bas Fisher Invitational, Inc.	FY 2020-2021 Season Activities	\$28,727
HCJ	Community Arts and Culture, Inc.	FY 2020-2021 Season Activities	\$25,138
HCJ	Creation Art Center Corporation	FY 2020-2021 Season Activities	\$26,146
HCJ	Diaspora Vibe Cultural Arts Incubator, Inc.	FY 2020-2021 Season Activities	\$30,000
HCJ	Dimensions Dance Theater of Miami, Inc.	FY 2020-2021 Season Activities	\$27,014
HCJ	Edge Zones, Inc.	FY 2020-2021 Season Activities	\$30,000
HCJ	Friends of Chamber Music of Miami, Inc.	FY 2020-2021 Season Activities	\$25,526
HCJ	Juggerknot Theater Corporation	FY 2020-2021 Season Activities	\$23,073
HCJ	Karen Peterson and Dancers, Inc.	FY 2020-2021 Season Activities	\$30,000
HCJ	Main Street Players, Inc. d/b/a Main Street Players	FY 2020-2021 Season Activities	\$26,551
HCJ	Miami Beach Film Society	FY 2020-2021 Season Activities	\$30,000
HCJ	Miami Dade College	FY 2020-2021 Season Activities - Department of Arts and Philosophy	\$27,388
HCJ	Miami Lyric Opera, Inc.	FY 2020-2021 Season Activities	\$22,919

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2020-21 GRANT RECOMMENDATIONS
H CJ	Miami Short Film Festival, Inc.	FY 2020-2021 Season Activities	\$29,324
H CJ	PAXy, Inc.	FY 2020-2021 Season Activities	\$30,000
H CJ	Peter London Global Dance Company, Inc.	FY 2020-2021 Season Activities	\$28,138
H CJ	Pioneer Winter Collective, Inc.	FY 2020-2021 Season Activities	\$30,000
H CJ	Saint Martha Concerts and Cultural Affairs, Inc.	FY 2020-2021 Season Activities	\$26,847
H CJ	Siempre Flamenco, Inc.	FY 2020-2021 Season Activities	\$26,665
H CJ	The Opera Atelier, Inc.	FY 2020-2021 Season Activities	\$27,014
H CJ	University of Miami - School of Music	FY 2020-2021 Season Activities	\$27,359
		Sub-Total: FY 2020-21 Hannibal Cox Jr. Cultural Program Grants:	\$635,000
INTERNATIONAL CULTURAL PARTNERSHIPS GRANTS PROGRAM (ICE)			
ICE	Arca Images, Inc.	Fallen Angels - Miami/Paris Exchange	\$30,000
ICE	Bas Fisher Invitational, Inc.	Art and Infra-Structure from the Tropics to the Arctic - Miami/Norway Exchange	\$30,000
ICE	Delou Africa, Inc.	Art Ova Seas - Miami/Trinidad & Tobago Exchange	\$20,000
ICE	Diaspora Vibe Cultural Arts Incubator, Inc.	Caribbean Global Currents: Talking Across Difference - Miami/Panama Exchange	\$15,000
ICE	Edge Zones, Inc.	Art of Uncertainty - Index Miami/Santo Domingo	\$30,000
ICE	FUNDarte, Inc.	Sharing Grandmothers - Miami/Cameroon	\$30,000
ICE	The Dance NOW! Ensemble, Inc.	Anusin: What is Hidden is Never Lost - Miami/Portugal Exchange	\$15,000
ICE	University of Wynwood, Inc.	Residency and Anthology of Modern Caribbean Poetry	\$30,000
		Sub-Total: FY 2020-21 International Cultural Exchange Program Grants:	\$200,000
MAJOR CULTURAL INSTITUTIONS GRANTS PROGRAM (MCI)			
MCI	Actor's Playhouse Productions, Inc.	FY 2020-2021 Season Activities	\$307,551
MCI	Adrienne Arsht Center Trust, Inc. d/b/a Adrienne Arsht Center for the Performing Arts of Miami-Dade County	FY 2020-2021 Season Activities	\$551,902
MCI	Florida International University Board of Trustees, for the benefit of Jewish Museum of Florida	FY 2020-2021 Season Activities	\$166,469
MCI	Florida International University Board of Trustees, for the benefit of the Patricia and Phillip Frost Art Museum	FY 2020-2021 Season Activities	\$222,834
MCI	Florida International University Board of Trustees, for the benefit of The Wolfsonian	FY 2020-2021 Season Activities	\$401,570
MCI	Florida Grand Opera, Inc.	FY 2020-2021 Season Activities	\$514,594
MCI	Friends of the Bass Museum, Inc.	FY 2020-2021 Season Activities	\$329,813
MCI	GableStage, Inc.	FY 2020-2021 Transition Activities	\$154,615
MCI	M Ensemble Company, Inc.	FY 2020-2021 Season Activities	\$132,250
MCI	Miami City Ballet, Inc.	FY 2020-2021 Season Activities	\$516,876
MCI	Miami Symphony Orchestra/Orquesta Sinfonica de Miami, Inc., The	FY 2020-2021 Season Activities	\$132,250
MCI	Museum of Contemporary Art, Inc.	FY 2020-2021 Season Activities	\$225,000
MCI	New World Symphony, Inc.	FY 2020-2021 Season Activities	\$566,428
MCI	South Florida Art Center, Inc. d/b/a Oolite Arts	FY 2020-2021 Season Activities	\$228,015
MCI	University of Miami - Lowe Art Museum	FY 2020-2021 Season Activities	\$288,833
		Sub-Total: FY 2020-21 Major Cultural Institutions Program Grants:	\$4,739,000
SERVICE ORGANIZATIONS GRANTS PROGRAM (SERV)			
SERV	Arts & Business Council of Miami, Inc.	Annual Programs	\$135,000
SERV	Arts & Business Council of Miami, Inc.	Fiscal Agent for "Arts Help Program," Organization Capacity Building Initiatives, MAMP Workshop Series Scholarships, Creative Capital Programs, Dance Community Services, etc.	\$123,000
SERV	Arts & Business Council of Miami, Inc.	Fiscal Agent for "Arts Resilient 305" Initiative	\$25,000
SERV	Dade Heritage Trust, Inc.	Annual Programs	\$25,000
SERV	Diaspora Arts Coalition, Incorporated	Annual Programs	\$30,000
SERV	Greater Miami Festivals and Events Association, Inc.	Annual Programs	\$45,000
SERV	Hispanic Theaters and Producers Association of Florida, Inc.	Annual Programs	\$100,000
SERV	IFCM Corp.	Filmgate Interactive Annual Programs	\$50,000
SERV	Miami Dance Hub, Inc.	Annual Programs	\$10,000
SERV	Miami Light Project, Inc.	MLP Technical Fellowship Program	\$30,000
SERV	Sosyete Koukouy of Miami, Inc.	Fiscal Agent for Haitian Artists Network (HAN)	\$25,000
SERV	Sunshine Jazz Organization, Inc., The	Annual Programs	\$55,000
SERV	Theatre League of South Florida, Inc., The	Annual Programs	\$70,000
		Sub-Total: FY 2020-21 Service Organizations Program Grants:	\$723,000
SUMMER ARTS & SCIENCE CAMPS FOR KIDS GRANTS PROGRAM (SAS-C)			
SAS-C	Summer Arts & Science Camps for Kids Grants Program	Project grants to Organizations for Summer Arts and Science Camp Programs: 2020-2021 cycle grantees TBD	\$825,000
		Sub-Total: FY 2020-21 Summer Arts & Science Camps for Kids Program Grants:	\$825,000
TARGETED INITIATIVES GRANTS (TARG)			
TARG	ArtSouth, A Not-For-Profit Corporation	Operating Transition Plan	\$25,000
TARG	Arts & Business Council of Miami, Inc.	Fiscal Agent for "ArtBurstMiami"	\$120,000
TARG	Black Archives, History and Research Foundation of South Florida, Inc., The	Black Archives and Lyric Theater - Operating Transition Plan	\$150,000
TARG	City of Hialeah	City of Hialeah Cultural Affairs Council Programs	\$30,000
TARG	Doral Contemporary Art Museum, Inc.	Annual Programs	\$35,000
TARG	Friends of the Miami-Dade Public Library, Inc.	The Vasari Project	\$15,000
TARG	Fundarte, Inc.	Fiscal Agent for Artist Access Grant Program	\$30,000
TARG	Greater Miami Festivals and Events Association, Inc.	Fiscal Agent for Cultural Marketing, Market Research and Strategic Partnerships	\$153,000
TARG	Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	\$25,000
TARG	Hispanic-American Lyric Theatre, Inc.	Fiscal Agent for Cuban Pilots Association - Bay of Pigs Memorial at TMB	\$13,000
TARG	Historic Hampton House Trust, Inc.	Annual Programs	\$60,000
TARG	Homestead Center for the Arts, Inc.	Annual Programs	\$30,000
TARG	Institute of Contemporary Art, Miami, Inc.	Annual Programs	\$25,000
TARG	Miami New Drama, Inc.	Colony Theater Operating Support	\$35,000

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2020-21 GRANT RECOMMENDATIONS
TARG	The Fountainhead Residency, Inc.	Annual Programs	\$15,000
TARG	The Rhythm Foundation, Inc.	Fiscal Agent for Activities and Audience Development at Caleb Auditorium, African Heritage Cultural Arts Center and/or Miami-Dade County Auditorium	\$5,000
TARG	Theatre League of South Florida, Inc., The	Fiscal Agent for the Playwright Development Program	\$75,000
Sub-Total: FY 2020-21 Targeted Initiatives Grants:			\$841,000
YOUTH ARTS ENRICHMENT GRANTS PROGRAM (YEP)			
YEP	After School Film Institute, Inc.	Dare To Dream Program	\$16,552
YEP	Amplifyme, Inc.	Youth Media Institute	\$9,263
YEP	Arts Ballet Theatre of Florida, Inc.	Arts Ballet goes to School at Ojus Elementary	\$25,915
YEP	ArtSouth, A Not-For-Profit Corporation	Arts Beyond the Classroom (ABC)	\$30,000
YEP	Brazilian Voices, Inc.	Brazilian Voices' "Healing Bossa Nova for Kids"	\$19,040
YEP	City Theatre, Inc.	2020-2021 Short Cuts Tour	\$10,000
YEP	Coral Gables Congregational Church (United Church of Christ), Inc.	CAP Miami Jazz Institute Improv Redux	\$30,000
YEP	El Ingenio, Inc.	"Centro Mater Arts Education Project"	\$16,830
YEP	Friendship Circle of Miami, Inc.	The Friendship Circle Band	\$18,880
YEP	GableStage, Inc.	GableStage 2021 Page to Stage School Tour	\$10,000
YEP	Jorge M. Perez Art Museum of Miami-Dade County, Inc.	Overtown Afterschool at PAMM	\$19,761
YEP	Karen Peterson and Dancers, Inc.	Inclusive Dance Comes to Your School	\$10,000
YEP	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	A Day Where Art Meets Nature	\$10,000
YEP	Mexican American Council, Inc.	Homestead-Miami Mariachi Conservatory	\$25,413
YEP	Miami City Ballet, Inc.	Ballet Bus Year 6: Long-Term Arts Education Scholarships	\$30,000
YEP	Miami New Drama, Inc.	Miami New Drama Theater Workshop	\$24,883
YEP	Museum of Contemporary Art, Inc.	MOCA Teen Art Force 2020-2021	\$30,000
YEP	New World Symphony, Inc.	NWS Education Concerts	\$10,000
YEP	Saint Martha Concerts and Cultural Affairs, Inc.	MMC Includes All Kids	\$8,593
YEP	Seraphic Fire, Inc.	Seraphic Fire Youth Initiative: 2020-2021 Choral Education Residency	\$25,468
YEP	South Florida Art Center, Inc. d/b/a Oolite Arts	Video Art Club	\$24,967
YEP	The Dance NOW! Ensemble, Inc.	Dance NOW! Miami Long-Term Residency at Dr. Michael Krop Senior High School	\$25,552
YEP	The Dave and Mary Alper Jewish Community Center, Inc.	Holocaust Impact Theater	\$10,000
YEP	The Deering Estate Foundation, Inc.	Discover Deering STEM + Arts After-School Program	\$25,496
YEP	The Miami Children's Museum, Inc.	Virtual Live Theater and Arts Workshops for children with autism	\$18,420
YEP	The Murray Dranoff Foundation, Inc.	PIANO SLAM 13	\$10,000
YEP	The Opera Atelier, Inc.	Arts Adventures	\$24,967
YEP	University of Wynwood, Inc.	The Sunroom	\$30,000
Sub-Total: FY 2020-21 Youth Arts Enrichment Program Grants:			\$550,000
YOUTH ARTS MIAMI GRANTS PROGRAM (YAM)			
YAM	All Florida Youth Orchestra, Incorporated d/b/a Florida Youth Orchestra	FY 2020-2021 Program Activities	\$25,000
YAM	Alliance for Musical Arts Productions, Inc.	FY 2020-2021 Program Activities	\$19,378
YAM	American Children's Orchestras for Peace, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	Area Performance Gallery, Inc. d/b/a Area Stage Company	FY 2020-2021 Program Activities	\$125,000
YAM	Ballet Etudes of South Florida, Inc.	FY 2020-2021 Program Activities	\$23,649
YAM	Diva Arts & Entertainment, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	enFAMILIA, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	Fantasy Theatre Factory, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Florida Film Institute, Inc.	FY 2020-2021 Program Activities	\$49,072
YAM	Friends of South Florida Music, Inc.	FY 2020-2021 Program Activities	\$23,483
YAM	Greater Miami Youth Symphony of Dade County, Florida, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Guitars Over Guns Organization, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Kinad, Inc.	FY 2020-2021 Program Activities	\$25,000
YAM	Miami Children's Chorus, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Miami Dance Project, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	Miami Momentum Dance Company, Inc.	FY 2020-2021 Program Activities	\$25,000
YAM	Miami Music Festival, Inc.	FY 2020-2021 Program Activities	\$49,418
YAM	Miami Music Project, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Miami Stage Company/Miami Children's Theater, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Miami Theater Center, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Miami Youth Ballet, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	Musical, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	National Foundation for Advancement in the Arts, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	PATH: Preserving, Archiving & Teaching Hiphop, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	South Florida Center for Percussive Arts, Inc.	FY 2020-2021 Program Activities	\$25,000
YAM	South Florida Youth Symphony, Inc.	FY 2020-2021 Program Activities	\$50,000
YAM	The Children's Voice Chorus, Inc.	FY 2020-2021 Program Activities	\$25,000
YAM	The Motivational Edge, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	The Roxy Theatre Group, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	The Thomas Armour Youth Ballet, Inc.	FY 2020-2021 Program Activities	\$125,000
YAM	Young Musicians Unite, Inc.	FY 2020-2021 Program Activities	\$50,000
Sub-Total: FY 2020-21 Youth Arts Miami Program Grants:			\$2,240,000
Total FY 2020-21 Department of Cultural Affairs / Cultural Affairs Council Grants Recommendations:			\$18,046,000
COMMUNITY-BASED ORGANIZATION DIRECT ALLOCATIONS			
non-comp	After School Film Institute, Inc.	Film Training Program at Arthur and Polly Mays Conservatory of the Arts	\$40,000
Sub-Total: FY 2020-21 Community-Based Organization Direct Allocations:			\$40,000

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2020-21 GRANT RECOMMENDATIONS
COMMUNITY-BASED CULTURAL FACILITIES DIRECT ALLOCATIONS			
non-comp	Fairchild Tropical Botanic Garden, Inc.	Support for Fairchild Tropical Botanic Garden	\$376,000
non-comp	Fantasy Theatre Factory, Inc.	Support for Management and Operations of the Sandrell Rivers Theater	\$430,000
non-comp	The Miami Children's Museum, Inc.	Support for Miami Children's Museum	\$785,000
non-comp	Zoo Miami Foundation, Inc.	Support for Zoo Miami	\$293,000
Sub-Total: FY 2020-21 Community-Based Cultural Facilities Direct Allocations:			\$1,884,000
Grand Total: FY 2020-21 Funding to Cultural Organizations through the Department of Cultural Affairs:			\$19,970,000

**FY 2020-21 FUNDING FOR
COMMUNITY-BASED ORGANIZATIONS**

Organization Name	Category	Amount
Adults Mankind Organization, Inc.	Workforce Development	\$ 126,960
Advocate Program, Inc.	Workforce Development	\$ 41,775
Allapattah Community Action, Inc.	Elder Needs	\$ 70,125
Alliance for Musical Arts Productions, Inc.	Children, Youth & Families	\$ 4,050
American National Red Cross (formerly American Red Cross Greater Miami & The Keys)	Basic Needs	\$ 131,920
Americans for Immigrant Justice, Inc.	Immigrants/ New Entrants	\$ 47,920
Amigos Together For Kids, Inc.	Children, Youth & Families	\$ 35,475
ASPIRA of Florida, Inc.	Anti-Violence	\$ 72,720
Ayuda, Inc.	Elder Needs	\$ 56,880
Banyan Community Health Center, Inc.	Health	\$ 50,960
Be Strong International, Inc. (formerly Abstinence Between Strong Teens International, Inc.)	Children, Youth & Families	\$ 16,500
Belafonte Tacolcy Center, Incorporated	Children, Youth & Families	\$ 28,350
Best Buddies International, Inc.	Children & Adults with Disabilities	\$ 114,800
Best Buddies International, Inc.	Workforce Development	\$ 40,000
Better Way of Miami, Inc.	Special Needs	\$ 400,000
Big Brothers Big Sisters of Greater Miami, Inc.	Children, Youth & Families	\$ 26,100
Borinquen Health Care Center, Inc.	Health	\$ 27,750
Boys & Girls Clubs of Miami-Dade, Inc.	Anti-Violence	\$ 60,000
Branches, Inc.	Basic Needs	\$ 51,040
Branches, Inc.	Workforce Development	\$ 20,000
Breakthrough Miami, Inc.	Children, Youth & Families	\$ 117,040
Camillus House, Inc.	Special Needs	\$ 52,800
Care Resource Community Health Centers, Inc. (formerly Community AIDS Resource, Inc.)	Health	\$ 82,640
Carrfour Supporting Housing, Inc.	Other	\$ 8,025
Casa Valentina, Inc.	Basic Needs	\$ 210,240
Catalyst Miami, Inc. (formerly Human Services Coalition of Miami-Dade County, Inc.)	Basic Needs	\$ 235,680
Catholic Charities of the Archdiocese of Miami, Inc.	Basic Needs	\$ 52,160
Catholic Charities of the Archdiocese of Miami, Inc.	Elder Needs	\$ 48,000
CCDH, Inc.	Children & Adults with Disabilities	\$ 114,960
Center for Family and Child Enrichment, Inc.	Anti-Violence	\$ 199,840
Center for Independent Living of South Florida, Inc.	Children & Adults with Disabilities	\$ 269,360
Center of Information & Orientation, Inc.	Children, Youth & Families	\$ 47,520
Centro Campesino-Farmworker Center, Inc.	Elder Needs	\$ 53,200
Centro Mater Child Care Services, Inc.	Children, Youth & Families	\$ 46,200
Coconut Grove Cares, Inc.	Children, Youth & Families	\$ 10,000
Colombian American Service Association, Inc. (CASA)	Immigrants/ New Entrants	\$ 49,425
Common Threads, Inc.	Children, Youth & Families	\$ 60,000
Communities In Schools of Miami, Inc.	Children, Youth & Families	\$ 21,900
Communities United, Inc.	Elder Needs	\$ 57,375
Community Coalition, Inc.	Elder Needs	\$ 59,040
Concerned African Women, Inc.	Children, Youth & Families	\$ 281,040
Concerned African Women, Inc.	Criminal Justice	\$ 162,560
Cuban American Bar Association Pro Bono Project, Inc.	Anti-Violence	\$ 60,000
Cuban American Bar Association Pro Bono Project, Inc.	Immigrants/ New Entrants	\$ 32,000
Cuban American Bar Association Pro Bono Project, Inc.	Special Needs	\$ 40,000
Curley's House of Style, Inc.	Food Program	\$ 200,000
De Hostos Senior Center Inc.	Elder Needs	\$ 139,875
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Special Needs	\$ 10,800
Easter Seals South Florida, Inc.	Elder Needs	\$ 98,560
Easter Seals South Florida, Inc.	Special Needs	\$ 187,600
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Children, Youth & Families	\$ 34,400
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Health	\$ 65,680
Fairchild Tropical Botanic Garden, Inc.	Other	\$ 66,450
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Basic Needs	\$ 20,090
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Children, Youth & Families	\$ 84,950
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Children & Adults with Disabilities	\$ 24,110
Family Resource Center of South Florida, Inc.	Children, Youth & Families	\$ 28,125
Farm Share, Inc.	Food Program	\$ 460,000
Feeding South Florida, Inc.	Basic Needs	\$ 51,040
Feeding South Florida, Inc.	Food Program	\$ 200,000

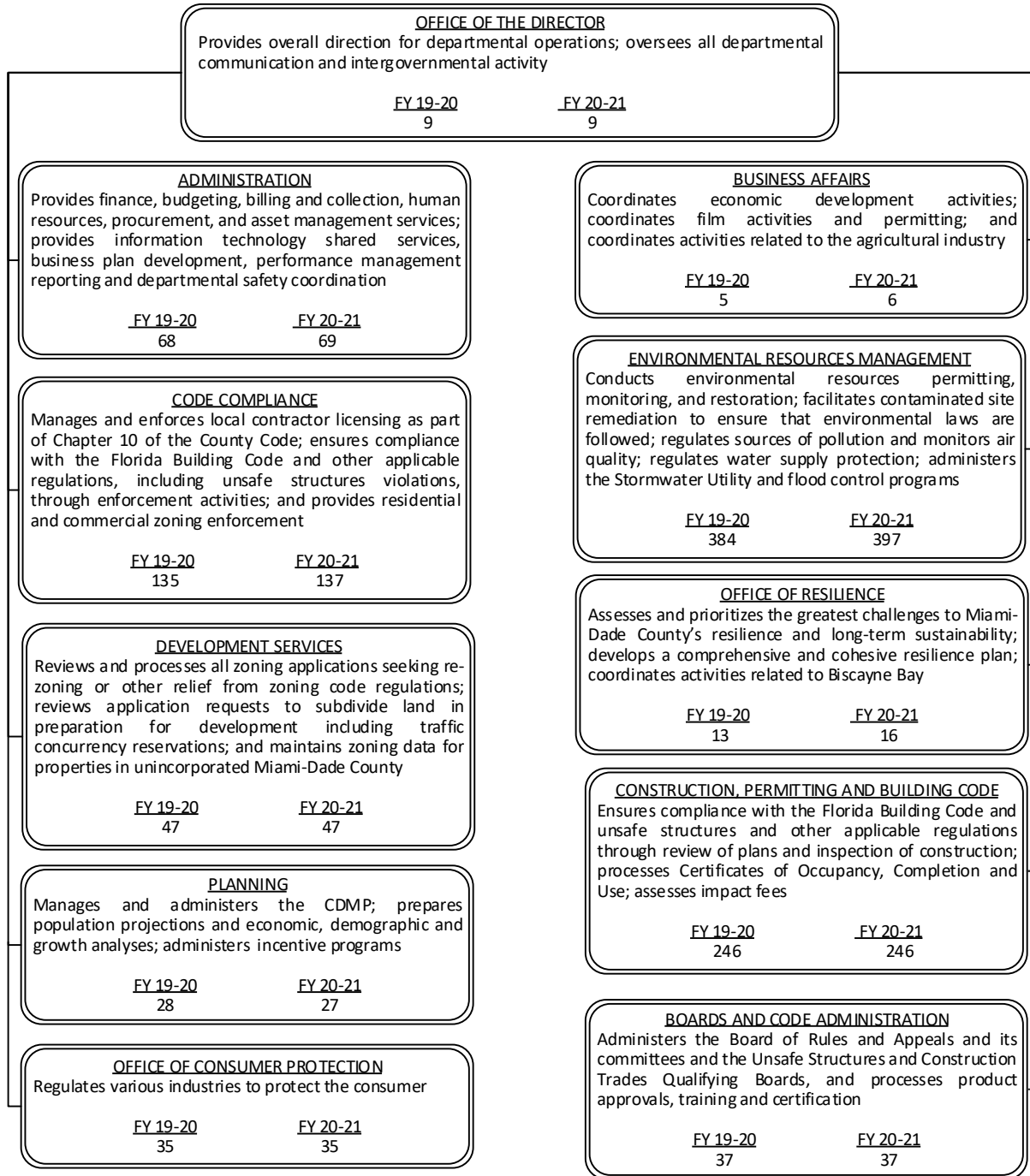
**FY 2020-21 FUNDING FOR
COMMUNITY-BASED ORGANIZATIONS**

Organization Name	Category	Amount
Fifty-Five Years & Up, Inc.	Elder Needs	\$ 106,725
Florida International University, Inter-American Conference of Mayors	Other	\$ 17,000
Florida Venture Foundation, Inc.	Children, Youth & Families	\$ 86,550
Foster Care Review, Inc.	Children, Youth & Families	\$ 36,000
Foundation of Community Assistance and Leadership, Inc.	Children, Youth & Families	\$ 34,575
Girl Scout Council of Tropical Florida, Inc.	Children, Youth & Families	\$ 24,075
Greater Miami Services Corps.	Workforce Development	\$ 170,800
Guardianship Program of Dade County, Inc.	Elder Needs	\$ 18,075
Haitian Neighborhood Center, Sant La, Inc.	Basic Needs	\$ 51,100
Haitian Neighborhood Center, Sant La, Inc.	Immigrants/ New Entrants	\$ 27,940
Hearing and Speech Center of Florida, Inc.	Children & Adults with Disabilities	\$ 27,350
Hearing and Speech Center of Florida, Inc.	Children, Youth & Families	\$ 24,100
Hispanic Coalition, Corp.	Children, Youth & Families	\$ 69,600
Holy Temple Human Services Corporation, Inc.	Elder Needs	\$ 47,175
Institute for Child and Family Health, Inc.	Criminal Justice	\$ 52,094
Jewish Community Services of South Florida, Inc.	Children & Adults with Disabilities	\$ 46,410
Jewish Community Services of South Florida, Inc.	Elder Needs	\$ 257,715
Jewish Community Services of South Florida, Inc.	Other	\$ 46,010
Josefa Perez de Castano Kidney Foundation, Inc.	Elder Needs	\$ 45,975
KIDCO Creative Learning, Inc. (formerly KIDCO Child Care Inc.)	Children, Youth & Families	\$ 24,075
Kristi House, Inc.	Special Needs	\$ 418,080
Latinos Salud, Inc.	Health	\$ 109,040
Latinos United in Action Center, Inc.	Children, Youth & Families	\$ 22,350
Lawyers for Children America, Inc.	Children, Youth & Families	\$ 51,200
Legal Services of Greater Miami, Inc.	Basic Needs	\$ 36,670
Legal Services of Greater Miami, Inc.	Immigrants/ New Entrants	\$ 35,000
Legal Services of Greater Miami, Inc.	Other	\$ 26,360
Legal Services of Greater Miami, Inc.	Special Needs	\$ 63,950
Leisure City/ Modello Optimist Club of Florida, Inc.	Children, Youth & Families	\$ 18,075
Liga Contra el Cancer, Inc.	Health	\$ 82,725
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elder Needs	\$ 371,175
Live Like Bella (Live Like Bella Childhood Cancer Foundation)	Special Needs	\$ 500,000
Llirraf'O, Inc.	Children, Youth & Families	\$ 174,000
MJD Wellness and Community Center, Inc	Food Program	\$ 200,000
Masada Home Care, Inc.	Elder Needs	\$ 39,520
Miami Children's Initiative, Inc.	Children, Youth & Families	\$ 56,750
Miami City Ballet, Inc.	Children, Youth & Families	\$ 129,520
Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elder Needs	\$ 120,000
Miami Northside Optimist Club, Inc.	Children, Youth & Families	\$ 9,450
Michael-Ann Russell Jewish Community Center, Inc.	Elder Needs	\$ 82,880
Mujeres Unidas en Justicia Educacion Y Reforma, Inc.	Children, Youth & Families	\$ 101,025
Multi-Ethnic Youth Group Association , Inc.	Children, Youth & Families	\$ 48,675
Neighbors and Neighbors Association, Inc.	Other	\$ 33,075
New Hope CORPS, Inc.	Special Needs	\$ 449,040
North Miami Foundation for Senior Citizens' Services, Inc.	Elder Needs	\$ 187,680
Omega Activity Center Foundation, Inc.	Children, Youth & Families	\$ 18,900
Overtown Youth Center, Inc.	Children, Youth & Families	\$ 99,040
Palmetto Raiders Youth Development Club, Inc.	Children, Youth & Families	\$ 6,825
Psycho-Social Rehabilitation Center, Inc.	Workforce Development	\$ 90,800
Public Health Trust of Miami-Dade County	Children & Adults with Disabilities	\$ 24,080
Public Health Trust of Miami-Dade County, Florida	Criminal Justice	\$ 200,000
Rainbow Community Development Corporation	Children, Youth & Families	\$ 35,475
Read2Succeed, Inc.	Children, Youth & Families	\$ 26,550
Reading and Math, Inc.	Children, Youth & Families	\$ 312,800
Regis House, Inc.	Children, Youth & Families	\$ 112,810
Regis House, Inc.	Criminal Justice	\$ 38,160
Regis House, Inc.	Health	\$ 14,180
Richmond Heights Community Association, Inc.	Basic Needs	\$ 32,175
Richmond Perrine Optimist Club, Inc. of Miami, FL	Children, Youth & Families	\$ 185,025
Senior L.I.F.T. Center, Inc.	Elder Needs	\$ 45,920

**FY 2020-21 FUNDING FOR
COMMUNITY-BASED ORGANIZATIONS**

Organization Name	Category	Amount
South Florida Youth Symphony, Inc.	Children, Youth & Families	\$ 6,000
Southwest Social Services Programs, Inc.	Elder Needs	\$ 194,720
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children & Adults with Disabilities	\$ 54,400
St. Alban's Day Nursery, Inc.	Children, Youth & Families	\$ 32,925
St. Thomas University, Inc.	Immigrants/ New Entrants	\$ 49,840
Teen Up-ward Bound, Incorporated	Children, Youth & Families	\$ 19,275
The Association for Development of the Exceptional, Inc. (A.D.E)	Children & Adults with Disabilities	\$ 105,040
The Coalition of Florida Farmwork Organizations, Inc.	Basic Needs	\$ 51,040
The Education Fund, Inc.	Children, Youth & Families	\$ 164,640
The Family Christian Association of America, Inc.	Children, Youth & Families	\$ 54,375
The Institute of Black Family Life, Inc.	Criminal Justice	\$ 8,400
The Key Clubhouse of South Florida	Special Needs	\$ 56,000
The Liberty City Optimist Club of Florida, Inc.	Children, Youth & Families	\$ 33,525
The Motivational Edge, Inc.	Children, Youth & Families	\$ 38,000
The Optimist Foundation of Greater Goulds Florida, Inc.	Children, Youth & Families	\$ 44,175
The Sundari Foundation, Inc.	Children, Youth & Families	\$ 307,040
The Sundari Foundation, Inc.	Other	\$ 450,000
The Sundari Foundation, Inc.	Special Needs	\$ 110,480
The Women's Breast & Heart Initiative, Florida Affiliate, Inc.	Health	\$ 55,040
Thelma Gibson Health Initiative, Inc.	Children, Youth & Families	\$ 38,160
Thelma Gibson Health Initiative, Inc.	Criminal Justice	\$ 16,470
Thelma Gibson Health Initiative, Inc.	Health	\$ 16,470
Transition, Inc.	Other	\$ 78,320
United Home Care Services, Inc.	Elder Needs	\$ 135,600
University of Miami	Children, Youth & Families	\$ 28,100
Urgent, Inc.	Children, Youth & Families	\$ 20,475
Victory for Youth, Inc. (Share Your Heart)	Food Program	\$ 200,000
Voices for Children Foundation, Inc.	Basic Needs	\$ 25,110
Voices for Children Foundation, Inc.	Children, Youth & Families	\$ 18,910
Voices for Children Foundation, Inc.	Special Needs	\$ 13,055
WeCount!, Inc.	Immigrants/ New Entrants	\$ 40,000
Wellspring Counseling, Inc.	Special Needs	\$ 63,360
West Kendall Baptist Hospital, Inc.	Health	\$ 85,280
World Literacy Crusade of FL., Inc.	Children, Youth & Families	\$ 110,400
World Literacy Crusade of FL., Inc.	Criminal Justice	\$ 90,160
Youth Co-Op, Inc.	Immigrants/ New Entrants	\$ 150,240
YWCA of Greater Miami-Dade, Inc.	Basic Needs	\$ 94,640
Police Grants		
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	\$ 246,450
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	\$ 103,550
Police Benevolent Association	Police Grants	\$ 32,000
The Alternative Programs, Inc.	Police Grants	\$ 651,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 382,500
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 14,875
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 8,925
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 5,950

Regulatory and Economic Resources



The FY 2020-21 total number of full-time equivalent positions is 1027.5