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2022-2023 DIRECTORY

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Because the customer comes first at PortMiami, input from port users is abundantly appreciated and taken to heart. In this digitally connected world, PortMiami provides numerous means for sharing thoughts. From

mail, phone, fax and email to the full spectrum of social media platforms, PortMiami offers a multitude of ways for furnishing input and is always ready to listen and respond.



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PortMiami



A Message from Daniella Levine Cava, Miami-Dade County Mayor

PortMiami is a vital economic engine that supports more than 334,500 jobs and contributes \$43 billion to Florida's economy. As the Cruise Capital of the World and one of America's fastest-growing cargo gateways, PortMiami continues to drive Miami-Dade's economy forward, creating opportunity for residents across our county.

Last year, PortMiami exceeded the 1 million TEU (twenty-foot equivalent unit) mark for the eighth consecutive year in cargo activities, with 1,197,663 TEU and 4,022,544 cruise travelers, despite the worldwide pandemic – and we're still growing!

As an industry leader, the port is also committed to being a sustainable global gateway. We're completing multiple shore-powered terminals to protect our environment, creating new access roadways, and introducing innovative technology to support fast and efficient operations.

But our success would not be possible without our dedicated workforce and strong partners. Our vision for a greener, more resilient industry and our shared commitment to Miami-Dade and its residents, unites us as we provide every port user the world-class experience they deserve.

It is both an honor and privilege to work with the PortMiami Family!



A Message from Port Director Hydi Webb

It is my distinct honor to address the Port's constituents as the first female Director of PortMiami. I will call upon 30 years of experience at the Port, under four different Directors, to ensure PortMiami's future looks brighter than ever before.

PortMiami understands that continued communications in the present with our cruise and cargo partners will mean continued operational certainty in the future. Cargo volumes stay at an all-time high after our record-breaking year in 2021. We continue to hit post-pandemic benchmarks as we build back our cruise business better than ever. The groundbreaking of MSC's new super terminal and completion of newly-renovated and expanded Terminal F by Carnival Cruise Lines, and Virgin Voyages Terminal V are the latest capital developments to increase the capacity at the Port with the space we have available. We are ready to welcome more cruise passengers than ever before!

As PortMiami returns to normal cruise numbers and operations, we will be sure not to forget those lessons learned during the lean years. Our staff is thankful for their jobs here at the Port. We are grateful for the dedicated men and women who work hard to make this Port so great. We thank our Mayor and County Commissioners for the continued support of our efforts. We are proud to be part of this community. 🌐

PortMiami's Mission

PortMiami's goal is to operate and further develop the world's leading cruise port and fastest-growing containerport in Florida in a socially, environmentally and economically sustainable manner.

PortMiami's Economic Impact

PortMiami is a vital economic engine of Miami-Dade County, contributing \$43 billion annually to the state's economy while supporting 334,500 jobs in Florida.

CUSTOMER DRIVEN – WHITE GLOVES AND CUTTING-EDGE COLLABORATION

Relationships Matter

At PortMiami, relationships matter. The Port recognizes it is only as strong as its people and partners. So, each and every PortMiami employee is trained and tasked with making customer satisfaction a top priority.

That means that collaboration with public and private partners – in an effort to continually improve efficiency, effectiveness, velocity, reliability, sustainability and costs – is on the agenda, day in and day out.

The Port and its maritime and supply chain partners are committed to ensuring that the gateway gives white-glove treatment to every customer, best serving their needs now and for decades to come.

Hard Work, Done Well – Growing the Port the Right Way

It isn't just about building a brand. PortMiami has long been renowned as Cruise Capital of the World, and, Global Gateway. It is also about providing the infrastructure, cranes, equipment, and services that customers need in order to move forward, while generating massive economic and social benefits for the region and beyond.

In recent years the Port has met unprecedented challenges, including vessel upsizing, shipping line re-alignments, supply chain disruptions, and the closure of the cruise industry during the peak COVID era. It has

emerged even stronger. The Port is leaner and better equipped than ever, with enhanced cruise facilities, big-ship ready cargo facilities, and improved inland connectivity and services that integrate innovation and technologies along with old-school sensibilities.

Since the beginning of the 21st century, more than \$1 billion has been invested in port improvement projects. A deep-dredge was completed to welcome increasingly larger cargo vessels. Super post-Panamax ship-to-shore gantry cranes were put in place to effectively work the new vessels. The port's carbon footprint has been reduced through advancements like the introduction of electric rubber-tired gantry cranes that move containers more efficiently, the reactivation of PortMiami's on-port rail that provides a fuel-efficient alternate cargo transportation method, and a fast-access underwater tunnel to quickly feed port cargo and passenger traffic to and from the interstates while removing traffic from downtown streets.

PortMiami does everything it can to set the stage with the right assets, resources and customer-centric business practices in place, but its workforce and other port partners are the ones who deliver the true port experience. Their hard work and vision and quest for excellence has made PortMiami an integral and indispensable part of the local community and a first choice for the cruise industry and many global supply chains.

PortMiami welcomes comments and questions via email at POMservice@miamidade.gov and by phone at 305-347-4874 Port users may also connect through any of the social media platforms and other means detailed on page 6. 🌐





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TOMORROW'S INFRASTRUCTURE, TODAY

It starts with deep-water, deep enough for post-Panamax container vessels and the world's largest cruise ships. Add in world-class terminals including cargo facilities served by higher, longer-reaching STS gantry cranes, and smart and speedy equipment, as well as cruise facilities with trouble-free access and egress and on-port parking. To top it all off with a high-capacity fast track to and from the interstate highways via tunnel and on-dock rail service, and PortMiami is ready to thrive.

On Solid Ground

More than \$1 billion of recent infrastructure investments has positioned the Port for growth in container cargo and cruise passengers. Those investments are already bearing fruit. The World Bank Group and S&P Global Market Intelligence Container Port Performance Index for 2021 ranked PortMiami among the top container ports in the world and as the second most efficient port in North America. And, at the end of fiscal year 2022, PortMiami reported 1,197,663 twenty-foot equivalent units of containerized cargo, making 2022 the second busiest cargo year in the Port's history.

In 2022, 819 ships called the port carrying more than 10 million tons of cargo valued at more than \$55 billion. The fact that the jump in cargo was accommodated without any of the vessel congestion that plagued many other American ports is a testament to the efficacy of decades of planning and investment by the port and its public and private partners.

PortMiami is blessed by a strategic location at the nexus of the North-South and East-West trade routes. It is the undisputed Cargo Global Gateway due to its proximity to the Caribbean, Central and South America, but it also has a growing business serving global container carriers connecting Asia and Europe to Florida. What South Florida needs and produces; Port Miami delivers.

The Deep Dredge

In 2015, in a project of unsurpassed scale, the Port's channel was dredged to a depth of -50/-52 feet, making it capable of accommodating today's larger and deeper draft ships. The project coincided with the 2016 opening of the expanded Panama Canal, launching PortMiami as the closest deep-water port on the Atlantic Seaboard to trans-Canal, neo-Panamax ships. In fact, in November of 2022, PortMiami welcomed the CMA-CGM Osiris, the largest cargo ship to call on any Florida port at 15,536 TEUs.

The Port has since welcomed approximately 1,800 post-Panamax vessels that would not have been able to serve Miami without the deeper channel and accompanying cranes. When larger ships go to ports that are further away from the market, inefficiencies are created. Without the deep dredge, Florida consumers would have to pay more, and waited longer, for the products they buy.





Ships, Trains, Trucks and the Tunnel

Being able to handle big ships means being able to move a lot of cargo in and out of the port in a short window of time. To optimize intermodal connectivity, the Port partnered with the state of Florida to construct a fast-access tunnel with a direct link to the Interstate highway system. It is now used by millions of vehicles per year and removes over 80 percent of port traffic from downtown Miami streets.

PortMiami also worked with its rail partners at the Florida East Coast (FEC) Railway to re-introduce on-dock rail. This new capacity not only allows the Port to send and receive containers from more than two-thirds of the U.S. population within four days, it also does so in an environmentally friendly manner. Every train takes hundreds of trucks off the roadways, reducing emissions, saving fuel and reducing transportation costs.

One of PortMiami's strengths is its proximity and collaboration with Miami International Airport, which ranks No. 1 among U.S. airports in international cargo volume and No. 1 in international passenger traffic in the United States. Together, the airport and seaport provide South Florida's beneficial cargo owners with access to the world.

Exceptional performance and port and supply chain infrastructure confirms PortMiami's position as a leading cruise and cargo port. It delivers economic vitality to South Florida and beyond. 🌐



PREEMINENT CARGO TERMINALS

Ocean carriers and shippers like having cargo terminal options. At PortMiami, there are three marine cargo terminals, operated by Port of Miami Terminal Operating Co., LC (POMTOC), Seaboard Marine, and South Florida Container Terminal, LLC (SFCT).

Friendly competition increases efficiency and productivity. The terminals continue to upgrade assets and intensify the use of their freight footprints, to enhance cargo handling velocity, reliability, and efficiency, carefully balanced with environmental, social, and economic factors.

South Florida Container Terminal (SFCT), for example, welcomed six new electric rubber-tired gantry cranes in 2021. These ERTGs are fully electrified, producing zero emissions. They were the first of their kind in the United States.

Port of Miami Terminal Operating Company (POMTOC) was developed in 1993 to improve operating efficiency by consolidating four stevedoring companies into a single state-of-the-art terminal for more effective use of land, equipment and personnel. POMTOC is one of the three terminals operating at PortMiami.





Seaboard Marine recently completed construction on 50.5 acres of surface and drainage improvements at PortMiami. The project is one part of a multi-phased infrastructure improvement program for Seaboard's cargo yard.

Partnering with PortMiami, Seaboard's long-term improvement program will enhance security, capacity, and efficiency at the 87-acre Seaboard Marine terminal.

The next step in the project includes berthing upgrades and expanded use of refrigerated container racks for refrigerated cargo that includes flowers pharma, seafood, as well as fruits and vegetables. ✨

PORTMIAMI BUNKERS SEABOARD MARINE'S FIRST LNG CARGO VESSEL

For the first time in PortMiami's history, a cargo vessel, the *Seaboard Blue*, was bunkered at PortMiami using liquified natural gas (LNG) as a fuel source. Shell, using its Q4000 bunker barge, filled the *Seaboard Blue* with LNG prior to its inaugural southbound sailing to Honduras and Guatemala.

The 1,000 twenty-foot equivalent (TEU) *Seaboard Blue*, was retrofitted in 2017 with the capability of running on both LNG and diesel fuel. The vessel was the world's first container ship converted from conventional diesel propulsion to LNG. In March 2023, *Seaboard Blue* called PortMiami home and joined Seaboard Marine's North Central America service.

"Seaboard Marine's adoption of greener sources of fuel is exemplary and a significant step towards our goal of keeping Miami-Dade a county on the cutting edge of sustainability," said Miami-Dade County Mayor Daniella Levine Cava. "Together with our shore-to-power project that will soon become a reality, these investments continue to position PortMiami as an industry leader and help to ensure our community becomes future-ready."

"The *Seaboard Blue* is a key new component to Seaboard's fleet transformation," said Eddie Gonzalez, President, and CEO of Seaboard Marine. "The recent purchase of this LNG-powered ship not only demonstrates Seaboard Marine's ongoing commitment to sustainability but also to providing reliable service to our customers. As South Florida's premier ocean carrier, we are grateful for the level of support we have received from Miami-Dade Mayor Daniella Levine Cava, PortMiami, Shell, the United States Coast Guard, and the Biscayne Bay Pilots."

SFCT welcomed six new eco-friendly electrified rubber-tired gantry cranes. These eRTGs feature a 100-percent electric power system that produces no emission and will be the first of its kind in the United States.





GLOBAL AND LOCAL CARGO CARRIERS ACCESS MARKETS FAR AND WIDE

From Ship to Shelf

The world's leading cargo lines all call at PortMiami. They are supported by the Port's maritime infrastructure and supply chain community, to expedite import cargo from ship to shelf, and to send the products grown, mined, and produced in the U.S. all over the world. Container lines calling at the port include members of the major ocean carrier Alliances, as well as companies operating on an independent basis. PortMiami covers the world.

The Ocean Carrier Roster

- CMA-CGM
- COSCO
- Evergreen Marine
- Hamburg Sud Group
- Hapag-Lloyd America
- Maersk
- Mediterranean Shipping Company (USA) Inc.
- Orient Overseas Container Line (OOCL)
- Ocean Network Express (ONE)
- Seaboard Marine
- SeaLand
- Yang Ming
- Zim Integrated Shipping Services (ZIM)

In 2022, PortMiami welcomed the CMA-CGM–Medgulf Weekly Service connecting the Western Mediterranean to PortMiami and the Mexican ports of Veracruz and Altamira. This new service gives PortMiami a third route to reach the east coast of Mexico, a key market for ocean growth as land border congestion is moving more and more Mexican cargo to an all-water route. PortMiami will also benefit from its first connection to Africa with trade via Tangier-Med, Morocco, and linking to Italy and Spain, the Port's top two European trading partners. This string, will be serviced

by nine CMA-CGM vessels on a rotation that includes Tangier-Med - Genoa - Valencia - Miami - Veracruz - Altamira - Houston – Tangier-Med. "I congratulate CMA-CGM for developing this new maritime link," said Miami-Dade County Mayor Daniella Levine Cava. "This commitment represents another demonstration of the economic strength of Miami-Dade County as led by our trade and logistics community. We are very excited to see the partnership between CMA-CGM and PortMiami continue to grow in key markets like Mexico and Africa. 🌐"



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Cargo Trade Partners/Commodities

Trade by Commodity

Top 10 Import Commodities

1	Fruit & Vegetables	93,928
2	Apparel/Textiles	84,610
3	Furniture	59,435
4	Machinery	55,287
5	Plastics/Rubber	40,896
6	Beverages	39,259
7	Iron/Steel/Aluminum	26,070
8	Ceramics & Glass	24,749
9	Paper & Products	18,232
10	Prepared Foods	18,098

Top 10 Export Commodities

1	Vehicle Parts	46,347
2	Apparel/Textiles	43,983
3	Machinery	35,291
4	Fruit & Vegetables	27,965
5	Iron/Steel/Aluminum	27,353
6	Furniture	25,823
7	Paper & Products	19,131
8	Prepared Foods	16,595
9	Plastics/Rubber	14,685
10	Consolidated Cargo	12,190

All above figures are for the fiscal year ended Sept. 30, 2021, as measured in twenty-foot-equivalent units (TEUs), the standard industry measure for containerized cargo.

Country Trade (by TEUs)

Top 10 Trading Partners Total

1	China	118,658
2	Honduras	90,502
3	Dominican Republic	73,782
4	Italy	50,968
5	Guatemala	44,505
6	Peru	36,282
7	Colombia	29,504
8	Ecuador	29,164
9	Vietnam	28,289
10	Spain	27,635

Top 10 Trading Partners (Import)

1	China	114,451
2	Honduras	44,891
3	Italy	44,873
4	Dominican Republic	34,771
5	Guatemala	29,574
6	Vietnam	25,187
7	Peru	24,592
8	Spain	24,380
9	Ecuador	20,638
10	Colombia	14,067

Top 10 Trading Partners (Export)

1	Honduras	45,611
2	Dominican Republic	39,011
3	Jamaica	22,114
4	El Salvador	15,919
5	Colombia	15,437
6	Guatemala	14,932
7	Peru	11,690
8	Panama	11,056
9	Haiti	9,663
10	Ecuador	8,526

All above figures are for the fiscal year ended Sept. 30, 2020 as measured in twenty-foot-equivalent units (TEUs), the standard industry measure for containerized cargo.

Country Trade (by Value)

Top 10 Trading Partners (Total)

1	China	\$12,155,010,060
2	Honduras	\$9,626,126,318
3	Dominican Republic	\$5,000,514,840
4	Vietnam	\$1,897,654,792
5	Peru	\$1,789,625,485
6	India	\$1,678,758,181
7	Guatemala	\$1,538,582,042
8	Taiwan	\$1,500,261,465
9	El Salvador	\$1,484,259,029
10	Jamaica	\$1,432,067,090

Top 10 Trading Partners (Import)

1	China	\$5,045,778,682
2	Dominican Republic	\$2,169,649,619
3	Honduras	\$1,852,423,558
4	Italy	\$1,247,861,500
5	Vietnam	\$862,620,176
6	Spain	\$776,055,068
7	Guatemala	\$687,535,741
8	Ecuador	\$687,354,074
9	Peru	\$647,083,987
10	Nicaragua	\$646,239,350

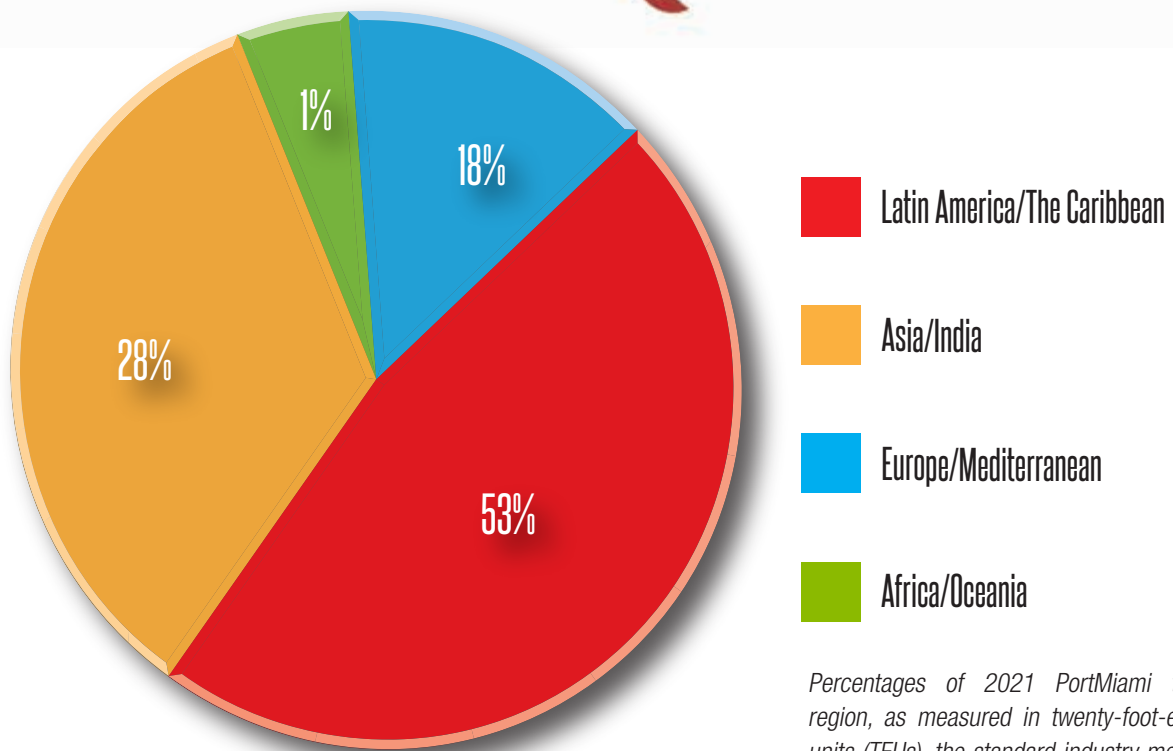
Top 10 Trading Partners (Export)

1	Honduras	\$7,773,702,760
2	China	\$7,109,231,378
3	Dominican Republic	\$2,830,865,221
4	India	\$1,338,073,106
5	Taiwan	\$1,318,095,315
6	Jamaica	\$1,263,632,541
7	Peru	\$1,142,541,498
8	Vietnam	\$1,035,034,616
9	Colombia	\$995,502,240
10	El Salvador	\$891,584,636

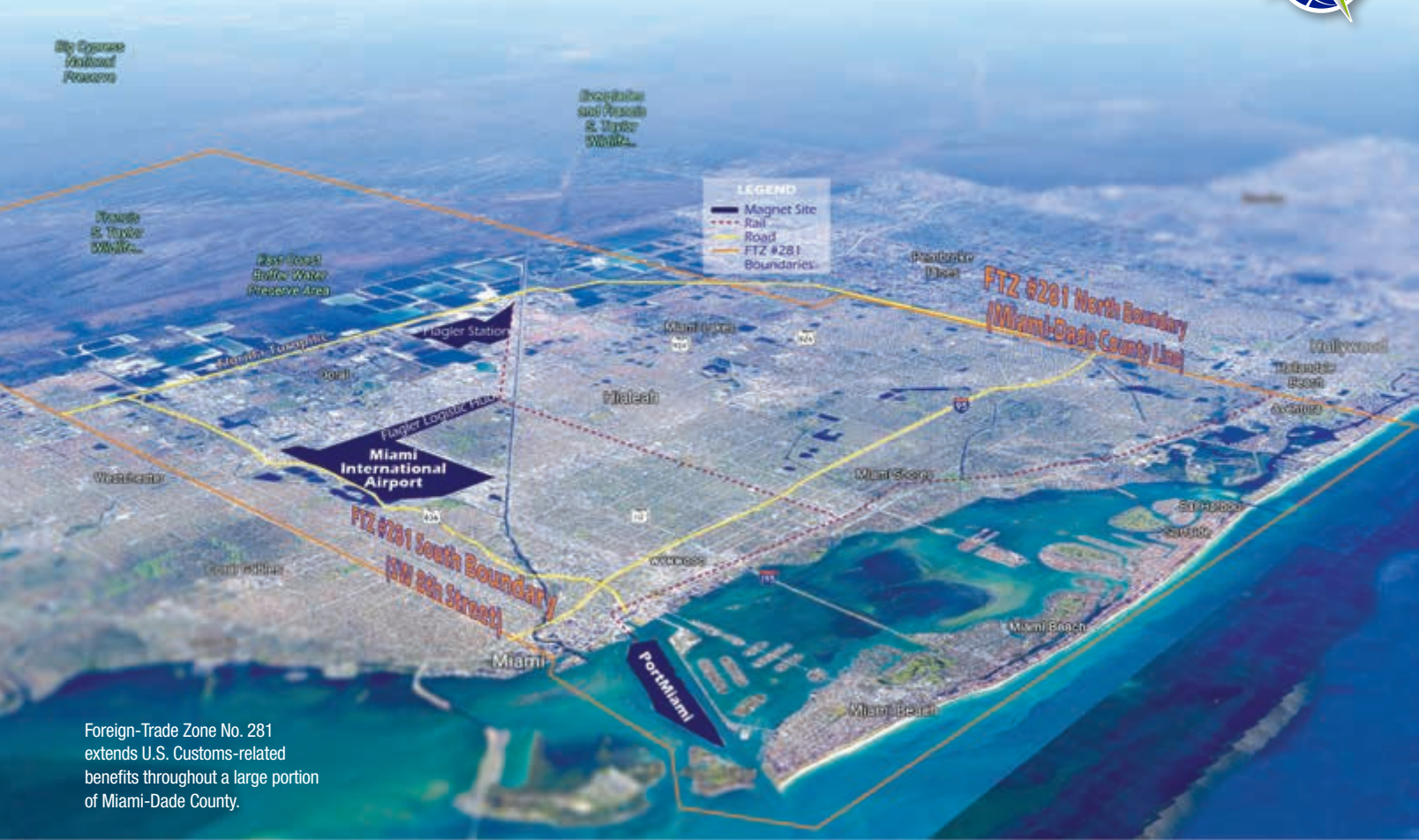
All above figures are for the fiscal year ended Sept. 30, 2021, represented in U.S. dollars.



Trade by Region



Percentages of 2021 PortMiami trade by region, as measured in twenty-foot-equivalent units (TEUs), the standard industry measure for containerized cargo. Figures are for the fiscal year ended Sept. 30, 2021.



Foreign-Trade Zone No. 281 extends U.S. Customs-related benefits throughout a large portion of Miami-Dade County.

SAVINGS AND STREAMLINED LOGISTICS FROM FTZ NO. 281

Importers are amassing outstanding benefits by operating in Foreign Trade Zone (FTZ) No. 281. Businesses with the right mix of commodities, values, manufacturing waste, duty rates, number of “entries”, and proportion of exports to re-exports are racking up savings. That includes third-party logistics providers (3PLs), freight forwarders, distribution centers, manufacturers, shippers and more.

Along with having room to grow, fast access to market, and a large,

skilled workforce, the FTZ is one of the top factors attracting big retailer distribution centers to Miami-Dade and South Florida.

An FTZ is a secured site located within the U.S., but technically considered outside of Customs’ jurisdiction. It allows businesses to defer, reduce, or even eliminate costly U.S. Customs’ duties on imported products.

PortMiami, in 2012, established and continues to operate as a grantees Foreign Trade Zone no. 281, where nearly 100 businesses already operate. Sites are active in much of Miami-Dade County.

This is important, because one of the greatest benefits of having an FTZ is that, under Customs’ new Alternate Site Framework, a site can be activated and located almost anywhere in the County. This encourages commercial and industrial activity, investment and employment, in neighborhoods that need it.

While most port freight strategies are about moving cargo in and out as quickly as possible, the Port’s FTZ strategy is about stopping the merchandise, for a while, storing it, and conducting some value-added activity before export or after import to benefit the community with jobs and income and spending. That is a best practice at PortMiami.

For more details on how to benefit from FTZ No. 281, call (305) 347-4922, send an email to FTZ281@miamidade.gov or go to www.miamidade.gov/portmiami/foreign-trade-zone-281.asp

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COVETED FOR CRUISE

Recognized worldwide as the Cruise Capital of the World, PortMiami is iconic for cruising and for being the premier hub for most major cruise lines sailing to the Bahamas, Mexico, and the Caribbean. Perfectly situated just minutes from Miami Beach and Downtown Miami, the Port is the departure of choice for all major cruise lines, with a wide variety of cruise brands and itineraries. The Port is well-served by easy access to the interstate system as well as its proximity to Miami International Airport, the busiest U.S. gateway for international passengers. As a destination, Miami is undoubtedly the center of world cruise tourism, with incredible weather, culture, and unlimited options for outdoor adventurers and exciting experiences.

In 2022, as the world was still recovering from the unprecedented

COVID pandemic, PortMiami continued its ambitious investment program in cruise infrastructure and welcomed over 4 million cruise vacationers.

2022 at a Glance

Cruise Passengers:	4,022,544
Cruise Lines:	14
Cruise Ships:	45
Cruise Vessel Calls:	1,043

Cruise News

Cruise lines love the Port for its exceptional location, innovative facilities



and exceptional services. PortMiami's long-term plan includes strategic capital investments and help pave the way for their ongoing success

MSC's Mega Plans

MSC Cruises, the world's third largest cruise brand, broke ground in its new state-of-the-art terminal in March 2022. This mega facility is expected to be North America's largest cruise terminal. The mega-facility is expected to serve as many as three latest generation ships at the same time, with up to 36,000 travelers transiting every day. MSC's terminal will be able to accommodate the company's largest and most environmentally high-performing cruise ships. As the largest cruise terminal in North America, this project will help MSC Cruises further expand and solidify its

The Cruise Line Roster PortMiami welcomes:

Azamara www.azamara.com	Phoenix Reisen www.phoenixreisen.com
Carnival Cruise Line www.carnival.com	Ponant www.us.ponant.com
Celebrity Cruises www.celebritycruises.com	Regent Seven Seas Cruises www.rssc.com
Crystal Cruises www.crystalcruises.com	Ritz-Carlton Yacht Collection www.ritzcarltonyachtcollection.com
Disney Cruise Line www.disneycruise.com	Royal Caribbean Group www.royalcaribbean.com
Hapag Lloyd Cruises www.hl-cruises.com	Scenic www.ssceniceusa.com
Holland America Line www.hollandamerica.com	Sea Cloud Cruises www.seacloud.com
Hurtigruten www.hurtigruten.com	Seabourn Cruise Line www.seabourn.com
MSC Cruises S.A. www.msccruisesusa.com	The World Residences at Sea www.aboardtheworld.com
Norwegian Cruise Line www.ncl.com	TUI Cruises www.tui.co.uk
Oceania Cruises www.oceaniacruises.com	Virgin Voyages www.virginvoyages.com
P&O Cruises www.pocruises.com	Windstar Cruises www.windstarcruises.com



already-growing presence in North America. Most MSC ships deployed at this terminal will be capable to plug into the local power grid, dovetailing nicely with the Port's plans to enable shore power connectivity. The terminal is expected to be completed in 2024.

Virgin Laser Focused

A newcomer to the cruise industry, Virgin Voyages chose PortMiami as the primary home for its iconic and stylish first two vessels, the *Scarlet* and *Valiant Lady*. Designed to reflect the iconic Miami surroundings, new



Terminal V echoes the energy and style of the Magic City. Both lady ships are based out of the Port, sailing on a series of cruises to the Eastern and Western Caribbean. "You will see new jobs, new tourism, new excitement right here at PortMiami" said Miami-Dade Mayor Daniella Levine Cava,

at the February 2022 ribbon-cutting ceremony for the striking new Cruise Terminal V facility – with its geometric and palm grove-inspired architecture – where she presided alongside Virgin Group Founder Sir Richard Branson and Virgin Voyages President Tom McAlpin.

Carnival's Third Terminal

Carnival Cruise Line and PortMiami unveiled its expanded, state-of-the-art Cruise Terminal F, Carnival's largest cruise terminal in North America and home of *Celebration*, the newest ship in the Carnival Cruise Line fleet. With innovative features, including the environmentally friendly



LNG-fueled powerplants, the *Celebration* is part of the line's Excel class, the biggest ever to be built for the company. Miami-Dade Mayor Daniella Levine Cava, Carnival Cruise Line President Christine Duffy, elected officials, construction partners and other industry stakeholders celebrated the opening of the spacious 144,511-square-foot facility as well as the line's 50th anniversary in November 2022. The terminal's clean and open design was designed with efficiency and flexibility in mind, and it's Carnival's third terminal at the Port. "I'm grateful to Carnival Cruise Line and design-build-construction firm Lemartec for their partnership with Miami-Dade County," said Mayor Daniella Levine Cava. "Today's ribbon cutting is another example of the growth happening at PortMiami – The "Cruise Capital of the World." 🌍

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PortMiami's layered, collaborative approach to security includes a 24/7 control center offering numerous strategic surveillance camera views.

EVER VIGILANT, EVER RESILIENT

Layers of Protection

The safety and security of everyone who works or visits PortMiami and its neighboring communities is among our highest priorities. Keeping a vital and active metropolitan seaport safe in today's world is a monumental task. Threats can emerge from a wide variety of places and effective mitigation requires the integration of various technologies, the coordinated teamwork of federal, state, and local agencies, and the active participation of all stakeholders.

Security begins with our staff, tenants, labor, and the entire maritime community working together to ensure a safe environment for all. These vital contributors work with PortMiami's Safety and Security Division in unison with the United States Coast Guard, and other local, state, and federal law enforcement partners to mitigate potential threats. Together we form a multi-layered barrier that reduces risks and maintains safe operations.

During high-threat responses, PortMiami employs a proven Unified Command approach that effectively manages incidents regardless of scope. This approach can provide more effective boots on the ground than any single agency. It is made up of representatives from the U.S. Coast Guard, U.S. Customs and Border Protection, Miami-Dade's Fire and Police Departments, the Florida Department of Health, and the Port's Safety and Security Division. The Unified Command structure is dynamic and flexible, which facilitates input from additional agencies with specific expertise to better manage a concern. For example, over the last few years both the Department of Health and Centers for Disease Control became primary contributors in preserving crew, employee, visitor, and community well-being as the nation worked through the COVID-19 pandemic.

With the collaboration of all our stakeholders and using strategic partnerships, PortMiami effectively leverages its resources for various port-related initiatives with every member of the Unified Command and other agencies, including the Florida Fish and Wildlife Conservation Commission, the Florida Department of Law Enforcement, and the U.S. Department of Agriculture. Together we all play an integral part in making sure the port runs smoothly and safely.

Seamless Operations

When done well, exceptional safety and security programs become a key component of good customer service. It is PortMiami's goal to integrate the welfare of all stakeholders into our daily operations in a seamless manner and to provide the highest level of protection available while improving the overall customer experience.

Innovation Heightens Vigilance, Hardens Port

PortMiami's collaborative efforts aim to build compliance and preparedness, reduce threats, and harden the Port to any natural or man-made dangers, to include cyber-attacks and terrorism. Some important tools in enhancing safety, security, vigilance, and response capability are joint threat-based drills and exercises, and the implementation of state-of-the-art technologies with prevention strategies.

Anyone witnessing suspicious activity is encouraged to contact the Seaport Command Control Center by calling 305-470-3880 or emailing seffc@mdpd.com per the DHS. Emergencies should always be called in to 911 immediately with a request to speak to Miami-Dade County Dispatch. For non-emergencies, call 305-329-4049. 📞



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COLORING OUR FUTURE GREEN

Every cargo operation, every cruise terminal, every investment project and virtually every other port activity is going green. This is PortMiami's path to the future and PortMiami intends to ensure that what it does today leaves a legacy of benefits for future generations.

Human, Environmental and Economic Goals Align

The Port's environmentally sound practices and green initiatives are a broader part of its community-centric vision. It is protecting Miami's water, land, and wildlife resources, to better serve the community going forward. Its sustainability initiatives address community, environmental, and economic goals simultaneously.

PortMiami invests in a plethora of green initiatives that include mitigation projects, such as the 63-acre red mangrove enhancement program at North Miami-Dade County's Oleta River State Park, coastal ecosystem protection and recovery, and broad-based reduce, re-use and recycle campaigns. It invests in earth-friendly practices in its own assets and extends that investment to multiple projects throughout the community and coastal waters. The Port believes that working hard to sustain air, water and land resources is more than a best port practice, it is an imperative.

Reef Recovery

PortMiami is proud to collaborate with University of Miami Rosenstiel School of Marine and Atmospheric Science coral reef research and restoration programs. Reefs provide essential habitat for multiple ecosystems and help stabilize the seabed. PortMiami has funded the collection, growth in a coral nursery, and successful outplant of over 10,000 Acropora (staghorn) coral colonies to the natural reef systems both north and south of Government Cut.

- Created over 1.65 acres of artificial reef at the Biscayne Bay Julia Tuttle Artificial Reef Site
- Over 9 acres of off-shore artificial reef successfully created south of Government Cut. Cost
- Approximately 0.5 acre of off-shore artificial reef is flourishing north of Government Cut.
- Relocated over 1,000 coral colonies to the natural reef system. Cost

Slashing the Carbon Footprint

- All PortMiami's ship-to-shore container cranes are now electric, zeroing out emissions.
- South Florida Container Terminal (SFCT) Cargo Yard Densification (Phase 2) - This infrastructure improvement project upgrades the cargo yard with stormwater and pavement upgrades so that existing diesel cargo handling equipment can be replaced with 12 additional electric rubber-tired gantries (eRTGs) at a 2:1 ratio while increasing yard capacity. This project is scheduled to be completed

by September 2025. The Port completed the Phase 1 project in January 2021 and SFCT has six (6) eRTGs operational which replaced 12 diesel top loaders.

- Seaboard Marine Cargo Yard - Between 2019 and 2021, 7 UTRs with Tier 1 engines were replaced with new Tier 4 engine tractors, two Top Loaders and one 8,000 lb Diesel forklift, as a recipient of a FDEP grant to reduce GHG emissions.
- South Florida Container Terminal Cargo Yard - SFCT replaced 36 of its cargo terminal utility tractor rigs (UTRs) which had Tier 1 engines with new UTRs containing Tier 4 engines in October 2020 to reduce greenhouse gas emissions. The new cargo gate opened in May 2021 to increase cargo yard efficiency and minimize diesel emissions by decreasing the truck idling times to, from, and within the yard.
- The PortMiami Tunnel eliminated some 22,000 vehicle trips a day on downtown Miami streets, facilitating significant reductions in emissions while decreasing congestion.

Shore Power

The PortMiami Shore Power Phase 1 program will provide shore power at five (5) cruise terminals, with the capability of connecting to three (3) vessels at any given time, thus allowing cruise vessels to turn off their generators while in port - scheduled to be completed by November 2023. Received \$2M in DERA grants and \$12.25M from our state partners.

Proactive Infrastructure

- All new construction and renovations meet or exceed the U.S. Green Building Council's Leadership in Energy and Environmental Design (LEED) criteria.
- Cruise Terminal F Expansion - Homeport the Port's first Liquefied Natural Gas (LNG)-powered vessel (with shore power) and will be LEED Silver certified – completed in November 2022.
- MSC Shared Terminal - This innovative LEED Silver Certified terminal will be the first of its kind and have the ability to process up to three mega cruise vessels simultaneously from two different cruise lines – opens in March 2024.
- Cruise Terminal G Redevelopment Project – The redeveloped terminal will achieve at least LEED Silver Certification and is scheduled planned to be completed by Fall 2026.
- Cruise Terminal V – This terminal is LEED Gold Certification and opened in February 2022.
- All designs address potential sea-level rise using the Unified Sea Level Rise Project by the Southeast Florida Regional Climate Change Compact.
- Stormwater infrastructure has been enhanced for water quality and quantity, and there are now manatee grates at all outfalls. 🐛

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PROVIDING WORLD-CLASS FACILITIES

PortMiami customers benefit from world-class facilities designed to provide efficient cargo processing and timely cruise operations. Recent enhancements, including a deeper ship channel and additional cruise terminal facilities, combined with a dedication to outstanding service, further PortMiami's ability to exceed customer expectations.

Anchorage

For vessels anchoring outside of the harbor, the prescribed anchorage area is located eastward of a line about 1.5 nautical miles offshore and northward of a line about 0.2 nautical miles north of the sea buoy marking the main channel entrance. The northern and southern extremities of the anchorage area are marked by nun buoys. To avoid possible damage to cables laid on the ocean bottom and natural coral reefs in the vicinity, refer to Anchorage Area 110.188 on National Oceanic and Atmospheric Administration survey charts 11466 and 11468.

Channels and turning basins

The harbor entrance is approximately 2.5 nautical miles from the Atlantic Ocean. The sea buoy marking the main channel is located at Latitude 25°46.135' N, Longitude 80°15.001' W.

Vessels entering the harbor from the Atlantic Ocean travel through Government Cut (500 feet wide, 52 feet deep).

The main ship channel (36 feet deep), used primarily by cruise vessels, is 400 feet wide along the north side of Lummus Island and 900 feet wide along the north side of Dodge Island.

The south shipping channel is 440 feet wide with a controlled depth of 50 feet.

Four turning basins are as follow:

- The main ship channel forms the northern boundary of PortMiami. The channel terminates at a 1,600-foot-diameter main turning basin (36 feet deep).
- The Fisher Island turning basin (50 feet deep) is a truncated basin located north of Fisher Island at the junction between the main and south shipping channels. It has a diameter of 1,500 feet.
- The Lummus turning basin (50 feet deep) is 1,500 feet in diameter and is located along the south shipping channel at the transition point between Lummus and Dodge islands.
- The south shipping channel terminates at a 900-foot diameter western turning basin (32 feet deep). These waterways provide access to all of PortMiami's berth areas, as well as to the Miami River and Atlantic Intracoastal Waterway. They are part of a channel access system maintained by the port as a sponsor to the U.S. Army Corps of Engineers.

Tides and currents

The normal mean tidal range at the harbor entrance is 2.5 feet; for Biscayne Bay it is about 2 feet. The extreme tidal range is about 4 feet. Easterly winds may raise the water level 1.5 feet at the harbor entrance and from 1 to 1.5 feet in the bay. The tidal currents at the entrance to Biscayne Bay may reach a velocity of 1.5 to 3 knots through the main channel.

Berthing

PortMiami offers 20,710 linear feet of berthing on Dodge and Lummus islands, with 10,750 linear feet serving cruise vessels and 9,960 linear feet serving cargo ships.

Fire safety

PortMiami's fire station – the Miami-Dade County Fire Rescue's Marine Services Bureau – maintains two 28-foot-long Bertram fire rescue boats. In addition, hydrants, hand extinguishers and hoses are available. Private companies also assist with fire protection services.

Passenger operations

PortMiami currently has nine passenger terminals with seven such facilities on the north side of the port, plus Terminal J on the south side, and Terminal V on the west side. Cruise terminal square footages (Inclusive of space designated for U.S. Customs and Border Protection and offices) and capacities are:

- Terminal A (more than 170,000 square feet)





LEGEND

	PARKING		ROAD SIGNAGE
	CRUISE TERMINALS		TROLLEY STOP
	INTERMEDIAL LOTS		
	SHEDS		
	ACCESSORY BLDG.		
	ROADS		WATER DEPTH
	RAILROAD		BAY NUMBER
	TUNNELS		WHARF NUMBER
	POST-PANAMAX CRANE NUMBER		
	SUPER POST-PANAMAX CRANE NUMBER		
	EXISTING CHANNEL/TURNING BASIN		

Cruise Terminals	
Cruise Terminal A	2000 N. Cruise Blvd.
Cruise Terminal B	1751 N. Cruise Blvd.
Cruise Terminal C	1741 N. Cruise Blvd.
Cruise Terminal D	1435 N. Cruise Blvd.
Cruise Terminal E	1265 N. Cruise Blvd.
Cruise Terminal F	1103 N. Cruise Blvd.
Cruise Terminal G	909/1055 N. Cruise Blvd.
Cruise Terminal V	897 S. America Way
Cruise Terminal J	1120 Caribbean Way
Cruise Terminal AA/AAA	TBA

Parking	
Garage C	1640 N. Cruise Blvd.
Garage D	1400 N. Cruise Blvd.
Garage G	921 S. America Way
Garage J	1122 Caribbean Way
Lot 2 (Oversee Vehicles)	625 Florida Way
Lot J	1324 Caribbean Way
Lot E	625 Florida Way
PM-C Lot	655 Asia Way
South Lot (Port Admin.)	1002 N. America Way
Tenant Lot	1017 Florida Way
Surface Lot C	1720 Africa Way

ADDRESSES

Utilities	
Comfort Station CS1	2191 Antarctica Way
Comfort Station CS2	2315 Antarctica Way
Comfort Station CS3	2579 Antarctica Way
Comfort Station CS4	2857 Antarctica Way
FPL Vault 1	2210 Port Boulevard
FPL Vault 2	2493 Antarctica Way
FPL Vault 3	2580 Port Boulevard
FPL Vault 4	2575 Port Boulevard
FPL Substation	2885 Antarctica Way
Pump Station PS1	2177 East Port Blvd.

Sheds/Provisioning	
Shed B	1509 N. Cruise Blvd.
Shed E	514 Australia Way
Shed G	1470 / 1500 Bahama Dr.
Terminal 2 (Provisioning)	1177 N. Cruise Blvd.
Terminal 10 (Shed)	1303 N. Cruise Blvd.

Tenants and Administration	
Bacayne Bay Pilots	2911 Port Blvd.
Customs Insp. Processing Svcs. (CIPS)	1500 Port Blvd.
Fumigation Yard/USDA Trailer	2181 East Port Blvd.

Tenants and Administration (cont.)	
Marine Spill Response Corp. (MSRC)	1020 Caribbean Way
Miami-Dade Fire Rescue Station No. 39	641 Europe Way
PM Admin. Buildings	1001/1007/1015 N. America Way
PM Building (Former Dier)	635 Asia Way
PM Dumpster Facility	1125 Caribbean Way
PM Maintenance Facility	1580 N. Cruise Blvd.
PM Trailers (FOOT)	975/977 N. America Way
PM Trailers (Park & Recreation, MDPD)	900 Port Blvd.
POMTOC Computer Trailer	653 Australia Way
POMTOC Office Trailer	635 Australia Way
Port Crane Management (PMCM)	2887 Port Blvd.
Public Works Survey Trailer	920 N. America Way
Royal Carib. Cruises (RCCL)	1040/1050/1080 Caribbean Way
Seaboard Field Office	1305 Port Blvd.
Seaboard Maintenance	1620 Bahama Dr.
Seaboard Office	1630 Bahama Dr.
Seaman Center	1180 Florida Way
SFCT Office Trailers	2299/2580/2720 East Port Blvd.
SFCT Office Trailers	2491/2495 Antarctica Way
Stella Maris Center Trailer	1172 Florida Way

- Terminal B (190,247 square feet)
- Terminal C (183,564 square feet)
- Terminal D (135,000 square feet)
- Terminal E (115,000 square feet)
- Terminal F (144,511 square feet)
- Terminal G (127,500 square feet)
- Terminal J (56,120 square feet)
- Terminal V (122,000 square feet)

Parking

Parking is conveniently located with access to all cruise terminals, with facilities including the Terminal A Garage, Terminal B Garage, Garage C, Garage D, Garage G, Garage J, Garage K, and Flat Lot E. Cruise passengers benefit from almost 8,600 parking spaces at PortMiami, which has an automated parking system that facilitates efficient and accurate payment processing. Designated disabled permit parking spaces are available at each garage. 🅿️



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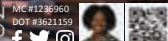
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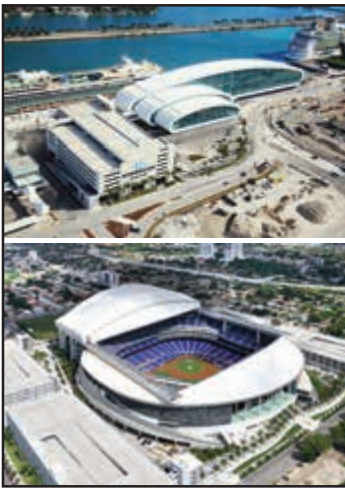
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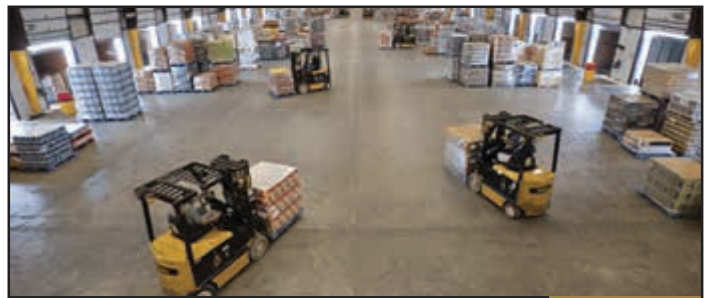


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ANDERSON HOPKINS, INC
TEL: 786-384-0488

ANKER CARGO INSURANCE

10540 NW 26TH ST., STE. G-102, DORAL, FL 33172
TEL: 786-384-0488
INFO@ANKERINSURANCE.COM • WWW.ANKERINSURANCE.COM
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APEX MARINE LLC

1995 NW 11th St, Miami, FL 33125
Tel: 305-644-4456
TERRI@APEXMARINE.CO • WWW.APEXMARINESALES.COM
SEE AD ON PAGE 37

ATLANTIC OVERSEAS EXPRESS INC

8361 NW 74TH ST., MIAMI, FL 33166
TEL: 305-715-0344
INFO@ATLANTICOVERSEASEXPRESS.COM • WWW.ATLANTICOVERSEASEXPRESS.COM
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ATLAS APEX ROOFING LLC

281 NE 32ND ST., FT. LAUDERDALE, FL 33334
TEL: 888-240-7363
INFO@ATLASAPEXUSA.COM • WWW.ATLASAPEXUSA.COM
SEE AD ON PAGE 35

ATLAS PARKING MANAGEMENT, INC
TEL: 770-912-6116

AVALON RISK MANAGEMENT

150 NORTHWEST POINT BLVD., GROVE, FL 33166
TEL: 305-513-3889
KTHONGVANH@AVALONRISK.COM • WWW.AVALONRISK.COM
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BAKER CONCRETE CONSTRUCTION INC

5555 ANGLERS AVE., STE. 1A, FORT LAUDERDALE, FL 33312
TEL: 954-964-6027
WWW.BAKERCONCRETE.COM/LOCATION/SOUTHEAST-REGION/
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BEN FEDERICO FREIGHT CONSOLIDATORS
TEL: 305-716-2855

BURNS & MCDONNELL

4004 SUMMIT BLVD., STE 1200, ATLANTA, GA 30319
TEL: 913-433-6797
JAJIROVEC@BURNSMCD.COM • WWW.BURNSMCD.COM
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DESTINATIONS NORTH AMERICA, LLC
TEL: 305-915-8708

DIRECT HOLDINGS GLOBAL, LLC
TEL: 703-663-4500

DYNALECTRIC FLORIDA

3300 CORPORATE AVE., WESTON, FL 33331
TEL: 954-624-0000
JRANDLE@DYNA-FL.COM • WWW.DYNA-FL.COM
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FAMILY CENTRAL CHILD CARE CENTERS, INC
TEL: 305-539-4080

FISK

10125 NW 116TH WAY, STE. 14, MEDLEY, FL 33178
TEL: 305-216-4634
PMAGGI@FISKCORP.COM • WWW.FISKCORP.COM
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FLORIDA MAGIC TRAVEL AND TOUR CONSULTANTS, INC
TEL: 407-404-2220

GLOBAL INSURANCE NETWORK INC

8240 N.W. 52 TERR., STE. 522, DORAL, FL 33166
TEL: 305-599-0900
INFO@GLOBALINSNET.COM • WWW.GLOBALINSNET.COM
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GO LOG GLOBAL, LLC
TEL: 954-562-0262

GR ELECTRICAL SERVICES, INC
TEL: 786-262-2720

HYPower INC.

5913 NW 31ST AVE., FT LAUDERDALE, FL 33309
TEL: 888-978-9300
WWW.HYPOWERINC.COM
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INSPIRE DIAGNOSTICS, LLC
TEL: 949-868-4100

INTERCRUISES SHORESIDE & PORT SERVICES, INC
TEL: 305-215-5788

KE MARINE/WORLDWIDE DIESEL POWER

732 PARKER ST., JACKSONVILLE, FL 32202
TEL: 904-354-6566
INFO@KEMARINE.COM • WWW.KEMARINE.COM
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LONGITUDE SURVEYORS LLC

7769 NW 48TH ST., STE. 375, DORAL, FL 33166
TEL: 305-463-0912
MARKETING@LONGITUDEFL.COM • WWW.LONGITUDESURVEYORS.COM
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MEARS ACQUISITION COMPANY
TEL: 407-509-1690

MLS BC CRUISES, INC
TEL: 413-244-9250

MONTECARLO CLEANING SERVICES
TEL: 305-456-3781

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300 SUNSHINE RD., STE. A, ROYAL PALM BEACH, FL 33411
TEL: 561-795-8552
USA@ONEILLBROTHERSFLOORING.COM • WWW.ONEILLBROTHERSFLOORING.COM
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OZINGA SOUTH FLORIDA

3905 NW 107TH AVE, STE. 504, DORAL, FL 33178
TEL: 305-594-2828
WWW.OZINGA.COM
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P & L TOWING AND TRANSPORTATION, INC
TEL: 305-790-5004

PEOPLEREADY FLORIDA, INC
TEL: 253-573-5039

SERVICE CONTRACTING SOLUTIONS

6215 CLARITY SARASOTA CT., SARASOTA, FL 34240
TEL: 941-71-0563
WWW.SERVICECONTRACTING.COM
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SMS INTERNATIONAL SHORE OPERATIONS US, INC
TEL: 305-926-3176

STEVEN LEIBOWITZ
TEL: 305-394-0768

THELMA WILLIAMS-INVESTMENTS LLC

3196 NW 83RD WAY, PEMBROKE PINES, FL 33024
TEL: 954-758-1488
SUPPORT@T-W11.COM • WWW.T-W11.COM
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USA MARITIME ENTERPRISES

2600 EISENHOWER BLVD., SUIT #3, PORT EVERGLADES, FL 33316
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OPERATIONS@USAMARITIME.US • WWW.USAMARITIME.US
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PORTABLE TELECOMM ANTENNAS

T-MOBILE US, INC
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PORT MIAMI TENANTS

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NEARSHORENETWORKS, INC
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PORT OF MIAMI MEDICAL CLINIC
TEL: 305-358-4265
PORT OF MIAMI SEAMANS CENTER, INC
TEL: 305-905-3415

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CSX TRANSPORTATION
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FLORIDA EAST COAST RAILWAY
TEL: 904-538-6100

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AMERICAN K-9 DETECTION SERVICES, LLC
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ASE TELECOM & DATA, INC
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BRINK'S INCORPORATED
TEL: 786-918-1389
BRYANT INTEGRATED TECHNOLOGIES, INC
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COAST TO COAST K9 TEAMS, LLC
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DOTHAN SECURITY, INC
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GARDA CL SOUTHEAST, INC
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GARRISON & SLOAN, INC
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LEIDOS HOLDINGS, INC
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LOOMIS ARMORED US, LLC
TEL: 786-437-6118
LOOMIS INTERNATIONAL (US), LLC
TEL: 786-971-7837
MALCA-AMIT USA, INC
TEL: 917-295-2139

METRODADE SECURITY SYSTEMS, INC.

8491 NW 17TH ST., STE.113, DORAL, FL 33126
TEL: 305-235-2390
INFO@METRODADESECURITY.NET • WWW.METRODADESECURITY.NET
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TEL: 954-504-2853

GLOBE SHIP MANAGEMENT, INC
TEL: 305-632-9841

GOLTEN SERVICE CO., INC
TEL: 305-790-3282

INTEGRITY ENGINEERING CORP.
TEL: 954-458-0500

JOSE REYES CORP.
TEL: 305-431-1611

KONGSBERG MARITIME, INC
TEL: 504-432-8383

MAKINEN, INC
TEL: 954-319-1748

MAN ENERGY SOLUTIONS USA, INC
TEL: 713-939-0105

MARELENG, INC
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MOTOR-SERVICES HUGO STAMP, INC
TEL: 954-629-3925

NORTHROP GRUMMAN SYSTEMS CORPORATION
TEL: 504-712-4333

PHOENIX INTERNATIONAL HOLDINGS, INC
TEL: 954-702-1014

RADIO HOLLAND USA, INC
TEL: 713-378-2100

SEAKING, INC
TEL: 954-961-6629

SGS US EAST COAST, LLC
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SIGNS FOR YOU, INC
TEL: 305-796-4549

STONE CARE, INC
TEL: 305-588-9892

TAW MIAMI SERVICE CENTER, INC
TEL: 305-992-0039

TURBO SYSTEMS US, INC
TEL: 954-329-4072

VIKING LIFE-SAVING EQUIPMENT (AMERICA), INC
TEL: 561-583-1713

WARTSILA NORTH AMERICA, INC
TEL: 281-233-6353

STEVEDORING SERVICES

CERES MARINE TERMINALS, INC
TEL: 973-723-7835

ELLER-ITO STEVEDORING CO., LLC

1007 N. AMERICA WAY, STE. 501, MIAMI, FL 33132
TEL: 305-379-3700
CHRISAROCHA@ELLERITO.COM • WWW.ELLERITO.COM
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2541 SW 27TH AVE., MIAMI, FL 33133
TEL: 305-373-4765
JOROVI@FAROVI.COM • WWW.FLORIDASTEVEDORING.COM
SEE AD ON PAGE 24

METRO CRUISE SERVICES, LLC
TEL: 310-816-6500

PORT OF MIAMI TERMINAL OPERATING COMPANY, L.C
TEL: 305-533-8101

SEABOARD MARINE LTD, INC.

8001 NW 79TH AVE., MIA, FL 33166
TEL: 305-863-4444
EDWARD_GONZALEZ@SEABOARDMARINE.COM • WWW.SEABOARDMARINE.COM
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SOUTH FLORIDA CONTAINER TERMINAL, LLC

2299 PORT BLVD., MIAMI, FL 33132
TEL: 305-347-3800
HUGH.HEALEY@SFCT.US.COM
SEE AD ON PAGE 27

UNITED STEVEDORING OF AMERICA, INC
TEL: 310-466-8032

TOWING & VEHICLE DELIVERY

ROADWAY, INC
TEL: 305-593-7474

SWAD AUTO TRANSPORTERS, INC
TEL: 954-764-5700

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KIRBY INLAND MARINE, LP
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MORAN TOWING CORPORATION
TEL: 305-375-0455

SEABULK TOWING, INC
TEL: 954-232-5646



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TRUCKING SOLUTIONS, INC CARTAGE & TRUCKING SERVICES.....	305-898-9588
TRUCKING WRIGHT, LLC CARTAGE & TRUCKING SERVICES.....	504-331-0088
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TV GUY ORLANDO, LLC GROUND FUELING SERVICES.....	321-689-2716
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TYLER TOURS, LLC GROUND TRANSPORTATION SERVICES.....	910-528-0647

U

U-FREIGHT EXPRESS & SECURITY SVS CORP. CARTAGE & TRUCKING SERVICES.....	305-479-1642
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UNIQUE PROVIDER, LLC GROUND TRANSPORTATION SERVICES.....	786-624-8336
UNITEC INDUSTRIES, INC DISTRIBUTION OF MERCHANDISE.....	954-200-9777
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STEVEDORING SERVICES.....	310-466-8032
UNIVAR SOLUTIONS USA, INC DISTRIBUTION OF MERCHANDISE.....	813-927-1843
UNIVERSALMARINEMEDICALSUPPLYINTERNATIONAL,LLC DISTRIBUTION OF MERCHANDISE.....	917-584-9796
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US FOODS, INC DISTRIBUTION OF MERCHANDISE.....	952-239-1588
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USA CARIBBEAN TOURS CORP GROUND TRANSPORTATION SERVICES.....	786-342-3923
USA MARITIME ENTERPRISES MISCELLANEOUS MARINE SERVICES.....	954-764-8360
USA TOURWAYS, LLC GROUND TRANSPORTATION SERVICES.....	786-344-7584
USA TRANSPORT, INC CARTAGE & TRUCKING SERVICES.....	704-248-1279
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USHER TRANSPORT, INC DISTRIBUTION OF MERCHANDISE.....	502-216-4459
UTC TRANSPORT, INC CARTAGE & TRUCKING SERVICES.....	305-215-4269

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V.O.K. PROTECTIVE SERVICES, INC SECURITY SYSTEMS, SERVICES & TECHNOLOGY.....	305-216-4848
V.S. IMPORT SERVICES, INC SHIP CHANDLERS & SUPPLIERS.....	305-775-8896
V12 TRANS CORP CARTAGE & TRUCKING SERVICES.....	561-577-0079
VALENTINA TRANSPORT, LLC CARTAGE & TRUCKING SERVICES.....	786-597-8595
VALLEJO'S WORLD LOGISTICS, LLC CARTAGE & TRUCKING SERVICES.....	954-415-0884
VANDERBILT FREIGHT SOLUTIONS, INC SHIP CHANDLERS & SUPPLIERS.....	305-720-4913

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VICKOR ENTERPRISE, LLC DISTRIBUTION OF MERCHANDISE.....	305-316-7237
VICROBERT LIMO SERVICE, LLC GROUND TRANSPORTATION SERVICES.....	786-312-5098
VIKING LIFE-SAVING EQUIPMENT (AMERICA), INC SHIP REPAIR SERVICES.....	561-583-1713
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VIP LIMO TRANSPORT CORP GROUND TRANSPORTATION SERVICES.....	786-308-7184
VIP SHUTTLE SERVICES CORP. GROUND TRANSPORTATION SERVICES.....	786-487-5234
VIP TRANSPORTATION SERVICES, LLC GROUND TRANSPORTATION SERVICES.....	754-214-3825
VIP TRUCK TRANSPORT, INC CARTAGE & TRUCKING SERVICES.....	305-684-4993
VIP'S JET TOURS CORPORATION GROUND TRANSPORTATION SERVICES.....	321-229-0937
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VITO TRANSPORT, INC CARTAGE & TRUCKING SERVICES.....	786-290-1729
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VOYAGE LUXURY TRANSPORTATION, LLC GROUND TRANSPORTATION SERVICES.....	305-561-4928
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CUSTOMS BROKERS & FREIGHT FORWARDERS.....	866-436-2063
VTS TRANSPORTATION, INC GROUND TRANSPORTATION SERVICES.....	561-776-0076

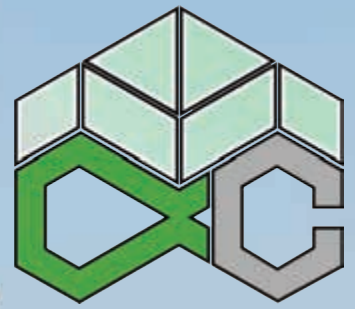
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WASTE CONNECTIONS OF FLORIDA, INC CARTAGE & TRUCKING SERVICES.....	260-442-6196
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ENVIRONMENTAL & WASTE MANAGEMENT SERVICES.....	305-986-0249
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WILD LIME ADVENTURES, INC GROUND TRANSPORTATION SERVICES.....	954-673-6647
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WORLD CLASS SHUTTLE, LLC GROUND TRANSPORTATION SERVICES.....	786-452-7153
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WORLD WIDE METRIC, INC DISTRIBUTION OF MERCHANDISE.....	732-247-2300
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WORLDWIDE CARE SOLUTIONS, INC MARITIME CONSULTING & GENERAL SERVICES.....	310-466-8032
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