

MIAMI-DADE RESCUE PLAN

During the development of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan, several budgetary shortfalls were identified that required various adjustments to the County's current level of service, in order to produce a balanced budget proposal without increasing ad-valorem taxes to the residents of Miami-Dade County.

As the County approached the final phase of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan development process, the American Rescue Plan Act (Act) (ARP) (H.R. 1319) was approved by Congress and signed into law by the President on March 11, 2021. The Act, which included fiscal recovery funds for local governments, provided the nation with \$1.9 trillion in financial relief in response to the economic impact of the COVID-19 pandemic. There are six municipalities within Miami-Dade County that received direct funding assistance from the federal government and included the cities of Hialeah, Homestead, Miami, Miami Beach, Miami Gardens and North Miami. All other municipal funding was provided by the State of Florida for a total of approximately \$510 million in relief assistance. In addition, Miami-Dade County was allocated \$527 million from the Department of Treasury's American Rescue Plan, Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) for general governmental services.

CSLFRF funds were allocated based on population using 2019 data from the U.S. Census Bureau. Urban Counties, such as Miami-Dade, could not receive less from CSLFRF than they would have received if the funding had been distributed according to section 106(b) of the Housing and Community Development Act of 1974 (the Community Development Block Grant, or CDBG, formula). Urban Counties received an upward adjustment to their allocation as a result of this provision. Miami-Dade County received a partial payment of \$263.8 million from the Treasury on May 19, 2021, and the balance of the funds will be released within twelve months of the first disbursement. On May 10, 2021, the Treasury released the Interim Final Rule providing general guidelines on the allowable uses of CSLFRF funds which required CSLFRF funds to be fully obligated by December 31, 2024, and fully expended by December 31, 2026. As was anticipated, the guidelines emphasized that these funds were intended to address negative impacts of the pandemic on disproportionately affected communities and populations as well as to respond to the negative economic impacts created or exacerbated as a result of the pandemic.

After much deliberation, the administration in consultation with the Board of County Commissioners (Board) developed and adopted the Miami-Dade Rescue Plan – Resolution No. R-777-21, adopted by the Board on July 20, 2021 – to allocate ARPA funds toward the following priorities:

- Funding to continue providing critical County services without interruption, utilizing the revenue replacement grant category (\$321.7 million)
- Key infrastructure projects that support thousands of good-paying jobs while simultaneously investing in our community's long-term health and prosperity
- District-specific priority projects, allocating \$2 million to each of our 13 County Commission districts for each Commissioner to determine how those funds are spent to support our communities and
- Funding to support the families disproportionately affected by the pandemic, including funds for business grants, workforce training, the preservation and development of workforce housing, violence prevention, behavioral health programs and more

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During the County's FY 2021-22 September budget hearings, Resolution No. R-777-21 was modified to include revenue replacement reimbursements of \$479.9 million, which gave the County flexibility to generate general revenue that allowed for the establishment of the Miami-Dade Rescue Plan while satisfying the provisions of the grant as stated in the interim rule. This plan adheres to the same categories that prioritize provisions to continue the same level of County services (\$321.7 million), develop key infrastructure projects (\$121 million), provide for commission district priority projects (\$26 million) and fund support to families that were disproportionately affected by the pandemic with the establishment of economic and social impact projects (\$59 million).

Infrastructure Projects (\$121 million)

The FY 2021-22 budget included \$121 million for infrastructure projects. As noted in Appendix Z \$13.1 million was allocated to specific projects, the remaining funding (\$107.9 million) was set aside for septic to sewer, infrastructure and resiliency projects. During FY 2021-22, several earmarks and federal and state grants have been identified where the unallocated infrastructure funding can be used as the local match, while also being utilized, in the majority, for its intended purpose as approved by the Board. These grants require a local match of approximately \$57.3 million, however any items regarding the award of these grants will be presented to the Board for consideration.

The FY 2022-23 Adopted Budget includes made several one-time allocations from the remaining funding of future septic to sewer and resiliency projects of \$107.9 million as follows:

- Schenley Park Septic to Sewer project (WASD) to provide a grant match for this project \$27 million
- Homeless Trust funding for homeless shelters/housing \$6 million
- Downtown Miami traffic light replacement project \$5 million
- Naranja Community Center construction \$5 million
- S.W. 157th Avenue road project \$5 million
- Environmental Endangered Lands Acquisition and Restoration Project (DERM) \$4 million
- City of North Miami for the construction of a community theatre \$3 million
- Goulds Canal Restoration project (DERM) local match for the state resiliency grant \$900,000
- City of Sweetwater public safety equipment \$650,000
- EEL Acquisition Project – Wink Eye Slough 152 Acres (DERM) \$350,000
- Buffering Lands Acquisition – Peters Wetlands 62 Acres (DERM) \$325,000
- Cutler Pit Land Acquisition (DERM) \$300,000
- Adaptation Action Area Planning Sea Level Rise (RER) \$150,000

With the allocations from the FY 2022-23 budget, \$50.225 million remains in the Future Septic to Sewer and Resiliency projects which will be used to fund the local match for projects the County has and will apply for. In addition to the \$6 million for the Homeless Trust funding from the infrastructure projects, the Homeless Trust was also provided \$10 million through the HOMES Plan, there remains a funding gap of approximately \$4 million to meet future capital needs that will be met in the following ways; 1) from the unallocated \$50.225 million currently set aside for future septic to sewer and resiliency projects, or 2) repurposed Building Better Communities General Obligation Bond Program fund, based on availability, with approval from the General Obligation Bond Program Advisory Board and the Board.

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Economic and Social Impact Projects (\$59 million)

The FY 2021-22 budget included \$59 million for economic and social impact projects. A majority of this funding was allocated through the budget process and is under contract. The remaining funding that was not allocated included \$2.955 million for the Homes Plan.

District Designated Projects (\$26 million)

The FY 2021-22 budget included \$26 million for commission district specific projects.

Continuation of County Services (\$321.7 million)

As part of the County's plan for the ARPA funding, \$321.734 million was set aside for the continuation of general governmental services. In FY 2020-21, \$47.825 million was budgeted to cover shortfalls, as a result of additional revenues generated through increased general revenue and tourist taxes, only \$19.329 million was expended. The FY 2021-22 approved budget included \$273.875 million for general governmental services, which included \$103 million to cover operating expenses in public safety. It is anticipated that \$123.775 million will be required, leaving a remaining balance of \$178.630 million for general governmental services.

The FY 2022-23 Adopted Budget includes \$178.630 million in one-time programs/expenditures comprised of the following:

- Solid Waste Management – \$40 million in general revenue for the Department of Solid Waste Management collections fund; this infusion will stabilize the fund which would otherwise require a much larger increase to maintain collection services
- HOMES Plan – \$38.745 million in general revenue for use in affordable housing programs that included in the HOMES Plan
- Environmentally Endangered Lands Program (EEL) - \$24 million for the Department of Regulatory and Economic Resources (RER) EEL Program, this additional funding will allow the program to continue maintenance of the current inventory and provide for additional purchases
- Board of County Commissioners District Designated Projects - \$13 million to be distributed equally among commission districts to be used for projects in the district
- Economic Development - \$10 million to provide support and programming to small businesses in the County and spur economic development
- Constituent Services - \$6.65 million to provide constituent services in conjunction with the Administrative Office of the Courts and or Legal Services to develop a program to assist low-income individuals navigate difficult issues arising from legal actions to include but not limited to eviction protection and diversion
- Small Business Relief Program Funding - \$5 million
- Regulatory and Economic Resources (RER) - \$3.318 million for programs that include \$1.810 million for a Water Quality Control Plan, \$500,000 for a public awareness campaign, \$500,000 for technical expertise for the Wetlands Mitigation Bank permit application, \$333,000 for a public outreach campaign for environmental initiatives and \$175,000 for a Plastic Free media campaign
- Tree Canopy - \$2.5 million to augment the County's efforts to plant trees in rights-of-way and County owned properties
- Resiliency Grants - \$2.5 million to fund resiliency educational grants

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- Tree Canopy projects \$2.5 million to fund tree planting in the County
- Helen Sawyer Assisted Living Facility - \$2.45 million to fund the operation and maintenance of the building
- Reimbursement to the Peoples Transportation Plan (PTP) - \$2.4 million to reimburse the PTP Fund for the purchase of the lightspeed building which was originally housing the Department of Transportation and Public Works traffic signal and signs division
- Tropical Park Aquatic Center - \$2 million to partially fund the Tropical Park Aquatic Center
- Strive 305 Program - \$1.5 million to accelerate the growth of small business and entrepreneurship through access to capital, business incubator services and in person educational events
- Museum of Contemporary Art (MOCA) in North Miami - \$1.1 million for capital improvements.
- AGAPE Network Inc. – \$1 million to fund capital construction
- BizUp Grant Program - \$1 million to fund grants to small businesses
- Catholic Charities of the Archdiocese of Miami, Inc.- \$1 million for the provision of immigration services
- Children’s Savings Accounts - \$1 million to fund children's savings accounts to allow students access to postsecondary education
- Safety Net program - \$1 million to target crime hotspots to reduce violent crime, gun violence and develop youth skills for future employment
- LOTUS House -Sundari Foundation, Inc. - \$584,000 to provide additional beds
- Center for Haitian Studies Inc. - \$500,000 to provide social services to underserved populations
- Friendship Circle of Miami Inc. - \$500,000 to provide summer and winter camps, no-school fun days and programming activities to neurodivergent individuals
- National Association of Black County Officials, Inc. (NABCO) - \$500,000 to assist with the 2023 annual conference to be held in the County
- North Miami Beach Community/Recreation Center - \$500,000 to help fund construction
- Regis House Inc. - \$500,000 to provide mental health and substance abuse services
- Smooth Jazz Festival - \$500,000 to fund the Smooth Jazz Festival in south Miami-Dade to be held at the Homestead Miami Speedway
- “The Love Fund” - \$500,000 for a fallen officer family trust fund to assist the families of fallen public safety officers’ in their time of need
- Voices for Children Foundation Inc. - \$500,000 to support children in foster care dependency court proceedings to help fulfill the children’s medical, educational, and social needs
- The WOW Center - \$500,000 to provide support, guidance and encouragement to adults with developmental disabilities
- Miami-Dade Economic Advocacy Trust (MDEAT) - \$375,000 for grants to small minority business owners
- Miami Dade Transit Alliance Inc. \$351,000 to assist in grassroots led engagement efforts for transit services
- Axis Helps Urban Impact Lab - \$350,000
- Florida International University Apprenticeship Program (FIU) - \$350,000 to fund a partnership with FIU to continue the Experiential Learning in Technology (“ELT”) program to provide FIU students with critical skills to fill information technology workforce vacancies

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- Biscayne Bay Environmental Marketing and Educational programs \$333,000 through the Department of Regulatory and Economic Resources
- Community Health Services - \$300,000 to provide services in underprivileged areas
- Farm Share - \$300,000 to provide food distribution
- Girl Power Rocks Inc. - \$300,000 for the Florida Girls Initiative
- MJD Wellness and Community Center Inc. - \$300,000 to provide wellness services and a community food bank in underserved areas
- ScaleUp305 (HACCOF Foundation Inc.) - \$300,000 for a startup business incubator
- Allapattah Collaborative Community Development Corporation - \$272,000 to provide small businesses support
- Miami International Agricultural, Horse and Cattle Show - \$250,000 to fund the show
- Family Action Network Movement, Inc. - \$250,000 for the provision of services such as mental health, crisis and domestic violence intervention, counseling, health care access, job training, financial literacy, adult education, after school programs and related services
- Greater Miami Service Corps - \$250,000 to provide stipends for 83 young people between the ages of 18-24 engaged in education and training programs
- Jewish Community Services of South Florida Inc. - \$250,000 to assist in home care services
- Ladies Empowerment and Action Program Inc. (LEAP) - \$250,000 to provide incarcerated women a prison education program teaches practical employment, entrepreneurship, and essential life skills
- Maurice A. Ferré Institute for Civic Leadership and Florida International University - \$250,000 to assist in the construction and operation of the facility
- Share Your Heart Inc. (d/b/a Victory For Youth Inc.) - \$250,000 to provide alternative programs for victims services and job training
- South Dade Veterans' Alliance Inc. - \$250,000 to provide support to veterans
- Surfside Memorial - \$250,000 for the construction of a memorial for the victims of the Surfside tragedy
- Teen Talk provided by RER Consulting Enterprise LLC. - \$250,000 to provide mental health and wellness programs
- UM CARD - \$250,000 to provide services to neurodivergent individuals
- Wings over Homestead airshow - \$250,000 to support the show
- Bridge to Hope W.O.C. Inc. - \$200,000 to assist in providing food for underserved communities
- The Latin Chamber of Commerce of the United States (CAMACOL) - \$200,000 to assist in providing businesses with the opportunity of establishing commercial links in the domestic and international markets
- City of North Miami Swim Program - \$200,000 to fund a swimming program in North Miami
- CORE Alliance dba We Count, Inc. - \$200,000 to provide a labor standards enforcement program
- Curley's House of Style, Inc. - \$200,000 to provide additional support for food distribution
- Foundation of Community Assistance and Leadership Inc. - \$200,000 to provide afterschool and summer camp program for low-income youth
- Haitian Neighborhood Center Sant La, Inc. - \$200,000 to provide leadership skills, basic needs in underserved neighborhoods
- Mexican American Council, Inc. - \$200,000 to fund scholarships to underprivileged youth North Miami-Dade Arts and Humanities Foundation Inc. (MoCAAD) - \$200,000 to provide planning and public activities to establish a museum for contemporary art of Africa and the global African diaspora

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- South Florida S.P.C.A., Inc. horse and livestock rescue - \$200,000 for capital, operations and maintenance
- Figgers - \$200,000 to fund Wi-Fi improvements and tablets for underserved communities
- LGBTQ Assessment - \$175,000 to provide for a study of services available to this community
- Spark Academy - \$160,000 to provide training for performance improvement techniques for County staff and departments
- Cuban American Bar Association Pro Bono Project Inc. - \$150,000 to the to assist in providing legal assistance for people with disabilities
- Healthy Start Coalition of Miami-Dade, Inc. - \$150,000 to provide maternal health and early nurturing program
- Laurel Wilt - \$150,000 for the Laurel Wilt Program (Florida Avocado Administrative Committee)
- People Matter Inc. - \$100,000 to provide funding for People Matter Festival
- A Reflection of Me - \$100,000 to conduct photography, art, self-awareness, motivational and community focused workshops for K-12 and adults
- Be Strong International Inc. - \$100,000 to provide educational services and resources to youth and parents in broken families
- Citizens Crime Watch - \$100,000
- Disability Employment Month - \$100,000 for events associated with the month
- Haitian Heritage Month - \$100,000 to support a public awareness campaign for the month
- Le Jardin Community Center, Inc. Center 8 - \$100,000 to fund resources to youth and families and afterschool programs for the migrant community as well as with gun violence and at-risk families
- Mahogany Youth Corporation - \$100,000 to provide science-focused program and science nature experiences for youth in the fields of marine biology and plant ecology
- MUCE Educates Corp. - \$100,000 to provide art exhibitions and cultural programming in underserved communities
- National Community Services Inc. - \$100,000 to provide after school programs, tutoring programs, parent resource programs and immigration services
- Philanthropy Miami Inc. - \$100,000 to provide capacity building for non-profits
- PIAG Museum Inc. - \$100,000 to promote art in underserved communities by visiting schools and with at risk populations and providing programs to help reduce gun violence
- S.E.E.K. Foundation Inc. - \$100,000 to provide STEM/STEAM programs in underserved communities
- Social Xchange, Inc. - \$100,000 to support Black Business month
- South Dade Black History Center Advisory Board Trust Fund (TF270) - \$100,000
- Flying Classroom LLC. - \$100,000 to provide STEM/STEAM programs in underserved communities
- Youth Football Alliance/Miami Youth Hurricanes - \$100,000 to provide programming and support for at risk youth
- Excel Empowerment Zone Inc., - \$65,000 to assist in providing afterschool day care for working parents
- DCS Mentoring Program Inc. - \$50,000 to provide a youth mentorship program in underserved communities
- North Miami Foundation for Senior Citizen Services', Inc. - \$50,000 to assist in providing services to help senior citizens remain active and independent in their own homes
- Universal Medical Institute Inc. - \$50,000 to provide medical services to non-insured individuals
- Wilkie D. Ferguson, Jr. Bar Association Inc. - \$50,000 to provide disadvantaged law student scholarships

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- Economic Development Council of South Miami-Dade Inc. - \$25,000 to provide economic development activities
- Greater Love Full Gospel Baptist Church Inc. - \$25,000 to provide secular afterschool programs
- Jesus People Ministries Inc. - \$25,000 to provide secular afterschool programs
- Latinos United in Action Center Inc. - \$25,000 to provide educational programs and community services to children and adults in underserved communities
- Sunshine Hearts Inc. - \$25,000 to provide afterschool programs
- Age Friendly Initiative - \$20,000 to provide recognition events and create an age friendly library guide
- Honeybees & Hornets Inc. - \$5,000 to provide senior programs
- Opa Locka Chapter 4005 of AARP - \$5,000 for senior services
- Future Budget Shortfall Reserve - \$1.747 million to create a reserve to fund future budget shortfalls